



WASHINGTON COUNTY
OREGON

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FISCAL YEAR

2017

2018

BUDGET
SUMMARY

PROPOSED

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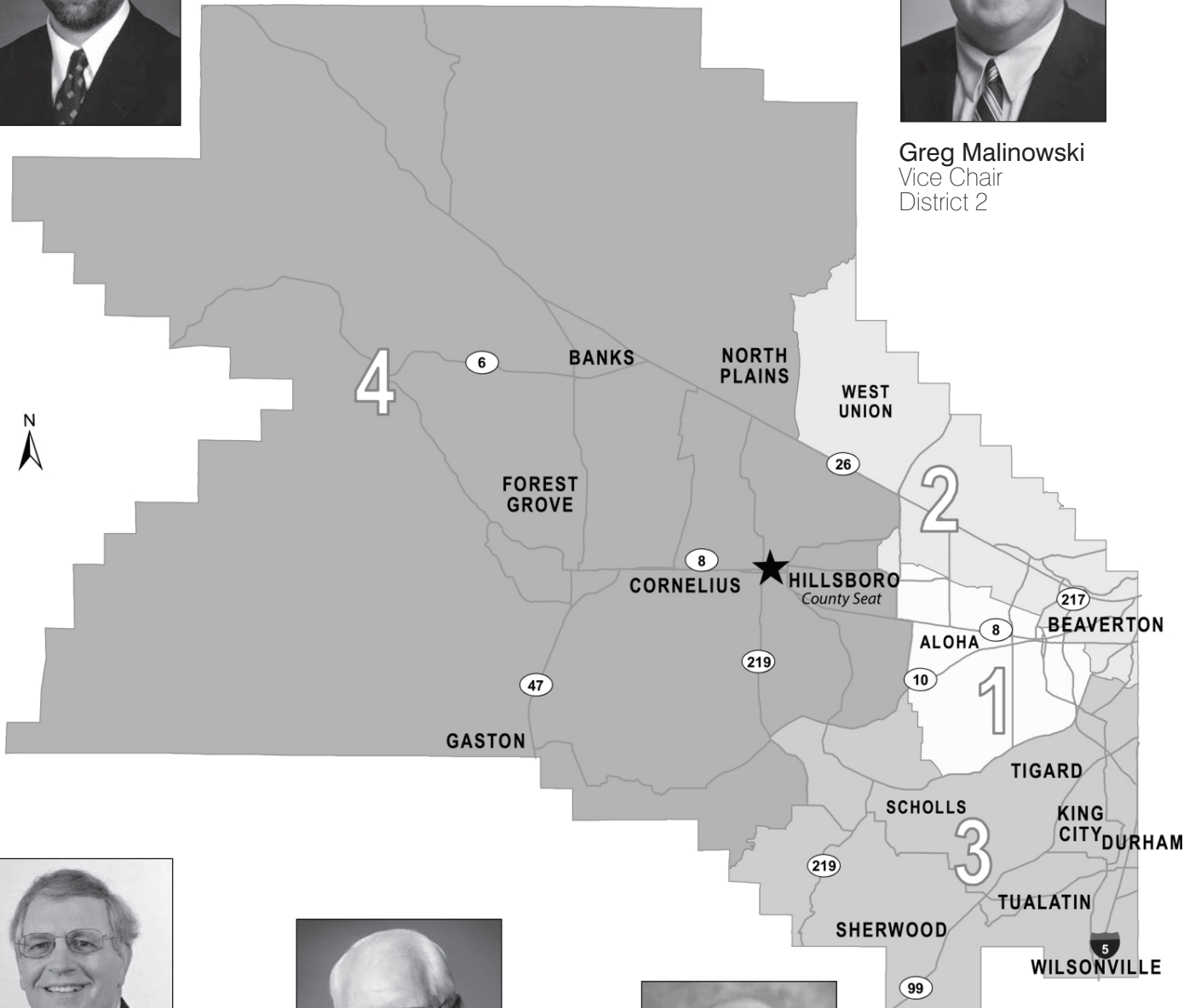
Washington County, Oregon Board of Commissioners



Andy Duyck
Chairman
Commissioner at Large



Greg Malinowski
Vice Chair
District 2



Dick Schouten
District 1



Roy Rogers
District 3



Bob Terry
District 4

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COUNTY ORGANIZATION

BUDGET COMMITTEES

WASHINGTON COUNTY SERVICE DISTRICT FOR LIGHTING NO. 1

Board of Commissioners

Andy Duyck, Board Chair
Dick Schouten, Board Vice Chair
Greg Malinowski
Roy Rogers
Bob Terry

Lay Budget Committee Members

Mark Bauer
Leroy Bentley
Janice Essenberg
Bonnie Hadley
Rachael Twitty

ENHANCED SHERIFF'S PATROL DISTRICT URBAN ROAD MAINTENANCE DISTRICT

Board of Commissioners

Andy Duyck, Board Chair
Dick Schouten, Board Vice Chair
Greg Malinowski
Roy Rogers
Bob Terry

Lay Budget Committee Members

Leroy Bentley
Karen Bolin
Bonnie Hadley
Anthony Mills
Donna Tyner

NORTH BETHANY COUNTY SERVICE DISTRICT FOR ROADS

Board of Commissioners

Andy Duyck, Board Chair
Dick Schouten, Board Vice Chair
Greg Malinowski
Roy Rogers
Bob Terry

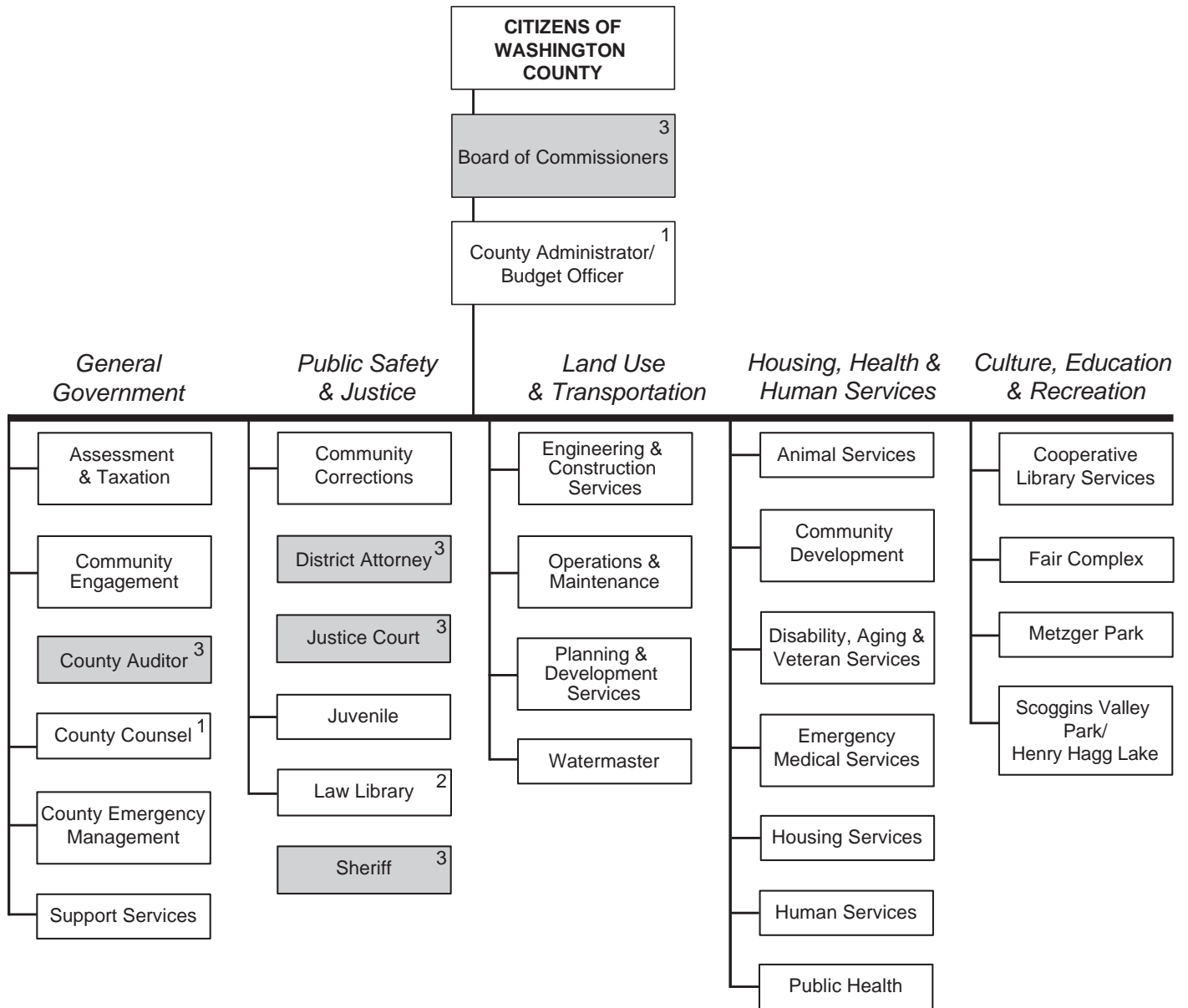
Lay Budget Committee Member

Murali Balan
Sarah Beachy
Rick Mallette
Dennis Masi
Daniel Reid

Budget Submitted By:
Robert P. Davis, County Administrator
May 2017

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Washington County, Oregon Organizational Chart



1. Appointed by County Commissioner

2. Appointed by Circuit Court

3. Gray boxes denote elected positions

*Unless otherwise indicated, department heads are appointed by, and responsible to, the County Administrator.

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BUDGET MESSAGE

Members of the Washington County Board of Commissioners, citizen members of the Budget Committee and residents of Washington County:

Our mission is to provide excellent and cost-effective services that support healthy, peaceful, safe and sustainable communities, and encourage meaningful participation in community activities and county governance.

Local governments and public agencies in Washington County are at the center of change experienced by the community we serve. Guided by the County's Strategic Plan, our work in the Washington County organization is constantly that of both responding to and facilitating this change, frequently as a collaborator and contributor to partnerships and coalitions aimed at improving the health and safety of our community and maintaining the public's trust. Working together across the public, nonprofit and private sectors, with a clear focus and priority on the delivery of core county services, we are facing challenges unique to these times. This year's proposed budget reflects the challenges of managing population growth, changing demographics and fostering a healthy, safe and sustainable community.

Dynamic Growth and Demographic Change

With respect to our community, change can be measured on multiple levels. Portland State University's Population Research Center has certified our 2016 population at 583,595, representing 13,000 more residents than last year. This amounts to 36 new residents every day, a rate of growth (2.3%) that accelerated over the last year. The U.S. Census Bureau's most recent five-year look at demographics shows that our racial and ethnic diversity continues to be strong with Asian Americans and Pacific Islanders composing 9.5% of our population – the largest percentage among counties in Oregon – and nearly 90,000 residents identifying themselves as part of our growing Hispanic/Latino community. With a median age of 36.1 years, Washington County is slightly younger than our neighboring counties, but those 65 years of age or older make up an increasingly larger share (11.5%) of our overall population.

The mix of industries and their economic performance is a significant driver of our ever-changing demographic profile and growth. In the post-recession years, Washington County has continued to be a statewide leader in creating and maintaining jobs. Our largest private-sector employer categories continue to be computer and electronic manufacturing, corporate management and an array of retail, administrative support, technical, health care and related industries. In the last year, employer categories such as leisure and hospitality; transportation, warehousing and utilities; and professional and business services have contributed the most new jobs to the labor market. This job

creation has fortified our economic recovery and has continued to drive Washington County's unemployment rate (3.3%) below that of Oregon's record low (3.8%) for the month of April 2017.

Although recovery is evident throughout the economy, growth is bringing its own array of challenges. Of particular note is the continuing strain of housing affordability experienced throughout the Western United States. For nearly 40,000 households in Washington County, 30% or more of family income is required to cover rent or mortgage costs. Despite having higher-than-average wages at the top of the labor market, Washington County is also home to over 20,000 households earning less than \$20,000 in income per year. These indicators are significantly worse in Washington County than prior to the recession.

New urban areas are also playing into population growth. With the conclusion of the urban and rural reserves process earlier this decade, regional planning and active development is now underway in new urban areas for as many as 15,000 new residential units housing 40,000 people in Washington County alone. Significant city, special district, county and regional transportation and planning resources are now involved in implementing urban expansion as well as improving existing multi-modal transportation capacity along the Tualatin Valley Highway, the Southwest Corridor from Portland to Tigard and other locations.

The strain of economic change, including but not limited to increased poverty and other socio-economic factors, underscores the more complex interactions our organization has had while serving the public in recent years. National research indicates nearly one in five adults is affected by some mental health condition, ranging from mild to disabling impairment, and addictions and substance abuse too often overlay the experience of those struggling with these conditions. Washington County, depression is ninth among our morbidity rankings and suicide is first among our mortality rankings, tying with cancer diagnoses in both cases. County employees who provide services related to public safety, community health, housing and others can attest to this increasingly challenging environment. On the positive side, an encouraging nexus between law enforcement and the providers of mental health crisis services continues to unfold in Washington County as additional resources, new facilities and enhanced, more effective training is being brought to bear.

Finally, change is also affecting the County workforce in other ways, both in terms of retirement and compensation. As this budget is being assembled, the Legislature is debating remedies to address immediate and unfunded costs in the Public Employees Retirement System (PERS). We anticipate a clearer picture of these legislative reforms as the legislative session comes to a close, but our initial assessment indicates that PERS rates will increase by at least 25% over the biennium, a roughly \$6 million annual cost increase. The reform measures under consideration are resulting in an acceleration of retirements throughout the organization. The impact of this includes loss of institutional knowledge, leadership and expertise.

On the compensation front, a recent market analysis has shown that Washington County non-represented employees have fallen behind the market over the last five years. This has impacted our relative market competitiveness and is the basis for the recommendation to fund a 1.9% market adjustment for all non-represented employees. County employees consistently perform at a high level and remain the organization's most valuable asset, enabling us to fulfill our mission and maintain the public's trust.

Maintaining Stability and Offering Opportunity

Against this backdrop, the proposed budget seeks to continue to strategically target investments in the basic infrastructure supporting our community while continuing to prioritize core county services.

Highlights of these investments and considerations are provided below.

Urban Growth and Transportation Improvements – Washington County and our partner jurisdictions remain leaders in the region-wide effort to address growth and congestion through long-range planning and innovative use of the Major Streets Transportation Improvement Program (MSTIP). Through a collaborative process property tax revenue transferred by the Board of Commissioners to the MSTIP program from the General Fund has supported over 150 projects with a cumulative countywide investment of \$900 million. To address the capacity needs of high-growth areas, Washington County will contribute to the second year of a High Growth Transportation Program by using the incremental growth of the General Fund's MSTIP transfer to back \$23.4 million in bond funds.

Affordable Housing – The County continues to partner with private, nonprofit, city, state and federal agencies in expanding housing affordability within both new and existing urban communities. Projects include:

- Cornelius Place (45 units) – This new development will provide low-income and fixed-income seniors with living space above the City of Cornelius' new public library.
- Bridgeview Meadows (41 units) – Rising up from a former church parking lot along Allen Boulevard in Beaverton, this unique development will offer affordable housing for low-income seniors who will mentor and support younger families with foster children.
- The Orchards at Orenco (60 units) – The largest multi-family passive energy residential building in the United States, with both one- and two-bedroom apartments, will be close to light rail and bus service.
- Sunset View (236 units) – These homes for low-income families will open this spring on a 13-acre site along S.W. Baseline that had been a golf driving range.
- Willow Crossing (122 units) – These homes at the intersection of 185th and Baseline will be adjacent to the Willow Creek MAX station and within walking distance of Portland Community College, the state employment office and other amenities.

- Pomeroy Place (20 units) – Construction began in January at this location in Aloha that will soon be home to 20 low-income and chronically homeless veterans and their families. Named in honor of Colonel Betty Pomeroy, U.S. Army retired, we expect Pomeroy Place to open this fall.
- Cornell and Murray (48 units) – This county-owned surplus land just north of Highway 26 in Cedar Mill will one day create affordable homes within walking distance of Sunset High School, two grocery stores and other amenities.

The proposed budget for Housing Services also includes a General Fund increase of \$188,439 to fund a housing development project coordinator, support the Mary Mac transitional housing program and to supplement the fair housing planning work. The total General Fund transfer to housing is proposed at \$1,009,135, an increase of \$554,439 (55%) over the last three years.

Washington County Thrives – Accelerating the supply of affordable housing is one of three inter-related community goals identified by the Thrives coalition, a group of nonprofits and public agencies – including several Washington County departments – seeking to address poverty in Washington County. Increasing opportunities for workforce development and bolstering programs that enable learning for children from infancy to six years old are the other two priority strategies. Thrives has sought to “move the needle” by pursuing greater funding for these three research-backed methods for reducing poverty, including the exploration of a possible local option levy for additional funding. Although insufficient voter support was measured for such a levy in a recent telephone survey commissioned by Washington County, the group intends to continue its collaborative approach to support increased investment of resources devoted to these three priorities and a better community-wide understanding of their benefits.

Continuation of the Enhanced Sheriff’s Patrol District (ESPD) Local Option Levy – Voters established the ESPD in 1987 to provide an enhanced level of police services for residents of the urban area of the County outside of cities. Half of this special fund’s revenue is derived from a permanent property tax rate of 64 cents per \$1,000 of assessed value established in the late 1990s. The other half of the District’s funding has come from a five-year local option levy. A proposal to renew the local option levy is on the ballot in May of 2017. If passed, the renewal would continue the current local option levy rate of 68 cents per \$1,000 assessed value and would fund 78 positions, including 66 law enforcement officers serving urban unincorporated communities over the next five years.

Hawthorn Walk-in Center – Using start-up costs expended from last year’s adopted budget, the Department of Health and Human Services has moved a mental health urgent care center from concept to reality. This facility located near the Hawthorn Farms MAX station on Elam Young Parkway in Hillsboro will provide an alternative from emergency rooms or even jail cells for those struggling with a mental health crisis. Operating the Hawthorn Center will involve a combination of revenue sources, including \$3.5 million of Human Services funds, \$1.2 million from the regional

coordinated care organization, Health Share of Oregon, for mental health care and \$400,000 from the County's General Fund. Immediate care will be provided via contract with LifeWorks NW, and other partner organizations will offer ongoing support.

Improvements to 9-1-1 Technology and Facilities – Voters approved a \$77 million general obligation bond measure in May 2016 for capital improvements at our 9-1-1 center. The measure was placed on the ballot on behalf of the Washington County Consolidated Communications Agency (WCCCA), its 19 user members and the Board of Commissioners to pay for emergency and 9-1-1 facilities and equipment, including converting the existing system to current technology and ensuring structural stability in the face of a major earthquake. Due to a more favorable bond rating issued recently by Moody's Investors Service, taxpayers will see a rate lower than the 8 cents per \$1,000 anticipated on the ballot title last year. WCCCA has recently completed a request for proposal (RFP) process that will enable contracting and other project milestones to be met over the next three-to-five years.

Emergency Medical Services (EMS) – The EMS Advisory Committee is working to evaluate and make recommendations for improvements to the EMS (ambulance) system. Recommendations from the committee will ultimately be presented to the Board of Commissioners for consideration over the coming year.

