

# ANNUAL REPORT

## WHERE WE'VE BEEN

### Learning to Live Amid COVID-19

*The thoughtful balance  
of response and  
recovery 2021-2022*

## PROGRAM INVENTORY

### Connecting goals and outcomes for community impact

## CENTERING RACIAL EQUITY

Foundational approach  
and actions toward a  
universal recovery

## LOOKING AHEAD

Building on the values  
of equity, resilience,  
collaboration and  
good governance



## WELCOME

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SECTION 1

# Letter from the Board of County Commissioners





## July 31, 2022

The present moment calls for collective reflection as we continue to respond to and recover from the COVID-19 pandemic. Washington County was the first county in Oregon to report a case of COVID-19 in February of 2020. As we enter the third year of the pandemic in 2022, our community has experienced the full range of negative health and economic impacts of the disease, especially among those who have been excluded or marginalized from medical, economic, educational, housing and other structures in our society.

From the beginning of the pandemic, we recognized how important partnerships would be to succeeding not only in our unique role as the local public health authority, but also in advancing comprehensive recovery. Washington County continues to collaborate with organizations including health and medical providers, state agencies and leaders such as Governor Kate Brown and the Oregon Health Authority, cities, schools, special districts, private businesses and community-based organizations. Importantly, reinforcing our local network of trusted, culturally specific organizations has been lifesaving and vital to our goals of universal recovery. Simply put, we are stronger together: no single organization or government agency holds within its power the resources, strategies and operations needed to address such a daunting challenge to our shared communities.

Our capacity at the local level in saving lives and holistically recovering community has been made possible by leadership at multiple levels of government. Our federal government partners provided our communities, and the governments who serve them, with two rounds of pandemic-related appropriations. These resources came in the form of \$104.66 million in 2021 from the Coronavirus Aid, Relief and Economic Security (CARES) Act and \$116 million in two \$58 million payments from the Coronavirus State and Local Fiscal Recovery Fund (SLFRF) component of the American Rescue Plan Act (ARPA).

This first annual report to the U.S. Treasury is intended to not only provide transparency and demonstrated compliance on *how* Washington County is spending ARPA SLFRF funds, but also *why* the organization has adopted its approach. As you will see on these pages, the County centered equity in our approach - as called for by this federal program and embraced by this Board of County Commissioners - when implementing ARPA-funded projects and services. The report seeks to illustrate the values, principles and the human experiences guiding the County's work.

We are grateful for the outstanding efforts of our County employees and volunteers and those of our partner organizations and fellow governmental jurisdictions. Through our combined efforts, we are using these federal resources to build resilience in our community to weather the pandemic and thrive in the years ahead.

Thank you.



**Kathryn Harrington**  
Chair, Board of County  
Commissioners



**Nafisa Fai**  
County Commissioner,  
District 1



**Pam Treece**  
County Commissioner,  
District 2



**Roy Rogers**  
County Commissioner,  
District 3



**Jerry Willey**  
County Commissioner,  
District 4

SECTION 2

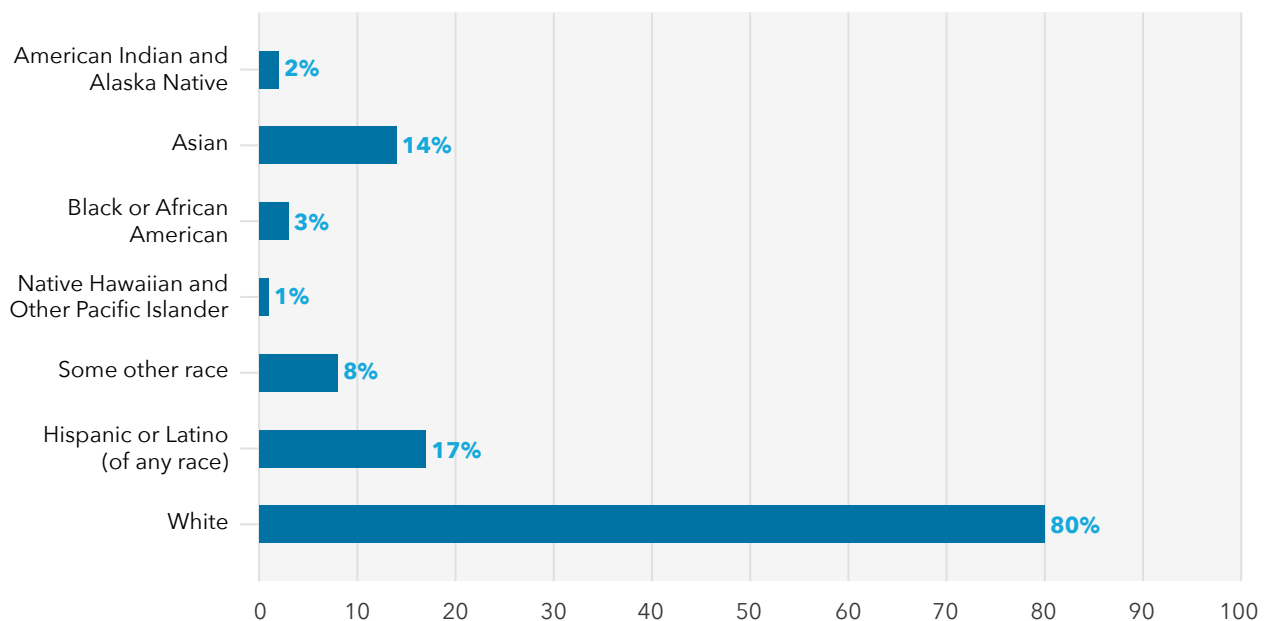
# Executive Summary

## About Washington County

Washington County, Oregon, has a mission to provide excellent and cost-effective services that support healthy, peaceful, safe and sustainable communities and encourage meaningful participation in community activities and county governance. The organization is supported by a budget of \$1.6 billion and is staffed by 2,368 full-time equivalent employees serving a diverse and growing population of 605,036. Forming the western portion of the Portland metropolitan area, the County's developed regions are home to traditional suburban and new mixed-use neighborhoods, with business leaders such as Intel, Genentech and Nike's world headquarters. Outside the nationally acclaimed urban growth boundary, the county's area is over 80 percent rural, transitioning to nurseries, wineries, farmland, and miles of evergreen forest that blanket the eastern flank of the Coast Range Mountains.

## Washington County Demographics

*(Racial and ethnic categories shown are alone or in some combination and therefore do not add to 100%, percentages are rounded to the nearest whole percent)*

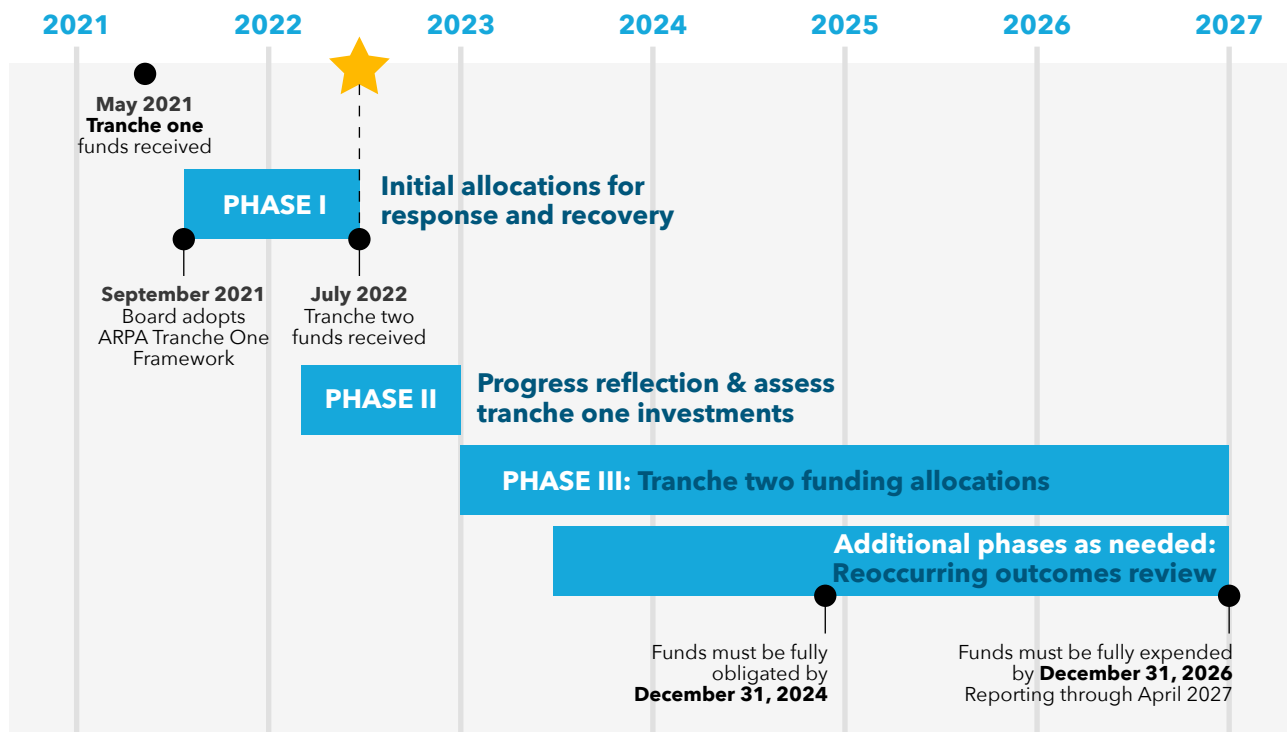


Source: U.S. Census Bureau, American Community Survey DP05 Demographic and Housing Estimates, Five-year 2016-2020

Thoughtful, Nimble and Strategic:

## The County's Pandemic Response and Recovery Strategy

In 2021, the U.S. Congress passed the American Rescue Plan Act (ARPA), which created the State and Local Fiscal Recovery Fund (SLFRF) to ensure local governments can respond to the public health and economic impacts of the pandemic with special attention to addressing disproportionate impacts to marginalized populations. Washington County is receiving two allocations of \$58 million that must be obligated by the end of 2024 and fully spent by the end of 2026.



In developing the Board’s first phase of ARPA investment, Washington County reviewed the learnings, challenges and community feedback gleaned from the Coronavirus Aid, Relief and Economic Security (CARES) Act funding period. Throughout the summer of 2021, Washington County reflected on specific community needs and lessons learned to date in pandemic response and recovery. In developing the SLFRF framework, Washington County built on a strong foundation from the CARES Act period and prior, including relationships with over 120 community-based organizations and an established COVID-19 Racial Equity Advisory Group of leaders from community-based organizations. The County intends to continue adapting investment areas and programmatic activities in partnership with community.

In September 2021, the Board of County Commissioners adopted phase one of the County’s ARPA framework, including investments in surviving COVID-19, community stabilization and wellness, stabilizing and supporting the local economy, community engagement and continuity in government services. The strategy, goals and plan for this phase reflect a careful balance of response and recovery effort. Investments in protecting basic social, economic and health needs in our community response as well as intentional, systems-focused investments in recovery complemented one another in the first phase of ARPA planning (see “Use of Funds” section for investment details). The first phase of planning – sandwiched between waves of Delta and Omicron case surges and increasing nationwide economic uncertainties – underscored the value of the County’s measured approach in continuous reflection, reassessment and readjustment over time to best meet community needs. The approach to investment included several goals:

## GOAL: Protect public health

**ARPA OUTCOMES:** Saved lives through increased community vaccination, testing access, outbreak response, isolation and quarantine support, and more.

**During this year's ARPA reporting period:**

- Over 75,475 COVID-19 cases.
- 727 outbreaks investigated.
- 359 mobile vaccination events and 90 clinics hosted with community partners.
- 36,000 at-home test kits distributed to community organizations.
- COVID-19 information was accessed on the County website 676,000 times.

## GOAL: Stabilize communities holistically

**ARPA OUTCOMES:** Increased access to nutrition, family health, mental health and housing stability resources.

**During this year's ARPA reporting period:**

- Over 1,600 hours of individual counseling, support groups and emotional support for people serving as caregivers to family members.
- 31 childcare providers enrolled in the launch of 10 culturally focused child care networks spanning Spanish, Somali, Arabic, Vietnamese and other languages in addition to a countywide study to inform child care capacity building strategy.
- 8,106 families connected to culturally specific food programs.
- 22,100 households supported in enrolling for health coverage in the Oregon Health Plan.
- Over 7,200 phone calls were made to community elders who have stayed at home to reduce exposure risk. These calls were providing isolated elders with social interaction to improve mental health, but also access to other County services as needed.

## GOAL: Stabilize and support the local economy

**ARPA OUTCOMES:** Created in March of 2021, the County's first ever Economic Development Program launched with a focus on ARPA pandemic recovery.

**During this year's ARPA reporting period:**

- Connected over 600 businesses to resources including coaching, technical assistance, pandemic relief loans and grants navigation and culturally specific resources at Business Recovery Centers.
- Launched a countywide study to understand broadband infrastructure, access and affordability.
- Launched the countywide Small Business Support Network.
- Funded nine community-based organizations to advance services, trainings and educational opportunities for local workers.

## GOAL: Engage community

**ARPA OUTCOMES:** Centered community in the design and implementation of ARPA programs; launched an innovative approach to shared multijurisdictional engagement, policy and practice.

**During this year's ARPA reporting period:**

- Developed a historic partnership across local governments pooling ARPA resources for shared culturally responsive engagement.
- Grounded pandemic recovery strategy in the needs of marginalized communities through the COVID-19 Racial Equity Advisory Group
- Developed an approach for a "deep dive" data equity assessment on the County's data systems to improve community outcomes in ARPA programs.

## **GOAL: Maintain continuity in government services**

**ARPA OUTCOMES:** Maintained consistency in government services and developed management structures for ARPA programs.

**During this year's ARPA reporting period:**

- Kept employees and residents safe with clean facilities and personal protective equipment.
- Advanced technology hardware and software needs for continued operations through COVID-19 surges.
- Increased COVID-19-related public communications capacity.
- Developed programmatic coordination for ARPA programs.

## **Looking Ahead**

Washington County is in the second phase of ARPA strategy aimed at deep reflection and assessment of current investments and community needs. This process will inform the third phase of ARPA action including tranche two investment. The Board of County Commissioners will finalize this planning process in the summer of 2022 and anticipates reviewing potential investment options throughout the winter of 2022. This process includes centering community through a multijurisdictional engagement process (please see "Community Engagement" section) as well as evaluating the learnings and outcomes from ARPA response and recovery programs to date (please see "Project Inventory" section). Washington County has been recognized nationally for our approach to ARPA planning and will continue to take a thoughtful, strategic approach to community-wide recovery through future phases.

This is the first ARPA annual report Washington County has submitted after the Washington County Board of Commissioners adopted their investment framework for the first phase of pandemic response and recovery less than a year ago. At this phase of the County's thoughtful and reflective approach, the organization is continuing to implement projects and make progress on adopted goals. This active progress is continuous, and strategy remains responsive to dynamic and unpredictable needs. Additional updates and revisions to the County's pandemic response and recovery efforts detailed in this report are anticipated in the weeks and months ahead. Additional report versions and supplemental information may be provided. Informational updates are available through community channels as well as the County's dedicated webpage, [www.co.washington.or.us/recovery](http://www.co.washington.or.us/recovery).





**SECTION 3**

# Use of Funds

**For the first tranche of ARPA SLFRF funding,** Washington County took a thoughtful and strategic approach in developing an investment framework that balances specific community needs in pandemic response as well as holistic opportunities in pandemic recovery. In developing the framework, the elected Board of County Commissioners reviewed the learnings, challenges and community feedback gleaned from the CARES Act funding period, assessed the best-known public health information, collaborated and strategized with partner governments and community partners and identified community priorities in community wellness and economic recovery.

In between the COVID-19 case surges caused by the delta and omicron variants of the virus, the Board met the needs of the moment by formally adopting the Washington County ARPA SLFRF framework with the inclusion of both pandemic response and pandemic recovery investments. Formally adopted by Board action in September 2021, the framework provided the central guiding structure to ensure the County delivers effective, efficient and equitable outcomes in pandemic response and recovery.

## Washington County ARPA Framework

### Values

Washington County’s ARPA SLFRF values in advancing equitable recovery can be considered foundational concepts. These values summarize what Washington County stands for and the central approach to ARPA SLFRF investments.

EQUITY	RESILIENCE	COLLABORATION	GOOD GOVERNANCE
By leading with racial equity, we can mitigate historical impacts, change persistent systemic issues and achieve a more inclusive future.	We will foster strong organizations, individuals and systems that focus on long-term solutions.	We achieve better outcomes when we work together.	We are responsible stewards of public trust and resources.

## Principles

Washington County's ARPA SLFRF principles are informed by the values above. These principles guide the development, implementation and assessment of ARPA SLFRF programs.



## PHASE 1 INVESTMENT AREAS

### Protecting Public Health

#### Surviving COVID-19

ARPA funds provide isolation and quarantine support, vaccination, testing and related community education. To promote effective and equitable outcomes, programs in this category contracted with culturally specific partner organizations and sought to ensure that service delivery met the needs of disproportionately impacted populations.

**Allocation: \$31,554,100**

#### Meeting Basic Needs

The pandemic exacerbated health challenges by creating new barriers to accessing basic needs. In turn, these challenges compounded COVID-19-related risks in our communities. Programs within this category provide basic supplies (food, diapers, etc.), and distribution through culturally specific networks. This includes providing culturally specific foods, access to important information and assistance to people of color, people with limited English fluency, seasonal farmworkers and other groups disproportionately impacted by the pandemic. In addition, many contracts in this category included community-based organizations who are also providing isolation and quarantine support, thereby stabilizing households with wraparound services.

**Allocation: \$3,645,700**

### Community Stabilization and Wellness

#### Child Care Support

Families who rely on child care services as well as child care providers have been deeply affected by the pandemic. Recovery efforts included intertwined considerations for household access to child care as well as child care provider capacity. This investment area includes first steps for child care services development through an assessment of current child care service capacity throughout Washington County for future strategic recovery planning. To address disparities in pandemic impacts and advance equitable access to service, this investment area is developing 10 focused child care networks spanning Spanish, Somali, Arabic, Vietnamese and other language networks.

**Allocation: \$2,840,000**

## Behavioral Health

Social, economic and environmental factors tied to the pandemic have sharply increased community need for mental health services, an increase that has paralleled the demand for medical and other physical needs in the community. This investment area responds through additional support for suicide prevention and postvention programs, improved behavioral health staffing, homelessness prevention programs and identifying culturally specific ways to support the behavioral health needs and wellness of disproportionately impacted populations.

**Allocation: \$1,842,100**

## Family Health

The pandemic has underscored the need for at-home health care support. In addition, pre-pandemic racial inequities have become more disparate as historically marginalized populations continue to experience the deepest pandemic impacts. To address disparities in community health access related to infant, child and family support, this investment area includes community health nurse programs. Investments include funding for community health nurses with a variety of language competencies and professionals with special expertise in supporting Black, Indigenous, Latino/a/x, immigrants and refugees and other people of color communities with prenatal and early childhood services.

**Allocation: \$1,070,000**

## Ensuring Shelter and Safety

Individuals and families facing housing insecurity and homelessness are experiencing heightened health risks due to the pandemic. Additionally, negative economic impacts throughout the pandemic increased the number of individuals facing these risks. This investment includes services at encampments, including outreach and sanitation and hygiene services made more essential due to the ongoing pandemic health crisis.