Henry Hagg Lake/Scoggins Valley Park Improvements – Henry Hagg Lake/Scoggins Valley Park welcomes nearly 1 million visitors each year. With a growing list of maintenance and repair needs, Park staff has submitted a number of capital requests: 1) a \$338,000 grant request to the Oregon State Marine Board to resurface the parking lots and boat ramps at C-Ramp and Eagle Point Park, requiring County matching funds of \$112,000, for a total project cost of \$450,000; 2) a \$100,000 grant request to the Bureau of Reclamation for various building/site improvements, requiring matching funds of \$100,000, for a total project cost of \$200,000; and 3) \$38,000 to repair and upgrade the Parks Office, including security improvements. The \$250,000 total, if grants are awarded, will produce \$688,000 in capital projects. On the operating side, we continue to invest in water safety, trail/bridge maintenance and general upkeep and repair.

Community Engagement – The proposed budget increases support for the Community Engagement program after its first full year of operation within the County organization. The 40-year-old program, including the staff support for active Community Participation Organizations (CPOs), transitioned last year from a contract model for staffing through an agreement with Oregon State University Extension Service to an internally hosted program attached to the County Administrative Office. In addition to providing staff guidance supporting CPO operations, the Community Engagement program is focused on pursuing the recommendations of a 13-member transition task force, including connecting community engagement work being done both inside and outside the Washington County organization to foster an integrated system of public engagement opportunities, assessing and evaluating various internet-based tools for possible implementation

and connecting with community organizations to forge stronger channels for involvement with under-represented communities.

Public Safety Training Center – As the population of Washington County evolves and grows, the frequency, complexity and even the intensity of public safety-related incidents is increasing. Within this environment, effective law enforcement training is critical. To address this need, a 77,000-square-foot existing facility in southwest Hillsboro was purchased by the County in 2015. This facility will allow for realistic scenario-driven training for both patrol and jail personnel, two shooting ranges and outdoor space for vehicle training. The state-of-the-art facility will be available to other public law enforcement agencies. Details of this collaboration will be facilitated by the Sheriff’s Office in the coming year.

Public Services Building (PSB) and Law Enforcement Center (LEC) Seismic Retrofitting – Projects to strengthen the PSB and LEC for earthquakes continue under this proposed budget using Gain Share (\$14.56 million), General Fund (\$661,000), a state grant (\$1.5 million), Building Equipment Replacement funds (\$2 million) and full faith and credit borrowing (\$8 million). Chronic water intrusion in the basement of the PSB and temporary relocation of some County offices are included in the project costs. Additional buildings are scheduled for seismic retrofitting in future years. The LEC is scheduled to be completed in late 2017 and the PSB in late 2018.

Information Technology Improvements – Significant replacements of and upgrades to systems and facilities continue to be implemented throughout the organization as key equipment and software systems reach the end of their useful lives. New systems being implemented are in Assessment and Taxation, Land Use and Transportation and the Sheriff’s Office. In addition, organization-wide upgrades to computer workstations and the telecommunications system continue. Also scheduled for fiscal year 2017-18 is the transition to Microsoft Office 365.

Managed Growth to Health Insurance Costs – The County continues to actively manage medical insurance expenses and focus on the wellness of our employees. Aggregated premium adjustments effective January 1, 2017, through December 31, 2017, were under 3%. Employees pay 5% or 8% of the premium based on their plan choices.

Collective Bargaining – The County is in active negotiations with the Oregon Nurses Association (ONA) and the American Federation of State, County and Municipal Employees (AFSCME) for successor agreements effective July 1, 2017. The proposed budget does not reflect the potential financial implications of these negotiations.

The Fiscal Year 2017-18 Proposed Budget

This comprehensive Budget Summary document contains detailed revenues and expenditures for all funds operated by the County and has been prepared in accordance with Oregon local budget law and generally accepted accounting principles.

The following table summarizes the proposed budget and compares to the fiscal year 2016-17 adopted and modified budgets.

**WASHINGTON COUNTY
2016-17 Modified Budget vs 2017-18 Proposed Budget**

Organization Unit	Adopted	Modified	Proposed	Change		% of
	2016-17	2016-17	2017-18	\$	%	Total
General Government \$	55,473,675	55,473,675	60,473,492	4,999,817	9%	5%
Public Safety & Justice	170,551,899	170,551,899	182,669,597	12,117,698	7%	15%
Land Use & Transportation	102,395,595	102,395,595	101,898,001	(497,594)	0%	8%
Housing, Health & Human Services	140,740,941	144,240,941	147,557,046	3,316,105	2%	12%
Culture, Education & Recreation	50,271,083	50,271,083	53,474,886	3,203,803	6%	4%
Non-departmental	18,227,945	18,227,945	22,963,705	4,735,760	26%	2%
subtotal	537,661,138	541,161,138	569,036,727	27,875,589	5%	46%
Capital Outlay	299,781,058	421,278,406	427,409,949	6,131,543	1%	35%
Non-operating	235,166,639	235,166,639	239,714,669	4,548,030	2%	19%
Totals	1,072,608,835	1,197,606,183	1,236,161,345	38,555,162	3%	100%
General Fund	251,731,741	251,731,741	274,727,442	22,995,701	9%	22%
Special Funds	820,877,094	945,874,442	961,433,903	15,559,461	2%	78%
Totals \$	1,072,608,835	1,197,606,183	1,236,161,345	38,555,162	3%	100%
General Fund	989.98	992.98	1,028.49	35.51	4%	51%
Special Funds	960.78	962.53	971.19	8.66	1%	49%
FTE	1,950.76	1,955.51	1,999.68	44.17	2%	100%

The proposed budget reflects an increase of \$38,555,162 (3%). This includes a \$22,995,701 (9%) increase in the General Fund and a \$15,559,461 (2%) increase in special funds. The total number of staff positions increases 44.17 (2%) full-time equivalent (FTE) positions.

The following provides a general outline and explanation for the increases reflected in the proposed budget:

Operating increase of \$27,857,589 (5%)

- General Government increases \$5 million (9%) due primarily to County Counsel \$290,157 (13%), County Auditor \$77,849 (19%), Assessment and Taxation \$918,367 (9%), Community Engagement \$81,367 (14%), County Emergency Management \$124,643 (16%), Human Resources \$232,171 (9%), Information Technology Services \$1,528,633 (11%), Facilities \$1,146,474 (12%) and miscellaneous smaller increases. Staffing increases 12.25 FTE.

- Public Safety and Justice increases \$12.1 million (7%) due primarily to Sheriff's Office \$5,816,397 (6%), District Attorney \$1,183,758 (8%), Juvenile \$613,500 (5%), Jail Health Care \$554,155 (12%) and Community Corrections \$1,636,635 (6%). Staffing increases 11.50 FTE.
- Land Use and Transportation decreases \$497,594 (less than 1%). Decreases in Long Range Planning \$393,426 (9%), LUT Administration \$1,470,085 (7%) and Operations and Maintenance \$1,771,864 (7%) offset increases in Current Planning \$445,192 (8%), Building \$1,443,234 (6%), Engineering and Surveying \$611,242 (8%), County Surveyor \$384,956 (27%) and Capital Project Management \$322,454 (5%).
- Housing, Health and Human Services increases \$3.3 million (2%) due primarily to Housing \$1,266,943 (7%), Public Health \$418,414 (2%), Aging and Veteran Services \$190,898 (4%), Human Services \$1,270,608 (1%) and Health and Human Services Administration and Animal Services \$169,242 (4%). Staffing increases 10.31 FTE.
- Culture, Education and Recreation increases \$3.2 million (6%) due primarily to Cooperative Library Services \$2,681,817 (7%) million for projected assessed value growth applied to the General Fund transfer and the local option levy revenue.
- Non-departmental increases \$4.7 million (26%) due primarily to the General Fund Contingency \$4,931.997 million (31%).

Capital increase of \$6,131,543 (1%)

- Capital projects related to Facilities and Parks Services and Information Technology Services decrease \$17,371,170 (11%).
 - Information Technology Services projects include the continuation of the tax assessment system replacement, licensing and contractor support to initiate a two-year project to migrate County desktops to current versions of Microsoft products and various other network infrastructure and system projects.
 - Facilities Capital projects include the PSB seismic and waterproofing project, Public Safety Training Center, LEC seismic upgrade, LEC/Jail low-voltage project and various department specific projects.
- Emergency Communications System budget fully appropriates all funds from voter approved general obligation bonds issued in July 2016 to allow for flexibility in the project schedule. Construction is expected to take three to five years.
- Transportation capital projects increase \$24.5 million (11%). Increases in MSTIP \$37,327,000 (31%), Transportation Development Tax \$18,848,096 (56%) and North Bethany SDC \$1,896,310 (87%) are offset by decreases in the 2016 high-growth MSTIP Projects \$30,216,704 (56%), Road Fund \$2,772,905 (14%) and Countywide Traffic Impact Fee \$606,676 (22%).
- Events Center capital project budget fully appropriates all proceeds from full faith and credit obligations, issued in December 2016.
- Detailed project lists can be found under the Capital Budget tab.

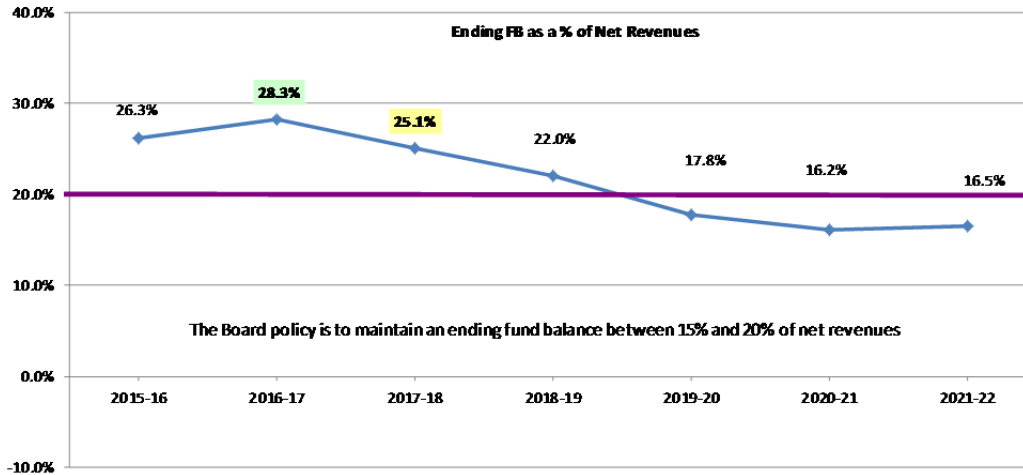
Non-operating decrease of \$4,548,030 (2%)

- SIP and Gain Share decreases \$14,853,163 (33%) due primarily to the Gain Share money set aside for the PSB seismic and waterproofing project, LEC and Walnut Street Center seismic projects and the jail security project being transferred to the Facilities Capital Projects fund. The Gain Share revenues are expended per the Board adopted Gain Share Plan.
- Risk Management/Insurance funds increase \$1.34 million (3%). Increases in medical insurance \$991,719 (3%) and workers' compensation \$923,474 (29%) are partially offset by a \$698,576 (14%) decrease in liability/casualty.
- General Fund Transfers increase \$5.1 million (7%). Increases in the transfers to Washington County Cooperative Library Services \$760,863 (4%), Community Corrections \$1,168,974 (81%) to restore to fiscal year 2015-16 level, Mental Health Crisis Services \$200,000 (100%), Housing Services \$188,439 (23%), Miscellaneous Debt Service \$771,982 (14%) and the addition of the 2016 FF&C Obligations \$7,103,765 are partially offset by decreases in Information Services Capital Acquisitions \$155,090 (9%) and General Capital projects \$819,183 (28%).
- \$1.43 million increase in Indirect Cost Recovery due primarily to the addition of 11.56 FTE, annual increases in external audit fees, Personnel Services in Finance (retirement planning) and various salary/market adjustments for the Board, auditor and other staff.

General Fund Reserves

The proposed budget as presented complies with the Board of Commissioners' policy of maintaining the General Fund reserves at a minimum between 15% and 20% of net General Fund revenues. The County will continue to aggressively manage the level of General Fund expenditures to ensure a fund balance that consistently meets Board policy and other established goals over the long term.

Although future-year projections illustrate the fund balance approaching the Board's minimum goal, staff will continue to closely monitor revenue and expenditure trends and manage within the Board-adopted policy framework. Projecting beyond the "here and now" is speculative and does not factor any number of decisions the Board and management would make to comply with the Board's minimum reserve policy.



In Closing

Compiling the Washington County proposed budget for fiscal year 2017-18 is an enormous undertaking and a critical task for our organization. Staff in each department and office has worked diligently with our Finance Division and the County Administrative Office to produce the document provided here. Our combined effort is intended to identify, prioritize and plan for the use of the resources necessary to support our mission. We are pleased to present the results of this work to the Budget Committee, Board of Commissioners and the public.

Respectfully submitted,

Robert Davis
County Administrator

KEY INITIATIVES & ISSUES

GENERAL ISSUES

General Information

Economic Growth

The County continues to benefit from positive economic trends in the areas of assessed value, real estate, tourism, residential and commercial development and historically low unemployment. Many of the County's revenues are directly influenced by economic growth and stability factors.

General Fund Revenues

General Fund revenues are budgeted to increase approximately 6% as compared to 4% the previous year. The main drivers of this trend include increases in property taxes, real property transfer taxes, hotel/motel taxes, Strategic Investment Program (SIP) payments and recording fees.

General Fund Reserve

The General Fund reserve remains an essential element of the County's financial management strategy. The Board of Commissioners has committed to maintain reserves between 15% and 20% of annual discretionary net revenue. The ending fund balance as of June 30, 2018, is projected to be 25.1% of discretionary revenue and is expected to meet the goal of maintaining reserves between 15% and 20% over the five-year planning horizon.

Bond Rating

Moody's Investors Service assigned the County its highest rating of "Aaa." The rating reflects the County's large tax base, strong local economy, above-average residential wealth, healthy financial position and a very low level of direct debt.

Debt Issue

The County issued \$77 million in general obligation debt approved by the voters for the Emergency Communication System (9-1-1) and \$121 million in full faith and credit debt for the Event Center (\$34.9 million), Facilities Capital Projects (\$32.7 million) and Major Streets Transportation Improvement Program (\$53.4 million) during the 2016-17 fiscal year.

Local Option Levy – ESPD

The May 16, 2017, ballot includes the proposed renewal of the Enhanced Sheriff's Patrol District (ESPD) local option levy. If passed, the levy would maintain current service levels for five years, replacing a levy expiring June 30, 2018. The levy would fund District police services at a fixed tax rate of 68 cents per \$1,000 of assessed value, which would be unchanged from the current rate.

Public Employee Retirement System (PERS)

Based on the December 2015 actuarial report, PERS rates (all three tiers) are increasing approximately 25% effective July 2017 to June 2019. The impact is approximately \$6 million for fiscal year 2017-18 and is distributed roughly 50-50 between the General Fund and special funds. The County has absorbed this

adjustment within the proposed budget and is not recommending the use of monies previously set aside in the PERS Stabilization Fund. These resources will remain available for future PERS rate adjustments. The Legislature is considering bills that may impact the rates included in the proposed budget. The County will evaluate the impacts of any legislative action and make recommendations to the Board of Commissioners on potential mid-year budget revisions.

Compensation Adjustment (non-represented employees)

The proposed budget includes a 1.6% cost of living adjustment (CPI-W, annual average) for all employees except the Board of Commissioners and County Auditor. An additional 1.9% market adjustment for non-represented employees has been included to address the County's lag relative to the median of the market as compared to peer agencies. Employees working under a collective bargaining agreement will be subject to the adjustments negotiated as part of their respective agreements.

Mental Health Crisis Services

The proposed budget includes funding for the Hawthorn Walk-In Center. This new and innovative facility will provide a supportive place where adults and youth, including those in crisis, can receive client-centered care and assistance in accessing on-going treatment and other helpful resources. The two main goals of the Center are to help individuals stabilize in the short term and link them to community services for longer-term assistance. Located adjacent to the Hawthorn Farm light rail station, the Center will also provide a resource to local law enforcement agencies when addressing residents in need of services, but not necessarily a trip to the emergency room or County Jail. Immediate care will be provided via contract with LifeWorks NW. Funding sources include \$3.5 million from Human Services, \$1.2 million from Health Share Oregon, the regional coordinated care organization, Health Share of Oregon, for mental health care (formally Oregon Health Plan mental health funds) and \$400,000 from the County's General Fund.

Affordable Housing

Washington County is working actively and collaboratively with private and public partners to increase the inventory of affordable housing throughout the county. A number of projects are in the planning, design or construction phases, including but not limited to: Cornelius Place (45 units); Bridge Meadows (41 units); The Orchards at Orenco (60 units); Sunset View (236 units); Willow Crossing (122 units); Pomeroy Place (20 units) and Cornell/Murray (48 units). The proposed budget includes the addition of a 1.0 FTE Housing Development Coordinator to support these and other initiatives and continuation of \$300,000 for the Housing Opportunity Fund.

Washington County Thrives

Washington County remains a member of Thrives, a multi-organizational coalition lead by Community Action and the Vision Action Network and unified around the concept that families are more likely to succeed when they: 1) have a place to call home, 2) have access to living-wage jobs and 3) have a stable learning environment for their children. This three-pronged concept to address the growth of poverty in the community has been the focus of recent public opinion research shaped by the Thrives Steering Committee and commissioned by the County organization in fiscal year 2016-17 to better understand perceptions of these issues and voter attitudes about additional property tax revenue to deal with them. Although the research did not show sufficient support for a local option levy, the effort highlighted the value of collaborative strategies and

continued actions focused on reducing poverty in the community. Washington County, including key departments such as Housing Services, Community Development and Health and Human Services intend to remain engaged in the process going forward.

Seismic Resiliency of County Facilities

The Facilities and Parks Services Division is partnering with SERA architects and JE Dunn (general contractor) to seismically retrofit the Charles D. Cameron Public Services Building (PSB) and the Law Enforcement Center (LEC). The LEC is planned for completion during fiscal year 2017-18 and the PSB will extend into fiscal year 2018-19. Upon completion of these projects, the County will look forward to seismic improvements at Walnut Street Center, Courthouse and Justice Services Building.

Public Safety Training Center

In 2015 the Board of Commissioners approved the purchase of 11.9 acres and a 77,000 square-foot warehouse located on Walnut Street in Hillsboro for use as a Public Safety Training Center. The design process has concluded and construction is scheduled to begin in the summer of 2017, with occupancy in the summer of 2018. The facility will include two indoor shooting ranges, emergency vehicle driving course, classrooms, armory, mat rooms, simulated city and jail, among other features.

Collective Bargaining

Active negotiations continue with the Oregon Nurses Association (ONA) and American Federation of State, County and Municipal Employees (AFSCME) for successor agreements effective July 1, 2017. The proposed budget does not reflect changes that may result from the negotiations process.

OPERATING BUDGET

General Government

General Government includes expenses associated with governance and support functions. The proposed budget for General Government increases \$4,999,817 (9%). The General Fund subsidy increases \$4,873,606 (10%). The number of full-time equivalent (FTE) positions increases 12.25. Refer to the Summary Schedule tab for distribution of FTE by organization unit.

County Counsel (100-2010)

Due to expanding workload in litigation and condemnations, the proposed budget includes the addition of a 1.00 FTE Assistant County Counsel II. The position will also contribute to succession planning efforts necessitated by anticipated retirements over the coming years.

County Auditor (100-2510)

The County Auditor is requesting an additional \$40,000 in professional services to retain specialized outside expertise during the auditing process. The Auditor intends to request additional audit staff in future budget years, but is requesting professional services in lieu of an additional position at this time.

Assessment & Taxation (100-3020)

As the economy continues to recover, three new positions are added to create better alignment with current workload. The department continues its planning efforts toward a new assessment and taxation computer system.

Community Engagement (100-3110):

This organization unit was created in fiscal year 2016-17 and, in addition to various community involvement initiatives, houses the Community Participation Organization (CPO) Program previously administered under contract with Oregon State University Extension Service. New this year is an Administrative Specialist II to support the administrative functions of the CPO Program (0.75 FTE) and general community engagement functions (0.25 FTE). Support continues for the CPO Program's marketing and outreach (\$10,000), special projects fund (\$2,500) and translation services (\$3,375). Professional services support for general community engagement includes digital tools implementation, volunteer leadership development training and the Westside Voices online survey panel.

County Emergency Management (100-3210)

The proposed budget includes a project fund of \$90,000 for the work of the Emergency Management Cooperative (EMC). The fund is financed by contributions of EMC members, including: Washington County; the cities of Beaverton, Hillsboro, Tigard, Tualatin, Sherwood and Forest Grove; Tualatin Valley Fire and Rescue and Clean Water Services. Expenditure of the project funds is directed by the EMC Executive Committee for projects included in the annual work plan. The County serves as the administrative home for the EMC and the County Emergency Manager coordinates and guides the EMC's work.

Information Technology Services (100-3525)

The proposed budget includes funding to support the annual maintenance of increasingly complex infrastructure, support for an expanding number of applications and the addition of 4.00 FTE. The new positions are technically focused, including a 1.00 FTE Help Desk Technician; 1.00 FTE Information Systems Analyst II; 1.00 FTE Senior Network Analyst and 1.00 FTE Senior Information Analyst. Three positions increase depth in critical areas spanning essential customer service to advanced support for user configurations and the core enterprise network resources. The fourth position is an investment in capacity to actively pursue comprehensive work-flow solutions.

Facilities Management (100-3535)

The proposed budget includes funding to support a growing portfolio of County-owned space/land. The County has made a significant investment in the purchase of an additional 100,000 square feet of office and warehouse space (Adams Crossing, Public Services Annex and Public Safety Training Center). The Facilities Management budget reflects the costs of supporting these buildings in terms of maintenance, repair, janitorial, utilities, etc. The budget also includes the addition of 3.00 FTE, including a 1.00 FTE Maintenance Technician II (General Maintenance); 1.00 FTE Senior Maintenance Technician for heating, ventilation and air conditioning (HVAC) and 1.00 FTE Building Information Management (BIM) Specialist. The budget includes additional resources to fund critical vehicle and equipment purchases.

Public Safety & Justice

The proposed budget for Public Safety & Justice increases \$12,117,698 (7%). General Fund expenditures increase \$7,656,256 (10%) and special fund expenditures increase \$4,461,442 (5%). The General Fund subsidy increases \$5,508,231 (9%). The number of FTE increases 11.50. Refer to the Summary Schedule tab for distribution of FTE by organization unit.

Sheriff's Office Administration (100-4010) and Law Enforcement Services (100-4020, 182-4020, 234-4020)
The proposed budget includes the addition of 3.00 FTE, 2.00 Deputies and a 1.00 Background Investigator.

With construction of the Public Safety Training Center commencing the summer of 2017 the Sheriff's Office will focus on developing procedures, training plans and establishing teams within the law enforcement community in Washington County to determine how to best utilize the facility.

Grant funding from the Department of Justice to develop and implement a body-worn camera program for Patrol deputies is anticipated. Operational procedures, policy and training programs are currently in development and the equipment should be received, configured and distributed in early fiscal year 2017-18.

The forensic unit is seeking accreditation through American National Standards Institute-American Society for Quality (ANSI-ASQ) National Accreditation Board (ANAB). Accreditation provides a framework for improving the quality, standardization and timeliness of forensic services, as well as reducing errors and providing valuable oversight and conflict resolution to ensure accuracy of evidence presented in criminal justice trials.

Outreach to community groups and other stakeholders through multiple platforms for the purpose of education and Sheriff's Office promotion remains an emphasis. Work will continue to enhance the Sheriff's Office interactions with those struggling with mental health issues with continual training for deputies and utilization of the new Hawthorn Walk-in Center, an urgent care mental health facility.

Sheriff's Office – County Jail (100-4030)

Construction continues on the capital upgrades to the Jail infrastructure and security systems. Population management is a key component to this process while each individual pod closes as it is upgraded. Upon completion the Jail will have upgraded jail wiring, additional cameras and a new jail control system.

Planning efforts on how to address female inmate population management and continuing adjustments in working with inmate mental health issues continues. The proposed budget includes the addition of 2.00 FTE Lieutenants to address span-of-control supervisory issues and the addition of a 1.00 FTE Management Analyst II to focus on contract-management responsibilities.

Jail Health Care (100-7020)

The County and NaphCare, Inc., (contract service provider) are in active negotiations for contract year 2017-18. The requested budget does not include any of the impacts that may result from the conclusion of the negotiation process. The County negotiated an enhanced staffing level in fiscal year 2016-17, which led to the addition of 4.80 FTE. The enhancements were requested by the County to address quality of care and coordination between jail and contractor staff. For the 2017-18 contract period, no additional staff is requested and the County and NaphCare are evaluating options to reduce the aggregate cap in recognition of decreasing offsite care requirements.

The continuation of expanded Medicaid coverage for outpatient care reduces direct costs to the County related to offsite medical care. If the Affordable Care Act (ACA) or expanded Medicaid coverage is reduced or eliminated, the County General Fund will become the sole payee for offsite medical expenses.

Law Library Services (176-8510)

The Washington County Law Library continues to draw increasingly from reserves to maintain service levels in the face of flat or decreasing revenues and inflationary increases to both print and online resources and personnel costs. State appropriations dropped 28% since fiscal year 2010-11 and net revenue has fallen 37% in the same time frame.

Sheriff's Office – District Patrol (182-4020) and Enhanced Sheriff's Patrol District (ESPD, 210-1680)

Fiscal year 2017-18 is the fifth year of a five-year ESPD local option property tax levy approved by the voters in November of 2012. The local option levy collects 68 cents per \$1,000 of assessed value and supplements the ESPD permanent tax rate of 64 cents per \$1,000 of assessed value. All tax revenue is housed in the ESPD fund and is disbursed annually to the District Patrol fund to provide law enforcement services.

District Patrol staffing levels proposed for fiscal year 2017-18 include the addition of 1.00 FTE to maintain service delivery to a growing population.

District Attorney (100-4510)

The proposed budget includes adjustments to current staffing levels, including the addition of a 0.20 FTE Senior Deputy District Attorney in Child Support and a 0.50 FTE Management Analyst II (the other half of this position is budgeted in the Public Safety Local Option Levy fund) to provide data analysis related to criminal prosecutions and other administrative duties.

The Criminal Prosecution, Victim Assistance and Child Abuse Multidisciplinary Intervention (CAMI) programs receiving funding from the state may see a 9% reduction in grant funding availability for the 2017-19 biennium. Potential impacts will not be known until the conclusion of the current legislative session.

Juvenile (100-5010):

The average daily population of Measure 11 youth in detention has increased significantly over the last three years, thereby limiting the use of detention facilities for other, non-Measure 11 youth. This increase in daily population, in conjunction with a \$404,674 annual increase in the contract with Donald E. Long Detention Center, significantly impacts the Juvenile budget. Managing the Measure 11 juvenile population, along with other detention-population needs, will be the biggest budgetary challenge for the department in fiscal year 2017-18.

Community Corrections (188-5510):

State Department of Corrections and Public Safety funding strategies are still being explored by the Oregon Legislative Assembly which may impact Community Corrections 2017-19 biennial planning.

The Community Corrections Center (CCC) will continue resident accountability strategies initiated during fiscal year 2016-17 through video monitoring within the facility and electronic monitoring (EM) when in the community. Global positioning system (GPS) tracking and secure continuous remote alcohol monitoring (SCRAM) are used for all residents serving a sentence directly related to domestic violence or a sex crime.

Funding from House Bill 3503 and the continuation of state funding from the Justice Reinvestment Initiative, provided through House Bill 3194 to reduce the number of persons being incarcerated in state prisons, will enhance services and programming. Whether the Legislature will continue funding at current levels is still unknown at this time.

The department is also preparing for succession planning, recognizing multiple employees are eligible for retirement.

Public Safety Local Option Levy (234-1690, 234-4010, 234-4020, 234-4030, 234-4510, 234-5010, and 234-5515): Fiscal year 2017-18 is the second year of a five-year Public Safety Local Option Levy of 42 cents per \$1,000 of assessed value. Positions added to maintain the overall balance in the County criminal justice system are a 1.00 FTE Patrol Deputy, 1.00 FTE Deputy District Attorney, 1.00 FTE Administrative Specialist, 0.50 FTE Management Analyst II for the District Attorney's Office and a 0.50 FTE Community Corrections Specialist.

Land Use & Transportation

The proposed budget for Land Use & Transportation decreases \$497,594 (less than 1%). General Fund programs decrease \$384,649 (8%) and special fund programs decrease \$112,945 (less than 1%). The General Fund subsidy increases \$166,660 (12%). The number of FTE increases 6.0. Refer to the Summary Schedule tab for distribution of FTE by organization unit.

Land Use and Transportation budgets generally remain flat. A strong local economy is projected to continue and generally maintain development activities experienced over the last four years. The department continues their efforts to maximize the efficient and effective use of existing resources between divisions through reorganization.

Planning and Development Services (Funds 100-6010, 170, 172, 174 and 216): Development activity has been strong over the last four years and is expected to continue through fiscal year 2017-18. The fund balances in all divisions have grown over this period of strong development activity, replenishing reserves that declined significantly during the recession.

- **Long Range Planning** (100-6010)
General Fund subsidy increases \$161,831 (13%) as less intergovernmental grants, like the construction excise tax (CET) grant from Metro for the Aloha Tomorrow project, are available to offset the cost of the Long Range Planning work program for fiscal year 2017-18. Large planning projects for fiscal year 2017-18 include the Aloha Tomorrow project (to be completed by October 2017), Equitable Housing project, Quarry Study, North Bethany implementation, coordination with cities on Urban Planning Area Agreements (UPAAs) and planning for new urban growth boundary (UGB) areas. Southwest Corridor and Tualatin Valley Highway Corridor Transit Operations, Regional Transportation plan update and a rural regulations state law comparison are also scheduled.
- **Current Planning** (172-6020)
Staffing increases by 1.80 FTE with the addition of an Administrative Specialist II and a Principal Planner. These positions will be instrumental as part of the restructuring strategy to enhance the department's code enforcement program and site development process through the coalition of staff resources.

- **Building Services** (174-6020)

While development activity is expected to remain strong overall, the building department is projecting a decrease in charges and permitting fees related to large commercial project permitting. During fiscal year 2016-17 the department experienced high permitting fee collection with the first phase of the Nike expansion. Beginning fund balance is expected to increase again by nearly \$1.9 million. The proposed budget includes three additional building inspector positions that require multiple certifications so that multiple inspections may be provided by one inspector while on site, thus providing more efficient service. The department continues work toward implementation of several technology initiatives to improve customer service including 1) Project Dox, enabling electronic files to be submitted and reviewed online; 2) an online payment portal; 3) a video inspection program and 4) an upgrade to Permits Plus, creating an easier and more efficient permitting process for customers and staff.

Road Fund (168-6030, 6040, 6050, and 6060)

Road Fund revenues increase slightly as the state apportionment from gas tax, vehicle registration fee and weight-mile tax are expected to increase as the County's proportionate share of the statewide apportionment increases. The proposed budget includes the addition of a 1.00 FTE Senior Engineer to help with the increase in road projects. Overlay maintenance declines as a one-time infusion of funding for a spring round of overlay projects in fiscal year 2016-17 is not contemplated in fiscal year 2017-18. The County's arterial road system has fallen below adopted standards and current projections indicate the condition of County roads, as measured by the pavement condition index (PCI), will continue to deteriorate without an additional funding source to supplement roadway surface treatments. The Board of Commissioners adopted a Vehicle Registration Fee in fiscal year 2016-17 to be implemented in fiscal year 2017-18 should the state fail to enact a statewide program that would provide the same or more revenue than a countywide vehicle registration fee would provide to Washington County. The funds would be used to supplement the surface treatment program and should be adequate to maintain the arterial and collector road system pavement conditions to County standards.

Housing, Health & Human Services

The proposed budget for Housing, Health & Human Services increases \$2,730,031 (2%) and is comprised of an \$806,357 (4%) increase in General Fund programs and a \$1,923,674 (2%) increase in special fund programs. The General Fund subsidy increases \$798,537 (13%). The number of FTE increases 10.31. Refer to the Summary Schedule tab for distribution of FTE by organization unit.

Community Development (164-9010, 220-9020)

- **Community Development Block Grant** (164-9010)

Due to the federal government's continuing resolution, the federal Community Block Grant allocation for Washington County is budgeted to remain flat. However, total revenues are projected to decrease \$777,255 (16%) due to a decrease from the prior year in construction projects that will carry forward into fiscal year 2017-18.

- **Home** (220-9020)

Due to the federal government's continuing resolution, the federal HOME allocation for Washington County is budgeted to remain flat. However, total revenues are projected to increase \$205,617 (6%) due to an increase in carryover of project funding in the pipeline.

The continuing resolution for both the Community Development Block Grants (CDBG) and HOME Investment Partnerships Program (HOME) programs will likely continue into fiscal year 2017-18 and the funding may change as the federal government develops its budget.

Housing Services (218-6510)

The County General Fund contribution to Housing programs is proposed to increase \$188,439 (23%) to fund a housing development project coordinator, support the Mary Mac transitional housing program and to supplement the fair housing planning work. Intergovernmental revenues from the U.S. Department of Housing and Urban Development (HUD) increase \$351,356 (11%) for the Homeless and Continuum of Care programs.

Air Quality (244-9030)

The wood smoke reduction program was created by the Board of Commissioners on February 2, 2016. The purpose of the program is to reduce particulate matter emissions throughout Washington County. The program is part of a public-private partnership, as well as an interdepartmental effort to reduce particulate matter emissions by encouraging the physical replacement of less efficient, higher particulate-producing wood stoves. The program has been very successful thus far and has well outpaced projected woodstove replacements in its first year. Total revenues are projected to increase by \$562,216 (206%) and are comprised of the third installment of Gain Share funds, anticipated revenues from public and private partners, as well as carryover of funds from fiscal year 2016-17.

Public Health (100-7030)

Revenue loss in some areas (Maternal and Child Health, Public Health Administration) is offset by revenue growth in others (License, Permit, Franchise and Service fees). A new 1.0 FTE Program Educator in Environmental Health will work on lead monitoring in drinking water; half of this position is supported by funds from local water districts.

Veteran Services (100-7510) and Aging (198-7520)

Additional state funding from the Oregon Lottery supports the creation of a new Veteran Services Officer. State revenue for Aging Services assumes flat funding for budgeting purposes, while Contingency grows \$120,000 to \$325,000 in order to mitigate against future funding uncertainty; in addition, three unfilled staff positions are eliminated. Aging's General Fund subsidy increases \$14,000 to support the new Homeless Coordinator position added in the previous year.

Children, Youth & Families (166-7050)

Revenues decrease \$1.1 million due to a reduction in budgeted revenue for the Preschool Promise program. When the fiscal year 2016-17 budget was created, the Preschool Promise grant amount was not yet known and the budget included a placeholder estimate of \$3.9 million; the actual amount received was \$1.78 million. The fiscal year 2017-18 budget projection of \$1.83 million for this grant reflects fairly level funding year-to-year. The addition of 1.50 FTE and \$458,000 in revenue and expenditures, previously housed in Human Services (192-7060), will allow for the consolidation of children's prevention and early intervention programs into one organization unit. The General Fund transfer is unchanged at \$83,000.

Human Services (192-7060)

An increase in state funding causes both revenue and expenditures to grow over \$4 million. A transfer of \$3.5 million will support the new Hawthorn Walk-In Center. General Fund transfer increases \$56,113 to \$1.7 million and includes support for new child abuse response and evaluation services.

Health Share of Oregon (195-7085)

A change in how the coordinated care organization (CCO) pays its providers, which started during fiscal year 2016-17, continues into this fiscal year and causes a revenue and associated expenditure decrease of \$1.6 million. A transfer of \$1.2 million to the Mental Health Crisis Services organization unit (199-7089) supports the new Hawthorn Walk-In Center.

Mental Health Crisis Services (199-7089)

The new Hawthorn Walk-In Center is scheduled to open May 23, 2017. The fiscal year 2017-18 budget includes both start-up and operational costs to support crisis safety net services for those experiencing a mental health emergency. Revenue includes County General Fund (\$400,000), Human Services funds (\$3.5 million), and funds from Health Share of Oregon (\$1.2 million).

Tri-County Risk Reserve (207-7086)

This fund was created in fiscal year 2016-17 and initially funded with a \$3.5 million transfer from the Health Share of Oregon (HSO) organization unit (195-7085). The Reserve is comprised of funds received from the regional HSO in excess of claims paid by the County on behalf of HSO mental health clients. An additional \$7 million is transferred this year, for a total fund balance of \$10.5 million and is held in Contingency as reserve for potential repayment to the regional HSO.

Culture, Education & Recreation

The proposed budget for Culture, Education & Recreation increases \$3,203,803 (6%) and is comprised of a \$226,632 (15%) increase in the General Fund and a \$2,977,171 (6%) increase in special funds. The General Fund subsidy increases \$140,035 (27%). The number of FTE increases 4.10. Refer to the Summary Schedule tab for distribution of FTE by organization unit.

Parks (100-3560)

The proposed budget includes additional resources focused on water safety, hazardous tree removal and trail/bridge maintenance. The water safety priorities include the purchase of personal flotation devices (PFDs), additional signage and public education and outreach. The budget includes the addition of a 1.00 FTE Maintenance Worker to augment the maintenance of facilities and recreation areas, and a new tractor. Safe access and use of the Scoggins Valley Park facilities continues to be a priority for the County.

Metzger Park (162-3560)

The Metzger Park Advisory Committee is working with Facilities and Parks staff to develop a management plan for the park. This plan will inform future use, investments and resource requirements. The proposed budget includes the addition of a variable-hour General Services Aide to assist with event coordination at the Patricia D. Whiting Metzger Park Hall. The Advisory Committee and staff are also collaborating on a funding strategy to capitalize an upgrade to the sport courts.

Cooperative Library Services (184-9710)

An increase in staffing is needed to implement goals associated with the increased funds from the Library Local Option Levy passed in November 2015. The implementation of Automated Materials Handling will require a one-time large outlay of capital costs (estimated at \$340,000) and will probably result in the relocation of this work unit to a larger location to accommodate a planned remote storage facility for member library materials.