**Allocation: \$1,956,600**

## Utility Relief

The number of accounts more than 60 days behind on water, sewer and stormwater utility bills in Washington County more than tripled in 2021, with past-due accounts disproportionately concentrated in communities of color. In collaboration with utility managers across the County, Clean Water Services (CWS) led a ratepayer assistance program wherein utility districts cleared past-due accounts for the lowest-income populations most impacted by the pandemic. This ensured people were fully protected from receiving negative credit scores. Funding also removed barriers to utility-relief information and access for marginalized populations.

**Allocation: \$2,000,000**

## Stabilize and Support the Local Economy

### Small Business Recovery

Small businesses have been – and continue to be – hit hard by the economic tumult caused by the pandemic. In addition to continuing CARES-era Business Recovery Centers through 2021, this investment area is also developing programs to support small business and entrepreneurship including technical assistance and access to capital.

**Allocation: \$2,505,000**



## **Workforce Development**

The pandemic has shaken up the demand for workers and strained capacity in the workforce development system to assist workers and employers. This program area includes investments in Washington County's workforce in partnership with community-based organizations focused on programs providing job training, re-skilling and wraparound support for low-income workers.

**Allocation: \$2,875,000**

## **Broadband Investment Strategy**

The pandemic further underscored the necessity of household internet access for workforce participation, education and health care access. Strategic planning is needed to prepare for anticipated federal infrastructure funding opportunities. This investment area includes a countywide study to inform and develop a countywide Broadband Investment Plan.

**Allocation: \$200,000**

## **Community Engagement**

### **Diversifying Communications**

This investment area includes using tools, platforms and strategies that are more accessible to historically and presently marginalized populations disproportionately impacted by the pandemic, including targeted efforts to expand language translation.

**Allocation: \$235,000**

### **Community Capacity**

This investment area includes structuring cross-jurisdictional community engagement coordination that centers equity, builds community capacity, advances equitable community engagement policies and helps create a pathway for long-standing equity-centered community engagement structures and processes across Washington County.

**Allocation: \$465,000**

### **Data Equity**

This investment area includes performing a systems analysis of tools and strategies used across departments and preparing for a potential comprehensive approach to data equity for ARPA program implementation and evaluation.

**Allocation: \$300,000**

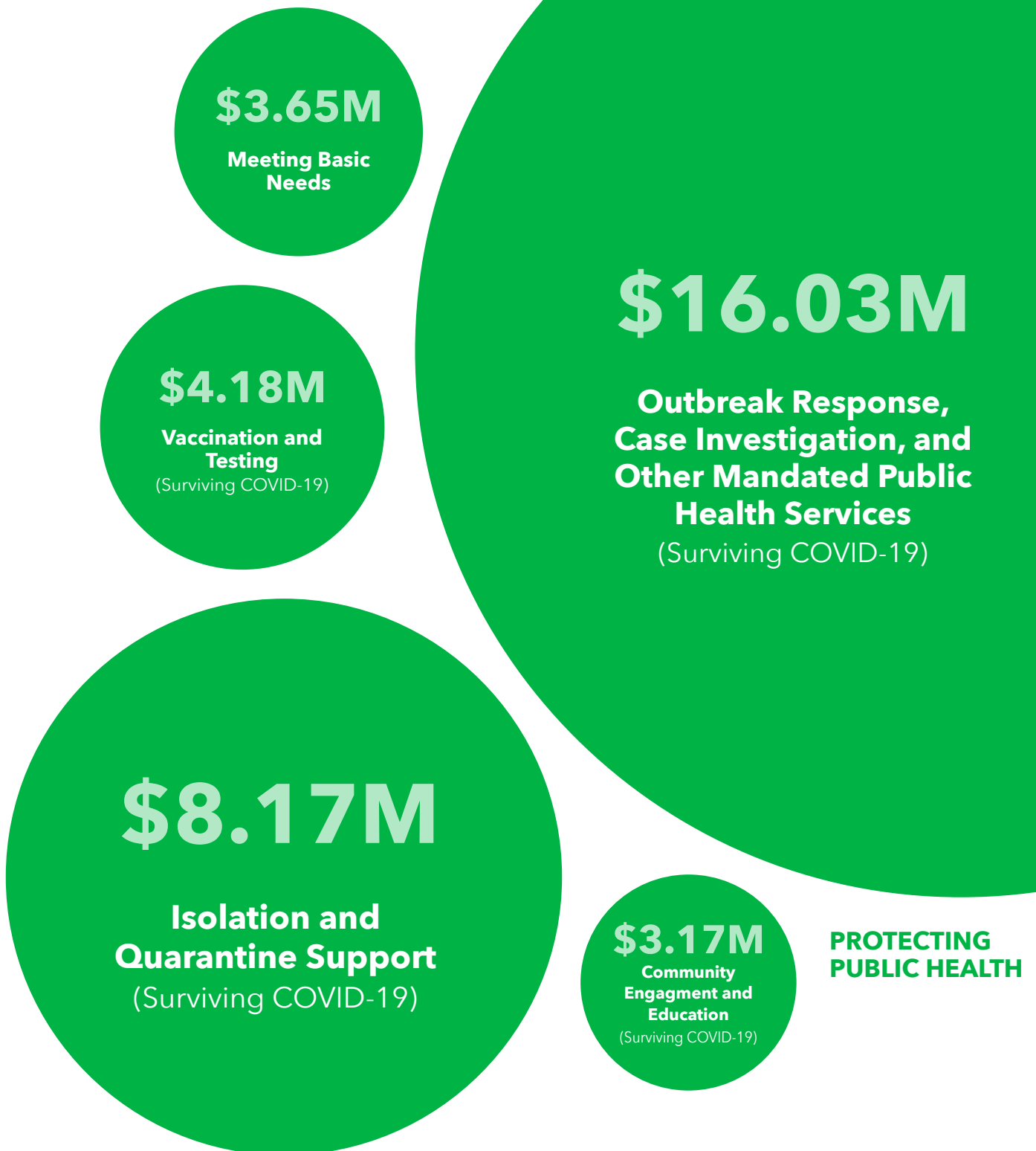
## **Continuity of Government**

### **Facilities, Technology and Coordination**

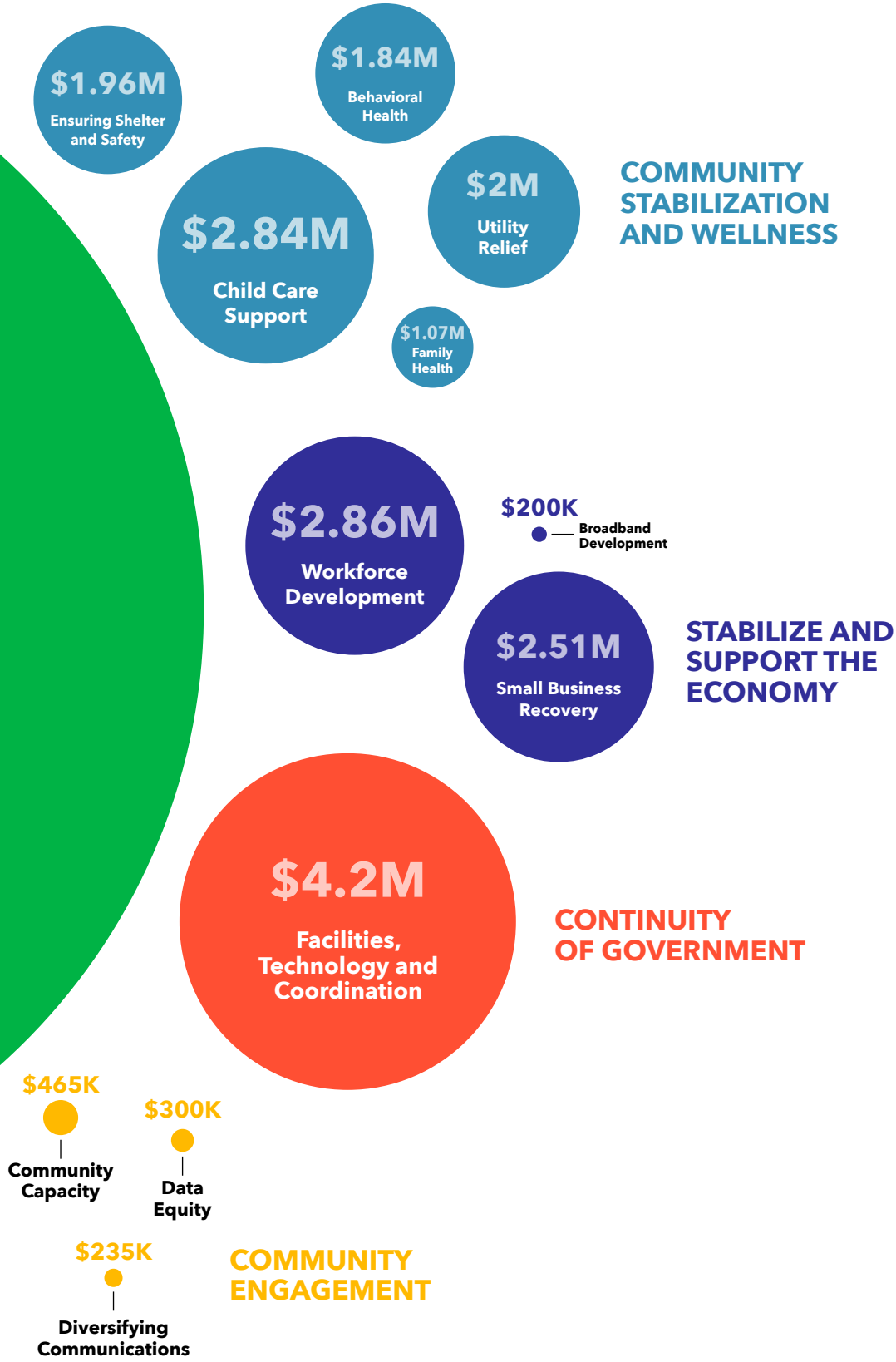
Washington County remains dedicated to ensuring that complex and diverse operations continue throughout the pandemic without gaps in service. This investment area includes facilities needs including equipment, cleaning services and personal protective equipment (PPE); technology support for COVID-19 public health services as well as continued teleworking needs; communications including timely public information supporting pandemic response; and coordination activities to plan, develop, implement and report on COVID-19 service programs.

**Allocation: \$4,420,000**

## Investment Area Cost Allocation\*







\*See Project Inventory section for exact cost allocation detail and specific program descriptions.

## SECTION 4

# Foundational Approach

## Promoting Equitable Outcomes

### Washington County's Equity Resolution

In recent years, Washington County has taken action toward racial justice and achieving equitable outcomes in the community. In February 2020, the Washington County Board of Commissioners adopted its first-ever Equity Resolution (Washington County, 2020). In their efforts to advance racial equity, the Board worked closely with community stakeholders and subject matter experts in equity, diversity and inclusion to draft versions of the resolution that were provided for public feedback prior to final adoption. In 2016, Washington County co-sponsored the Coalition of Communities of Color's research project "Leading with Race: Research Justice in Washington County" (Coalition of Communities of Color, 2018). The endeavor provided in-depth qualitative and quantitative information on the lived experiences of and socio-economic indicators for eight communities of color and ethnic groups in the County, alongside data snapshots of communities in four city jurisdictions.

As a part of adopting the Washington County Equity Resolution, the Board of County Commissioners created a new County department: the Office of Equity, Inclusion and Community Engagement (OEICE). The County hired its first-ever Chief Equity and Inclusion Officer in the summer of 2020 to lead OEICE and continue to build staff capacity. Today, OEICE is responsible for leading the County organization's equity, diversity and inclusion efforts including developing policies and practices that support equitable outcomes for Washington County community members. This includes promoting equitable access to and quality of services, including in ARPA programs. To advance equity, this team promotes diversifying the organization's workforce, developing organizational cultural competency and culturally specific program options, advancing civil rights policies and programs, promoting procurement with minority- and woman-owned businesses and engaging Washington County's diverse community in shared problem solving. The team also coordinates and supports Washington County's broad community engagement efforts including Board-sponsored Town Hall meetings, the Community Participation Organization (CPO) program and community engagement focused on the Supportive Housing Services program.

### A 2022 First: Washington County's Budget Equity Tool

For the first time in the organization's history, Washington County explicitly assessed equity considerations across its entire proposed budget for the 2022-23 fiscal year. Using a model created by several local jurisdictions, the County developed a set of equity-focused strategies and questions - called the Budget

Equity Tool - to drive informed and targeted decision making about the allocation of resources. Washington County recognizes that advancing equity in government involves an acknowledgment that institutional and structural factors created and continue to perpetuate inequities or differences in outcomes for different populations. Our equity work examines and addresses the role historic and present-day governmental policies play in benefiting some groups and burdening Black, Indigenous, Latina/o/x, immigrant and refugee communities and others. A review of history and data show us that not all populations have experienced the same access, quality or outcomes when it comes to government programs and services.

Washington County commits to ensure that we are governing and administering public resources so that all our communities can thrive. Washington County is committed to improving equity, diversity and inclusion for all, with an intentional and explicit focus on race because it remains the primary predictor of how one fairs across all socio-economic indicators of well-being. Inequities in housing, health and human services, education, public safety, and every area of government service are pervasive, especially for Black, Indigenous, Latina/o/x, immigrant and refugee communities. Washington County has engaged in modifying our decision-making processes, including our budget process to ensure our spending policy reflects our priorities and advances equity.

As described in the proposed budget summary, departments and offices throughout the organization identified "several equity investments that reflect significant staff work, community engagement, attention to access and outcome data, a commitment to culturally appropriate service delivery and an investment in staff capacity to meet the needs of a very diverse community." (Washington County, 2022) The Budget Equity Tool was used to inform ARPA SLFRF investments as part of the County budget process.

## Community Engagement

### The COVID-19 Racial Equity Advisory Group and Its Multijurisdictional Evolution

Early on in pandemic response efforts, Washington County turned to relationships with community-based organizations to implement pandemic response priorities. Over time, the effort shifted to establish a space that allowed County staff and community leaders to codesign public health strategies with universal access in mind. Recognizing the trusted, deep-rooted relationships between culturally specific organizations and the communities they serve, the COVID-19 Racial Equity Advisory Group was created during the CARES Act period to advance response efforts with a focus on serving disproportionately impacted populations. The COVID-19 Racial Equity Advisory Group continues to guide the development of ARPA SLFRF funded programs, including goals, awareness needs, access and distribution considerations and outcome-focused evaluation strategies.

Throughout the first phase of developing the ARPA SLFRF framework and its early implementation, the Board reinforced its ARPA values of equity and collaboration. It became obvious to both community partners and other governments within Washington County that multijurisdictional collaboration would be an important foundation for maximizing the capacity and impact of a finite number of community-based organizations trusted to engage and serve populations disproportionately impacted by the pandemic and served by multiple governments. Conversely, leadership recognized multijurisdictional collaboration and equitable community engagement would prevent duplicated, misaligned and extractive community engagement efforts affecting ARPA SLFRF funding recipients and minimizing burnout among community-based organizations that work with multiple overlapping governments. The COVID-19 Racial Equity Advisory Group is evolving from its early role in public health response strategy to a broader, more holistic recovery-focused group for ARPA SLFRF efforts, and will continue to evolve, more spectacularly, into a regional, multijurisdictional collaborative body that advises the County and multiple ARPA SLFRF recipient cities for shared community benefit.



This multijurisdictional project is establishing a regional approach to coordinating equitable community engagement by building collaboration infrastructure and strengthening relationships with marginalized communities. The approach is meant to coordinate outreach efforts, build community engagement capacity among community-based organizations to inform ARPA SLFRF investments, program development, implementation and evaluation while reducing administrative burden. The foundational purpose for this engagement model is to ensure multijurisdictional commitment to the core principles and practices of equitable community engagement, community collaboration in the design, implementation and evaluation of ARPA-funded efforts as well as ensure that the needs of marginalized communities are reflected in determining future ARPA investment priorities. The key components of this project include:

- Co-designing community engagement infrastructure with community-trusted, culturally specific organizations wherein organizations are compensated for culturally responsive engagement.
- Adopting shared policies and practices in equitable community engagement across jurisdictions for a consistent approach and coordinating shared engagement needs holistically.
- Evaluating and interpreting community needs through narrative, quantitative and qualitative to influence ARPA decision making.

This is a groundbreaking partnership that is strengthening government-community relationships, ensuring replicable methods that allow for long-term analyses and reinforcing decision-making processes with lasting impacts beyond pandemic recovery. To begin, the two largest cities within Washington County – Beaverton and Hillsboro – are pooling ARPA SLFRF resources together with the County to fund the effort. Smaller cities within the county will also benefit from and have an open invitation to join the effort. Washington County serves as a convener and collaborator for the region and is sharing ARPA-related technical assistance, challenges, learnings and community priorities with government partners.

**“ Washington County’s partnerships with community-based organizations set the foundation to establish our original COVID-19 Racial Equity workgroup in 2020. We have re-designed our COVID-19 response, and we are proud to expand its breadth and depth, along with our city partners, for equitable COVID-19 recovery. ”**

- Washington County Board Chair Kathryn Harrington

**“ This partnership unifies us around common priorities to listen and respond to our community members, particularly those who are underrepresented and marginalized. As our communities grow bigger, we grow together and strengthen each other, and we know from our experiences during the pandemic that we are all better when we work together. ”**

- Hillsboro Mayor Steve Callaway

**“ The City of Beaverton commits to viewing our work through an equity lens and making adjustments where needed. This collaboration will enable us to multiply our efforts across the region to better hear from and serve our communities. ”**

- Beaverton Mayor Lacey Beaty

### **Equity in ARPA SLFRF Program Design and Implementation**

Within the Project Inventory section of this report, interested readers can learn more about the County's work in ARPA SLFRF program design and implementation, with detail on how specific programs are addressing access and distribution and are tracking implementation. Projects across the investment areas of Protecting Public Health, Community Stabilization and Wellness, and Stabilizing and Supporting the Local Economy have been connected to the COVID-19 Racial Equity Advisory Group. For many new programs, this has included efforts in co-designing with culturally-specific organizations to ensure strategies are equitable at the start. For existing programs expanding capacity, new practices in implementation and adjusting strategies in the face of the pandemic has been made possible with these partnerships.

## **Use of Evidence**

### **National Recognition for Evidence-based Practice**

As the local public health authority, Washington County has long focused on evidence-based approaches for services. This practice carries on for ARPA SLFRF efforts across disciplines as the County is thoughtfully approaching response and recovery strategies grounded in evidence. Through a diversity of publicly available research and datasets at the local, state and federal levels as well as long-standing relationships with deep-rooted community partners, Washington County has been designing SLFRF-funded programs that align community needs with equitable and effective actions. In the Project Inventory section of this report, interested readers can find more information on evidence-based programming and specific resources used for programs which require evidence-based models or evaluation.

Washington County is carefully balancing the use of evidence-based models and new approaches in community capacity building to diversify our programs. Nationally, biases exist in the reporting and the generating of evidence-bases due to inequities in funding and resource allocation; not all promising strategies that specifically target Black, Indigenous, Latino/a/x, immigrants and refugees and other people of color have enjoyed the level of investment to be considered evidence-based. To address this, Washington County is working to build capacity for small, often culturally specific community-based organizations to build the systems needed to collect and disseminate data to support future evidence bases.