County Fair Complex (200-9810)

The Fair Complex is allocated 1% of the annual Transit Lodging Tax (TLT) and this year's budget reflects an 8% revenue increase due to projected TLT growth. Expenditures for both the annual Fair and the Fair Complex are consistent with fiscal year 2016-17. Contingency increases almost \$700,000 to \$1.9 million and is held in reserve for facilities maintenance, infrastructure and emergent/unanticipated needs as the Event Center project gears up on the fairgrounds.

Tourism Dedicated Lodging Tax (240-1655)

New agreements that went into effect July 1, 2016, between the County and the Washington County Visitors Association (WCVA) lowers the amount received by the WCVA and redirects the transient lodging tax receipts to the Events Center project. Approximately \$3.65 million is available to fund various projects and initiatives of the WCVA. In addition, approximately \$1.38 million is set aside for future tourism-related projects as approved by the Board of Commissioners.

Non-departmental

The proposed budget for Non-departmental increases \$4,735,760 (26%). Non-departmental budgets do not include any FTE.

Non-departmental (100-1620)

The proposed budget includes a reduction in payments to the Metropolitan Area Communications Commission (MACC) as future payments will be made directly by Comcast. Funding for Community Action has increased by \$56,000 to fund a new Coordinated Referral System program for home visiting and other maternal and child health and development services. The additional County resources will leverage over \$56,000 in grants from Healthy Families and Health Share of Oregon, as well as in-kind contributions from Community Action.

Contingency (100-1630)

The proposed budget includes a contingency of \$21.03 million, which is an increase of \$4.9 million (31%). Combined with the Revenue Stabilization Fund and the projected return from departmental budgets, the projected discretionary reserve on June 30, 2017, will be approximately 25.1%. The Board's goal is to maintain a reserve that is between 15% and 20% of net General Fund revenues.

Community Network (100-1696)

The proposed budget includes status quo funding for nonprofit partners such as Vision Action Network, Community Housing Fund, Centro Cultural, 211 Information and Hands on Greater Portland. Also included are payments to shelter providers and other key nonprofits for building-component replacement funds.

CAPITAL BUDGET

General Capital Projects

The proposed budget for General Capital Projects decrease \$17,371,170 (11%).

ITS Capital Projects (354-3580)

The proposed budget includes 1) Office 365 desktop integration/upgrade, 2) network security enhancements, 3) Assessment and Taxation system replacement, 4) Land Development system replacement, 5) public safety system upgrades and replacements and 6) miscellaneous other projects.

Facilities Capital Projects (356-3580)

The proposed budget includes a number of significant projects, including 1) Public Services Building seismic and waterproofing project, 2) Law Enforcement Center seismic project, 3) jail infrastructure/security project; 4) Public Safety Training Center; 5) Scoggins Valley Park/Henry Hagg Lake improvements and a number of smaller projects.

Parks and Open Space Opportunity (357-3580)

The proposed budget includes \$274,593 available for the purchase of land, improvements to parks and timber property, maintenance of properties and other expenses. The fund accounts for the proceeds from the sale of County-owned timber property and receipts from selective timber harvests.

Emergency Communications System (359-3580)

In May of 2016 voters approved a \$77 million general obligation bond measure to fund upgrades to the county emergency communications system. Due a favorable bond market, the bond issue included a premium of \$11.3 million. This premium will be spent in accordance with the bond measure ballot title and explanatory statement.

Many of the contracts for engineering, designing and constructing each segment of the emergency communications system have been awarded. Expenditures for the infrastructure portion of the system (towers, buildings on tower sites, site equipment, etc.) are expected to increase substantially in fiscal year 2017-18. Radio purchases for member agencies are also expected to reach a peak in fiscal year 2017-18. A site for the new dispatch center for the Washington County Consolidated Communications Agency (WCCCA) is being purchased with bond funds and the transaction is expected to close in late fiscal year 2016-17. Subsequent construction and significant capital expenditures should begin in late fiscal year 2017-18. Favorable rates for technology purchases should be beneficial for the project but a tight construction market could impact bids for the dispatch center.

Events Center (380-9820)

Full faith and credit bonds for the design and construction of the Events Center were issued in fiscal year 2016-17. Design work will continue through fiscal year 2017-18 with construction in fiscal year 2018-19.

Transportation Capital Projects

The proposed budget for Transportation Capital Projects increase \$24,475,121(11%).

Major Streets Transportation Improvement Program (362-6065)

The Major Streets Transportation Improvement Program (MSTIP) receives a transfer from the General Fund that increases annually by the countywide assessed value increase. Last year the Land Use and Transportation Department began the design of the High Growth Transportation Program to address necessary transportation improvements in designated high-growth areas. Full faith and credit bonds were issued in fiscal year 2016-17 to

fund over \$53 million in high-growth project improvements. The program will dedicate incremental growth, of approximately \$35 million, from the General Fund transfer over the next several years to pay the debt service on the bonds. Fiscal year 2017-18 marks the second year of the high growth program, including project design and construction costs.

MSTIP will begin design of several new MSTIP 3e projects. MSTIP 3e is a five- to six-year program of road projects developed by the Washington County Coordinating Committee and adopted by the Board of Commissioners in fiscal year 2016-17. MSTIP 3e is the fifth package, of a five-year program of projects, developed since 1997 when the MSTIP serial levy was incorporated into the County's permanent tax rate. Projects from MSTIP 3, MSTIP3b and MSTIP3c are mostly in post construction or closed out, while some MSTIP 3d projects continue to be scheduled for design and construction. Several projects from the latest MSTIP 3e program will begin design in fiscal year 2017-18. Several large projects are slated for construction including the 124th Avenue Extension, Farmington, Springville Rd/185th Intersection., Roy Rogers Rd. and Cornelius Pass Road (Frances to Tualatin Valley Highway).

Transportation Development Tax (374-6065)

The Transportation Development Tax (TDT) was passed by the voters in November 2008 and doubled the rate of the traffic impact fee (TIF) it replaced. The taxes are collected from new development for use in increasing transportation system capacity. The fund continues to build reserves as no project construction is planned for fiscal year 2017-18.

Road Capital Projects (368-6065)

Revenues decrease \$3,061,788 (26%) due to a reduction in Oregon Department of Transportation (ODOT) revenue that was associated with the Brookwood Parkway project, as well as a decrease in revenue associated with the Hagg Lake road project in fiscal year 2016-17.

In late February 2016, the County's proposal for the Hagg Lake Perimeter Road Safety Improvements on West Shore Drive submitted under the 2015 Oregon Federal Lands Access Program (FLAP) was approved for \$5.9 million. This joint project with Facilities and Parks Services is estimated at \$11.3 million, including contingency. The remaining monies outside of the FLAP grant were funded from the Road Fund (\$5.5 million) and the General Fund (\$1.9 million). The project will repair slides, guardrails, culverts and paving around Hagg Lake.

North Bethany System Development Charge (376-6065)

This fund was established in fiscal year 2011-12 as a supplemental system development charge (SDC) on development in North Bethany. Resources will be used to help fund needed transportation projects in the community. Development applications continue to be filed and SDC revenues, as well as building activity, continue to grow. SDC revenues were first used to repay an outstanding loan in the North Bethany County Service District for Roads. The loan proceeds were used to build an initial road project (131st) deemed necessary to access the area for development. Moving forward, funds will be applied to prioritized transportation projects in the North Bethany community. The third and final loan payment was made in fiscal year 2016-17. North Bethany road projects will be planned for in future years as the fund balance increases.

West Bonny Slope Systems Development Charge (378-6065)

This fund accounts for supplemental SDCs collected in the West Bonny Slope area to help fund needed transportation capacity improvements as development occurs. Up to 100 units are projected to be developed in Fiscal Year 2017-18.

NON-OPERATING BUDGET

Debt

Miscellaneous Debt (306-3585):

The proposed budget for Miscellaneous Debt increases \$11,590,605 (97%).

2016 Full Faith and Credit (FF&C) Debt (305-3585)

The proposed budget includes the debt service for a \$121,000,000 full faith and credit debt issued in December 2016. The debt payment for fiscal year 2017-18 is \$12,261,894 and will be shared by the General Fund (\$1,425,668), Gain Share (\$4,222,222), Transient Lodging revenue (\$935,907) and the Major Streets Transportation Improvement Program (MSTIP) (\$5,678,097). The debt was issued to fund general facilities capital projects, the Event Center and MSTIP projects.

Risk Management / Insurance

The proposed budget for Risk Management/Insurance increases \$1,339,073 (3%).

Liability/Casualty (504-3570)

The proposed budget includes estimated insurance claims of \$2.26 million, an increase of \$362,263. All funds are appropriated to allow for anticipated settlement of several pending claims that may be resolved in fiscal year 2017-18.

Medical Insurance (510-3570)

The County continues to actively manage medical expenses. The proposed budget includes a \$991,719 (3%) increase in expenditures due primarily to premium adjustments effective January 1, 2017, through December 31, 2017; estimated premium adjustments effective January 1, 2018 and costs associated with new positions.

PERS Employee Rate Stabilization Fund (524-1615)

The proposed budget includes \$6.63 million set aside to partially offset future PERS rate adjustments. The proposed budget for fiscal year 2017-18 does not assume the transfer/use of these funds.

Miscellaneous

The proposed budget for Miscellaneous decreases \$8,313,476 (6%). Decreases of \$14,853,163 (33%) in SIP and Gain Share are partially offset by increases in General Fund Transfer expenditures \$5,081,739 (7%) and an increase of \$1,428,256 (8%) in Indirect Cost Recovery.

General Fund Transfers (100-1670)

Revenues increase approximately \$11.22 million due primarily to tax revenues (\$5.2 million) and operating transfers (\$5.5 million). Resources allocated to General Fund organization units increase \$15.94 million (12%)

and the amount transferred to special fund organization units increases \$5.1 million, mainly due to MSTIP, debt payment, WCCLS and Community Corrections.

Lottery Fund (156-1625)

Legislation passed in 2012 requires counties to segregate video lottery proceeds in a special fund and to expense for economic development related programs and services. The County continues to use video lottery revenue for 1) staff support for economic development initiatives; 2) support to outside organizations (economic development agencies, chambers of commerce and the Washington County Museum); 3) resources for economic development-related studies and 4) the Community Engagement organization unit (previously Citizen Participation Organization), Long Range Planning and Code Enforcement. On or before October 1 of each year, the County files a report with the Oregon Department of Administrative Services on the amounts received and their respective purpose and use. This information is posted on the Oregon Transparency website. Lottery revenues and expenditures are budgeted for \$2,043,356 based on estimates provided in the state General Fund forecast.

SIP and Gain Share Fund (204-1640):

The County currently has three active Strategic Investment Program (SIP) agreements (a 2005 and 2014 agreement with Intel and a 2006 agreement with Genentech) expected to generate \$18.6 million in revenue; this revenue will be transferred to the General Fund. Intel notified the County in the July 2016 of the need to commence their first investment under the new 30-year, 2014 SIP agreement.

Senate Bill 129 (Gain Share), passed by the Legislature in June 2015, set the local share of the state income tax to 50% of the tax from new employment and 20% from retained employment, set a cap of \$16 million on the amount a county can receive each fiscal year, extended the program from 2019 to 2024 and changed the allocation mechanism from a separate shared services fund to a direct allocation by the Oregon Department of Revenue. Future allocations are subject to legislative modification. This revenue is accounted for in the Gain Share program and is estimated to be \$9.7 million. Gain Share revenues are expended per the Board-adopted Gain Share plan.

SPECIAL DISTRICTS

Urban Road Maintenance District (214-6080)

The Board of Commissioners adopted an ordinance in fiscal year 2012-13 that broadened the use of the Urban Road Maintenance District's (URMD) tax revenues to include safety improvements within the District. These safety improvements may include, but are not limited to, sidewalks, bicycle lanes, safety markings, devices, signs and signals. Consistent with a URMD Advisory Committee recommendation, the proposed budget includes an increase in public safety improvement projects, along with some carryforward appropriations to complete projects identified in previous fiscal years. A decline in overlay maintenance is proposed, consistent with the URMD Advisory Committee direction to lower the pavement condition goal from "very good" to "good" in order to reallocate funds to address significant public safety improvements.

North Bethany County Service District for Roads (215-6085)

The North Bethany County Service District for Roads was established as part of a larger funding strategy to provide needed transportation improvements in the district as development occurs. Property tax revenues levied

by the district are expected to increase as development activity continues to increase in the North Bethany community. Future road improvements in the North Bethany area will be programed from this fund as the fund balance increases.



WASHINGTON COUNTY
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FISCAL YEAR

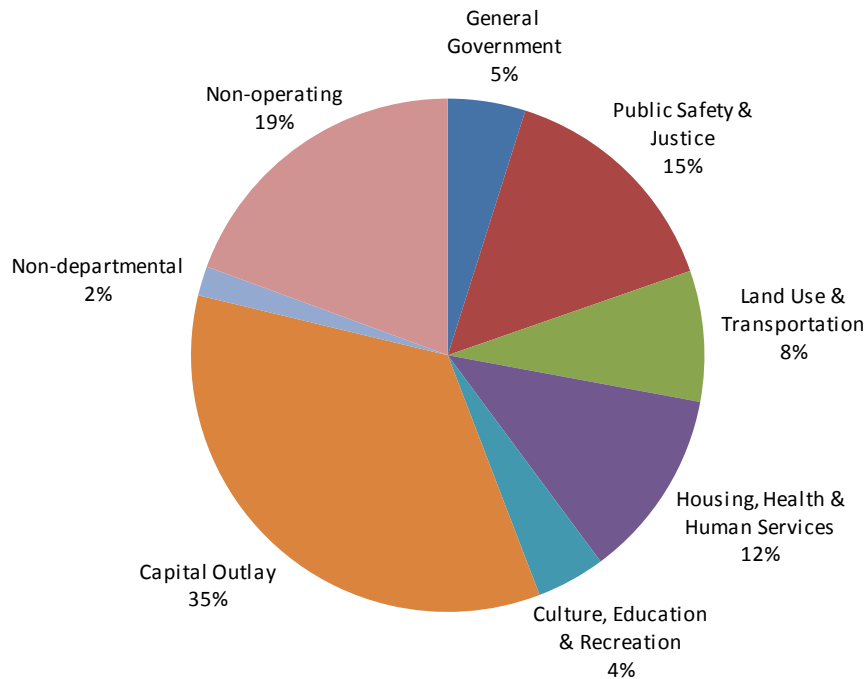
2017

2018

TOTAL
BUDGET

Total Budget

Organization Unit	Adopted	Modified	Proposed	Approved	Adopted	Change		% of
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%	Total
General Government \$	55,473,675	55,473,675	60,473,492			4,999,817	9%	5%
Public Safety & Justice	170,551,899	170,551,899	182,669,597			12,117,698	7%	15%
Land Use & Transportation	102,395,595	102,395,595	101,898,001			(497,594)	0%	8%
Housing, Health & Human Services	140,740,941	144,827,015	147,557,046			2,730,031	2%	12%
Culture, Education & Recreation	50,271,083	50,271,083	53,474,886			3,203,803	6%	4%
Non-departmental	18,227,945	18,227,945	22,963,705			4,735,760	26%	2%
subtotal	537,661,138	541,747,212	569,036,727			27,289,515	5%	46%
Capital Outlay	299,781,058	421,278,406	427,409,949			6,131,543	1%	35%
Non-operating	235,166,639	235,166,639	239,714,669			4,548,030	2%	19%
Totals	1,072,608,835	1,198,192,257	1,236,161,345			37,969,088	3%	100%
General Fund	251,731,741	251,731,741	274,727,442			22,995,701	9%	22%
Special Funds	820,877,094	946,460,516	961,433,903			14,973,387	2%	78%
Totals \$	1,072,608,835	1,198,192,257	1,236,161,345			37,969,088	3%	100%
General Fund	989.98	992.98	1,028.49			35.51	4%	51%
Special Funds	960.78	962.53	971.19			8.66	1%	49%
FTE	1,950.76	1,955.51	1,999.68			44.17	2%	100%



* Non-operating in the graph does not include costs already accounted for in the Operating budget

OVERVIEW

Description	Adopted	Modified	Proposed	Approved	Adopted	Change		% of
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%	Total
<i>by Functional Area</i>								
General Government	\$ 11,231,411	11,231,411	11,467,700			236,289	2%	2%
Public Safety & Justice	89,795,293	89,795,293	93,393,991			3,598,698	4%	13%
Land Use & Transportation	59,648,276	59,648,276	58,988,272			(660,004)	-1%	8%
Housing, Health & Human Svcs	104,529,637	108,606,792	111,188,356			2,581,564	2%	15%
Culture, Education & Rec	40,554,478	40,554,478	41,590,210			1,035,732	3%	6%
Non-departmental	100,000	100,000	100,000			-		0%
Capital	198,394,063	319,891,411	106,559,983			(213,331,428)	-67%	14%
Non-operating	283,073,678	283,073,678	312,611,824			29,538,146	10%	42%
Total Revenues	787,326,836	912,901,339	735,900,336			(177,001,003)	-19%	100%
General Government	55,473,675	55,473,675	60,473,492			4,999,817	9%	5%
Public Safety & Justice	170,551,899	170,551,899	182,669,597			12,117,698	7%	15%
Land Use & Transportation	102,395,595	102,395,595	101,898,001			(497,594)	0%	8%
Housing, Health & Human Svcs	140,740,941	144,827,015	147,557,046			2,730,031	2%	12%
Culture, Education & Rec	50,271,083	50,271,083	53,474,886			3,203,803	6%	4%
Non-departmental	18,227,945	18,227,945	22,963,705			4,735,760	26%	2%
Capital	299,781,058	421,278,406	427,409,949			6,131,543	1%	35%
Non-operating	235,166,639	235,166,639	239,714,669			4,548,030	2%	19%
Total Expenditures	1,072,608,835	1,198,192,257	1,236,161,345			37,969,088	3%	100%
Revenues under expenditures	(285,281,999)	(285,290,918)	(500,261,009)			(214,970,091)	75%	
Beginning Fund Balance	285,281,999	285,290,918	500,261,009			214,970,091	75%	
Ending Fund Balance	-	-	-			-		
<i>by Category</i>								
Taxes	187,690,705	187,690,705	194,551,012			6,860,307	4%	26%
Licenses & Permits	13,786,144	13,786,144	13,647,197			(138,947)	-1%	2%
Intergovernmental	160,484,615	160,559,615	156,165,711			(4,393,904)	-3%	21%
Charges for Services	104,007,189	104,007,189	108,065,433			4,058,244	4%	15%
Fines & Forfeitures	3,435,040	3,435,040	3,472,070			37,030	1%	0%
Interdepartment	46,923,871	46,923,871	43,187,571			(3,736,300)	-8%	6%
Miscellaneous	117,021,009	239,020,512	43,840,503			(195,180,009)	-82%	6%
Operating Transfers In	153,978,263	157,478,263	172,970,839			15,492,576	10%	24%
Total Revenues	787,326,836	912,901,339	735,900,336			(177,001,003)	-19%	100%
Personnel Services	219,618,692	219,618,692	239,830,316			20,211,624	9%	19%
Materials & Services	353,863,483	353,863,483	429,744,844			75,881,361	21%	35%
Other	36,456,992	40,543,066	48,264,868			7,721,802	19%	4%
Interfund	43,376,799	43,376,799	37,296,046			(6,080,753)	-14%	3%
Operating Transfers Out	154,109,729	244,084,319	173,241,924			(70,842,395)	-29%	14%
Capital Outlay	139,522,184	174,544,942	153,901,395			(20,643,547)	-12%	12%
subtotal	946,947,879	1,076,031,301	1,082,279,393			6,248,092	1%	88%
Contingency	125,660,956	122,160,956	153,881,952			31,720,996	26%	12%
Total Expenditures	1,072,608,835	1,198,192,257	1,236,161,345			37,969,088	3%	100%
Revenues under expenditures	(285,281,999)	(285,290,918)	(500,261,009)			(214,970,091)	75%	
Beginning Fund Balance	285,281,999	285,290,918	500,261,009			214,970,091	75%	
Ending Fund Balance \$	-	-	-			-		
FTE's	1,950.76	1,955.51	1,999.68			44.17	2%	