### **Advancing Data Equity Structures through ARPA**

With ARPA SLFRF support, Washington County is also leveraging federal funding to improve the use of evidence and evidence-building strategies over time, particularly in serving populations disproportionately impacted by the pandemic. For example, within the ARPA SLFRF Community Engagement investment area, the County has allocated funding for a countywide Data Equity Assessment to structurally address how the County collects, interprets and uses data in decision making. This assessment will aid the County in strengthening program evaluation infrastructure for each ARPA investment area as well as investments to



be determined. Further, data-equity strategies implemented as a result of this project can be seen as a pilot for potential future data-equity strategies within Washington County beyond the ARPA SLFRF program portfolio. Through this investment, Washington County will:

- **Assess Current Systems**

Perform a systems analysis of current systems, tools, structures and strategies used in data collection, data analysis, data interpretation and applied evidence-based decision making.

- **Identify Needs**

Identify the needed tools, systems, structures and strategies needed to perform comprehensive evaluations of pandemic recovery programs.

- **Prepare to Launch a Data-equity Model**

Make recommendations for a collaborative, cross-departmental data-equity model for use in ARPA program evaluation, designed to apply to data-informed County strategies and operations beyond the ARPA funding cycle.

This investment underscores that the methods, tools and interpretations used in government decision making matter deeply for community outcomes. Integrity in capturing the richness of community knowledge, experience and storytelling with data is also critical to a meaningful understanding of the community's strength over time. As a part of this investment area, Washington County also intends to improve data disaggregation by race, ethnicity, gender, income and other relevant factors.

### **National Recognition: Washington County as a Best Practice Model**

In the development of the Washington County ARPA SLFRF Framework, the Board of County Commissioners took a strategic approach focused on equity and good governance: two concepts that rely heavily on the availability of strong evidence for both decision makers and community. Within the adopted framework, Washington County not only relied on evidence in deciding the first round of investment, but also dedicated funding to strengthening the County's commitment to data equity. This effort, combined with the County's community engagement work, garnered national attention from Results for America, a national nonprofit organization that supports local, state and federal government entities in the use of evidence and data to help solve today's most pressing challenges. Washington County was one of four counties nationally to demonstrate a clear investment across all data and evidence criteria in Results for America's Data, Evidence and Outcome Provisions Assessment for ARPA Recovery Plan Performance Reports (Results for America and Mathematica, 2022). The Results for America dashboard is a data-driven tool, created with Mathematica, to examine how cities and counties are investing their American Rescue Plan funds.



**"Governments that are using data and evidence, rigorous evaluation and authentic community engagement to inform their decision-making process will see more equitable outcomes for their residents from this investment. Washington County can be considered a best practice framework in how these historic funds can be used to create long-term structural change for communities."**



- Jen Tolentino, Director of Local Practice at Results for America

The Results for America dashboard analyzed Recovery Plan Performance Reports submitted to the U.S. Treasury from 150 cities, counties and tribal nations across the country. The plans were assessed for adherence to five key evidence and data provisions within the Treasury's final rule: 1) building data and evidence capacity; 2) using evidence and data to drive decision making; 3) investing in rigorous program evaluation; 4) engaging in authentic community engagement; and 5) ensuring equitable outcomes.

## Labor Practices

The Washington County ARPA SLFRF Framework does not include infrastructure investments at this time and therefore is not required to report on labor practices within this report; however, the County has made a significant impact on an equitable economic recovery through facilitating strong employment opportunity in other ways related to ARPA SLFRF.

### The Good Jobs and Equity Project

In June 2022, Washington County won a seat in Results for America's Good Jobs & Equity Project, a new initiative led by Results for America and the Families and Workers Fund. The Project aims to help state, local and tribal governments use federal recovery investments from ARPA and Infrastructure Investment and Jobs Act (IIJA) to improve job quality and advance workforce equity. Through the project, Results for America is bringing together jurisdictions from across the country to meet with national experts and receive hands-on learning and personal coaching. The effort is designed to equip leaders with the knowledge and tools to invest in evidenced-based job quality programs. The County anticipates gaining a deeper understanding of the historical connections among job quality, equity and discrimination, and identifying opportunities to create change.

### Civil Rights Training

Within the Office of Equity, Inclusion and Community Engagement (OEICE), Washington County has in-house civil rights compliance expertise. Within the ARPA SLFRF investments, the County has committed to working with businesses and community-based organizations to respond to and promote recovery in communities disproportionately impacted by the pandemic. Through this work, the County is thoughtfully assessing how to improve contracting experiences with the County for all contracted organizations, including providing technical support to contract managers and contractors to ensure civil rights compliance required for ARPA SLFRF and other federal funds. In addition to OEICE coaching staff members who have been developing ARPA SLFRF funded programs, OEICE is also applying their expertise to further support community-based organizations providing service delivery on behalf of the County through supportive training.

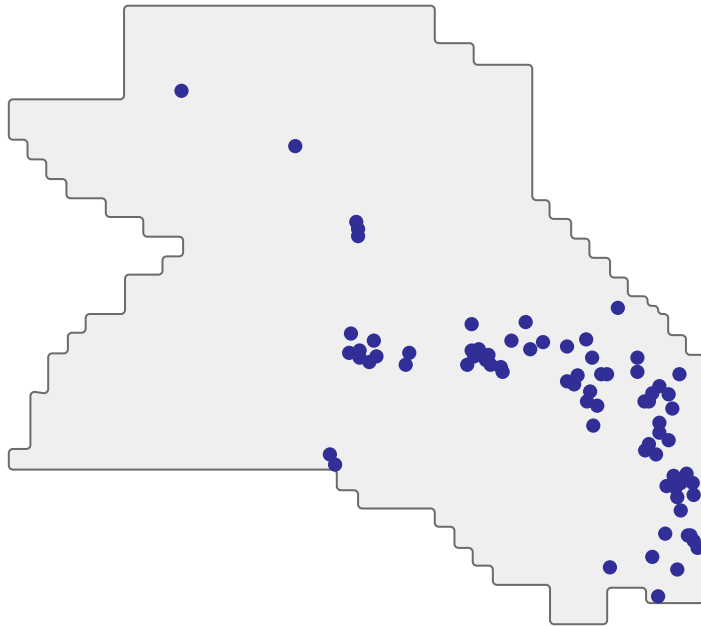


SUCCESS STORY HIGHLIGHT

# COVID Vaccine

## Washington County Vaccine Sites

Vaccination events in Washington County, July 2021-July 2022



**The Washington County Vaccine Team** provides and promotes access to COVID-19 vaccinations with a focus on individuals who are medically underserved, communities with low vaccination rates and those with barriers to vaccine access. The program supports multiple community-based organizations in their vaccine outreach and engagement, hosts large and small clinics including stationary clinics and mobile clinics reaching most geographic areas of the county. Through this effort, **Washington County became the first county in the state in 2021 to vaccinate 80% of all adults.**

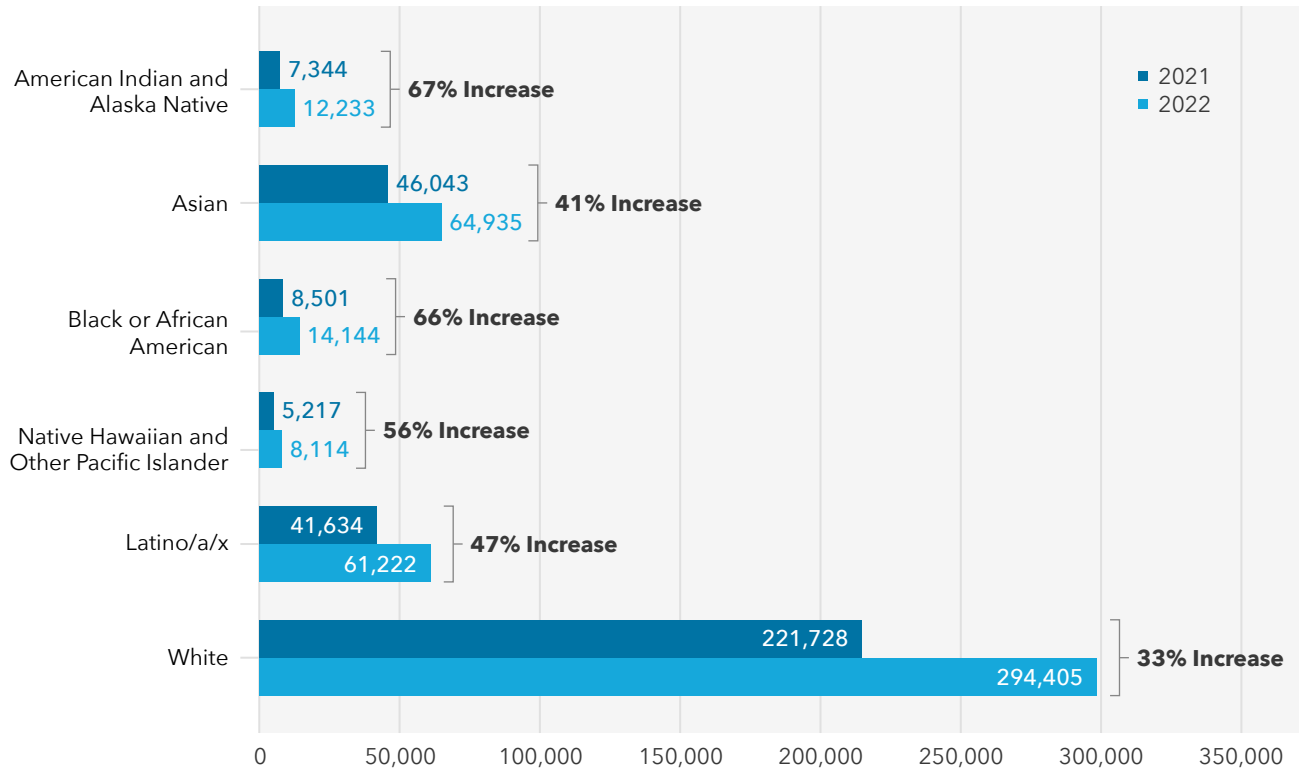
The team coordinates efforts with community-based organizations, Federally Qualified Health Centers, faith-based communities and other agencies to promote vaccine equity goals to achieve a **vaccine rate of 80% or greater in our target populations.**

The County and our CBO partners hosted over **450 COVID-19 vaccination clinics** this year designed to reach underserved communities, **which provided over 30,000 doses.**

## Total People Vaccinated

June 2021 - June 2022 by Race and Ethnicity

\*Total People Vaccinated represents people who have had at least one dose. It includes people who have also had two doses and booster shots.



### SUCCESS STORY HIGHLIGHT

## Keeping Schools and the Local Economy Open

COVID Outbreak Response



**COVID-19 outbreaks can lead to widespread disease** if not contained. The Washington County team of skilled outbreak response staff support schools, daycares, workplaces, long term care facilities, seasonal farms and other facilities during the course of an outbreak, helping to reduce the outbreak before it can increase in size, ultimately helping to save lives. The work done in these teams protects our most vulnerable community members from disease and helps to keep our businesses open and reduce the strain on our community and economy.

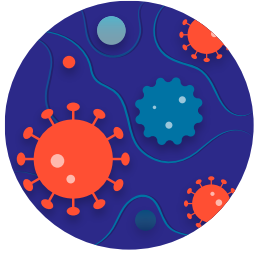
Washington County teams responded to **727 outbreaks** over the past year, not including outbreaks during the Omicron surge January – March 2022 which had a dramatic increase in cases and outbreaks. During that time period, team members continued to provide guidance and support on disease mitigation and performed needs assessments for high-risk facilities.











## PROJECT INVENTORY

# Protecting Public Health

**The Washington County Department of Health and Human Services (HHS)**, Public Health Division, continues to protect the health of our communities, save lives and address community needs through COVID-19 response and recovery projects. American Rescue Plan Act funds provide resources for outbreak response, isolation support, vaccination, testing and related community education programs. To promote effective and equitable outcomes, contracts and collaborations with culturally specific partner organizations ensure service delivery is accessible through co-creation of programs to meet the needs of disproportionately impacted populations. The Board of County Commissioners' principle of investing American Rescue Plan Act funds in public health first includes meeting mandated disease-response activities related to case reporting, case investigation, outbreak investigation, vaccine equity and access and community-based programs. COVID-19 disease response projects include funding for skilled outbreak response teams working within high-risk-and-consequence settings to track and monitor disease transmission, support for infection prevention, staffing for consultations with community members, personal protective equipment (PPE) and COVID-19 testing. These projects include a multilingual and multicultural workforce and translation and interpretation services to support equitable access to information and services.

In addition to direct response work, projects in this investment area are also enabling pandemic recovery through wraparound supports and a focus on social determinants of health to foster economic recovery and food access. Collaborations with community-based organizations provide direct support for individuals and families isolating with COVID-19. Basic supplies (e.g., food, diapers) are distributed through culturally specific networks. This includes providing culturally specific foods, access to important information and assistance to people of color, people with limited English fluency, seasonal farmworkers and other groups disproportionately impacted by the pandemic.

As our community progresses out of the emergency phase and into the next phase of living among the COVID-19 pandemic, these programs continue to comply with mandates, support a responsive workforce, build community preparedness and resilience, and continue with the established framework for providing direct resources to communities most impacted by COVID-19. The goal of this work moving forward is closing the gap for health inequities, preventing new gaps and ensuring an aligned resilience framework in partnership with the Oregon Health Authority (OHA) and our community's priorities.

## PROTECTING PUBLIC HEALTH

## Surviving COVID-19



## Isolation and Quarantine Support

**FUNDING AMOUNT:**
**\$5,092,789**

(Expenditures to Date)

**\$7,154,551**

(Total Obligations to Date)

**\$11,600,000**

(Approximate Total Budget)

**PROJECT IDENTIFICATION NUMBER:**

1

**FEDERAL EXPENDITURE CATEGORY:**

1- Public Health

1.7 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)

**PROJECT DESCRIPTION**

The Isolation and Quarantine Support (Wraparound Services) program connects people who are in isolation due to COVID-19 with a community health worker (CHW) from a culturally specific Community-Based Organization (CBO). The CHW supports the person or family who is isolating due to a positive COVID-19 test by arranging food delivery, accessing funds to pay rent or mortgage and utilities depending on the specific needs identified to ensure they are able to isolate. The CHW also supports the person or family by helping navigate other resources that support health and mental well-being. CHWs are from the community they serve so they can connect with the individual in a culturally responsive way. CHWs can help the individual or family connect to a primary care provider, find a daycare provider or support finding employment. The funding for wraparound services has been vital to support people being able to stay home during their infectious period which prevents the spread of COVID-19 in our community.

**PROJECT TIMELINE**

Program was newly formed during the pandemic to support individuals to isolate, program timeline is dependent on pandemic progression and COVID-related community needs, all funds will be obligated prior to June 2024.

**PARTNERSHIPS AND SERVICE DELIVERY**

Program is delivered through contractual relationships with community-based organizations to provide support community members through community health workers, and direct resources provided to community members who are eligible for the program.

**INTENDED OUTCOMES**

By June 30, 2025, the Isolation Support (Wraparound Services) Project will ensure culturally responsive, linguistically appropriate and equity centered COVID-19 isolation services (e.g., resource navigation, food, utilities, rent/mortgage) to between 2,500 - 6,000 households with a positive COVID-19 test and economic insecurity.

For the reporting period of July 1, 2021 to June 30th, 2022:

Wraparound Services has provided support to 3,200 households, most consisting of family units of three or more individuals.

Of the total referrals, 47% identified as Hispanic/Latinx, 5% as Black or African American, 4% as Asian, and 3% identified as either Middle Eastern/North African, Pacific Islander, or Native American. In addition, 14% identified as "Other," a category that includes multiracial.



## HHS Cross Project Admin Costs



### PROJECT DESCRIPTION

This encompasses the general administrative support required for administering and operating the Washington County Health and Human Services (HHS) ARPA projects.

### PROJECT TIMELINE

The project was newly formed during the pandemic to support implementation of ARPA programs. The project timeline is dependent on progression of the pandemic and COVID-19-related community needs. All funds will be obligated prior to June 2024.

### PARTNERSHIPS AND SERVICE DELIVERY

The project is not external facing, includes administrative and supervisor payroll expenses.

### INTENDED OUTCOMES

By June 30, 2025, at least 80% of required cross-HHS Support will be staffed to ensure mandated services.

The project is intended to provide adequate administrative support for the other HHS ARPA program areas.

### FUNDING AMOUNT:

**\$999,579**  
(Expenditures to Date)

**\$999,579**  
(Total Obligations to Date)

**\$1,500,000**  
(Approximate Total Budget)

### PROJECT IDENTIFICATION NUMBER:

34

### FEDERAL EXPENDITURE CATEGORY:

7- Administrative

7.1- Administrative Expenses

## COVID-19 Vaccination



### PROJECT DESCRIPTION

The Washington County Vaccine Team provides and promotes access to COVID-19 vaccinations with a focus on individuals who are medically underserved, racial and ethnic communities with low vaccination rates and those with barriers to vaccine access. The team coordinates efforts with community-based organizations (CBO), federally qualified health centers, faith-based communities and non-governmental agencies to promote and operationalize vaccine equity goals to achieve a vaccine rate of 80% or greater of the primary series in our target populations. The project supports multiple community-based organizations in their vaccine outreach and engagement, hosts large and small clinics including stationary clinics and mobile clinics reaching most geographic areas of the county that serve at-risk communities.

### FUNDING AMOUNT:

**\$223,135**  
(Expenditures to Date)

**\$546,481**  
(Total Obligations to Date)

**\$3,500,000**  
(Approximate Total Budget)

### PROJECT IDENTIFICATION NUMBER:

2

### FEDERAL EXPENDITURE CATEGORY:

1- Public Health

1.1 COVID-19 Vaccination

## *COVID-19 Vaccination (continued)*

### **PROJECT TIMELINE**

The project was newly formed during the pandemic to ensure vaccine access and equity. The project timeline is dependent on the progression of the pandemic and COVID-19-related community needs. All funds will be obligated prior to June 2024.

### **PARTNERSHIPS AND SERVICE DELIVERY**

This project involves contracts with community-based organizations to support vaccine equity and outreach strategies, direct vaccine services through a county-run mobile van and standing clinic sites at identified locations to reach priority populations. Vaccine equity and coordination staff support the linkage between participants to health care and between community partners and clinical providers. This project is also delivered through contracts with federally qualified health centers to administer vaccine to populations with barriers to access. The project focus is on serving people who have been disproportionately impacted by the pandemic addressing barriers to access for groups including Black, Indigenous, Latino/a/x, immigrants and refugees and other people of color within the county that continue to be impacted by COVID-19, as well as historical and current health inequities. The economic impact of illness, isolation, hospitalization and loss of work hours are felt most by low-wage hourly workers with little or no paid sick leave. Providing mobile vaccination sites in partnership with trusted community organizations allows for fewer barriers of access and trust to build within communities.

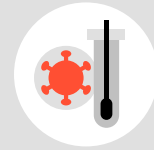
### **INTENDED OUTCOMES**

By June 30, 2025, this project seeks to eliminate and prevent COVID-19 vaccination and booster inequities by ensuring culturally responsive, linguistically appropriate and equity-centered services that result in Washington County vaccination rates being at least 5% higher than the state average (e.g., age categories, race and ethnicity group).

The project intends to improve vaccine rates of primary series in Black, Indigenous and Latinx communities. During this reporting period, 80% of communities of color have received at least one or more COVID-19 vaccinations.

This project seeks to improve booster vaccine rates in Black, Indigenous and Latinx communities. During this reporting period, 40% or more of communities of color have received at least one COVID-19 booster.

# COVID-19 Testing



### PROJECT DESCRIPTION

The COVID-19 Testing project aims to increase access to testing supplies and services for populations most at risk for COVID-19. Previously, the County supported operations at larger-scale testing sites and offered smaller localized testing events for marginalized communities. In 2021, the County shifted to a model that prioritizes limited testing resources for populations disproportionately affected by COVID-19 that have not historically had access to testing, including Black, Indigenous, Latino/a/x, immigrants and refugees and other people of color. This effort was supported by our Research, Analytics, Information and Data Team utilizing metrics pioneered in the vaccine rollout. Washington County continues to distribute the supply of Oregon Health Authority-sourced rapid testing kits to culturally specific community-based organizations that serve people who may not be able to access a test otherwise, to those at highest risk including people living in certain congregate care living settings, and to small businesses identified through consultation with the Business Resources Council.

### PROJECT TIMELINE

The project was newly formed during the pandemic to ensure testing access. The project timeline is dependent on the progression of the pandemic and COVID-19-related community needs. All funds will be obligated prior to June 2024.

### PARTNERSHIPS AND SERVICE DELIVERY

This project is focused on testing access for communities disproportionately impacted by COVID-19 and communities experiencing barriers to access to testing. Working partnerships with trusted community-based organizations is key to the equity strategy. The project is delivered through coordination of testing support for facilities and settings with reported outbreaks, and coordination with the State Public Health Lab for testing resources. In addition, the project is delivered through distribution of testing supplies that are provided by the state through coordination with community partners.

### INTENDED OUTCOMES

For project status between July 2021 and June 2022, Washington County distributed 36,818 COVID-19 testing kits to community-based organizations, local businesses and facilities. These tests were then distributed directly to community members served by these groups:

### FUNDING AMOUNT:

**\$67,603**  
(Expenditures to Date)

**\$92,603**  
(Total Obligations to Date)

**\$257,000**  
(Approximate Total Budget)

### PROJECT IDENTIFICATION NUMBER:

3

### FEDERAL EXPENDITURE CATEGORY:

1- Public Health

1.2 COVID-19 Testing

Groups	Test Kits (Qty)
Adult Foster Homes	7,790
Agricultural Sites	1,350
Behavioral Health	2,562
Business Resource Center	2,330
Community Based Organizations	9,745
Daycare Centers	6,858
First Responders	720
Homeless Service Sites	2,345
Recovery Homes	2,029
Washington County facilities (including Community Corrections and Juvenile Shelter services)	119
Other	970



## COVID-19 Case Investigation

### FUNDING AMOUNT:

**\$4,071,328**

(Expenditures to Date)

**\$4,298,440**

(Total Obligations to Date)

**\$4,300,000**

(Approximate Total Budget)

### PROJECT IDENTIFICATION NUMBER:

4

### FEDERAL EXPENDITURE CATEGORY:

1- Public Health

1.3 COVID-19 Contact Tracing

### PROJECT DESCRIPTION

The Washington County COVID-19 Case Investigation project includes the following activities:

- Process positive SARS-CoV-2 electronic lab reports, provider reports and home tests reported.
- Identify cases that link to high-risk facilities and expediate them to the outbreak team for investigation.
- Perform quality assurance work to include the removal of duplicate cases, correction of missing demographics and form linkages among cases with variant test results.
- Perform medical record entry for deaths and hospitalizations.
- Complete data entry for contacts to known cases.
- Maintain and review educational documents and tools in multiple languages to facilitate up-to-date prevention efforts.
- Monitor data for rising case counts in at-risk populations and high-risk facilities/places of employment.
- Staff a clinical nurse phone line to provide consultation to employers and individuals in the county on outbreak and prevention guidance; isolation and quarantine education and support; community referrals to behavioral, financial, food and medical resources; and respite shelter referrals.

### PROJECT TIMELINE

This project builds on existing programs in the Public Health Division related to disease reporting and investigation. The project will continue beyond ARPA as it is a mandated activity and core public health function for reportable communicable diseases.

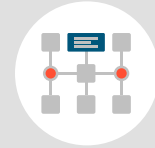
### PARTNERSHIPS AND SERVICE DELIVERY

Washington County's disease surveillance and mitigation strategy was designed to prioritize high-risk settings and cases to mitigate health disparities and serve those most severely impacted by COVID-19. Washington County epidemiologists and data analysts work directly with case investigators, contact tracers and nursing teams to develop data-informed processes and products and analyze case and contact data to identify health disparities. The project is delivered through limited duration, redeployed and contracted public health clinical and epidemiological staff.

### INTENDED OUTCOMES

By June 30, 2025, at least 80% of required case reporting will be complete.

## Other Public Health Services



### PROJECT DESCRIPTION

As a result of COVID-19, many adjacent and essential public health services have been impacted. Work in this area is intended to fill programmatic gaps in services. Areas include data analysis, assessment and evaluation, communications, fostering community partnerships, coordinating with partners, creating and implementing policies and ensuring access through coordination with health care system partners and limited direct services to address gaps in access. Even amid the pandemic, Washington County has worked diligently to guarantee continued government operations without gaps in services.

### PROJECT TIMELINE

This project was newly formed during the pandemic to support implementation of ARPA programs. The project timeline is dependent on progression of the pandemic and COVID-19-related community needs. All funds will be obligated prior to June 2024.

### PARTNERSHIPS AND SERVICE DELIVERY

This project is delivered through limited-duration, redeployed and contracted public health staff.

### INTENDED OUTCOMES

By June 30, 2025, at least 80% of required Other Essential Public Health Supports will be staffed to ensure mandated services. This project also aims to support capacity and staffing gaps for essential public health functions.

This project identifies specific indicators related to addressing and improving disease case management for more effective billing and coordination processes.

### FUNDING AMOUNT:

**\$47,307**  
(Expenditures to Date)

**\$596,720**  
(Total Obligations to Date)

**\$650,000**  
(Approximate Total Budget)

### PROJECT IDENTIFICATION NUMBER:

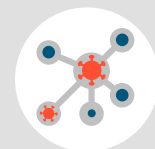
5

### FEDERAL EXPENDITURE CATEGORY:

1- Public Health

1.14 Other Public Health Services

## COVID-19 Outbreak Response



### PROJECT DESCRIPTION

The purpose of the COVID-19 Outbreak Response Team is to identify and respond to COVID-19 outbreaks, with a focus on high-risk, congregate settings (e.g., long-term care facilities, carceral settings), and school/day care settings, continuously adapting workflows and processes in response to shifting investigative guidelines from the U.S. Centers for Disease Control and Prevention (CDC) and the state investigative guidelines.

The COVID-19 Outbreak Response Team includes a diverse and skilled staff of epidemiologists, data analysts, public health nurses, medical

### FUNDING AMOUNT:

**\$2,453,829**  
(Expenditures to Date)

**\$3,448,685**  
(Total Obligations to Date)

**\$6,900,000**  
(Approximate Total Budget)

**PROJECT IDENTIFICATION NUMBER:**

6

**FEDERAL EXPENDITURE CATEGORY:**

1- Public Health  
 1.4 Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child care facilities, etc.)

**EVIDENCE-BASE:**

The overarching goal of the Outbreak Response project is to identify and investigate disease outbreaks.

Outbreak investigation is a core public health competency as identified by the CDC. (Reintjes, R., & Zanuzdana, A., 2009)

***COVID-19 Outbreak Response (continued)***

assistants and program coordinators. The team supports infection prevention, COVID-19 education and disease mitigation guidance, staffing crisis consultations and resources, distribution of personal protective equipment (PPE) and tests, vaccine referrals, tracking and monitoring of COVID-19 cases and exposure to contain outbreaks and prevent further spread and meeting state requirements for outbreak reporting. Communication with facility leads remains vital in tracking and monitoring disease transmission. These investigations provide valuable insight into populations affected, facilities at risk for widespread outbreaks, future planning and resource allocation, how to target prevention efforts and valuable opportunities for facility support and education. The team uses the information from outbreak investigations to adapt and focus disease containment efforts to the ever-evolving pandemic.

The team is also engaged in ongoing policy development and planning processes internally and with local, regional and statewide partners. The intended outcomes are to reduce the disease burden, protect those most at risk for COVID-19, contain outbreaks, especially in high-risk settings and understand demographic trends and shifts throughout the pandemic response in Washington County.

**PROJECT TIMELINE**

This project builds on existing programs in the Public Health Division related to outbreak response. The project will continue beyond ARPA as it is a mandated activity and core public health function for reportable communicable diseases.

**PARTNERSHIPS AND SERVICE DELIVERY**

Washington County's disease surveillance and mitigation strategy was designed to prioritize high-risk settings and cases to mitigate health disparities and serve those most likely to be severely impacted by COVID-19. The project is delivered through limited-duration, redeployed and contracted public health clinical, epidemiological and program coordinator staff. Washington County intentionally recruited and maintained bilingual staff, both internally and through contracts, to our COVID-19 response team. At any given time, our COVID-19 response workforce included staff that were proficient in 10-13 different languages. We prioritized translation into the 11 language groups most likely to consider the English language a barrier to information and services in Washington County, including: Spanish, Vietnamese, Chinese, Korean, Arabic, Tagalog/Filipino, Somali, Farsi/Persian, Russian, Khmer/Cambodian, and Japanese, for all case and contact materials.

**INTENDED OUTCOMES**

By June 30, 2025, at least 80% of required case and outbreak investigation, response and reporting will be complete.

**Number of outbreak investigations:**

Washington County outbreak response teams have opened 727 outbreak investigations over the past year.

## Public Health Covid-19 Communications



### PROJECT DESCRIPTION

The Public Health COVID-19 Communications project leads communications efforts to reach, educate and inform those most impacted by the pandemic. The focus of the communications program is on closing equity gaps among population groups who are disproportionately impacted by the disease. Adding bilingual and bicultural capacity has enabled the team to create and update content in English and Spanish used in media interviews, COVID-19 web pages and other channels of communication. The project has worked with community organizations to cocreate shared vaccination education campaigns, written materials in many languages, comprehensive vaccination equity reports and to respond to community requests.

### PROJECT TIMELINE

This project builds on existing programs in the Public Health Division related to communications. The project will continue beyond ARPA as it is a mandated activity and core public health function.

### PARTNERSHIPS AND SERVICE DELIVERY

This project is delivered through skilled communications staff and contracts with community partners to support culturally responsive communications.

### INTENDED OUTCOMES

By June 30, 2025, the Public Health COVID-19 Communications project will retain one bilingual communications staff to support campaigns (e.g., social media, websites, television, print, contracts) and outreach within the Latino/Latina/Latinx community to provide accurate and timely COVID-19 health information.

### FUNDING AMOUNT:

**\$121,663**  
(Expenditures to Date)

**\$139,073**  
(Total Obligations to Date)

**\$295,000**  
(Approximate Total Budget)

### PROJECT IDENTIFICATION NUMBER:

7

### FEDERAL EXPENDITURE CATEGORY:

1- Public Health  
1.7-Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)

## Community Resilience and Recovery



### PROJECT DESCRIPTION

The Community Resilience and Recovery project addresses social determinants of health and equity for Black, Indigenous, Latino/a/x, immigrants and refugees and other people of color by utilizing culturally and linguistically responsive interventions implemented by community-based organizations (CBOs). The project includes contracts with 19 culturally specific CBOs. The main activities include: 1) utilizing community health workers to provide culturally and linguistically responsive support and resource navigation; and 2) addressing the health and social needs of community members, such as food insecurity and social isolation.

### FUNDING AMOUNT:

**\$1,168,900**  
(Expenditures to Date)

**\$1,639,925**  
(Total Obligations to Date)

**\$2,445,000**  
(Approximate Total Budget)

### PROJECT IDENTIFICATION NUMBER:

8



**FEDERAL EXPENDITURE  
CATEGORY:**

2- Negative Economic Impacts  
2.19-Social Determinants of Health: Community Health Workers or Benefits Navigators

**EVIDENCE-BASE:**

The use of community health workers as trusted messengers in the community is an evidence-based practice followed by this project. Community health workers are best situated to know the language, culture and customs of the communities experiencing the greatest disparities and have been shown to improve health outcomes. (Kangovi, M. et al., 2020; U.S. Health and Human Services, Office of Minority Health, n.d.; U.S. Department of Health and Human Services, 2014; National Standards for Culturally and Linguistically Appropriate Services (CLAS) in Health and Health Care, 2022).

***Community Resilience and Recovery (continued)*****PROJECT TIMELINE**

The project was newly formed during the pandemic to support vaccine equity and community recovery strategies. The project timeline is dependent on pandemic progression and COVID-related community needs. All funds will be obligated prior to June 2024.

**PARTNERSHIPS AND SERVICE DELIVERY**

This project is designed to increase access to health services, such as vaccines, and improve social determinants of health for communities of color and immigrant communities who are historically underserved. The project is delivered through contracts with community-based organizations. CBO partners for this program were solicited through networks of organizations that provide culturally responsive services. For example, the funding opportunity was shared with Washington County's COVID-19 Racial Equity Advisory Group. As a result, we were able to recruit many CBOs that have a focus on centering racial equity and provide culturally specific services. They also have extensive networks and capacity to communicate with specific, underserved communities in their first languages. In this way, CBO partnerships in this program supported community awareness of services that are critical for COVID-19 prevention and recovery.

**INTENDED OUTCOMES**

By June 30, 2025, the COVID-19 Resilience and Recovery project seeks to ensure delivery of culturally responsive, linguistically appropriate and equity-centered services focused on social determinants of health to at least 500 households with economic insecurity.

The project also seeks to increase access to culturally responsive information and resources to support communities most impacted by COVID-19 in recovering from the pandemic and building resiliency.

**Project reach**

- Number of contracts established with CBOs providing culturally specific services: 19
- Number of CBOs that attended COVID-19 Racial Equity Advisory Group or provided one-on-one input to inform the County's COVID-19 response strategy: 18
- Number of languages services are provided in: 33 including Spanish, Vietnamese, Chinese, Korean, Arabic, Somali, Russian and Khmer.

**Participant engagement**

- The following chart indicates the number of households who participated in activities led by CBOs (various resiliency and

recovery activities that include vaccine education, health services or resource navigation):

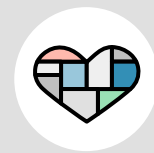
Community Resiliency Activities by CBOs	Households Served
Food assistance (culturally specific food boxes)	8,106
Access to Health Care (Oregon Health Plan (OHP) enrollment and navigation)	22,100
Housing or utilities payment assistance	30
Other resource navigation (employment-related, mental health, transportation, food stamps, etc.)	237
Social support (support for youth, older adults and other groups at risk)	1,118
Mental health support (group & individual counseling)	261
Support for minority-owned business	21

- Number of vaccine clinics (both County-run and non-County-run) hosted by these CBO partners: 154 (see also COVID-19 Vaccination section above for additional information)
- Number of doses provided at partner-led vaccine clinics (both County-run and non-County-run): 13,440

**PROTECTING PUBLIC HEALTH**

# Meeting Basic Needs

## General Nutrition and Hygiene Support



**PROJECT DESCRIPTION**

This project includes nutrition services, congregate meals and site management for eligible individuals and home-delivered meals to homebound older adults in Washington County. As well, this program includes access to food and essential needs through gift cards or food boxes for adults under 60 and living with a disability.

This project also includes a partnership with the Forest Grove Foundation for food access work.

**FUNDING AMOUNT:**

**\$106,824**  
(Expenditures to Date)

**\$1,014,869**  
(Total Obligations to Date)

**\$1,073,800**  
(Approximate Total Budget)

**PROJECT IDENTIFICATION NUMBER:**

9

**FEDERAL EXPENDITURE CATEGORY:**

2-Negative Economic Impacts  
 2.1-Household Assistance:  
 Food Programs

**EVIDENCE-BASE:**

The Washington County Emergency Operating Center's (EOC) situation, background, assessment and recommendation (SBEAR) report identified that a vast number of Washington County residents were in need of food access support. In addition to providing food access and food insecurity data, the SBEAR report identified equity as a central issue impacting the county's food system, including access and language barriers, and limited availability of quality foods that are fresh, culturally specific, nutritious and meet dietary needs. (Cereda, E. et al, 2016; Moreira N. et al, 2016; van Staveren, W. A., & de Groot, L. C., 2011)

***General Nutrition and Hygiene Support (continued)*****PROJECT TIMELINE**

Part of this project builds off of existing programming (home-delivered and congregate meals) with expansion to meet greater need during the pandemic.

The project's expanded capacity is intended to continue through June 30, 2023.

**PARTNERSHIPS AND SERVICE DELIVERY**

This project is provided through contracts with community-based organizations, including culturally specific organizations providing congregate- and home-delivered meals as well as supporting food access networks in Washington County. The programmatic areas are specifically focused on providing resources to and serving under-resourced communities and communities of color who have been disproportionately affected not only by the pandemic, but also historically by systems and structures that perpetuate the oppression and racism that create compounding health disparities.

Our intended outcomes for general nutrition are focused on providing more meals and more supplemental nutrition to older adults who are isolated and who may not have accessed services prior to the pandemic. Project staff recognized that there are members of the community who did not know about nutrition services provided to older adults and so with the current and previous pandemic funding, the project was able to reach out to more individuals and offer supplemental nutrition items and/or a nutritious meal. Staff found that many of the individuals who began receiving meals during the pandemic have continued to access them even as the county reopens.

**INTENDED OUTCOMES**

Number of congregate meals served (currently in collection as congregate meals only recently reinstated due to social distancing and safety requirements for COVID-19)

Number of home-delivered meals provided per month: Over 1,000

**Culturally Specific Nutrition****FUNDING AMOUNT:**

**\$234,601**  
 (Expenditures to Date)

**\$1,852,134**  
 (Total Obligations to Date)

**\$1,929,000**  
 (Approximate Total Budget)

**PROJECT DESCRIPTION**

This project has been created and implemented in collaboration with a community partner organization, Community Action, to develop equity-centered practices for distributing funding to community organizations addressing food insecurity across Washington County. This project is focused on providing culturally specific nutrition support and food to people of color, immigrant and refugee populations, older adults and other communities disproportionately affected by the pandemic.

**PROJECT TIMELINE**

This project is built on needs highlighted early in the pandemic and is expected to last through calendar year 2023.

**PARTNERSHIPS AND SERVICE DELIVERY**

This project is in the planning phase and will result in a contract with Community Action to develop equity-centered practices for distributing funding to community organizations to address food insecurity.

This project is specifically focused on serving communities disproportionately impacted by the pandemic including Black, Indigenous, Latino/a/x, immigrants and refugees and other people of color. The application, equity grant review, and grant recipient decision-making processes used to distribute funding within this project specifically focus on providing resources to organizations who serve communities of color, immigrant and refugee communities and aging adults. The strategic goals, design and implementation of this project aligns with the County's commitment to equity and reducing health disparities amongst marginalized and underserved communities.

Washington County has and continues to partner closely with Community Action to create and implement the contract, develop the funding application and develop an equity-centered grant-review process that will be used to administer funds to community-based organizations with expertise in engaging diverse communities across Washington County. The application process opened in March 2022 with grant decisioning and disbursement closing in May and July, respectively. Washington County and Community Action continue to partner closely to develop processes that align with the County's commitment to equity and reducing racial disparities in health outcomes.

This program was specifically created to address the gaps and barriers that were identified in the early days of the pandemic. Specifically, the lack of an equitable accessible food system, and to access to culturally specific food resources for communities of color and other marginalized community members. The project is focused on providing funding to organizations who serve people of color, immigrant and refugee populations, older adults and other communities disproportionately impacted by the pandemic. The grant application review process specifically prioritized those organizations proposing interventions and services that prioritize those target populations and organizations that support efforts to address these equity issues and gaps.

**INTENDED OUTCOMES**

Future indicators of performance will include:

- Number of funded partner organizations that are providing services within identified qualified census tracts.
- Number of individuals who received services supported by this project.
- Number of households served.
- This project will also involve gathering qualitative feedback from partner organizations regarding organizational capacity building that resulted from this funding.