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WASHINGTON COUNTY
OREGON

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FISCAL YEAR

2017

2018

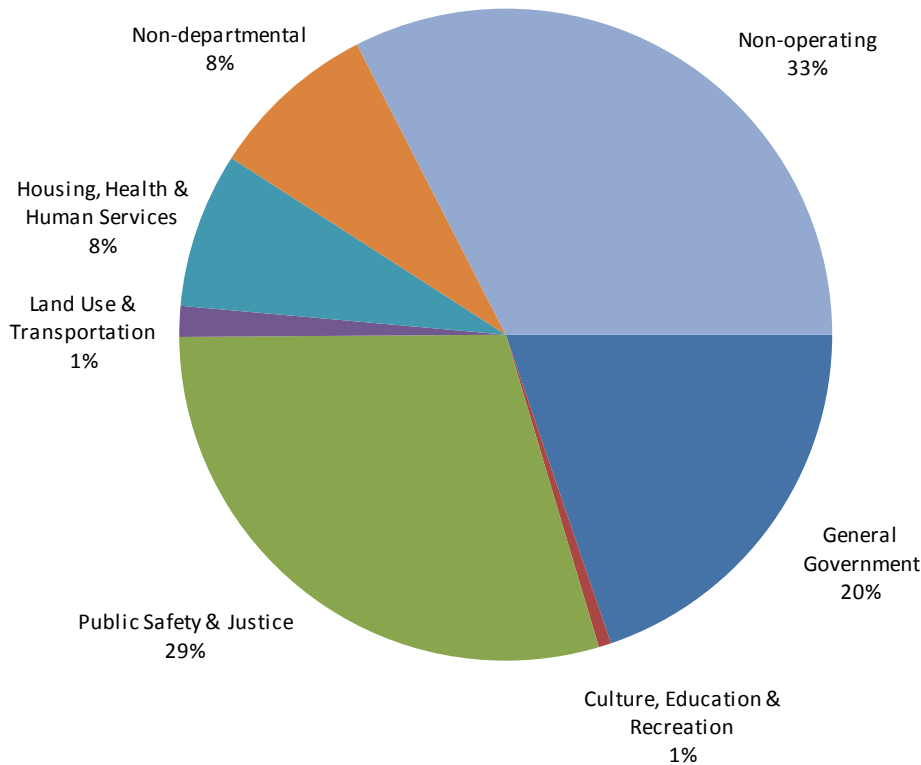
GENERAL

FUND

GENERAL FUND

Property tax revenue raised from the County's \$2.2484 permanent rate is accounted for in the General Fund. This fund is the main operating fund of the County and accounts for the revenues and expenditures for countywide activities.

Functional Area	Adopted	Modified	Proposed	Approved	Adopted	Change		% of
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%	Total*
General Government	\$ 49,468,576	49,468,576	54,342,182			4,873,606	10%	20%
Public Safety & Justice	73,376,611	73,376,611	81,032,867			7,656,256	10%	29%
Land Use & Transportation	4,554,637	4,554,637	4,169,988			(384,649)	-8%	2%
Housing, Health & Human Services	20,349,411	20,349,411	21,155,768			806,357	4%	8%
Culture, Education & Recreation	1,465,818	1,465,818	1,692,450			226,632	15%	1%
Non-departmental	18,227,945	18,227,945	22,963,705			4,735,760	26%	8%
subtotal	167,442,998	167,442,998	185,356,960			17,913,962	11%	67%
Non-operating	84,288,743	84,288,743	89,370,482			5,081,739	6%	33%
Totals \$	251,731,741	251,731,741	274,727,442			22,995,701	9%	100%
FTE's	989.98	992.98	1,028.49			35.51	4%	



* Non-operating in the graph does not include Operating Transfers Out already accounted for in the Operating budget

OVERVIEW

Description	Adopted	Modified	Proposed	Approved	Adopted	Change		% of
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%	Total
<i>by Functional Area</i>								
General Government	\$ 5,555,015	5,555,015	5,838,371			283,356	5%	3%
Public Safety & Justice	11,981,000	11,981,000	14,129,025			2,148,025	18%	6%
Land Use & Transportation	3,212,445	3,212,445	2,661,136			(551,309)	-17%	1%
Housing, Health & Human Services	14,000,875	14,000,875	14,008,695			7,820	0%	6%
Culture, Education & Recreation	943,703	943,703	1,030,300			86,597	9%	0%
Non-departmental	100,000	100,000	100,000			-		0%
Non-operating	179,974,228	179,974,228	191,196,428			11,222,200	6%	84%
Total Revenues	215,767,266	215,767,266	228,963,955			13,196,689	6%	100%
General Government	49,468,576	49,468,576	54,342,182			4,873,606	10%	20%
Public Safety & Justice	73,376,611	73,376,611	81,032,867			7,656,256	10%	29%
Land Use & Transportation	4,554,637	4,554,637	4,169,988			(384,649)	-8%	2%
Housing, Health & Human Services	20,349,411	20,349,411	21,155,768			806,357	4%	8%
Culture, Education & Recreation	1,465,818	1,465,818	1,692,450			226,632	15%	1%
Non-departmental	18,227,945	18,227,945	22,963,705			4,735,760	26%	8%
Non-operating	84,288,743	84,288,743	89,370,482			5,081,739	6%	33%
Total Expenditures	251,731,741	251,731,741	274,727,442			22,995,701	9%	100%
Revenues under expenditures	(35,964,475)	(35,964,475)	(45,763,487)			(9,799,012)	27%	
General Fund	24,348,887	24,348,887	34,147,899			9,799,012	40%	75%
Revenue Stabilization	11,615,588	11,615,588	11,615,588			-		25%
Beginning Fund Balance	35,964,475	35,964,475	45,763,487			9,799,012	27%	100%
Ending Fund Balance	-	-	-			-		
<i>by Category</i>								
Taxes	139,585,298	139,585,298	144,785,672			5,200,374	4%	63%
Licenses & Permits	7,613,514	7,613,514	7,759,312			145,798	2%	3%
Intergovernmental	17,083,792	17,083,792	16,551,545			(532,247)	-3%	7%
Charges for Services	8,450,364	8,450,364	10,840,762			2,390,398	28%	5%
Fines & Forfeitures	2,935,040	2,935,040	2,972,070			37,030	1%	1%
Interfund	6,806,728	6,806,728	7,144,621			337,893	5%	3%
Miscellaneous	4,552,511	4,552,511	4,648,827			96,316	2%	2%
Operating Transfers In	28,740,019	28,740,019	34,261,146			5,521,127	19%	15%
Total Revenues	215,767,266	215,767,266	228,963,955			13,196,689	6%	100%
Personnel Services	113,331,201	113,331,201	125,425,120			12,093,919	11%	46%
Materials & Services	33,778,831	33,778,831	35,177,787			1,398,956	4%	13%
Other	3,002,215	3,002,215	2,890,155			(112,060)	-4%	1%
Interfund	611,532	611,532	193,728			(417,804)	-68%	0%
Operating Transfers Out	72,673,155	72,673,155	77,754,894			5,081,739	7%	28%
Capital Outlay	622,911	622,911	641,865			18,954	3%	0%
subtotal	224,019,845	224,019,845	242,083,549			18,063,704	8%	88%
Contingency	27,711,896	27,711,896	32,643,893			4,931,997	18%	12%
Total Expenditures	251,731,741	251,731,741	274,727,442			22,995,701	9%	100%
Revenues under expenditures	(35,964,475)	(35,964,475)	(45,763,487)			(9,799,012)	27%	
Beginning Fund Balance	35,964,475	35,964,475	45,763,487			9,799,012	27%	
Ending Fund Balance \$	-	-	-			-		
FTE's	989.98	992.98	1,028.49			35.51	4%	

GENERAL FUND

The County views all resources as either discretionary or dedicated. Discretionary revenues are general in nature and may be directed for use at the discretion of the Budget Committee and Washington County Board of Commissioners; these revenues are accounted for in two discretionary funds – the General Fund and Revenue Stabilization Fund. Dedicated revenues are restricted to a defined purpose and use and are accounted for in various special funds; 73% of the County's total budget is dedicated.

The Board policy is to maintain an ending fund balance between 15% and 20% of net revenues. The amounts transferred to MSTIP and WCCLS are excluded from General Fund revenues for purposes of calculating the fund balance reserve. This reserve provides the County the ability to adjust to cyclical changes in revenue sources, expenditures, emergencies, cover the County's cash flow needs prior to the annual property tax receipts in November and preserve long-term financial stability.

The current fiscal year is projected to meet the Board's goal and subsequent years are forecasted based on the current year's projections. The following assumptions are used for the projections and forecast:

Current fiscal year **2016-17** projections:

- 96.0% property tax collection rate
- Real property transfer tax revenues and recording division fees are projected to exceed budget
- Reserve level of 28.3% of net revenues
- 94.0 % expenditure spending

Projections for the **2017-18** fiscal year:

- 4.0% increase in assessed value
- 96.0% property tax collection rate
- 1.6% cost of living adjustment (COLA) using the CPI-W, West Coast (annual average) index
 - Labor agreements with AFSCME, ONA expire June 30, 2017
- 1.9% Market Adjustment for all non-represented employees
- Blended PERS rate of 21.18%
- 94.0% expenditure spending to meet the Board's policy to maintain a General Fund reserve between 15% and 20% of net revenues

Forecasts for fiscal years **2018-19 through 2023-24**:

- Forecast based on 2017-18 projections
- 4.25% increase in assessed value for 2018-19 and 4.5% thereafter
- 4.0% increase in department revenues
- 3.0% salary adjustments for step increases and cost of living adjustment (COLA)
- 0.5% market adjustment in 2018-19 and 0.25% thereafter
- Blended PERS rate of 21.18% for 2018-19, 15.00% increases for each biennium thereafter
- 6.0% increases in medical
- 3.0% expenditure growth

DISCRETIONARY REVENUE DEFINITIONS

The following describes the various discretionary revenue sources accounted for in the General Fund.

TAXES

Property Taxes are revenues generated by a \$2.2484 permanent fixed rate levied against a property owner's taxable assessed value on land and structures. As a result of the voters approving ballot measures 47 and 50, in 1996 and 1997, respectively, the state has a property tax rate system; prior to 1996 the state had a property tax base system. A permanent tax rate was determined for each taxing jurisdiction and then applied to a taxable assessed value that is limited to a 3% annual increase plus any exceptions allowed by state statute. The FY 2016-17 taxable assessed values in Washington County were approximately 59% of real market value.

Delinquent Taxes refers to the collections of property taxes not paid in the year in which the taxes were levied. The amount budgeted for each year is estimated by using recent historical collection rates on the outstanding delinquent property tax balance from each year's levy.

Additional Tax – Current includes payments from properties that are disqualified from a special assessment program including farm and forest land and historic property as well as fees charged for personal property returns filed after the due date.

Hotel/Motel Tax or Transient Lodging Tax is a tax collected from lodging guests (daily or weekly renters at hotels, motels and other lodging establishments). This tax has been in existence since 1972. In March 31, 2000 the tax rate within Washington County was increased to 7% and in July 1, 2006 the tax rate increased to 9%. The tax is distributed as follows: 26% goes to the Washington County Visitors Association, 28% goes to the General Fund of Washington County, 11% goes to the Washington County Fair Grounds, 7% goes to the Events Center project and 28% is split among the cities within Washington County.

Real Property Transfer Tax is revenue from the County's 1/10th of 1% tax on real estate transfers within Washington County.

Other Tax revenue accounts for miscellaneous taxes including the Small Tract Forestland Option (STF Option) developed to accommodate the varying needs of small woodland owners. This program allows the landowner to delay paying part of their annual property taxes until after the landowner harvests timber. The 2003 legislature established the Forestland Program as a special tax assessment. This reduced tax assessment was intended to recognize the importance of forestland to Oregon's economy and to respond to the growing pressures urban growth was putting on natural resource lands.

LICENSES & PERMITS

Liquor License fees are charged for Oregon Liquor Control Commission applications for license renewals, original applications and change in ownership, location or privilege (type of license).

Cable TV Franchise Fees are collected from cable television companies within unincorporated Washington County.

DISCRETIONARY REVENUE DEFINITIONS

INTERGOVERNMENTAL REVENUES

Cigarette Tax is a state shared revenue from the tax on the sale of cigarettes and allocated to counties based on their pro-rata share of the total population in the state.

Liquor Tax is a state shared revenue from the tax on the sale of alcoholic beverages and allocated to counties based on their pro-rata share of the total population in the state. Another portion of the liquor tax is dedicated and distributed to the County for use in mental health programs. These dedicated monies are included in the Human Services budget, a special fund.

O&C (Oregon and California) Railroad Timber Sale Revenue is distributed by the U.S. Treasury to counties in western Oregon from the sale of timber cut on the lands originally granted to the O&C Railroad by the federal government. Monies are distributed based on a formula defined in the act.

State Timber Receipt revenues account for the County's share of timber tax distributions made by the state of Oregon for managing state forest lands within the County.

Amusement Device Tax is revenue raised by the state-wide collection of a flat fee per amusement device (pinball game, etc). The state retains 60% of the tax and distributes the remaining 40% among counties based on their pro-rata share of the total population.

Video Lottery revenue is raised from monies generated by video poker machines located throughout the state. According to state law, counties receive their pro-rata share of the 2.5% of net receipts for economic development.

FINES & PENALTIES

Court Surcharge revenue is received from the County Assessment levied per ORS 137.309. County Assessments are additional charges placed by circuit and traffic courts on top of fines imposed by the courts. Fines are placed in the General Fund and used to support Community Corrections and Juvenile programs.

MISCELLANEOUS REVENUES

Interest Earnings on the County's temporarily idle funds invested as authorized by the County's Investment Policy and Oregon Revised Statutes.

Intergovernmental loan with the Housing Authority of Washington County was approved in June 2003 for \$1,300,000. In September 2008 the Washington County Board of Commissioners approved an extension of the loan until June 30, 2020; annual payments of \$100,000 per year until June 30, 2019 or the debt is paid in full, whichever comes first, with the balance, if any, due June 30, 2020.

Reimbursement of Expenses is money received from County departments to repay the General Fund for a lump sum payment made in fiscal year 2001-02 to PERS to retire a portion of the County's unfunded actuarial liability. This payment is being recovered from the benefited departments over a 25-year period.

Other Revenues include charges to the state courts, public defender and the bar association for facilities and information services provided by the County.

DISCRETIONARY REVENUE DEFINITIONS

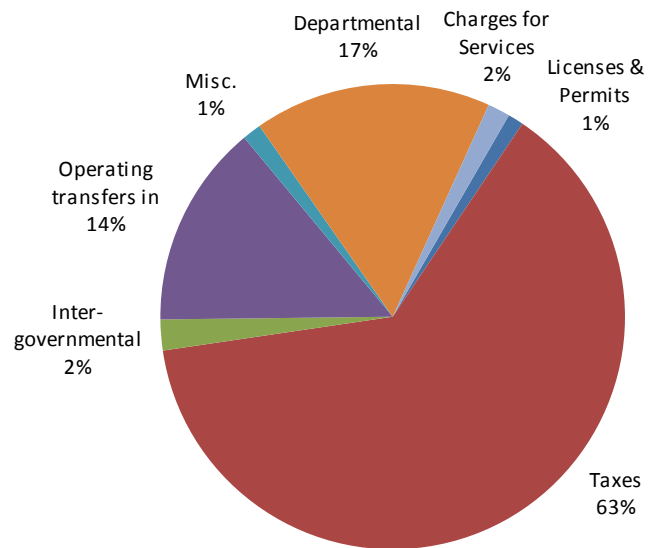
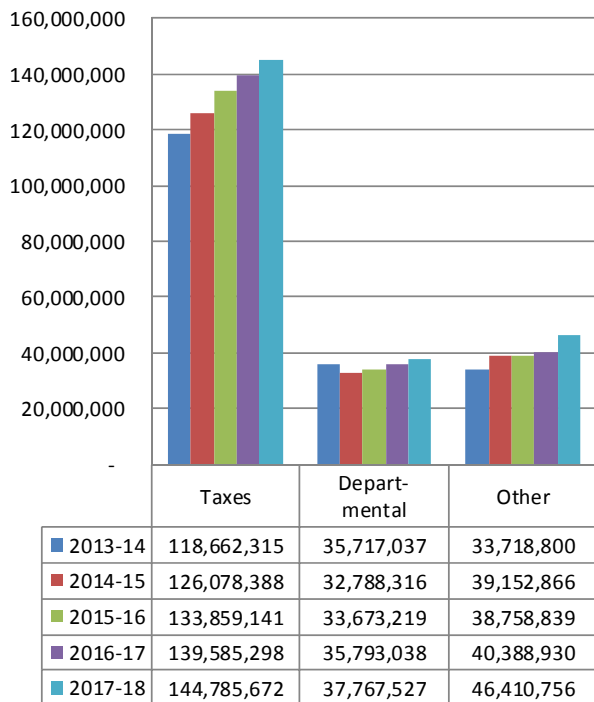
TRANSFER REVENUES

Transfer from Fund 222 (Indirect Cost Reimbursement) is revenue generated from the cost allocation plan which reimburses the General Fund for overhead support provided to the non-General Fund programs.

Transfer from Fund 204 (SIP and Gain Share Fund). SIP (Strategic Investment Plan) is revenue from qualified companies based on agreements negotiated as part of the state's economic development program. The County currently has three active strategic investment plans – 2005 Intel, 2006 Genentech and 2014 Intel. Gain Share is revenue anticipated from personal state income tax associated with SIP project related employment.