Funds will be distributed to organizations in July 2022.

**PROJECT IDENTIFICATION NUMBER:**

10

**FEDERAL EXPENDITURE CATEGORY:**

2-Negative Economic Impacts

2.1-Household Assistance:  
Food Programs

**EVIDENCE-BASE:**

This project is based on data and evidence from the Washington County Emergency Operations Center and the initial phase of the pandemic in which it was seen that a vast number of Washington County residents, organizations and partners were seeking to support communities, families and individuals in need. This in turn led to the development of essential needs hubs, which created a central access point within each jurisdiction to support these efforts. The essential needs hubs work led to the development of a situation, background, assessment and recommendation report specifically focused on Washington County's community food system.



## Migrant and Seasonal Farmworker Community Support

### FUNDING AMOUNT:

**\$31,644**

(Expenditures to Date)

**\$156,644**

(Total Obligations to Date)

**\$750,000**

(Approximate Total Budget)

### PROJECT IDENTIFICATION NUMBER:

11

### FEDERAL EXPENDITURE CATEGORY:

2-Negative Economic Impacts

2.37-Economic Impact

Assistance: Other

### EVIDENCE-BASE:

This project follows evidence-based practices by providing food and essential needs to address food insecurity and lack of economic resources.

### PROJECT DESCRIPTION

This project is made up of migrant and seasonal farmworker community support activities that will be implemented through contracts with community-based organizations. The project will provide funding to community-based organizations that are providing food and other resources to migrant and seasonal farmworkers disproportionately affected by the pandemic.

### PROJECT TIMELINE

Request for proposals for the remaining funds from this project are expected in remainder of 2022. Funds from this project are to be expended by the end of calendar year 2023.

### PARTNERSHIPS AND SERVICE DELIVERY

This project will be provided through contracts with community-based organizations to support the primary population identified. This program's goal focuses specifically on providing food, essential needs and climate health-related resources to migrant, seasonal, farm and agricultural worker

Currently, this program is working in collaboration with a well-established community organization, Centro Cultural de Washington County, to distribute resources directly to residents and members of the community. In future months, this program will open a request for proposals process to distribute the remaining funds to culturally specific organizations with expertise in serving migrant, seasonal, farm and agricultural worker communities. This includes specifically partnering with community-based organizations that are well-connected to these populations and community members so as to ensure adequate awareness and access.

### INTENDED OUTCOMES

Future indicators of performance will include:

- Number of individuals who received services through the funding distributed in this project.
- Amount of supplies distributed.
- This project will also involve gathering qualitative feedback from partner organizations regarding organizational capacity building that resulted from this funding.

# Isolation and Quarantine Support



“ **Mi total y absoluto agradecimiento a tan ejemplar institución, en unos de los momentos más difíciles de mi vida, padeciendo de COVID-19, llegue a manos de la Sra. Beatriz y su equipo de trabajo, quien siempre a través de una llamada o mensaje de texto; muy atenta y amable respondía mis inquietudes; mi esposo y yo estamos muy agradecidos con Bienestar, gracias INFINITAS para nosotros serán nuestro sol en medio de la tormenta, Dios los bendiga.**

My total and absolute gratitude to such an exemplary institution, in one of the most difficult moments of my life, while suffering from COVID-19, I was able to reach the hands of Mrs. Beatriz and her team, who always through a call or text message; very attentively and friendly she answered my concerns; My husband and I are very grateful to Bienestar, an INFINITIVE amount of thanks! For us you will always be our ray of sunshine during the storm. God Bless.

- Familia Bustos Marcano, Bustos Marcano Family



**When a community member tests positive for COVID-19, isolation is critical to reduce community spread of the disease, but it can be a significant economic barrier for community members who are not able to afford to stay home from work or access paid sick leave. Community health workers support the person or family who is isolating due to a positive COVID-19 test by arranging food delivery, accessing funds to pay rent or mortgage and utilities or other specific needs to ensure they are able to isolate. Ensuring people have the resources to be able to isolate helps prevent transmission and saves lives.**

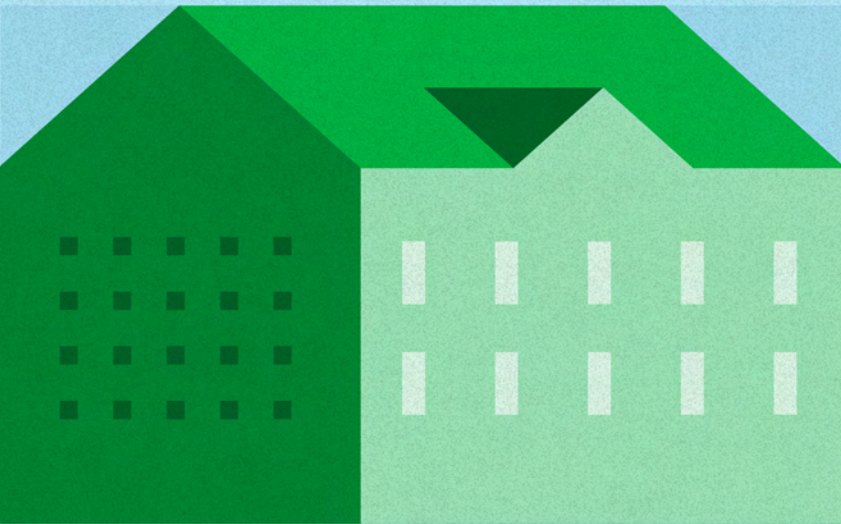
**This project has provided support to 3,200 households, most consisting of family units of three or more individuals.**

Of the total referrals, 47% identified as Hispanic/Latinx, 5% as Black or African American, 4% as Asian and 3% identified as either Middle Eastern/North African, Pacific Islander or Native American. In addition, 14% identified as "Other," a category that includes multiracial.





THANK YOU

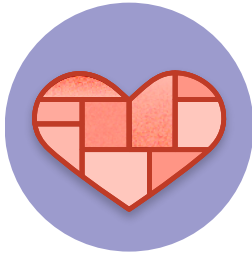


TO

OUR

COMMUNITY  
PARTNERS





## PROJECT INVENTORY

# Community Stabilization and Wellness

**Washington County recognizes social, economic and public health challenges** faced by our community were either exacerbated or caused by the pandemic or both. In addition to directly protecting public health against the threat of COVID-19, Washington County is investing in projects and programs aimed to holistically stabilize and recover our community. This investment area considers the multiple overlapping factors related to negative impacts in the pandemic.

This investment area centers on collaboration: projects and programs in this area include partnerships with other governments, community-based organizations and multiple disciplines represented in County departments. A full recovery entails integrating the social, economic and environmental factors that effect holistic wellness in our communities.

Investments include:

- Supports for child care access and support networks to benefit both families who rely on child care services as well as child care providers themselves.
- Behavioral health support, including expanding suicide prevention programming, behavioral health staffing supports, expanded access to treatment and specific treatment for conditions exacerbated by the pandemic.
- Supporting increased access to in-home community health nursing programs as the pandemic has underscored the need for at-home health care support. Pre-pandemic racial inequities have become more disparate as historically marginalized populations continue to experience the deepest pandemic impacts.
- Using a trauma-informed approach to support people living in unsheltered houseless encampments by preventing increased infectious disease transmission as well as connecting residents of encampments to supportive housing services and permanent supportive housing.
- Stabilizing households economically and reducing the risks of housing insecurity through investment in utility bill relief for low-income groups.

## COMMUNITY STABILIZATION AND WELLNESS

# Developing Holistic Wellness



## Child Care Provider and Family Support

**FUNDING AMOUNT:****\$33,135**

(Expenditures to Date)

**\$1,916,026**

(Total Obligations to Date)

**\$2,100,000**

(Approximate Total Budget)

**PROJECT IDENTIFICATION NUMBER:**

12

**FEDERAL EXPENDITURE CATEGORY:**

2-Negative Economic Impacts

2.11-Healthy Childhood Environments: Child Care

**EVIDENCE-BASE:**

Focused child care networks will adhere to evidence-informed models and emerging best practice as found in Bromer, Van Haitisma, Daley and Madigliani, (2008). (Porter, T. & Reiman, K., 2016)

**PROJECT DESCRIPTION**

This investment area includes an assessment of current child care service capacity to generate knowledge for policymakers in Washington County. This evidence is essential for the development of child care support efforts in future strategic recovery planning.

To address disparities in pandemic impacts and advance equitable access to service, this investment area is in the process of developing 10 focused child care networks spanning Spanish, Somali, Arabic, Vietnamese and other language networks. Networks will be supported by a community health worker that will develop referral pathways into early childhood services and other holistic support related to social determinants of health.

Finally, investment will support the identification of needed behavioral health services among child care providers and families being served in an effort to mitigate the impacts of the pandemic, reduce youth expulsions or suspensions from child care settings and build system resiliency.

**PROJECT TIMELINE**

This new project is based on the need identified during the pandemic. The project is expected to continue through June 30, 2024.

**PARTNERSHIPS AND SERVICE DELIVERY**

This project uses contracts with community-based organizations to support the child care networks mentioned above.

The model followed was rooted in equitable process with professional development services being a known gap for underserved communities. Most professional development in our region has been offered in English only environments with little to no peer support component.

**INTENDED OUTCOMES**

Progress in the early phase of this project includes:

Number of providers enrolled from specific underserved communities: 31  
*All of these providers identify as women, and 28 identify as members of under-served racial/ethnic groups.*

Number of children served: 184

Number of outreach/community events: 15

Number of family or child care consultations for health or social services: 3

Oregon Registry Step increases for all providers: 4 providers, 7 step increases in total

Professional development hours accrued: 133

Professional development trainings adapted or translated for underserved communities: 3

# Child Care Workforce Development



**PROJECT DESCRIPTION**

Proposed work would help build workforce development pathways for individuals to access or increase their training, thereby increasing the capacity of the child care workforce in Washington County. This work will encompass multiple steps, including:

- Developing pathways from within existing training institutions,
- Developing and scaling professional development opportunities for communities with the least access, and
- Developing and implementing paid stipend and/or scholarship programs.

This project will be inclusive of providers throughout the community and likely will include support from economic development offices across local governments.

**PROJECT TIMELINE**

This project is new based on a need identified during the pandemic. Funds are expected to be expended to June 30, 2024.

**PARTNERSHIPS AND SERVICE DELIVERY**

This project is in development with the Washington County Economic Development Office. The primary delivery mechanism has not yet been defined.

**INTENDED OUTCOMES**

Future indicators of performance will include:

- Number of workers enrolled in sectoral job training programs
- Number of workers completing sectoral job training programs

**FUNDING AMOUNT:**

**\$1,641**  
(Expenditures to Date)

**\$1,641**  
(Total Obligations to Date)

**\$700,000**  
(Approximate Total Budget)

**PROJECT IDENTIFICATION NUMBER:**

13

**FEDERAL EXPENDITURE CATEGORY:**

2-Negative Economic Impacts  
2.10-Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

**EVIDENCE-BASE:**

This project is in development and will use evidence-based interventions similar to the adult vocation training approach highlighted by the Results for America nonprofit. (Results for America, Vocational Training, 2022)

# Suicide Prevention



**PROJECT DESCRIPTION**

The Suicide Prevention project has a number of activities under its umbrella, which collectively seek to broaden program impacts to all communities in Washington County. Specifically, these project activities take the form of: 1) hosting and management of [www.GetTrainedToHelp.com](http://www.GetTrainedToHelp.com), 2) Latinx culturally specific suicide prevention and mental health training, 3) firearm and medication lockbox distribution, 4) strategic planning consultation, 5) a suicide

**FUNDING AMOUNT:**

**\$53,757**  
(Expenditures to Date)

**\$158,375**  
(Total Obligations to Date)

**\$240,000**  
(Approximate Total Budget)

**PROJECT IDENTIFICATION NUMBER:**

14

**FEDERAL EXPENDITURE CATEGORY:**

1-Public Health

1.12-Mental Health Services

**EVIDENCE-BASE:**

The activities outlined for this project are based on evidence-based interventions and activities, including Aldrich et al. (2018); Kitchener et al. (2006); Shannonhouse et al. (2017); National CLAS Standards, HHS Office of Minority Health (2022); Miller et al. (2020); Upsal et al. (2021); Robinson (1982); Pirkis et al. (2019); Witry et al. (2020).

***Suicide Prevention (continued)***

prevention media campaign, 6) suicide prevention trainer compensation and support, 7) suicide prevention training for primary care physicians, and 8) suicide prevention and mental health training for community-based organizations. By pursuing these projects, the Suicide Prevention program will be able to respond better to community needs, develop a more strategic approach to training and engagement and tailor information and services to languages other than English and cultures other than the dominant culture. This broader impact includes delivery of materials like safety devices, train-the-trainer trainings for various suicide prevention curricula and professional media resources.

**PROJECT TIMELINE**

This project aims to build on existing programming in the Public Health Division. Awareness of the need for programming and training on mental health and suicide all increased during the pandemic. Funds for this project are expected to be expended by June 30, 2023.

**PARTNERSHIPS AND SERVICE DELIVERY**

This project will deliver the outlined services and resources through contracts with community-based organizations.

The Suicide Prevention Program's priority is to expand suicide prevention and mental health training to communities that speak languages other than English and/or are affiliated with cultures other than the dominant culture. It also influences our decision to ensure that media campaign messages reach multiple linguistic and cultural groups with speakers that resonate more closely with a diverse group of listeners/viewers.

**INTENDED OUTCOMES****Suicide prevention training**

- This project seeks to launch a new version of the [www.GetTrainedToHelp.com](http://www.GetTrainedToHelp.com) website, with more information, more types of training available and demographic survey form for training participants.
- The Suicide Prevention program develops a cohort of at least 10 Spanish-speaking question, persuade, refer (QPR) trainers.
- A group of at least 20 community health workers go through the full six-week mental health and suicide prevention training curriculum provided by Raices de Bienestar.
- A group of at least 40 primary care physicians go through the six-hour QPR for Physicians course.
- A formal letter of agreement, internal department compensation policy and training program agreement form is developed and implemented for internal and external suicide prevention trainers in the county.



**Lethal means safety**

- A total of 1,600 firearm and medication lockboxes have been distributed among three partnering behavioral health and social service providers in the county.
- Survey data indicate that at least 25% of recipients identify as ethnicities or races other than white.
- Survey data indicate that at least 10% of recipients speak languages other than English at home.

**Strategic planning**

- At least 10 different external organizations and at least 10 different Washington County programs participate in the Suicide Prevention Council strategic planning process.
- A strategic plan has been developed for a three- to five-year interval for the department's Suicide Prevention program.
- A strategic plan has been developed for a three to five-year interval for the public Suicide Prevention Council.

**Media campaign**

- Video ads, demonstration videos for social media and digital display ads have been created for both English- and Spanish-speaking audiences and media ecosystems. Additional content features at least four different languages.
- Facebook posts on the department's English and Spanish accounts collectively gathered at least 1,000 reactions and 100 shares during the month of May 2022.
- Streaming television ads gathered at least 100,000 impressions during the month of May 2022.
- Digital display ads gathered at least one million impressions during the month of May 2022.

## Investments in Youth Resilience within Schools



**PROJECT DESCRIPTION**

This project consists of a culturally responsive social emotional learning (SEL) curriculum, emotional calming/wellness supplies and professional development to explicitly support students’ diverse backgrounds, identities, strengths and challenges as a strategy to address the emotional and behavioral health challenges caused or exacerbated by COVID-19.

**PROJECT TIMELINE**

This project is building off of existing programming with additional supports during the pandemic. These activities and funds are expected to be completed by June 30, 2023.

**FUNDING AMOUNT:**

**\$5,397**  
(Expenditures to Date)

**\$137,913**  
(Total Obligations to Date)

**\$380,000**  
(Approximate Total Budget)

**PROJECT IDENTIFICATION NUMBER:**

15

**FEDERAL EXPENDITURE****CATEGORY:**

1-Public Health

1.12-Mental Health Services

**EVIDENCE-BASE:****Social emotional learning curriculum**

Investing in school districts' commitment to supporting students' whole self through implementation of evidence-based SEL curriculum into grades K-12. Research indicates that students with high SEL competencies perform better academically and behaviorally (McCormick et al., 2015).

**Wellness supplies**

Purchasing supplies and materials for school districts to support calming corners and wellness rooms in schools. These supplies help staff teach students self-regulation skills and calming strategies they can use in and out of school. Research indicates significant benefits of teaching students' self-regulation, including more classroom learning time and fewer behavioral challenges (Pressley et al. 2020).

**Staff training**

Training for staff in collaborative and proactive solutions (CPS) as an effective evidence-based, psychosocial intervention seeking to respond to youth with concerning behaviors by working collaboratively to solve underlying problems, rather than responding to and training behaviors (Greene, 2018). CPS has demonstrated to be effective in building a school culture of collaboration and centering student voices with additional benefits in relationships with adults and skill enhancement (Greene and Winkler, 2019). Research indicates significant benefits to having a school culture that values student voices and seeks to include them in determining their own outcomes - especially in response to the pandemic and the many losses and uncertainties experienced by our youth (Mascio and Wilmot, 2021).

***Youth Resilience within Schools (continued)*****PARTNERSHIPS AND SERVICE DELIVERY**

This project will use contracts with school districts to implement curriculum, classroom and staff supports.

**INTENDED OUTCOMES****Project reach**

- Number of contracts established with school districts: 6
- Number of school districts with equity and inclusion policies and dedicated staff: 6
- Number of one-on-one inputs from school districts to inform the project's COVID-19 response strategy: 6
- Number of languages that services are provided in: 8 (Arabic, Chinese, Japanese, Korean, Russian, Somali, Spanish and Vietnamese)
- Translation services are provided for all other languages not directly served by school districts.

**Participant engagement**

- Number of districts and grade levels implementing social emotional learning curriculum: 5 districts, K-12. 1 additional district will begin implementation in Fall 2022.
- Number of classrooms implementing calming corners: 17 Additional classrooms will be added in the Fall 2022
- Number of wellness rooms in schools: 1 additional wellness rooms will be implemented beginning in Fall 2022
- Number of participants in staff trainings led by school districts and organizations: Staff trainings have not yet occurred and will be reported after the trainings in August 2022.

# Behavioral Health Treatment



## PROJECT DESCRIPTION

### Wellness grants

Grants will be offered to community-based organizations to provide opportunities for recreation, peer groups, and more for residents of Washington County to increase resilience and natural supports to prevent an increase in mental health symptoms that would require medical intervention.

### COVID-19 behavioral health supports

This project is providing direct behavioral health supports to highly impacted communities with investment in the behavioral health efforts at Virginia Garcia to support populations highly impacted by COVID-19. Additionally, this project also supports individuals accessing COVID-19 counseling services through Lutheran Community Services and Asian Health and Services Center to assist with support related to behavioral health that alleviate or prevent symptoms of stress or crisis developed directly as a result of the pandemic.

### Information and assistance and reassurance

This project is providing funding to community organizations including Centro Cultural and Asian Health and Services Center, for telephone reassurance calls with older adults in the Latino/a/x and Asian communities to provide them with social interaction, information and assistance, emotional support and assistance with accessing and navigating technology. These efforts provide reassurance through telephone calls and/or visits to those that are physically, geographically or socially isolated to determine if they are safe and well and provide a connection point for accessing other forms of assistance. The aim was to help keep these older adults in contact with their community supports and provide access to resources. Many of Centro Cultural's Edad de Oro and Asian Health's longtime community members have regularly accessed this resource during the pandemic.

## PROJECT TIMELINE

Funds expected to be expended by June 30, 2023.

## PARTNERSHIPS AND SERVICE DELIVERY

This project will use contracts with community-based organizations to administer project activities.

The application process being implemented to distribute funding is specifically focused on resourcing organizations who serve Black, Indigenous, Latino/a/x, immigrants and refugees and other people of color. We are working to ensure our application process supports equitable access and aligns with the County's commitment to equity.

## FUNDING AMOUNT:

**\$23,340**

(Expenditures to Date)

**\$201,530**

(Total Obligations to Date)

**\$603,000**

(Approximate Total Budget)

## PROJECT IDENTIFICATION NUMBER:

16

## FEDERAL EXPENDITURE CATEGORY:

1-Public Health

1.12-Mental Health Services

## EVIDENCE-BASE:

This project provides funding to assist COVID-19 Community Counseling Program (CCCP) clients who have been financially impacted by the pandemic with accessing flexible supports for mental health and stress symptoms. (Kumar & Kumar, 2020)

During the past two years of pandemic, many older adult clients have had limited access to socialization. Most have been staying home to avoid unnecessary exposure. Several have had spouses or other family members pass away during the pandemic. By keeping in contact with these clients, this program provides relevant culturally specific resources based on current need, as well as just lending a friendly ear during a challenging time. (Totten et al., 2020)



***Behavioral Health Treatment (continued)***

Culturally specific information and reassurance is provided by phone. During the past two years of pandemic, many older adult clients have had limited access to socialization. Most have been staying home to avoid unnecessary exposure. Several have had spouses or other family members pass away during the pandemic.

**INTENDED OUTCOMES**

**Number of telephone reassurance calls over the last fiscal year: Over 7,200**



## Behavioral Health Provider Investment

**FUNDING AMOUNT:**

**\$9,566**

(Expenditures to Date)

**\$165,107**

(Total Obligations to Date)

**\$232,000**

(Approximate Total Budget)

**PROJECT IDENTIFICATION NUMBER:**

17

**FEDERAL EXPENDITURE CATEGORY:**

2-Negative Economic Impacts

2.36-Aid to Other Impacted Industries

**PROJECT DESCRIPTION**

Washington County is investing in behavioral health providers serving the most vulnerable and highest-risk residents. This effort includes:

- Continuing to maintain behavioral health physical infrastructure within Washington County through the COVID-19 pandemic so that face-to-face services for the county's most vulnerable residents who are facing significant substance use or mental health symptoms have continued access.
- Providing safety items and equipment to staff and clients to decrease the spread of COVID-19 during face-to-face treatment services.
- Providing equipment and supplies to support staff teleworking to decrease the spread of COVID-19 in congregate work settings.
- Holding a behavioral health workforce summit to highlight the staffing and other COVID-19-related problems faced by providers and identify creative solutions using existing community resources.
- Conduct training for support staff providing behavioral health services to vulnerable residents during the pandemic to assist with increasing staff confidence and assist in maintaining staff.

**PROJECT TIMELINE**

Allocated funds expected to last through June 30, 2023.

**PARTNERSHIPS AND SERVICE DELIVERY**

This project will use contracts with community organizations to provide behavioral health services and increase staff support.

There was an increase in services needed that are culturally specific and meet the needs of our communities of color and other marginalized community members, therefore, the project is focused on providing funding to agencies that serve people of color, immigrant and refugee populations, older adults and other communities disproportionately affected by the pandemic.

**INTENDED OUTCOMES**

Future indicators of performance will include the number and type of safety items and equipment provided. Other indicators are in development.

# Caregiver Support



## PROJECT DESCRIPTION

This project is increasing access to support and assistance for unpaid family caregivers who have been impacted due to the pandemic. Challenges with ongoing isolation and increased needs experienced by high-risk individuals needing care has had a negative impact on caregivers. Support to caregivers is provided through the following activities: respite, counseling, support groups and caregiver access assistance. Respite care offers temporary substitute supports to a care recipient to provide a brief period of relief or rest for the family caregiver. Counseling sessions provide support related to the complex physical, behavioral and emotional problems related to their caregiver roles. Support groups offer a facilitated discussion of common experiences, building a mutual support system. Caregiver access assistance is designed to assist caregivers in accessing resources, decision-making and problem solving related to their caregiving experience.

## PROJECT TIMELINE

This project builds off of existing programming within the Disability Aging and Veterans Services Division of Health and Human Services and has been able to expand access during the pandemic. The expanded access and funds are expected to last through June 30, 2023.

## PARTNERSHIPS AND SERVICE DELIVERY

This project involves direct support and connecting family caregivers with resources through an existing County-provided program.

## INTENDED OUTCOMES

### Counseling

Number of additional sessions provided so far this year: 10

### Support groups

Future indicators of performance will include:

Number of sessions provided.

Number of caregivers served.

### Caregiver access

Number of contacts/calls made so far this year: 246

Number of unique caregiver clients served: 82

### Respite

Number of additional hours of respite provided to unpaid caregivers in the community: 1,950

Number of family caregivers served: 43

## FUNDING AMOUNT:

**\$38,258**  
(Expenditures to Date)

**\$61,414**  
(Total Obligations to Date)

**\$70,000**  
(Approximate Total Budget)

## PROJECT IDENTIFICATION NUMBER:

18

## FEDERAL EXPENDITURE CATEGORY:

1-Public Health

1.14-Other Public Health Services



## Homeless Prevention due to Mental Health Disability

### FUNDING AMOUNT:

**\$5,541**

(Expenditures to Date)

**\$30,000**

(Total Obligations to Date)

**\$30,000**

(Approximate Total Budget)

### PROJECT IDENTIFICATION NUMBER:

19

### FEDERAL EXPENDITURE CATEGORY:

1-Public Health

1.12-Mental Health Services

### EVIDENCE-BASE:

This project involves cleaning households of those exhibiting hoarding behaviors as an evidence-based practice to prevent eviction and reduce negative health outcomes. (A. M. Millen, 2020).

### PROJECT DESCRIPTION

This project performs housing support services necessary to assist older adults and persons with disabilities to improve their living conditions. The project uses a contract with Pegasus Moving for deep cleaning and muck-out services for hoarding situations to prevent homelessness for persons with a mental health disability.

### PROJECT TIMELINE

Funds expected to be expended by June 30, 2023.

### PARTNERSHIPS AND SERVICE DELIVERY

This project relies on contracted service providers to perform household clean outs.

The project's intended outcomes for homeless prevention are focused on providing more assistance to older adults who are isolated and who may not have accessed services prior to the pandemic. Some members of the community did not know about services provided to older adults. With the current and previous pandemic funding, project staff has been able to reach out to more individuals and offer support to those eligible families.

### INTENDED OUTCOMES

Future indicators of performance will include the number of households served. Other indicators are in development.



## Healthy Births and Family Stability

### FUNDING AMOUNT:

**\$133,220**

(Expenditures to Date)

**\$133,220**

(Total Obligations to Date)

**\$870,000**

(Approximate Total Budget)

### PROJECT IDENTIFICATION NUMBER:

20

### PROJECT DESCRIPTION

The pandemic has underscored the need for in-home services for health, social/emotional wellness and parenting support. Pre-pandemic racial inequities have become more disparate as historically marginalized populations continue to experience the deepest pandemic impacts. This project increases program capacity to address social determinants of health and disparities in health outcomes through increased service capacity for perinatal support and nurse home visiting programs.

**PROJECT TIMELINE**

This project is expanding access to and enhancing an existing County program.

**PARTNERSHIPS AND SERVICE DELIVERY**

This project is administered by community health nurses staffed by the County. The project also provides support for community health workers in local community hospitals and clinics.

Increased expansion of nurse home visiting supports and community health workers are connecting with perinatal families who identify as Black, Indigenous, Latino/a/x, immigrants and refugees and other people of color. This project increases capacity to address social determinants of health and disparities in health outcomes through increased service capacity for perinatal support and nurse home visiting programs.

Families supported by evidence and research-based nurse home visiting programs are proven to improve the health and wellbeing of first-time families and families with multiple risk factors.

**INTENDED OUTCOMES**

This program seeks to reduce emergency room use, child maltreatment, postpartum anxiety and parental stressors as well as infant mortality and morbidity through the support of safe sleep.

**Future indicators of performance will include:**

- Number of families served by home visiting.
- Number of outreach connections and materials provided.

**FEDERAL EXPENDITURE CATEGORY:**

2-Negative Economic Impacts  
2.12-Healthy Childhood Environments: Home Visiting

**EVIDENCE-BASE:**

This project addresses multiple social determinants of health and increases family stability, as demonstrated through key research. (Family Connects International, Dodge et al., 2013).

# Perinatal Health Equity



**PROJECT DESCRIPTION**

This project aims to increase the connection among community health nurse programs, perinatal care and related resources and supports to address social determinants of health and health inequities. The project is designed in particular to support families with limited income, families with disabilities and those who identify as Black, Indigenous, Latino/a/x, immigrants and refugees and other people of color. This includes funding community health worker(s) with knowledge, experience and training in prenatal and early childhood support for historically marginalized and excluded households. The community health worker(s) will be embedded in birthing hospital and prenatal clinics.

**PROJECT TIMELINE**

This project is expanding access to and enhancing an existing County program.

**FUNDING AMOUNT:**

**\$0**  
(Expenditures to Date)

**\$150,000**  
(Total Obligations to Date)

**\$200,000**  
(Approximate Total Budget)

**PROJECT IDENTIFICATION NUMBER:**

21

**FEDERAL EXPENDITURE CATEGORY:**

2-Negative Economic Impacts  
2.19-Social Determinants of Health: Community Health Workers or Benefits Navigators

**EVIDENCE-BASE:**

This project addresses social determinants of health and increases family stability, as demonstrated through key research. (Family Connects International, Dodge et al., 2013)

*Perinatal Health Equity (continued)***PARTNERSHIPS AND SERVICE DELIVERY**

This project is administered by community health nurses staffed by the County. This project also provides support for community health workers in local community hospitals and clinics.

**INTENDED OUTCOMES**

This program seeks several long-term outcomes, including: 1) increasing healthy birth outcomes; 2) increasing maternal and family wellness; 3) increasing family connections to health care/well-child checks; 4) increasing the number of children meeting developmental stages; 5) decreasing the use of emergency departments; 6) decreasing rates of child abuse or neglect, thereby reducing the number of children entering the child welfare system.

Future indicators of performance will include the number of families served.

**COMMUNITY STABILIZATION AND WELLNESS**

# Ensuring Shelter and Safety



## Homeless Encampment

**FUNDING AMOUNT:****\$756,046**

(Expenditures to Date)

**\$867,758**

(Total Obligations to Date)

**\$2,283,700**

(Approximate Total Budget)

**PROJECT IDENTIFICATION NUMBER:**

22

**FEDERAL EXPENDITURE CATEGORY:**

2-Negative Economic Impacts  
2.16-Long-term Housing Security: Services for Unhoused Persons

**PROJECT DESCRIPTION**

Participants residing in encampments need targeted support to limit the exposure and spread of COVID-19 and other public health hazards among the unsheltered population. Targeted support of participants residing in encampments includes regular trash collection, personal property management, sanitation services, outreach coordination and, when necessary, full encampment cleanups.

The Encampment Management Program (EMP) includes staff from the Washington County Department of Health and Human Services, Washington County Housing Services and Washington County Sheriff's Office to ensure a coordinated response to encampments. The EMP collects encampment reporting through a public portal on the Washington County website. The EMP launched in August 2021, serving encampments located in unincorporated Washington County. Washington County has encouraged city and special districts to partner with the EMP to management encampments.

**PROJECT TIMELINE**

This is a new project. The pilot effort is scheduled to be completed by June 30, 2023.



**PARTNERSHIPS AND SERVICE DELIVERY**

This multi-disciplinary, cross-departmental project uses contracts for aspects of the program (camp cleans, outreach). The collaborative approach involves Washington County departments such as the Sheriff's Office, Housing and Health and Human Services.

The EMP attempts to support individuals experiencing houselessness while there are no shelter options available. Ensuring encampments maintain a minimum level of health and safety supports houseless and housed community members in maintaining personal sanitation, health and safety.

**INTENDED OUTCOMES**

This project seeks to provide targeted support to participants residing in encampments to limit the exposure and spread of COVID-19 and other public health hazards among the unsheltered population.

**Future indicators of performance will include:**

- Proportion of encampments identified through the online reporting form that received a site assessment using the standardized tool.
- Proportion of encampments identified as a high-scoring encampment (standardized assessment tool score >100) received encampment clean up support.
- Number of encampments identified and assessed received referrals to street outreach, staff of homeless and human services provider agencies contracted with the county who physically visit encampment sites to develop rapport with potential clients and connect unhoused encampment residents with available services.

**EVIDENCE-BASE:**

The EMP is adhering to the CDC Interim Guidance on People Experiencing Unsheltered Homelessness to guide its evidence-based programming. (U.S. Centers for Disease Control and Prevention [CDC], 2022)



## COMMUNITY STABILIZATION AND WELLNESS

## Household Relief



## Household Water Utility Relief

**FUNDING AMOUNT:****\$0**

(Expenditures to Date)

**\$2,000,000**

(Total Obligations to Date)

**\$2,000,000**

(Approximate Total Budget)

**PROJECT IDENTIFICATION NUMBER:**

23

**FEDERAL EXPENDITURE CATEGORY:**

2-Negative Economic Impacts

2.2-Household Assistance Rent Mortgage and Utility Aid

**EVIDENCE-BASE:**

Utility assistance is a well-known strategy evidenced to positively impact multiple social determinants of health, including housing security (Hernández, D., 2016). Further, automatic "opt-out" solutions as opposed to application-based utility relief has been shown to serve a greater number of eligible low-income households (Harak, C., 2013).

**PROJECT DESCRIPTION**

This project is reducing the number of households who face housing insecurity due to accumulated past-due utility bills caused by negative economic impacts of the COVID-19 pandemic. Clean Water Services, which provides sewer and stormwater services in Washington County, is the central convener for the project. The project is clearing past-due accounts for households identified as high risk for houselessness by socioeconomic and demographic criteria and categorized as disproportionately impacted by the pandemic.

**PROJECT TIMELINE**

This one-time fund will alleviate past due bills in summer 2022.

**PARTNERSHIPS AND SERVICE DELIVERY**

Clean Water Services is working with city water providers and the Tualatin Valley Water District to distribute the money to eligible households.

This account-clearing program will benefit populations traditionally underserved by application-based programs, including Washington County residents with barriers to access such as, but not limited to, households who lack of internet access and/or have limited English language proficiency. Uniquely, this program complements currently available application-based utility relief programs available by focusing on populations who are most deeply impacted by the pandemic and who may face barriers to accessing application-based programs. Households which are not served by this account clearing program may access utility relief through other existing application-based programs; this program is unique in serving harder-to-reach, most-deeply-impacted households.

**INTENDED OUTCOMES**

The purpose of this investment is to directly address negative economic impacts caused by COVID-19 that cause housing insecurity. This includes the following intended outcomes:

- Reduce the number of households facing housing insecurity due to accumulated bills.
- Reduce the number of households sent to collections for past-due bills.
- Reduce the number of households facing water utility shutoffs.
- Reduce the negative health impacts of prolonged stress due to negative pandemic impacts.

This program will track the number of households served and the amount of arrears relieved.

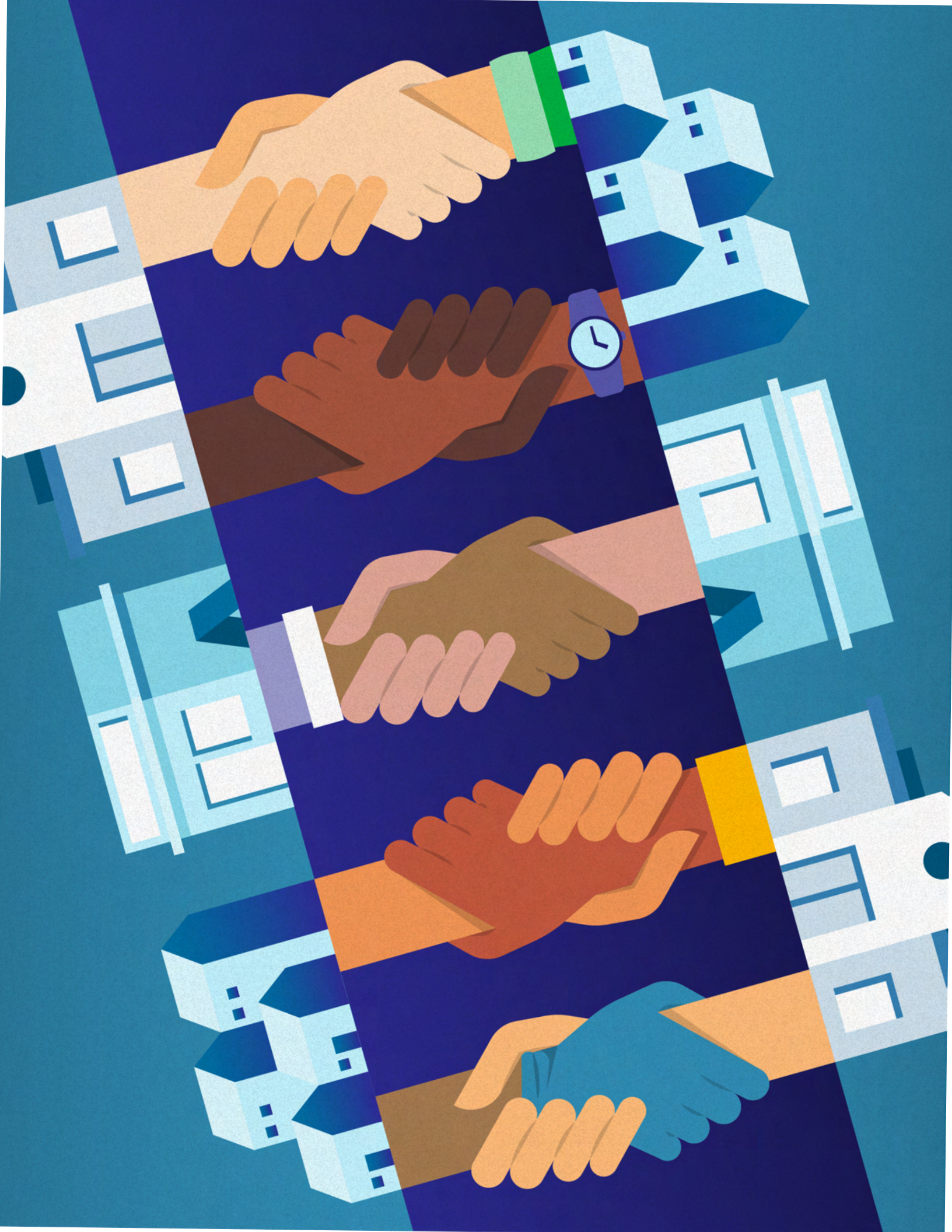
# 2022 Innovative Public Health Practice Award



**Washington County's Department of Health and Human Services** received the 2022 Innovative Public Health Practice Award from the National Association of County and City Health Officials for the local work of enforcing the statewide mask mandate as cases surged in 2021.

- First County in Oregon to have a mask mandate enforcement process, which focused on education, site visits and issuing citations.
- Reports were primarily received by front-line workers concerned for their safety on the job.
- Without involving community members with law enforcement and prosecution systems, the Health Department was tasked with enforcement authority.
- Maximum fines were \$1,000 per day per violation; community members and staff observed that just the creation of fines increased compliance.
- Increased mask wearing because of this new enforcement process likely reduced the spread of the virus, which saves lives.