DISCRETIONARY & DEPARTMENTAL REVENUE OVERVIEW

		Adopted	Modified	Proposed	Approved	Adopted	Change		% of Total
		2016-17	2016-17	2017-18	2017-18	2017-18	\$	%	
Taxes	\$	139,585,298	139,585,298	144,785,672			5,200,374	4%	63%
Licenses & Permits		2,431,316	2,431,316	2,528,569			97,253	4%	1%
Intergovernmental		4,781,879	4,781,879	4,906,889			125,010	3%	2%
Charges for Services		3,416,500	3,416,500	3,553,160			136,660	4%	2%
Fines & Forfeitures		795,740	795,740	827,570			31,830	4%	0%
Miscellaneous		2,089,459	2,089,459	2,173,038			83,579	4%	1%
Operating Transfers In		26,874,036	26,874,036	32,421,530			5,547,494	21%	14%
subtotal - Other		40,388,930	40,388,930	46,410,756			6,021,826	15%	20%
Total									
Discretionary		179,974,228	179,974,228	191,196,428			11,222,200	6%	84%
Departmental Revenues		35,793,038	35,793,038	37,767,527			1,974,489	6%	16%
Total General Fund									
Revenues \$		215,767,266	215,767,266	228,963,955			13,196,689	6%	100%

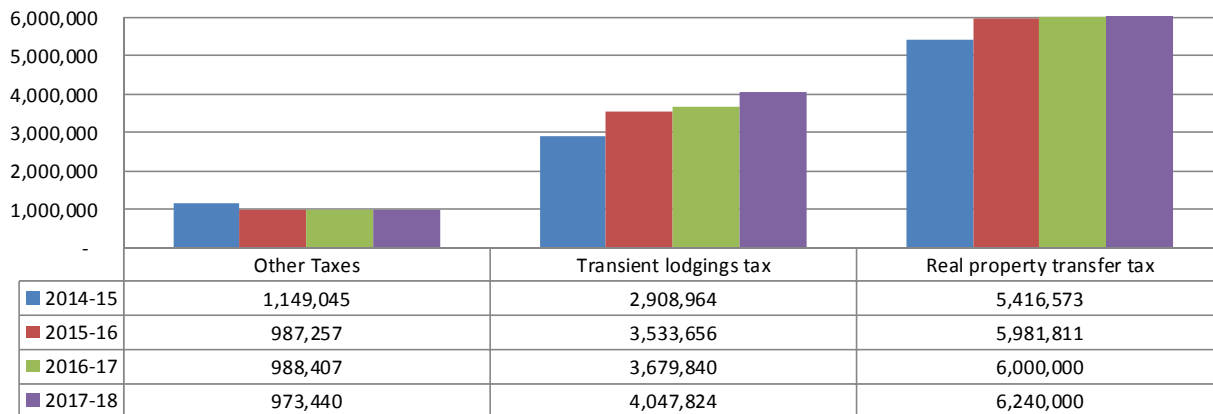


DISCRETIONARY REVENUE

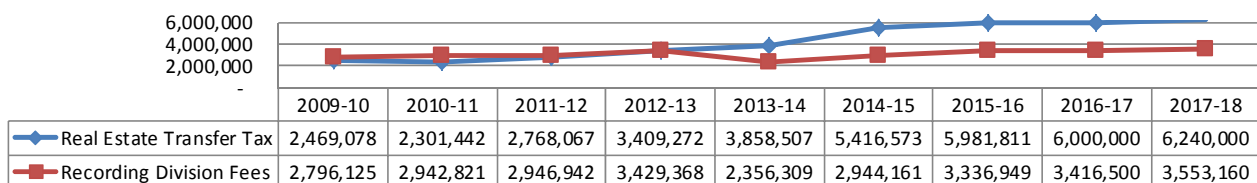
TAXES

Property taxes are generated by a fixed rate levied against the assessed value of all taxable land and structures in the County. The County's permanent tax rate is \$2.2484. Under state law, assessed values on existing property can increase up to 3% annually, plus exceptions. Voters approved an increase of 2% in the Countywide **Hotel/Motel tax**, increasing the tax from 7% to 9% effective July 1, 2006. The County administers the program on behalf of the cities within Washington County; the tax supports the County Fair and tourism. **Additional tax - current** include payments from properties that are disqualified from a special assessment program including farm and forest land and historic property.

Description	Adopted	Modified	Proposed	Approved	Adopted	Change		% of Total
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%	
Assessed Value (<i>in 000's</i>)	\$ 58,892,656	58,892,656	61,542,825	61,542,825	61,542,825	2,650,169	4.50%	
Current property tax	127,640,645	127,640,645	132,202,384			4,561,739	4%	91%
Delinquent property tax	1,276,406	1,276,406	1,322,024			45,618	4%	1%
subtotal - Property Taxes	128,917,051	128,917,051	133,524,408			4,607,357	4%	92%
Additional tax - current	919,190	919,190	901,455			(17,735)	-2%	1%
Other tax	58,308	58,308	60,640			2,332	4%	0%
Western OR STF Severance Tax	10,909	10,909	11,345			436	4%	0%
subtotal - Other Taxes	988,407	988,407	973,440			(14,967)	-2%	1%
Transient lodgings tax	3,679,840	3,679,840	4,047,824			367,984	10%	3%
Real property transfer tax	6,000,000	6,000,000	6,240,000			240,000	4%	4%
Total Tax Revenues	\$ 139,585,298	139,585,298	144,785,672			5,200,374	4%	100%



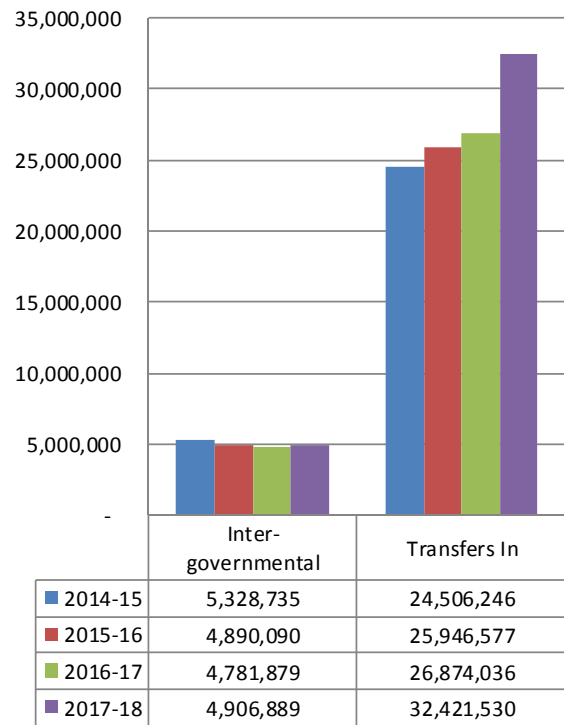
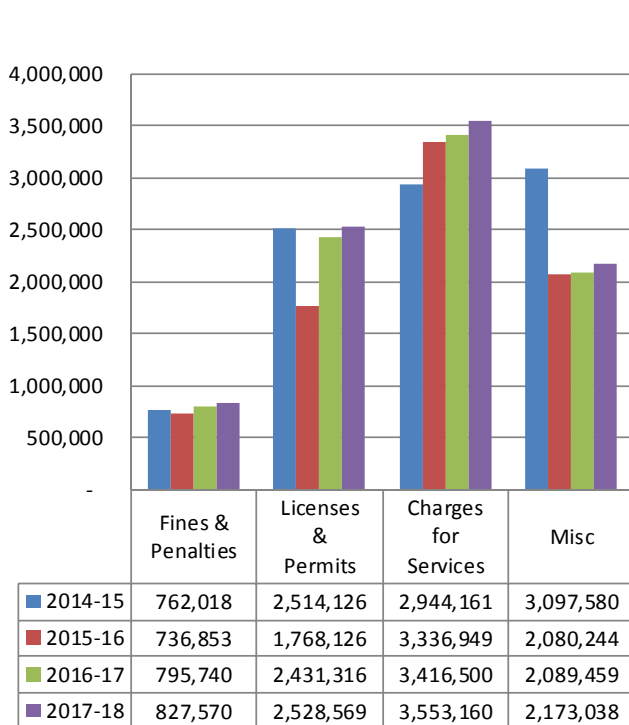
Real Property Transfer Tax revenue is the County's 1/10th of 1% tax on real estate transfers in Washington County. After hitting a record low in 2010-11, transfer taxes began increasing and the 2017-18 budget reflects the continued uptick. Recording Division fees started to decline after the 2005-06 fiscal year and leveled out in 2008-09. Recording fees dropped to a new low in 2013-14; these revenues have slowly increased and the 2017-18 budget continues that trend.



DISCRETIONARY REVENUE

OTHER

Description	Adopted	Modified	Proposed	Approved	Adopted	Change		% of Total
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%	
Liquor License	\$ 6,148	6,148	6,394			246	4%	0%
Cable Television Franchise Fees	2,425,168	2,425,168	2,522,175			97,007	4%	1%
subtotal - Licenses & Permits	2,431,316	2,431,316	2,528,569			97,253	4%	1%
Liquor	2,985,740	2,985,740	3,135,027			149,287	5%	2%
Oregon and California Land Grant	118,040	118,040	122,762			4,722	4%	0%
Amusement Devices	131,100	131,100	136,344			5,244	4%	0%
Cigarette Tax	492,437	492,437	477,664			(14,773)	-3%	0%
State Timber Receipt	1,018,828	1,018,828	997,929			(20,899)	-2%	1%
Other	35,734	35,734	37,163			1,429	4%	0%
subtotal - Intergovernmental	4,781,879	4,781,879	4,906,889			125,010	3%	3%
Recording Division fees	3,416,500	3,416,500	3,553,160			136,660	4%	2%
subtotal - Charges for Services	3,416,500	3,416,500	3,553,160			136,660		2%
Fines - Circuit Court	350,290	350,290	364,302			14,012	4%	0%
Court Surcharge	445,450	445,450	463,268			17,818	4%	0%
subtotal - Fines & Penalties	795,740	795,740	827,570			31,830	4%	0%
Interest Income	417,488	417,488	434,188			16,700	4%	0%
Reimbursement of Expenses	1,509,028	1,509,028	1,569,389			60,361	4%	1%
Other Miscellaneous	162,943	162,943	169,461			6,518	4%	0%
subtotal - Miscellaneous	2,089,459	2,089,459	2,173,038			83,579	4%	1%
Indirect Cost Allocation Fund	11,727,841	11,727,841	13,729,101			2,001,260	17%	7%
SIP and Gain Share	15,146,195	15,146,195	18,692,429			3,546,234	23%	10%
subtotal - Transfers In	26,874,036	26,874,036	32,421,530			5,547,494	21%	17%
Total Other Revenues	40,388,930	40,388,930	46,410,756			6,021,826	15%	24%
Total Taxes	139,585,298	139,585,298	144,785,672			5,200,374	4%	76%
Total Discretionary Revenues \$	179,974,228	179,974,228	191,196,428			11,222,200	8%	100%

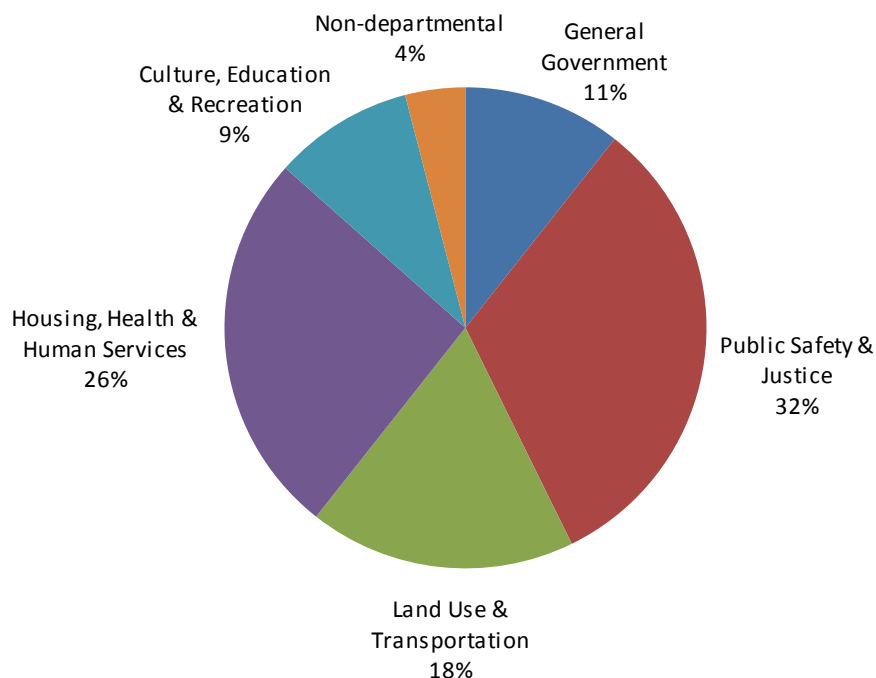


OPERATING BUDGET

OVERVIEW

Operating expenditures are the recurring costs associated with providing public services to County residents. All staffing costs are reflected in the Operating budget. Examples of expenditures included in this budget include the purchase of office supplies and computers, gravel for roads, vaccines for health clinics, vehicles and fuel for the Sheriff's patrol deputies and postage for mailing voter ballots.

Organization Unit	Adopted	Modified	Proposed	Approved	Adopted	change		% of
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%	Total
General Government	\$ 55,473,675	55,473,675	60,473,492			4,999,817	9%	11%
Public Safety & Justice	170,551,899	170,551,899	182,669,597			12,117,698	7%	32%
Land Use & Transportation	102,395,595	102,395,595	101,898,001			(497,594)	0%	18%
Housing, Health & Human Services	140,740,941	144,827,015	147,557,046			2,730,031	2%	26%
Culture, Education & Recreation	50,271,083	50,271,083	53,474,886			3,203,803	6%	9%
Non-departmental	18,227,945	18,227,945	22,963,705			4,735,760	26%	4%
Totals	537,661,138	541,747,212	569,036,727			27,289,515	5%	100%
General Fund	167,442,998	167,442,998	185,356,960			17,913,962	11%	33%
Special Funds	370,218,140	374,304,214	383,679,767			9,375,553	3%	67%
Totals \$	537,661,138	541,747,212	569,036,727			27,289,515	5%	100%
General Fund	989.98	992.98	1,028.49			35.51	4%	51%
Special Funds	960.78	962.53	971.19			8.66	1%	49%
FTE Totals	1,950.76	1,955.51	1,999.68			44.17	2%	100%



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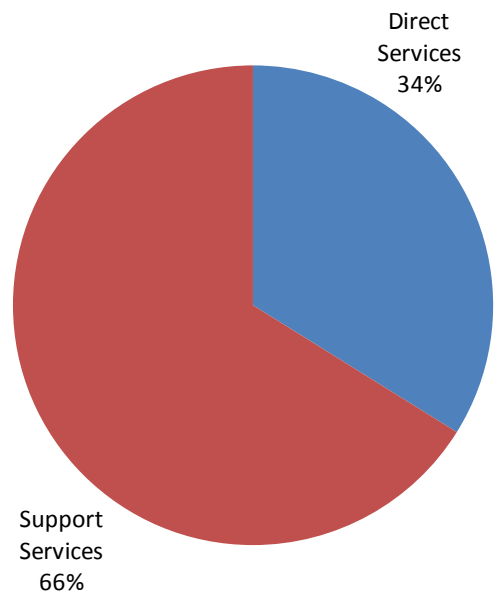
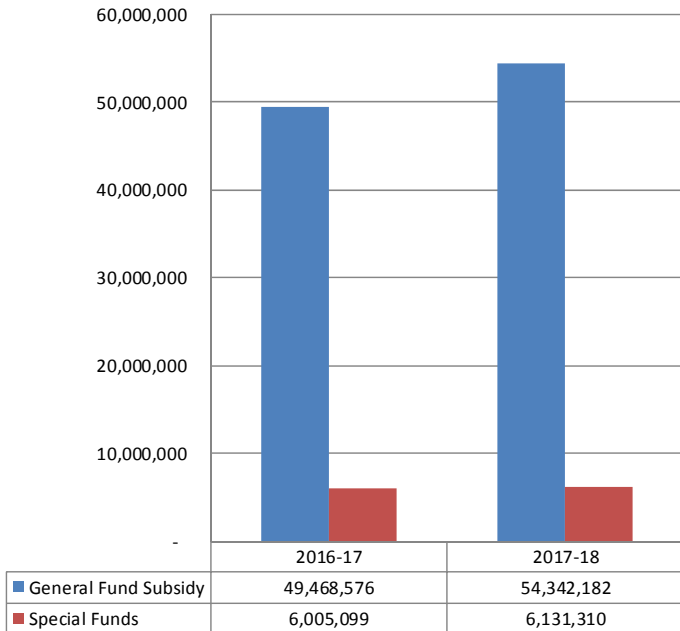
General Government

Board of Commissioners	100-1010
County Administrative Office	100-1510
County Counsel	100-2010
County Auditor	100-2510
Elections	100-3010
Assessment & Taxation	100-3020
Community Engagement.....	100-3110
County Emergency Management	100-3210
Support Services Administration	100-3510
Finance	100-3515
Human Resources	100-3520
Information Technology Services	100-3525
Purchasing	100-3530
Facilities	100-3535
Fleet Services	500-3540
Central Services	516-3545

GENERAL GOVERNMENT

General Government includes organizational units that establish and administer overall County goals and policies, provide executive leadership and legal advice and representation, conduct program audits and analysis, assess and collect property taxes for all taxing jurisdictions within Washington County, conduct countywide elections and provide centralized support to the entire organization.