## PROJECT INVENTORY

# Stabilize and Support the Local Economy

**Washington County's first Economic Development Program** within the County Administrative Office was launched in March, 2021, one year after the start of the COVID-19 pandemic. This new office was developed with the charge to create economic development plans, programs and services to promote economic prosperity with special attention to unincorporated areas of Washington County and its smaller cities, as well as marginalized communities – including Black, Indigenous, Latino/a/x, immigrants and refugees and other people of color – countywide. With ARPA funds arriving early after the creation of the Economic Development Program, strategy has been centered on an equitable economic recovery from the negative impacts of the COVID-19 pandemic. To begin, this program has launched efforts new to the County in workforce development, small business support, and broadband investment exploration.

Investments include:

- Business Recovery Centers (BRCs), which served businesses through the continued pandemic response and reopening period until March 2022 with technical support and resources access. This investment is evolving into a new broader network model focused on recovery and is in the design phase with community partners.
- Near-term workforce development efforts in retraining for youth and adults, as well as early career exposure and hands-on internship opportunities. Partner organizations funded for service delivery were selected with a focus on providing upward economic mobility for groups disproportionately impacted by the pandemic, including Black, Indigenous, Latino/a/x, immigrants and refugees and other people of color.
- The development of the first Countywide Small Business Support Network. Members of the Network are community-based organizations which provide technical assistance related to access to capital and professional development for small businesses and entrepreneurs; strategies in developing resiliency and a continuity in supportive services in the long term is a central focus for next steps in ARPA investment.
- A Countywide study investigating trends in infrastructure, access, and affordability to inform the development of a proposed broadband investment strategy. The project is focused on preparing the County and local partners for potential future broadband investments through knowledge sharing and goals development.





## Small Business Support

### FUNDING AMOUNT:

**\$511,134**

(Expenditures to Date)

**\$803,129**

(Total Obligations to Date)

**\$2,505,000**

(Approximate Total Budget)

### PROJECT IDENTIFICATION NUMBER:

24

### FEDERAL EXPENDITURE CATEGORY:

2 - Negative Economic Impacts

2.30 - Technical Assistance, Counseling, or Business Planning

### EVIDENCE-BASE:

Core activities such as training and business counseling have been shown to have high causal impact on outcomes including employment status and earnings over time (Benus et al., 2009).

This program will undergo a rigorous program evaluation.

## Business Recovery Centers

### PROJECT DESCRIPTION

Washington County's small business recovery goals are centered on equitable access to resources and development for small businesses and entrepreneurs with a targeted focus on driving positive economic outcomes for populations disproportionately impacted by the COVID-19 pandemic including Black, Indigenous, Latino/a/x, immigrants and refugees and other people of color. Led by the ARPA-funded Small Business Support Program Coordinator, Washington County has launched the first-ever Countywide Small Business Support Network which has grown directly from the COVID-19 Racial Equity Advisory Group launched during the CARES Act period.

With the pandemic moving into a protracted recovery period, County staff has focused on actively transitioning the BRC COVID-19-response system to a broader network of providers focused on long-term recovery. At present, the County is conducting a survey to understand community needs, identify the priorities of culturally specific service providers and develop next steps to guide additional ARPA investment. A key focus emerging is capacity building within community-based organizations to provide continuity of services for small businesses. This includes technical assistance related to access to capital and professional development opportunities for service providers who support small businesses across the county.

### PROJECT TIMELINE

The project timeline is dependent on the progression of the pandemic and COVID-19-related economic recovery needs. All funds will be obligated prior to December 2024.

### PARTNERSHIPS AND SERVICE DELIVERY

Supporting a range of culturally specific, established and trusted organizations in the community allows for programs and services to address the diversity of negative economic impacts caused by the COVID-19 pandemic. Through the Small Business Support Network, Washington County is creating new space and connection in strengthening relationships between organizations and government. This effort is beginning to establish a learning collaborative where technical assistance practitioners can connect more frequently and share best practices. Future reports following additional investment activity will provide additional detail on formal partnerships developed from this network.



## INTENDED OUTCOMES

The goal of the Small Business Support Network is to serve a wider range of small businesses and entrepreneurs, especially those who face barriers in accessing services. Building on previous partnerships with the larger Chambers of Commerce, the County is partnering with smaller culturally specific organizations including those that serve microenterprises. This is allowing the County to build pathways for small businesses and entrepreneurs to gain greater access to services across the County's geography and expand connection points in unincorporated areas.

In addition to developing the Small Business Support Network, the program is exploring the option to commission a data study with a local university to research best practices across local government economic development offices nationally that will identify indicators and data collection methodologies that can be linked to Washington County's community outcome goals and future program design. Partners participating in the County's Small Business Support Network will also support in identifying more robust performance indicators that the County can track to measure impact as the County co-creates strategies with community. Working with local jurisdictions and across County departments, including the Washington County Office of Equity, Inclusion and Community Engagement (OEICE), will further support in this work.

In summary, the County's Economic Development Program is working to develop data systems that demonstrate community needs more effectively, centering racial equity. Gathering local information through the aforementioned survey and national best practices in an academic study will allow for continued investment grounded in evidence.

## Small Business Support Going Forward

### PROJECT DESCRIPTION

Business Recovery Centers (BRCs) provided one-stop access (including virtually) for local businesses to re-establish and stabilize operations in response to COVID-19. Resources were provided to aid businesses in meeting health and safety guidelines, accessing supplies to mitigate the spread of the disease, technical support for public and private financing, as well as other training and support. While the emergency-response-focused BRC program ended in March 2022, the County is actively developing a new funding model for business support organizations through community engagement. The goal of this new, recovery-focused model will be to advance universal recovery goals to ensure that the entire community can access resources moving forward. The County is in the process of considering new models in partnership with the community.

Following and in step with BRC efforts, County staff partnered with local business support organizations through Equitable Economic Recovery contracts. Four contracts were established as the result of this effort providing support for small businesses within marginalized communities and specifically within the county's unincorporated areas which are not served by city jurisdictions' ARPA investments.

## *Small Business Support (continued)*

### **PROJECT TIMELINE**

#### **BRC ARPA investment: 2021-2022**

Equitable Economic Recovery: current contracts for 2022; evolution of the model will continue in partnership with the Small Business Development program (see following entry).

### **PARTNERSHIPS AND SERVICE DELIVERY**

Partnering with Adelante Mujeres, Washington County Chamber of Commerce, Beaverton Chamber of Commerce and Tualatin Chamber of Commerce, Washington County used both CARES Act and ARPA funds to form the Business Recovery Centers program.

Equitable Economic Recovery efforts include contracts with Centro de Prosperidad, Adelante Mujeres, Professional Business Development Group (PBDG), and Micro Enterprise Services of Oregon (MESO).

### **INTENDED OUTCOMES**

The operations and service delivery provided by each Business Recovery Center varied as each center manager and partner organization worked to tailor services to unique needs at the local level. The new Equitable Economic Recovery contracts targeting underserved unincorporated areas and populations disproportionately impacted by the pandemic will be included in future reports. Programmatic data including participant demographics and business data that capture the location, number of small businesses and number of employees served and business types will be included.

#### **BRC takeaways include:**

- Washington County Chamber of Commerce hired a Black community engagement specialist and worked with the Black Business Advisory Council to focus on creative outreach to unincorporated areas within the County.
- The Adelante Mujeres Business Recovery Center in Forest Grove provided 31 businesses with one-on-one technical assistance and conducted 50 referrals to other service agencies. In addition to their ongoing Empresas Workshops and Business Courses, the center expanded training to include a three-part marketing assistance series distributing thousands of dollars to cover the costs of graphic and website design for small businesses.
- The Tualatin Chamber of Commerce reported working with over 240 active clients and partners with the Beaverton Chamber to provide ongoing monthly trainings on marketing. They have focused on navigating recovery funding with clients.
- The Beaverton Business Recovery Center reported serving 351 small business owners in Beaverton and throughout Washington County, including unincorporated areas in the spring of 2022. Programmatic data show 165 business owners requested Spanish-language services, 79% of business owners self-identify as a racial/ethnic minority and 60% as women. Businesses served include tiendas/neighborhood markets and services such as child care, janitorial, landscape, and construction.

# Workforce Development



## PROJECT DESCRIPTION

Washington County's workforce development goals are centered on providing equitable access to training programs and services and wraparound support activities with a targeted focus on driving positive career outcomes for populations disproportionately impacted by the COVID-19 pandemic including Black, Indigenous, Latino/a/x, immigrants and refugees and other people of color. Led by the ARPA-funded workforce development program coordinator, Washington County launched a two-part open solicitation process in March 2022 aimed at identifying programs and services that best align with these goals. Community organizations, training providers and educational institutions with strong knowledge in addressing the needs of marginalized communities and technical expertise in workforce development were invited to submit full proposals, with final selections for funding determined in June 2022. Contracts are expected to begin in July and August 2022.

## PROJECT TIMELINE

The project timeline is dependent on the progression of the pandemic and COVID-19-related economic recovery needs. All funds will be obligated prior to December 2024.

## PARTNERSHIPS AND SERVICE DELIVERY

Nine organizations were selected to advance services, trainings and educational opportunities for Washington County workers. Centro Cultural, Immigrant and Refugee Organization (IRCO), Muslim Educational Trust (MET), Northwest Regional Education Service District, Portland Community College, Portland YouthBuilders, Urban League of Portland, Working Theory Farm and WorkSystems, Inc. are receiving funds to serve hundreds of local workers over the next two years.

### Service provider types include:

- Training providers in youth and career and technical education (CTE).
- Targeted services in science, technology, engineering, the arts and math (STEAM).
- Higher education (community college).
- Culturally specific services.
- The local Workforce Investment Board (WIB).

### Sectors represented include:

- Manufacturing
- Technology
- Healthcare
- Construction
- Trades (pre-apprenticeships)

## FUNDING AMOUNT:

**\$54,882**  
(Expenditures to Date)

**\$54,882**  
(Total Obligations to Date)

**\$2,875,000**  
(Approximate Total Budget)

## PROJECT IDENTIFICATION NUMBER:

25

## FEDERAL EXPENDITURE CATEGORY:

2 - Negative Economic Impacts  
2.10 - Assistance to Unemployed or Underemployed Workers e.g. job training, subsidized employment, employment supports or incentives

## EVIDENCE-BASE:

This program will undergo a rigorous program evaluation.

### *Workforce Development (continued)*

**INTENDED OUTCOMES**

**Goals for this project include:**

- Provide employment training, career development and wraparound supports that connect residents to quality jobs for workers displaced by the pandemic and specifically focused on marginalized communities including – Black, Indigenous, Latino/a/x, immigrants and refugees and other people of color, women, veterans, people with disabilities, low-income and rural residents.
- Strategically invest in local workforce partners to build and expand capacity in the local workforce development system.
- Create new opportunities for workers to enter or advance in their careers, including career exploration, career basics classes, retraining or “rapid training” programs, scholarships, etc.
- Develop industry-targeted training programs to address worker deficits in local industries that have either been adversely impacted by the pandemic or have dominant local industry clusters.

**Outcomes:**

- Performance measures to be reported after project launch in upcoming reports.
- Partner matching funds of over \$1.6 million to complement \$2 million in ARPA contracts.
- At least 600 participants anticipated to be served.



## Broadband Investment Strategy

**FUNDING AMOUNT:**

**\$19,998**  
(Expenditures to Date)

**\$180,000**  
(Total Obligations to Date)

**\$200,000**  
(Approximate Total Budget)

**PROJECT IDENTIFICATION NUMBER:**

26

**FEDERAL EXPENDITURE CATEGORY:**

5 - Infrastructure  
5.21 - Broadband: Other projects

**PROJECT DESCRIPTION**

Washington County recognizes the crucial importance of broadband connection for households and businesses. In acknowledging the complex, interconnected social and economic factors that impact broadband access, the Washington County Board of County Commissioners directed staff to conduct a detailed analysis of broadband infrastructure, access and affordability countywide and to develop a proposed countywide broadband investment strategy. At the highest level, the purpose of this work is to help the County and its local government partners prepare for potential broadband investments. The project will feature an advisory committee of members representing administrative leadership from local agencies.

**PROJECT TIMELINE:** 2022-2023



**PARTNERSHIPS AND SERVICE DELIVERY**

The project features an advisory committee of members representing administrative leadership from local governments within Washington County, including staff with disciplinary expertise in:

- broadband technology
- broadband infrastructure asset management
- equity, diversity and inclusion
- community engagement
- social determinants of health

A consultant team led by ECONorthwest and Uptown Strategies is coordinating the study.

**INTENDED OUTCOMES**

This project will result in a countywide Broadband Investment Strategy. To develop this plan, this project will:

- Identify shared goals and desired outcomes across jurisdictions and in partnership with the community. Multijurisdictional coordination and community engagement are necessary to identify shared goals, develop common language and form a suite of collaborative strategies targeted at improving infrastructure, access and affordability. At present, jurisdictions within Washington County have expressed a range of interests in approaching broadband challenges, have proposed various levels of investment and have approached access and affordability in different ways. A foundational piece of this project will be to develop shared values, definitions and expected outcomes and promote group buy-in focused on collaborative long-term investment planning options.
- Establish a baseline of the broadband landscape – spanning infrastructure, access and affordability – across Washington County. To date, most of the county's geography has not been thoroughly assessed for broadband infrastructure, access and affordability. These knowledge gaps are especially apparent in considering barriers to access for marginalized communities. The baseline assessment will provide details regarding connectivity, status of providers and operating models, infrastructure gaps, technology status (e.g. "future-proof" networks), affordability and related programmatic efforts already addressing access and affordability.
- Create a proposed multijurisdictional Broadband Investment Strategy. Working in concert with local jurisdictions, the Broadband Investment Strategy will summarize the countywide package of broadband investments necessary to achieve shared broadband goals in infrastructure, access and affordability. The plan will provide collaboration strategies for local jurisdiction participation and coordination, while clearly identifying needed infrastructure, organizational, administrative and programmatic actions required to achieve desired outcomes.
- Position Washington County and its partners to receive external funding for broadband deployment. The Broadband Investment Strategy must strengthen the position for Washington County and its partners in applying for, receiving and managing state and federal broadband funds. State and federal funding earmarked for broadband investments may become available in 2023.

**EVIDENCE-BASE:**

Broadband is a well-documented "super" social determinant of health impacting health, economic, and social outcomes (The Network for Public Health Law, 2018). Potential future investments in broadband could impact these factors particularly for marginalized communities (Results for America, 2022).











## PROJECT INVENTORY

# Community Engagement

**Please see the “Foundational Approach” section** for a full description of Washington County’s methods and commitments to community engagement throughout ARPA programs, as well the approach to centering racial equity and recent policy and practice milestones.

Throughout the first phase of developing the ARPA SLFRF framework and its early implementation, the Board reinforced its ARPA values of equity and collaboration throughout the ARPA investment portfolio and with a specific investment of ARPA dollars for improving County systems. This systems approach has been necessary in building an equity-centered community engagement model, the data systems and tools needed to track community outcomes in ARPA programs and beyond and for improving existing communications structures by broadening accessibility. Overall, this investment area includes:

- A historic, new multijurisdictional community engagement model wherein local governments are co-designing engagement structures with culturally specific community organizations, adopting shared policies and practices and identifying community priorities for continued ARPA investment.
- The first Countywide Data Equity Assessment which will structurally address how the County collects, manages, interprets and uses data in decision making.
- A forthcoming assessment of the quality of translation and efforts to diversify public communications in cultural relevance and language.



## Accessible Communications

### FUNDING AMOUNT:

**\$0**

(Expenditures to Date)

**\$0**

(Total Obligations to Date)

**\$235,000**

(Approximate Total Budget)

### PROJECT IDENTIFICATION NUMBER:

27

### FEDERAL EXPENDITURE CATEGORY:

3.4 - Public Sector Capacity Effective Service Delivery

### PROJECT DESCRIPTION

See also the "Foundational Approach" section. This forthcoming project will review the diversity and quality of the County's translation efforts and develop strategies to diversify public communications for both accuracy and cultural relevance.

**PROJECT TIMELINE:** Forthcoming 2022

**PARTNERSHIPS AND SERVICE DELIVERY:** To be determined  
Selection process underway to determine consultant team.

### INTENDED OUTCOMES

This project aims to improve access to government communications, particularly information on ARPA funded programs to alleviate negative economic and health impacts of the COVID-19 pandemic. The intended outcome is to increase access to services in communities for whom English communication is a barrier.



## Data Equity Assessment

### FUNDING AMOUNT:

**\$0**

(Expenditures to Date)

**\$0**

(Total Obligations to Date)

**\$300,000**

(Approximate Total Budget)

### PROJECT IDENTIFICATION NUMBER:

29

### FEDERAL EXPENDITURE CATEGORY:

3 - Public Health- Negative Economic Impact: Public Sector Capacity

3.4 - Public Sector Capacity Effective Service Delivery

### PROJECT DESCRIPTION

See also the "Foundational Approach" section. This project aims to improve the use of evidence and evidence-building strategies over time, particularly in serving populations disproportionately impacted by the pandemic including Black, Indigenous, Latino/a/x, immigrants and refugees and other people of color. This project will structurally address how the County collects, interprets and uses data in decision making. This assessment will aid the County in strengthening program evaluation infrastructure. Further, data equity strategies implemented as a result of this project can be seen as a pilot for potential future data- equity strategies within Washington County beyond the ARPA SLFRF program portfolio.

**PROJECT TIMELINE:** 2021-2022

### PARTNERSHIPS AND SERVICE DELIVERY

Selection process underway to determine consultant team.

### INTENDED OUTCOMES

Through this investment, Washington County will:

- **Assess Current Systems** - Perform a systems analysis of current tools, structures, and strategies used in data collection, data analysis, data interpretation, and applied evidence-based decision making.
- **Identify Needs** - Identify the needed tools, systems, structures, and strategies needed to perform comprehensive evaluations of pandemic recovery programs.

- **Prepare to Launch a Data Equity Model** - Make recommendations for a collaborative, cross-departmental data- equity model for use in ARPA program evaluation, designed to apply to data-informed County strategies and operations beyond the ARPA funding cycle.

This investment underscores how the methods, tools, and interpretations used in government decision making matter deeply for community outcomes. Integrity in capturing the richness of community knowledge, experience and storytelling with data is also critical to a meaningful understanding of the community’s strength over time. As a part of this investment area, Washington County also intends to improve data disaggregation by race, ethnicity, gender, income, and other relevant factors across programs.

## Multijurisdictional Community Engagement



### PROJECT DESCRIPTION

See also the “Foundational Approach” section.

### PROJECT TIMELINE

This project is considered a pilot project for potential long-term improvements in the community engagement system. Building on ongoing engagement with the COVID-19 Racial Equity Advisory Group, the work has been ongoing, with consultant team coordination starting in July 2022.

### PARTNERSHIPS AND SERVICE DELIVERY

This partnership includes dozens of culturally specific community-based organizations across the County’s geography which participate in the Washington County COVID-19 Racial Equity Advisory Group. The cities of Hillsboro and Beaverton have pooled ARPA resources with the County to fund the effort in a formally adopted intergovernmental agreement. To include smaller jurisdictions with less ARPA resources available, the County is hosting shared learning sessions to communicate project progress and outcomes. The project is being coordinated in partnership with the consultant group Espousal Strategies.

### INTENDED OUTCOMES

The foundational purpose for this engagement model is to ensure multi-jurisdictional commitment to the core principles and practices of equitable community engagement, community collaboration in the design, implementation and evaluation of ARPA-funded efforts as well as ensure that the needs of marginalized communities are reflected in determining future ARPA investment priorities.