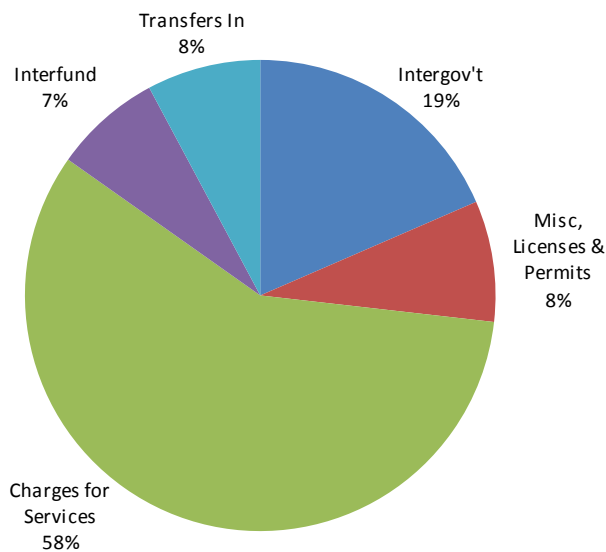
Organization Unit Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
Board of Commissioners	\$ 483,951	483,951	491,733			7,782	2%
Administrative Office	2,126,985	2,126,985	2,275,207			148,222	7%
County Counsel	2,213,419	2,213,419	2,503,576			290,157	13%
County Auditor	418,125	418,125	495,974			77,849	19%
Elections	2,092,994	2,092,994	2,252,691			159,697	8%
Assessment & Taxation	9,953,127	9,953,127	10,871,494			918,367	9%
Community Engagement	600,039	600,039	681,406			81,367	14%
County Emergency Management	789,139	789,139	913,782			124,643	16%
subtotal - Direct Services	18,677,779	18,677,779	20,485,863			1,808,084	10%
Support Services Administration	1,065,180	1,065,180	1,043,403			(21,777)	-2%
Finance	2,427,704	2,427,704	2,586,852			159,148	7%
Human Resources	2,635,024	2,635,024	2,867,195			232,171	9%
Information Technology Services	14,327,931	14,327,931	15,856,564			1,528,633	11%
Purchasing	431,826	431,826	452,699			20,873	5%
Facilities	9,903,132	9,903,132	11,049,606			1,146,474	12%
Fleet Services	4,280,202	4,280,202	4,359,560			79,358	2%
Central Services	1,724,897	1,724,897	1,771,750			46,853	3%
subtotal - Support Services	36,795,896	36,795,896	39,987,629			3,191,733	9%
Totals	55,473,675	55,473,675	60,473,492			4,999,817	9%
General Fund	49,468,576	49,468,576	54,342,182			4,873,606	10%
Special Funds	6,005,099	6,005,099	6,131,310			126,211	2%
Totals	\$ 55,473,675	55,473,675	60,473,492			4,999,817	9%
FTE's	335.18	337.18	349.43			12.25	4%



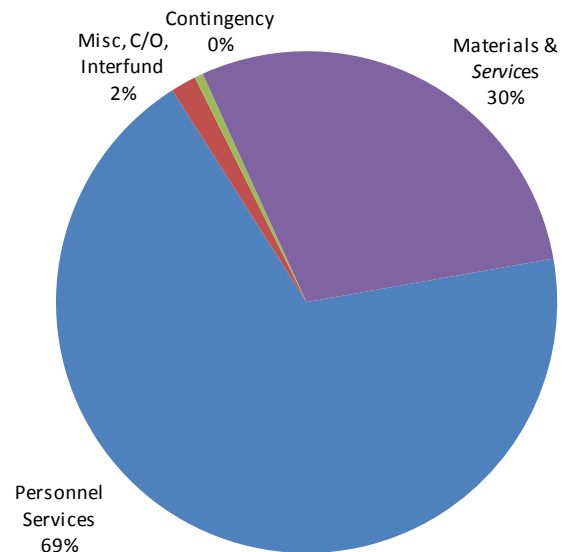
BUDGET OVERVIEW

Category Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
Licenses & Permits	\$ 75,500	75,500	85,500			10,000	13%
Intergovernmental	2,178,724	2,178,724	2,120,792			(57,932)	-3%
Charges for Services	6,532,709	6,532,709	6,650,981			118,272	2%
Fines & Forfeitures	74,800	74,800	79,500			4,700	6%
Interdepartmental	803,760	803,760	847,600			43,840	5%
Miscellaneous	682,086	682,086	786,651			104,565	15%
Operating Transfers In	883,832	883,832	896,676			12,844	1%
Total Revenues	11,231,411	11,231,411	11,467,700			236,289	2%
Personnel Services	37,913,302	37,913,302	41,594,378			3,681,076	10%
Materials & Services	16,342,370	16,342,370	17,556,501			1,214,131	7%
Other	119,392	119,392	117,892			(1,500)	-1%
Interfund	525,697	525,697	504,638			(21,059)	-4%
Capital Outlay	190,813	190,813	372,465			181,652	95%
subtotal	55,091,574	55,091,574	60,145,874			5,054,300	9%
Contingency	382,101	382,101	327,618			(54,483)	-14%
Total Expenditures	55,473,675	55,473,675	60,473,492			4,999,817	9%
Revenues under expenditures	(44,242,264)	(44,242,264)	(49,005,792)			(4,763,528)	11%
General Fund Subsidy	43,913,561	43,913,561	48,503,811			4,590,250	10%
Beginning Balances	328,703	328,703	501,981			173,278	53%
Ending Fund Balances \$	-	-	-			-	0%

Revenues



Expenditures



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As the elected representatives of the citizens, the Board of Commissioners (Board) serve as the governing body for Washington County government, setting the direction for the organization by defining and approving goals, priorities and policies.

1. **Legislation and Policy (100-101005):** The Board represents the Washington County citizenry by enacting legislation, adopting the annual budget and establishing overall policy direction.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 101005 Legislation and Policy	\$ 483,951	483,951	491,733			7,782	2%
<i>by category</i>							
Personnel Services	456,091	456,091	462,126			6,035	1%
Materials & Services	27,860	27,860	29,607			1,747	6%
Total Expenditures	483,951	483,951	491,733			7,782	2%
General Fund Subsidy \$	483,951	483,951	491,733			7,782	2%
FTE's	5.00	5.00	5.00			-	

Budget Analysis:

The proposed budget for the Board of Commissioners totals \$491,733, an increase of \$7,782 (2%) compared to the fiscal year 2016-17 modified budget.

By County Charter, the salary of the Commissioners is linked to the salary of a circuit court judge as established by the state legislature. Based on recent legislation, the Commissioners received a salary adjustment on January 1, 2017. Personnel Services (salary and benefits) are budgeted to increase \$6,035 (1%).

Materials & Services increases \$1,747 (6%) based on recent expenditure trends.

The General Fund subsidy increases \$7,782 (2%).

The County Administrative Office serves as the administrative arm of the Board of Commissioners, functioning as liaison between the Board and County departments and offices, interpreting Board goals and policies and providing executive leadership to departments. This organization unit has the following programs:

1. **County Administration (100-151005):** Includes interpreting and implementing Board policies; overseeing County departments and offices; selecting and evaluating the performance of appointed department directors; overseeing day to day operations of County government; preparing and administering the annual budget and providing administrative support to the Board of Commissioners.
2. **Intergovernmental Relations & Communications (100-151015):** Encompasses all of the activities associated with representing the County's interests on legislative matters as well as those associated with establishing and maintaining external relationships, working cooperatively with other jurisdictions and providing information to the public.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 151005 County Administration	\$ 1,479,807	1,479,807	1,587,423			107,616	7%
100 151015 Intergov. Relations & Communications	647,178	647,178	687,784			40,606	6%
Total	2,126,985	2,126,985	2,275,207			148,222	7%
<i>by category</i>							
Charges for Services	38,120	38,120	38,118			(2)	0%
Interdepartmental	27,500	27,500	30,000			2,500	9%
Operating Transfers In	281,536	281,536	290,179			8,643	3%
Total Revenues	347,156	347,156	358,297			11,141	3%
Personnel Services	2,070,890	2,070,890	2,213,640			142,750	7%
Materials & Services	56,095	56,095	61,567			5,472	10%
Total Expenditures	2,126,985	2,126,985	2,275,207			148,222	7%
General Fund Subsidy \$	1,779,829	1,779,829	1,916,910			137,081	8%
FTE's	12.88	12.88	12.88			-	

Budget Analysis:

The proposed budget for the County Administrative Office is \$2,275,207, an increase of \$148,222 (7%) compared to the fiscal year 2016-17 modified budget. Revenues increase \$11,141 (3%) and the General Fund subsidy increases \$137,081 (8%). The increase in revenues is related to an updated accounting of staff time dedicated to economic development and the associated revenues from the Video Lottery Fund (156-1625).

County Administration Program

The proposed budget totals \$1,587,423, an increase of \$107,616 (7%). Revenues increase \$8,540 (5%). Personnel Services increase \$105,219 (7%) due to salaries, PERS and health benefits. Materials & Services increase \$2,397 (6%) due primarily to training and travel.

Intergovernmental Relations & Communication Program

The proposed budget totals \$687,784; an increase of \$40,606 (6%). Revenues increase \$2,601 (1%). Personnel Services increase \$37,531 (6%) due to salaries, PERS and health benefits. Materials & Services increase \$3,075 (17%) due primarily to training and travel.

County Counsel provides full-service legal services to Washington County Government and affiliated agencies. County Counsel represents clients in civil litigation and administrative and enforcement proceedings.

County Counsel (100-201005): Represents Washington County, including the Board of Commissioners, the Sheriff, County departments and employees as well as the Washington County Housing Authority, Fair Board, Enhanced Sheriff's Patrol District, Urban Road Maintenance District, Service District for Lighting No. 1, North Bethany County Service District for Roads and Cooperative Library Services.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 201005 Legal Services	\$ 2,213,419	2,213,419	2,503,576			290,157	13%
<i>by category</i>							
Intergovernmental	1,792	1,792	1,792			-	
Charges for Services	119	119	119			-	
Miscellaneous	384	384	384			-	
Total Revenues	2,295	2,295	2,295			-	
Personnel Services	2,095,154	2,095,154	2,380,548			285,394	14%
Materials & Services	112,525	112,525	117,288			4,763	4%
Other	4,040	4,040	4,040			-	
Interfund	1,700	1,700	1,700			-	
Total Expenditures	2,213,419	2,213,419	2,503,576			290,157	13%
General Fund Subsidy \$	2,211,124	2,211,124	2,501,281			290,157	13%
FTE's	14.00	14.00	15.00			1.00	7%

Budget Analysis:

The proposed budget totals \$2,503,576, an increase of \$290,157 (13%) due primarily to Personnel Services related to salaries, PERS, health benefits and the addition of a 1.00 FTE Assistant County Counsel II. The new position is requested to address growing workloads and will cost an estimated \$125,000 per year. Approximately 95% of the County Counsel budget is dedicated to Personnel Services.

The budget also includes expenses related to expert witnesses, court reporters, trial consultants, videographers and other miscellaneous litigation related expenses.

The County Auditor, as a charter-mandated elective office, serves to independently evaluate the effectiveness and results achieved by County programs and activities. The costs and resources used to achieve those results are also evaluated. The results of these evaluations, including recommendations and the County Administrator's response, are reported to the Board of Commissioners and the public. The auditor makes recommendations that assist the Board and management to clarify policy and improve program performance, management practices and operating efficiency.

1. **Internal Auditor (100-251005):** This program provides for the performance auditing activities undertaken by the County Auditor.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 251005 Internal Auditor	\$ 418,125	418,125	495,974			77,849	19%
<i>by category</i>							
Personnel Services	373,831	373,831	408,844			35,013	9%
Materials & Services	44,294	44,294	87,130			42,836	97%
Total Expenditures	418,125	418,125	495,974			77,849	19%
General Fund Subsidy \$	418,125	418,125	495,974			77,849	19%
FTE's	3.00	3.00	3.00			-	

Budget Analysis:

Expenditures increase \$77,849 (18%). Personnel Services increase \$35,013 (9%) reflecting the increase in salaries including the County Auditor's salary (resulting from legislation increasing the salary of Circuit Court Judges on which the Auditor's salary is established by Charter), PERS and health benefits.

Materials & Services increase \$42,836 (97%) due primarily to a \$40,000 increase in professional services. This adjustment allows the County Auditor to retain additional external expertise during the audit process.

This organizational unit is responsible for conducting all federal, state and local elections. In addition, the division maintains voter registration records, verifies petitions and establishes and maintains precincts and election boards.

1. **Elections Division (100-301005):** This program is responsible for coordination of election activities for the County. There are two regularly scheduled statewide elections in every even-numbered year, the primary election in May and the general election in November. There are four regularly scheduled elections at the local level each year. A jurisdiction may or may not need to hold an election on those dates. The legislature may choose to call a special election at any time. In 1998 Oregon voters passed a ballot measure to allow all elections in the state to be conducted by mail. Registered voters are mailed a ballot and they must return the ballot on or before Election Day.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 301005 Election Services	\$ 2,092,994	2,092,994	2,252,691			159,697	8%
<i>by category</i>							
Charges for Services	521,694	521,694	535,054			13,360	3%
Miscellaneous	45,000	45,000	49,500			4,500	10%
Total Revenues	566,694	566,694	584,554			17,860	3%
Personnel Services	933,462	933,462	980,292			46,830	5%
Materials & Services	1,159,532	1,159,532	1,272,399			112,867	10%
Total Expenditures	2,092,994	2,092,994	2,252,691			159,697	8%
General Fund Subsidy \$	1,526,300	1,526,300	1,668,137			141,837	9%
FTE's	9.75	9.75	9.75			-	

Budget Analysis:

Similar to last fiscal year, this budget anticipates four elections, with two countywide and two partial-county elections.

Revenues increase \$17,860 (3%) due primarily to an increase in election fees expected from the types of elections in this odd-numbered year cycle.

Personnel Services increase \$46,830 (5%) due to the reclassification of a position and increases in salaries, PERS, health benefits and overtime to meet the demands of the May 2018 gubernatorial election. Materials & Services increase \$112,867 (10%) due primarily to increases in voter numbers and an associated growth in ballot-related expenses for postage, professional services and printing.

The General Fund subsidy increases \$141,837 (9%).

The responsibilities of the Department of Assessment and Taxation include appraisal and assessment of property; collection of property taxes for all taxing entities; recording documents, land plats, issuing marriage licenses, records retention and administration of Elections. For budgetary purposes, Elections is a separate organizational unit.

1. **Tax Collections (100-302005):** Collection of property taxes; special assessments, Local Improvement District assessments; tax accounting; preparation and control of refunds; foreclosure proceedings and collection of warrants.
2. **Appraisal (100-302010):** Appraisal of real property and mobile homes; preparation of ratio studies; explanation and defense of appraisals; maintain personnel property records and values; control of exemptions and cyclical reappraisal program.
3. **Cartography & Records (100-302015):** Maintain County mapping of tax lots, ownership and legal description; record and file permanent records of deeds, mortgages, contracts and tax liens; maintain tax code control and operation of the records retention program for the County. Previously Mapping & Records.
4. **Tax Roll & Administration (100-302020):** Coordinate data processing needs for the department; provide assistance to public, administrative support, administer veterans' exemption, property tax relief and senior citizens' deferral. Previously Support Services.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 302005 Tax Collection	\$ 1,418,329	1,418,329	1,060,486			(357,843)	-25%
100 302010 Appraisal	4,782,705	4,782,705	5,119,262			336,557	7%
100 302015 Cartography and Records	2,561,114	2,561,114	2,859,141			298,027	12%
100 302020 Tax Roll and Admin	1,190,979	1,190,979	1,832,605			641,626	54%
Total	9,953,127	9,953,127	10,871,494			918,367	9%
<i>by category</i>							
Licenses and permits	75,500	75,500	85,500			10,000	13%
Intergovernmental revenues	1,900,800	1,900,800	1,899,000			(1,800)	0%
Charges for Services	552,330	552,330	623,930			71,600	13%
Fines and forfeitures	70,500	70,500	75,500			5,000	7%
Miscellaneous	18,000	18,000	122,750			104,750	582%
Total Revenues	2,617,130	2,617,130	2,806,680			189,550	7%
Personnel Services	9,310,154	9,310,154	10,113,337			803,183	9%
Materials & Services	635,973	635,973	644,907			8,934	1%
Other	4,000	4,000	4,000			-	
Capital Outlay	3,000	3,000	109,250			106,250	3542%
Total Expenditures	9,953,127	9,953,127	10,871,494			918,367	9%
General Fund Subsidy \$	7,335,997	7,335,997	8,064,814			728,817	10%
FTE's	97.00	98.00	101.00			3.00	3%

Budget Analysis:

Revenues increase \$189,550 (7%) due primarily to growth in the Clerks Recording Fund (\$106,250), passport revenue (\$45,000), imaging fees (\$20,000), marriage licenses (\$10,000) and fines (\$5,000).

Expenditures increase \$918,367 (9%) due primarily to an \$803,183 (9%) increase in Personnel Services from salaries, PERS, and health benefits. Three new positions are added to create better alignment with current workload needs – a 1.00 FTE in Appraisal, 1.00 FTE in Cartography & Records and a 1.00 FTE in Tax Roll Administration. Materials & Services increase \$8,934 (1%). Capital Outlay is \$109,250 for the purchase of scheduled sequel server hardware in the Cartography & Records program and the purchase of a new image writer for Image Services; both will be supported by revenue from the Clerks Recording Fund.

The General Fund subsidy increases \$728,817 (10%).

This organization unit provides opportunities for community participation, civic education and leadership training to members of the public, and supports the County's collaboration with other jurisdictions and community-based organizations in community engagement activities.

In the fall of 2014, Oregon State University Extension Service decided to no longer administer Washington County's community participation program effective mid-2016. As a result of the Transition Planning process and evaluation of options, the Board of Commissioners directed that: 1) the CPO Program transition to the County as of July 2016 when the current IGA with OSU Extension expires; and, 2) County staff bring additional information to the Board for expansion of the County's community engagement strategies.

1. **Community Engagement (100-311005):** Provides programs and activities, including the CPO Program, that create a dynamic, integrated and inclusive community participation program.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 311005 Community Engagement \$	600,039	600,039	681,406			81,367	14%
<i>by category</i>							
Operating transfers in	362,523	362,523	362,523			-	
Total Revenues	362,523	362,523	362,523			-	
Personnel Services	418,791	418,791	510,339			91,548	22%
Materials & Services	181,248	181,248	171,067			(10,181)	-6%
Total Expenditures	600,039	600,039	681,406			81,367	14%
General Fund Subsidy \$	237,516	237,516	318,883			81,367	34%
FTE's	4.00	4.00	5.00			1.00	25%

Budget Analysis:

The Community Engagement organization unit began in fiscal year 2016-17. Revenue of \$362,523 comes from the Video Lottery Fund (156).

Expenditures increase \$81,367 (14%) overall. Personnel services increase \$91,548 (22%) due primarily to increases in salaries, PERS, health benefits and the addition of a 1.00 FTE Administrative Specialist II (ASII). Materials and services decrease \$10,181 (6%) due primarily to a decrease in professional services.

- **CPO Program:** Support continues for two coordinators, one program specialist, and a 0.25 FTE program manager. New this year is a 0.75 FTE Administrative Specialist II to support administrative functions of the program. Support also continues for marketing and outreach (\$10,000), the special projects fund (\$2,500), and translation services (\$3,375).
- **General Community Engagement:** Support continues for a 0.75 FTE program manager position. New this year is a 0.25 FTE Administrative Specialist II to support administrative functions of the program. Professional services of \$66,125 includes support for digital tools implementation (\$25,000), leadership development training (\$25,000), translation services (\$1,125) and the Westside Voices online panel (\$15,000) as it transitions from Support Services County Communications to Community Engagement.

The General Fund subsidy increases \$81,367 (34%).

County Emergency Management 100-3210

Budget Detail

The County Emergency Management organization was created in fiscal year 2013-14. This function prepares the County to respond to emergencies through planning, system and plan development, training, and coordination with other agencies, businesses and the public.

1. **County Emergency Management (100-321005):** This program develops County emergency management plans, coordinates planning with and between departments and divisions, maintains County emergency operations facilities, coordinates training for County staff, provides preparedness resources for the public and manages financial accounting for County emergency management staff.
2. **Emergency Management Cooperative (EMC) (100-321010):** This program, which is funded by the Cooperative's member agencies, was merged into the County Emergency Management Program (100-321005) in fiscal year 2016-17. The ECM provides for emergency management planning and coordination with, and between, public agencies and private organizations across the County.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 321005 County Emergency Management	\$ 789,139	789,139	913,782			124,643	16%
<i>by category</i>							
Intergovernmental revenues	250,000	250,000	220,000			(30,000)	-12%
Interfund	12,500	12,500	12,500			-	
Miscellaneous	90,448	90,448	105,448			15,000	17%
Total Revenues	352,948	352,948	337,948			(15,000)	-4%
Personnel Services	674,088	674,088	706,637			32,549	5%
Materials & Services	115,051	115,051	207,145			92,094	80%
Total Expenditures	789,139	789,139	913,782			124,643	16%
General Fund Subsidy \$	436,191	436,191	575,834			139,643	32%
FTE's	5.00	5.00	5.00			-	

Budget Analysis:

During fiscal year 2016-17 the County Emergency Management and Emergency Management Cooperative (EMC) program budgets were consolidated into a single program and a transition of the EMC Director from TVF&R employment to County employment in the position of County Emergency Manager.

FY 2017-18 will include further evolution and integration of County Emergency Management and EMC activities as the County assumes full responsibility for funding the County Emergency Manager and partner agency funds (EMC) are applied solely to implementing the EMC's annual work plan.

The EMC continues its collaborative work with the participation of Washington County, Clean Water Services, TVF&R, and the cities of Beaverton, Cornelius, Forest Grove, Sherwood, Tigard and Tualatin. Key work priorities for FY 2017-18 include: 1) emergency fuel management planning; 2) hazardous materials release planning; 3) EOC Operations and Planning course development and 4) disability, access and functional needs planning.