Participating jurisdictions will:

- Implement equity-based community engagement best practices for cross-jurisdictional efforts.
- Develop collaboration structures and engage community partners to understand the lived experiences in populations disproportionately impacted by the COVID-19 pandemic for recovery recommendations.
- Develop capacity among community partners to understand and more effectively advocate for strategies that meet community needs based on narrative, quantitative and qualitative information, thereby influencing ARPA decision making.

### FUNDING AMOUNT:

**\$0**  
(Expenditures to Date)

**\$400,000**  
(Total Obligations to Date)

**\$465,000**  
(Approximate Total Budget)

### PROJECT IDENTIFICATION NUMBER:

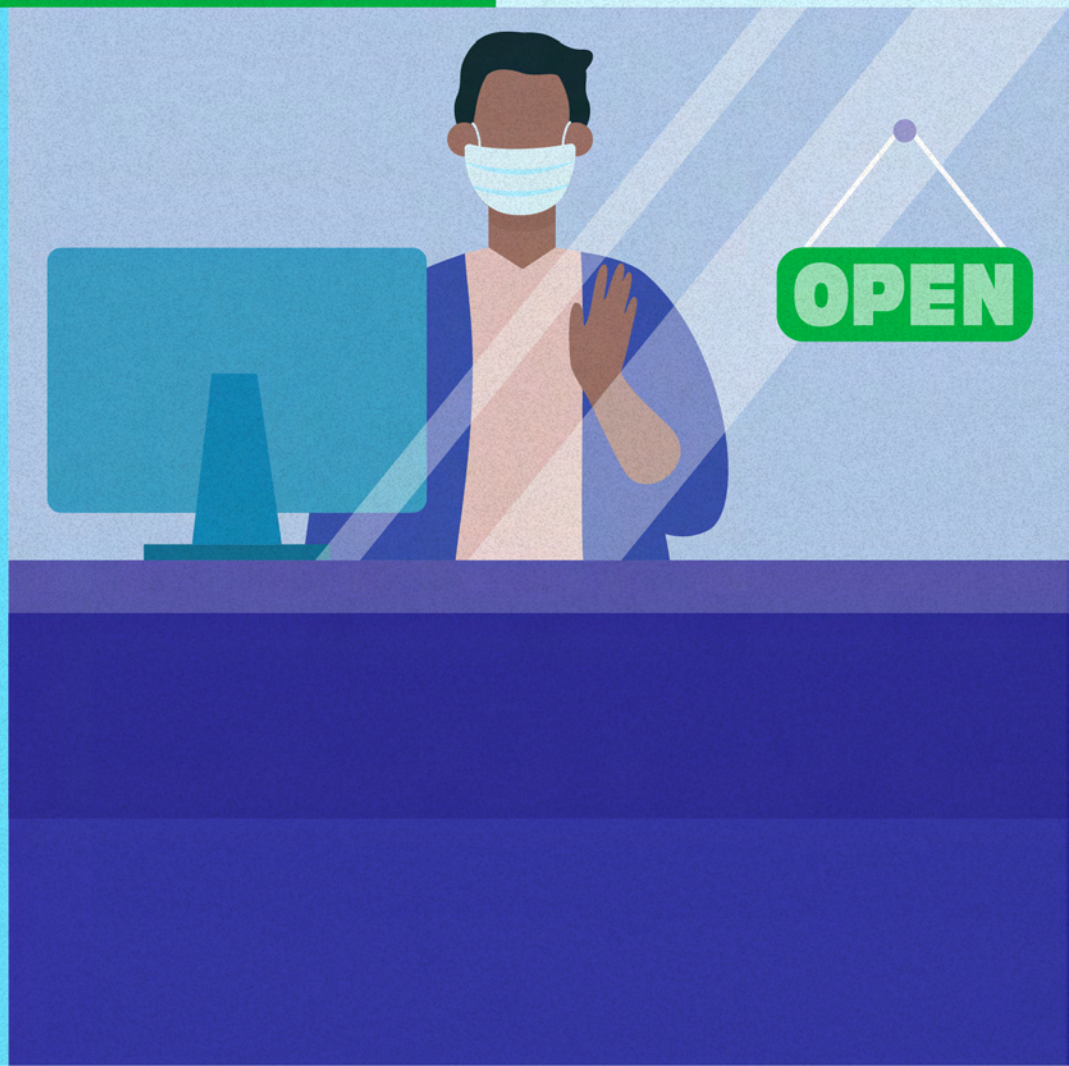
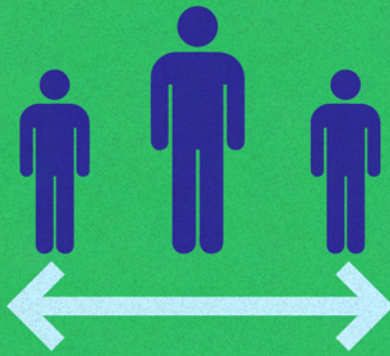
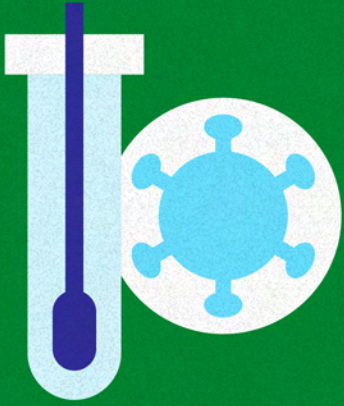
28

### FEDERAL EXPENDITURE CATEGORY:

3 - Public Health- Negative Economic Impact: Public Sector Capacity

3.4 - Public Sector Capacity Effective Service Delivery









## PROJECT INVENTORY

# Continuity of Government

**Washington County remains dedicated to ensuring** complex and diverse operations continue throughout the pandemic without gaps in services – a mighty effort in the context of the COVID-19 pandemic. Throughout multiple surges of the COVID-19 pandemic, Washington County has invested in safety protocols, systems and equipment to keep multiple routes of access to services open. Ensuring a high degree and diversity of access options was core not only to the County's adopted ARPA values in good governance, but also equity. As our organization sought to serve not only those who can access and afford internet access through virtual options, the County sought to provide in-person service access wherever and whenever possible with investment in the safety tools allowing County facilities to do so.

**This investment area includes:**

- facilities needs including equipment, cleaning services and personal protective equipment.
- technology support for COVID-19 public health services as well as continued teleworking needs.
- communications including the increased volume of timely public information needs in pandemic response.
- coordination activities to plan, develop, implement and report on COVID-19 service programs.

Washington County is continually assessing service levels to ensure uninterrupted services. Additional investments are anticipated to ensure continuity in the County's level and quality of service. These investments will be described in future reports.



## Facilities Safety COVID-19 Costs

### FUNDING AMOUNT:

**\$196,464**

(Expenditures to Date)

**\$196,464**

(Total Obligations to Date)

**\$560,000**

(Approximate Total Budget)

### PROJECT IDENTIFICATION NUMBER:

30

### FEDERAL EXPENDITURE CATEGORY:

3 - Public Health- Negative Economic  
Impact: Public Sector Capacity

3.5 - Public Sector Capacity  
Administrative Needs Effective  
Service Delivery

### PROJECT DESCRIPTION

To allow for multiple routes of customer service, Washington County strives to keep facilities open, clean and safe. This project includes facilities needs including equipment, cleaning services and personal protective equipment.

**PROJECT TIMELINE:** 2021-2026

### PARTNERSHIPS AND SERVICE DELIVERY

Internal operations

### INTENDED OUTCOMES

The goal of this investment is to ensure there are no gaps in County services by addressing pandemic impacts to operations.



## Telework and Information Technology Needs Due to COVID-19

### FUNDING AMOUNT:

**\$146,627**

(Expenditures to Date)

**\$342,036**

(Total Obligations to Date)

**\$500,000**

(Approximate Total Budget)

### PROJECT IDENTIFICATION NUMBER:

31

### FEDERAL EXPENDITURE CATEGORY:

7 - Administrative

7.1 - Administrative Expenses

### PROJECT DESCRIPTION

Washington County's workforce is remaining nimble and flexible through multiple surges of the COVID-19 pandemic and future uncertainties. This investment includes technology support for COVID-19 public health services as well as continued teleworking hardware and software needs that allow employees to continue operations without disruption to public services.

**PROJECT TIMELINE:** 2021-2026

### PARTNERSHIPS AND SERVICE DELIVERY

Internal operations

### INTENDED OUTCOMES

The goal of this investment is to ensure there are no gaps in County services by addressing pandemic impacts to operations.

## COVID-19 Public Communications



**PROJECT DESCRIPTION**

As the local public health agency, Washington County's communications have saved lives in the COVID-19 pandemic. As the County supports our community in accessing accurate and up-to-date information deeply impacting lives, this investment area provides communications including timely public information needs related to COVID-19.

**PROJECT TIMELINE:** 2021-2026

**PARTNERSHIPS AND SERVICE DELIVERY**

Internal operations

**INTENDED OUTCOMES**

The goal of this investment is to ensure there are no gaps in County services by addressing pandemic impacts to operations.

**FUNDING AMOUNT:**

**\$117,337**  
(Expenditures to Date)

**\$117,337**  
(Total Obligations to Date)

**\$280,000**  
(Approximate Total Budget)

**PROJECT IDENTIFICATION NUMBER:**

32

**FEDERAL EXPENDITURE CATEGORY:**

3 - Public Health- Negative Economic Impact: Public Sector Capacity

3.4 - Public Sector Capacity Effective Service Delivery

## Programmatic Administrative Support



**PROJECT DESCRIPTION**

In addition to maintaining continuity in the diversity of pre-pandemic public services, Washington County is thoughtfully and comprehensively coordinating pandemic response and recovery efforts. This investment area includes the coordination activities essential to planning, developing, implementing and reporting on COVID-19 service programs.

**PROJECT TIMELINE:** 2021-2026

**PARTNERSHIPS AND SERVICE DELIVERY**

Internal operations

**INTENDED OUTCOMES**

The goal of this investment is to ensure there are no gaps in County services by addressing pandemic impacts to operations.

**FUNDING AMOUNT:**

**\$1,121,347**  
(Expenditures to Date)

**\$1,241,347**  
(Total Obligations to Date)

**\$2,900,000**  
(Approximate Total Budget)

**PROJECT IDENTIFICATION NUMBER:**

33

**FEDERAL EXPENDITURE CATEGORY:**

7 - Administrative

7.1 - Administrative Expenses

## SECTION 5

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SECTION 6

# Appendix A

**WASHINGTON COUNTY ARPA EXPENDITURES TO DATE**

(As of 6/30/2022)

Principle	Program	Activity (Original Activity Investment Approval)	Treasury Project	Treasury Project Budget	Expenditures (%)	Total Obligations (%)	Remaining Funds (%)		
Public Health Response \$35,199,800	Surviving Covid-19 \$31,554,100	Isolation and Quarantine Support (\$8,170,700)	Isolation and Quarantine Support	\$11,600,000	\$ 5,092,789 (43.9%)	\$ 7,154,551 (61.7%)	\$4,445,449 (38.3%)		
			Health and Human Services Cross Projects Admin Support	\$1,500,000	\$ 999,579 (66.6%)	\$ 999,579 (66.6%)	\$500,421 (33.4%)		
		Vaccination and Testing (\$4,178,900)	COVID-19 Vaccination	\$3,500,000	\$ 223,135 (6.4%)	\$ 546,481 (15.6%)	\$2,953,519 (84.4%)		
			COVID-19 Testing	\$257,000	\$ 67,603 (26.3%)	\$ 92,603 (36.0%)	\$164,397 (64.0%)		
			COVID-19 Case Investigation	\$4,300,000	\$ 4,071,328 (94.7%)	\$ 4,298,440 (100.0%)	\$1,560 (5.3%)		
			Other Public Health Services	\$650,000	\$ 47,307 (7.3%)	\$ 596,720 (91.8%)	\$53,280 (8.2%)		
		Contact Tracing (\$16,033,500)	COVID-19 Outbreak Response	\$6,900,000	\$ 2,453,829 (35.6%)	\$ 3,448,685 (50.0%)	\$3,451,315 (50.0%)		
			Public Health COVID-19 Communications	\$295,000	\$ 121,663 (41.2%)	\$ 139,073 (47.1%)	\$155,927 (52.9%)		
			Community Resilience and Recovery	\$2,445,000	\$ 1,168,900 (47.8%)	\$ 1,639,925 (67.1%)	\$805,075 (32.9%)		
			Community Engagement and Education (\$3,171,000)	General Nutrition and Hygiene Support (\$496,000)	\$1,073,800	\$ 106,824 (9.9%)	\$ 1,014,869 (94.5%)	\$58,931 (5.5%)	
	Meeting Basic Needs \$3,645,700	Program Administration and Staffing (\$470,700)	Culturally Specific Nutrition and Information Support (\$1,929,000)	\$1,929,000	\$ 234,601 (12.2%)	\$ 1,852,134 (96.0%)	\$76,866 (4.0%)		
		Migrant and Seasonal Farmworker Community Support (\$750,000)	Migrant and Seasonal farmworker community support	\$750,000	\$ 31,644 (4.2%)	\$ 156,644 (20.9%)	\$593,356 (79.1%)		
		<b>\$35,199,800</b>			<b>PUBLIC HEALTH RESPONSE SUBTOTAL</b>	<b>\$35,199,800</b>	<b>\$14,619,202 (41.5%)</b>	<b>\$20,351,507 (57.8%)</b>	<b>\$14,848,293 (42.2%)</b>
		Community Stabilization and Wellness \$9,708,700	Developing Holistic Wellness \$5,752,100	Childcare Support (\$2,840,000)	Child Care Provider and Family Support	\$2,100,000	\$ 33,135 (1.6%)	\$ 1,916,026 (91.2%)	\$183,974 (8.8%)
Child Care Workforce Development	\$700,000				\$ 1,641 (0.2%)	\$ 1,641 (0.2%)	\$698,359 (99.8%)		
Behavioral Health (\$1,842,100)	Suicide Prevention			\$240,000	\$ 53,757 (22.4%)	\$ 158,375 (66.0%)	\$81,625 (34.0%)		
	Investments in Youth Resilience within Schools			\$380,000	\$ 5,397 (1.4%)	\$ 137,913 (36.3%)	\$242,087 (63.7%)		
	Behavioral Health Treatment			\$603,000	\$ 23,340 (3.9%)	\$ 201,530 (33.4%)	\$401,470 (66.6%)		
	Behavior Health Provider Investment			\$232,000	\$ 9,566 (4.1%)	\$ 165,107 (65.7%)	\$66,893 (28.8%)		
	Caregiver Support			\$70,000	\$ 38,258 (54.7%)	\$ 61,414 (87.7%)	\$8,586 (12.3%)		
	Homeless Prevention due to Mental Health Issues			\$30,000	\$ 5,541 (18.5%)	\$ 30,000 (100.0%)	\$0 (0.0%)		
Family Support (\$1,070,000)	Healthy Births & Family Stability			\$870,000	\$ 133,220 (15.3%)	\$ 133,220 (15.3%)	\$736,780 (84.7%)		
	Perinatal Health Equity			\$200,000	\$ - (0.0%)	\$ 150,000 (75.0%)	\$50,000 (25.0%)		
Ensuring Shelter and Safety \$1,956,600	Encampment (\$1,956,600)		Homeless Encampment	\$2,283,700	\$ 756,046 (33.1%)	\$ 867,758 (38.0%)	\$1,415,942 (62.0%)		
Household Relief \$2,000,000	Utility Assistance (\$2,000,000)		Household Water Utility Relief	\$2,000,000	\$ - (0.0%)	\$ 2,000,000 (100.0%)	\$0 (0.0%)		
<b>\$9,708,700</b>			<b>COMMUNITY STABILIZATION AND WELLNESS SUBTOTAL</b>	<b>\$9,708,700</b>	<b>\$1,059,901 (10.9%)</b>	<b>\$5,723,053 (58.9%)</b>	<b>\$3,985,647 (41.1%)</b>		
Stabilize and Support Local Economy \$5,580,000	Economic Recovery \$5,380,000		Business Recovery Centers (\$380,000)	Small Business Support	\$2,505,000	\$ 511,134 (20.4%)	\$ 803,129 (32.1%)	\$1,701,871 (67.9%)	
		Small Business Support (\$2,125,000)	Workforce Development	\$2,875,000	\$ 54,882 (1.9%)	\$ 54,882 (1.9%)	\$2,820,118 (98.1%)		
	Investment Planning \$200,000	Broadband Infrastructure Study (\$125,000)	Broadband Infrastructure Study	\$200,000	\$ 19,998 (10.0%)	\$ 180,000 (90.0%)	\$20,000 (10.0%)		
		Other Investment Planning (\$75,000)	<b>\$5,580,000</b>			<b>STABILIZE AND SUPPORT LOCAL ECONOMY SUBTOTAL</b>	<b>\$5,580,000</b>	<b>\$586,013 (10.5%)</b>	<b>\$1,038,337 (18.6%)</b>
Tier 1 Community Engagement \$1,000,000	Communications \$235,000	Accessible Communications (\$235,000)	Accessible Communications	\$235,000	\$0 (0.0%)	\$0 (0.0%)	\$235,000 (100.0%)		
	Inclusion, Equity, and Diversity \$765,000	Building Community Capacity (\$465,000)	Building Community Capacity	\$465,000	\$0 (0.0%)	\$400,000 (86.0%)	\$65,000 (14.0%)		
		Advancing Data Equity (\$300,000)	Advancing Data Equity	\$300,000	\$0 (0.0%)	\$0 (0.0%)	\$300,000 (100.0%)		
<b>\$1,000,000</b>			<b>COMMUNITY ENGAGEMENT SUBTOTAL</b>	<b>\$1,000,000</b>	<b>\$0 (0.0%)</b>	<b>\$400,000 (40.0%)</b>	<b>\$600,000 (60.0%)</b>		
Continuity of Government \$6,937,597	Programmatic Coordination & Support \$4,240,000	Additional Facilities Cost (\$560,000)	Facilities COVID-19 Response Costs	\$560,000	\$ 196,464 (35.1%)	\$ 196,464 (35.1%)	\$363,536 (64.9%)		
		Additional Information and Technology cost (\$500,000)	Telework and ITS costs due to COVID-19	\$500,000	\$ 146,627 (29.3%)	\$ 342,036 (68.4%)	\$157,964 (31.6%)		
		Additional Required Communication for Covid-19 (\$280,000)	Covid-19 Public Communications	\$280,000	\$ 117,337 (41.9%)	\$ 117,337 (41.9%)	\$162,663 (58.1%)		
		Program Administration and Programmatic Support (\$2,900,000)	Programmatic Administrative Support	\$2,900,000	\$ 1,121,347 (38.7%)	\$ 1,241,347 (42.8%)	\$1,658,653 (57.2%)		
	Contingency (\$2,697,597)	Contingency	\$2,697,597	\$0 (0.0%)	\$0 (0.0%)	\$2,697,597 (100.0%)			
<b>\$6,937,597</b>			<b>CONTINUITY OF GOVERNMENT SUBTOTAL</b>	<b>\$6,937,597</b>	<b>\$1,581,775 (22.8%)</b>	<b>\$1,897,184 (27.3%)</b>	<b>\$5,040,413 (72.7%)</b>		
<b>TRANCHE ONE ARPA FRAMEWORK TOTALS</b>				<b>\$58,426,097</b>	<b>\$17,846,891 (30.5%)</b>	<b>\$29,410,081 (50.3%)</b>	<b>\$29,016,016 (49.7%)</b>		