County Emergency Management will continue to lead and support the work of the EMC while pursuing other county-specific efforts. County work priorities include: 1) disaster communications planning; 2) Support Services DOC development; 3) recovery planning; 4) EOC requirements planning; 5) workforce readiness development and 6) website enhancement.

The Department of Support Services provides quality and cost-effective services that uphold the public trust and assist the County in the fulfillment of its mission. The divisions within Support Services include: Finance, Purchasing; Human Resources, Information Technology Services, Facilities and Parks Services, Risk Management, Central Services, Emergency Management and Fleet Services. Support Services Administration includes the following three programs:

1. **County Communications (100-351005):** Provides communications support and graphics design services to County departments.
2. **Sustainability (100-351010):** Coordinates all sustainability initiatives throughout the County.
3. **Risk (100-351015):** Manages the County's insurance programs for liability/casualty, property, workers compensation; and oversees the County's safety programs.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 351005 County Communications \$	178,214	178,214	120,766			(57,448)	-32%
100 351010 Sustainability	273,019	273,019	260,321			(12,698)	-5%
100 351015 Risk Services Administrator	613,947	613,947	662,316			48,369	8%
Total	1,065,180	1,065,180	1,043,403			(21,777)	-2%
<i>by category</i>							
Intergovernmental revenues	26,132	26,132	-			(26,132)	-100%
Interfund	10,000	10,000	10,000			-	
Miscellaneous	45,250	45,250	45,750			500	1%
Total Revenues	81,382	81,382	55,750			(25,632)	-31%
Personnel Services	954,725	954,725	968,337			13,612	1%
Materials & Services	108,655	108,655	73,266			(35,389)	-33%
Interdepartmental	1,800	1,800	1,800			-	
Total Expenditures	1,065,180	1,065,180	1,043,403			(21,777)	-2%
General Fund Subsidy \$	983,798	983,798	987,653			3,855	0%
FTE's	8.00	8.00	8.00			-	

Budget Analysis:

Revenues decrease \$25,632 (31%) due to anticipated grant revenue in fiscal year 2016-17 that will not be repeated in FY 2017-18.

Expenditures decrease \$21,777 (2%). Personnel Services increase \$13,612 (1%) due primarily to the net impact of increases in salaries, PERS and health benefits; partially off-set by reductions due to staff turn-over and hiring staff at lower wages than were anticipated in the FY 2016-17 budget and the elimination of a part-time temporary position.

Materials & Services decrease \$35,389 (33%) due primarily to the elimination of a grant in the Sustainability Program.

The General Fund subsidy increases \$3,855 (less than 1%).

The Finance Division is responsible for preserving and maintaining the County's financial integrity and trustworthiness.

1. **Finance Division (100-351505):** This program is responsible for managing all the finance and accounting activities of the County and includes the following work units:
 - **Budget:** Coordinates the County's annual budget process, provides on-going budget analysis, financial forecasting, develops the cost allocation plan and creates the annual schedule of County user fees.
 - **Management Accounting:** Reconciles accounting records and bank statements, maintains all capital asset records, oversees the external financial audit and preparation of the Comprehensive Annual Financial Report, and debt management.
 - **Operations:** Processes accounts payable, accounts receivable, payroll and employee expense and travel reimbursements, administers the transient lodging tax and purchasing card programs and conducts travel reviews.
 - **Treasury:** Manages cash flow and investment portfolio activity; distributes the tax turnovers and provides banking and investment services to Clean Water Services.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 351505 Financial Management	\$ 2,427,704	2,427,704	2,586,852			159,148	7%
<i>by category</i>							
Fines & Forfeitures	4,300	4,300	4,000			(300)	-7%
Miscellaneous	160,250	160,250	175,250			15,000	9%
Total Revenues	164,550	164,550	179,250			14,700	9%
Personnel Services	1,873,709	1,873,709	2,044,340			170,631	9%
Materials & Services	457,995	457,995	446,512			(11,483)	-3%
Other	96,000	96,000	96,000			-	
Total Expenditures	2,427,704	2,427,704	2,586,852			159,148	7%
General Fund Subsidy	\$ 2,263,154	2,263,154	2,407,602			144,448	6%
FTE's	16.00	16.00	16.00			-	

Budget Analysis:

Revenues increase \$14,700 (9%) due primarily to an increase in the fee charged for the collection and remittance of transient lodging tax (TLT) to cities and Washington County Visitors Association in the county. The fee is assessed based on staff time spent on transient lodging tax issues and, new for fiscal year 2017-18, includes the partial cost recovery of outsourcing the annual TLT audits. Revenues consist mainly of collections of past due accounts (\$40,000), rebates from purchasing cards (\$80,000) and the transient lodging tax administration fees (\$55,000).

Expenditures increase \$170,631 (9%) due primarily to Personnel Services for salaries, PERS, health benefits and the double filling of a Payroll Specialist position for six months and a Senior Accounting Assistant position for two months. The increase also includes resources set aside to pay vacation buy-outs for retiring staff members.

Materials & Services decrease \$11,483 (3%) due primarily to a \$25,000 reduction in services contracts for bad debt collection services.

The General Fund subsidy increases \$144,448 (6%).

The Human Resources Division provides leadership and support to the organization for all human resource related activities.

1. **Employee Services (100-352005):** This program provides staff support for recruitment and selection; classification and compensation; personnel rules and regulations; collective bargaining (employee relations); Civil Service Commission; personnel records; human resource information system; position control, benefits administration, Equal Employment Opportunity; training and development; consultation and support; performance appraisal system and employee recognition.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 352005 Employee Services	\$ 2,635,024	2,635,024	2,867,195			232,171	9%
<i>by category</i>							
Personnel Services	2,284,624	2,284,624	2,497,389			212,765	9%
Materials & Services	350,400	350,400	369,806			19,406	6%
Total Expenditures	2,635,024	2,635,024	2,867,195			232,171	9%
General Fund Subsidy \$	2,635,024	2,635,024	2,867,195			232,171	9%
FTE's	19.75	19.75	20.00			0.25	1%

Budget Analysis:

Expenditures increase \$232,171 (9%) due primarily to the increase in Personnel Services related to salaries, PERS and health benefits. Materials & Services increase \$19,406 (6%) due primarily to increases in advertising (\$10,000); professional services (\$38,300) primarily for back ground checking services and training consultants; and other miscellaneous changes offset by reductions in legal costs as there are no scheduled union negotiations.

The General Fund subsidy increases \$232,171 (9%).

The Human Resources Division continues to focus on a number of Countywide initiatives that include diversity and inclusion, affirmative action, program compliance, organizational development, leadership and supervisory training, benefits administration, policy development, recruitment and outreach and employee and labor relations.

Information Technology Services Division provides comprehensive technology services to Washington County departments and offices. The division has the following programs:

1. **ITS Maintenance (100-352505):** This program captures the costs of maintaining the County's information technology and voice systems. These systems include over one hundred servers and over 2,000 personnel computers, laptops and printers as well as the network infrastructures to allow for centralized high performance storage and for seamless, transparent network connectivity.
2. **ITS Operations (100-352510):** This program accounts for the costs of supporting the County's information technology and telecommunications services including staff and office related expenses.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 352505 ITS Maintenance	\$ 4,652,683	4,652,683	5,126,435			473,752	10%
100 352510 ITS Operations	9,675,248	9,675,248	10,730,129			1,054,881	11%
Total	14,327,931	14,327,931	15,856,564			1,528,633	11%
<i>by category</i>							
Interdepartmental	713,760	713,760	785,100			71,340	10%
Operating Transfers In	106,864	106,864	129,264			22,400	21%
Total Revenues	820,624	820,624	914,364			93,740	11%
Personnel Services	9,502,233	9,502,233	10,513,505			1,011,272	11%
Materials & Services	4,825,698	4,825,698	5,327,559			501,861	10%
Capital Outlay	-	-	15,500			15,500	
Total Expenditures	14,327,931	14,327,931	15,856,564			1,528,633	11%
General Fund Subsidy \$	13,507,307	13,507,307	14,942,200			1,434,893	11%
FTE's	73.00	73.00	77.00			4.00	5%

Budget Analysis:

Revenues increase \$93,740 (11%) due primarily to the addition of 4.00 new FTE whose cost is partially reimbursed by special funds in other departments.

Personnel Services increase \$1,011,272 (11%) due primarily to salaries, PERS and health benefits. The new positions include a 1.00 FTE Help Desk Technician; 1.00 FTE Information Systems Analyst II; 1.00 FTE Senior Network Analyst and a 1.00 FTE Senior Information Analyst. Three of the positions enhance the depth in the critical areas of customer service (Help Desk), advanced support for user configurations and core enterprise network resources. The fourth position is an investment in capacity required to actively pursue work flow solutions for County functions.

Materials & Services increase \$501,861 (10%) compared to fiscal year 2016-17. The increase is primarily related to annual maintenance and support for new or upgraded applications implemented in the prior fiscal year and reflecting the end of multi-year prepaid agreements for major systems including the storage environment.

The General Fund subsidy increases \$1,434,893 (11%).

Purchasing coordinates and supports the competitive procurement of materials and services.

Purchasing Services is dedicated to excellence in public procurement services that provide consistent customer satisfaction and preservation of the public trust by developing and maintaining fair and ethical competitive procurement practices. The division has the following programs:

1. **Purchasing Services (100-353005):** Responsible for 1) creating, posting and publishing current solicitation opportunities such as request for quotes, invitation to bids and request for proposals and 2) training department staff, reviewing contracts and administering purchasing/contracting policies and procedures.
2. **Personnel Property Disposition (100-353010):** Obtains necessary surplus declarations, provides storage facilities, and coordinates auctions and other formal sales, as well as the record keeping.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 353005 Purchasing Services	\$ 431,126	431,126	451,999			20,873	5%
100 353010 Personal Property Dispositio	700	700	700			-	
Total	431,826	431,826	452,699			20,873	5%
<i>by category</i>							
Miscellaneous	8,000	8,000	10,000			2,000	25%
Total Revenues	8,000	8,000	10,000			2,000	25%
Personnel Services	411,366	411,366	431,842			20,476	5%
Materials & Services	20,210	20,210	20,607			397	2%
Other	250	250	250			-	
Total Expenditures	431,826	431,826	452,699			20,873	5%
General Fund Subsidy \$	423,826	423,826	442,699			18,873	4%
FTE's	4.00	4.00	4.00			-	

Budget Analysis:

Expenditures increase \$20,873 (5%) due primarily to salaries, PERS and health benefits. Staffing levels remain unchanged from prior years and operationally this represents a status quo budget.

Revenue from surplus property disposition is anticipated to increase \$2,000 (25%) due to items related to the seismic upgrade project.

The General Fund subsidy increases \$18,873 (4%).

The Facilities Division provides maintenance and repair of County owned and leased buildings and properties (over 1.46 million square feet), grounds and associated landscape. The work of the division is accomplished with a blended compliment of County staff and outside contractors. The division has the following programs:

1. **Maintenance (100-353505):** Includes contracts for services and supplies required for the maintenance, repair, cleaning and landscaping of County-owned or operated facilities.
2. **Operations (100-353525):** Includes personnel services and all related costs such as training, travel, uniforms, etc.
3. **Real Property Maintenance (100-353526):** Includes financial activities related to maintenance of County owned real property. This was previously budgeted for in the Facilities Capital Projects Fund 356 Program 358031.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 353505 Facilities Maintenance	\$ 5,157,382	5,157,382	5,510,738			353,356	7%
100 353525 Facilities Operations	4,725,825	4,725,825	5,478,918			753,093	16%
100 353526 Real Property Maintenance	19,925	19,925	59,950			40,025	201%
Total	9,903,132	9,903,132	11,049,606			1,146,474	12%
<i>by category</i>							
Interdepartmental	2,000	2,000	10,000			8,000	400%
Miscellaneous	96,804	96,804	102,000			5,196	5%
Operating transfers in	132,909	132,909	114,710			(18,199)	-14%
Total Revenues	231,713	231,713	226,710			(5,003)	-2%
Personnel Services	4,413,005	4,413,005	5,053,094			640,089	15%
Materials & Services	5,386,350	5,386,350	5,798,895			412,545	8%
Other	15,102	15,102	13,602			(1,500)	-10%
Interdepartmental	2,875	2,875	1,300			(1,575)	-55%
Capital Outlay	85,800	85,800	182,715			96,915	113%
Total Expenditures	9,903,132	9,903,132	11,049,606			1,146,474	12%
General Fund Subsidy \$	9,671,419	9,671,419	10,822,896			1,151,477	12%
FTE's	40.80	41.80	44.80			3.00	7%

Budget Analysis:

Expenditures increase \$1,146,474 (12%).

The Facilities Maintenance program represents \$353,356 (7%) of this increase due primarily to costs associated with recently purchased buildings, including the Public Service Annex, Adams Crossing and the Public Safety Training Center. The increase is primarily the result of the following: 1) \$331,339 increase in specialized contracting services; 2) \$56,500 increase in utilities; 3) \$48,000 for leased space in the 1890 Building; \$72,883 decrease in supplies and other less significant adjustments.

The Facilities Operations program represents \$753,093 (16%) of the overall increase due to multiple factors including: \$582,959 in Personnel Services due to salaries, PERS and health benefits. This adjustment includes the addition of 3.00 FTE, including: a 1.00 FTE Facilities Maintenance Technician II; 1.00 FTE Senior Facilities Maintenance Technician (HVAC) and a 1.00 FTE Building Information Modeling (BIM) specialist. The proposed budget also includes a \$96,915 (113%) increase in Capital Outlay related to new vehicles and equipment primarily related to staff additions.

The Facilities Real Property program represents \$40,025 (201%) of the increase. The increase in Real Property is due to a greater inventory of foreclosed properties. The costs of this program are typically offset by revenues from sales of foreclosed properties.

The Division continues to pursue improvements and programs to reduce energy consumption, increase recycling and deploy green practices. The General Fund subsidy increases \$1,151,477 (12%).

Fleet Services is responsible for the procurement of safe, dependable, cost-effective vehicles and equipment and to manage and maintain these assets through quality service programs.

1. **Fleet Services (500-354005):** Provides scheduled and unscheduled maintenance and repair of County vehicles and equipment.
 - Vehicle and Equipment Acquisition and Disposal: Provides specification development, acquisition process management, up fitting and in-service preparation, modifications, decommissioning and disposal.
 - Fuel: Provides fuel supply and support for County vehicles and equipment.
 - Motor Pool: Provides short-term rental of passenger vehicles to County departments.
 - Contract Administration: Provides a wide variety of contracts in support of the above services.
 - Policy Development: Provides oversight for the acquisition and operation of vehicles and equipment through administration of the County Vehicle and Equipment Use policy.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
500 354005 Fleet Services	\$ 4,280,202	4,280,202	4,359,560			79,358	2%
<i>by category</i>							
Charges for Services	3,924,950	3,924,950	3,860,275			(64,675)	-2%
Interdepartmental	38,000	38,000	-			(38,000)	-100%
Miscellaneous	2,750	2,750	2,700			(50)	-2%
Total Revenues	3,965,700	3,965,700	3,862,975			(102,725)	-3%
Personnel Services	1,616,952	1,616,952	1,766,143			149,191	9%
Materials & Services	1,974,922	1,974,922	2,003,065			28,143	1%
Interdepartmental	318,762	318,762	305,465			(13,297)	-4%
subtotal	3,910,636	3,910,636	4,074,673			164,037	4%
Contingency	369,566	369,566	284,887			(84,679)	-23%
Total Expenditures	4,280,202	4,280,202	4,359,560			79,358	2%
Revenues under expenditures	(314,502)	(314,502)	(496,585)			(182,083)	58%
Beginning Fund Balance	314,502	314,502	496,585			182,083	58%
Ending Fund Balance \$	-	-	-			-	
FTE's	16.00	16.00	16.00			-	

Budget Analysis:

Revenues decrease \$102,725 (3%) and expenditures, excluding Contingency, increase \$164,037 (4%). The beginning fund balance increases \$182,083 (58%).

Personnel Services increase \$149,191 (9%) due to an increase of one temporary position, salaries, PERS and health benefits.

Materials & Services increase \$28,143 (1%) due to minor adjustments over multiple line items. Automotive maintenance and repair services are cyclical and include specialized services not provided directly by Fleet Services staff. Outsourced services include auto body repair, glass replacement, upholstery repair, transmission repair and auto detailing services. Fuel costs are expected to rise slightly in fiscal year 2017-18. All other requested expenditures continue at current service levels.

Interdepartmental expenditures decrease \$13,297 (4%) due primarily to lower appropriations for ITS projects.

The Contingency decreases \$84,679 (23%) and is available to address any unforeseen events.

Central Services is a special fund that provides services to County departments and associated agencies, including: U.S. mail; parcel and freight deliveries; ordering and delivery of office supplies; printing services and coordination of the internal copier program.

1. **Administration (516-354505):** Accounts for the Contingency and interest earnings for the entire Central Services fund.
2. **Mail Messenger Services (516-354510):** Pickup and delivery for U.S. mail, UPS, Federal Express, state shuttle and non-mail items; as well as posting and accounting for all outgoing U.S. mail, UPS and Federal Express.
3. **Printing and Copiers (516-354520):** Provides printing services, including forms, letterhead, envelopes, business cards, booklets, multiple color specialty jobs and high speed printing.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
516 354505 Contingency	\$ 12,535	12,535	42,731			30,196	241%
516 354510 Mail Messenger	1,097,499	1,097,499	1,104,547			7,048	1%
516 354520 Printing and Copiers	614,863	614,863	624,472			9,609	2%
Total	1,724,897	1,724,897	1,771,750			46,853	3%
<i>by category</i>							
Charges for Services	1,495,496	1,495,496	1,593,485			97,989	7%
Miscellaneous	215,200	215,200	172,869			(42,331)	-20%
Total Revenues	1,710,696	1,710,696	1,766,354			55,658	3%
Personnel Services	524,227	524,227	543,965			19,738	4%
Materials & Services	885,562	885,562	925,681			40,119	5%
Interdepartmental	200,560	200,560	194,373			(6,187)	-3%
Capital Outlay	102,013	102,013	65,000			(37,013)	-36%
subtotal	1,712,362	1,712,362	1,729,019			16,657	1%
Contingency	12,535	12,535	42,731			30,196	241%
Total Expenditures	1,724,897	1,724,897	1,771,750			46,853	3%
Revenues under expenditures	(14,201)	(14,201)	(5,396)			8,805	-62%
Beginning Fund Balance	14,201	14,201	5,396			(8,805)	-62%
Ending Fund Balance \$	-	-	-			-	
FTE's	7.00	7.00	7.00			-	

Budget Analysis:

Revenues increase \$55,658 (3%).

Personnel Services increase \$19,738 (4%). Capital Outlay decreases \$37,013 (36%) based on the schedule for the purchase of new copiers for departments and no vehicle purchase for fiscal year 2017-18.

Contingency increases \$30,196 (241%). Contingency funds will be increased in fiscal year 2017-18 as the Mail Messenger fees are increased to be set aside for future equipment replacements. The Contingency fluctuates over a five-six year period as revenues are set aside and used for replacement equipment.



Public Safety and Justice

Sheriff's Office Administration	100-4010
Law Enforcement	100-4020
Jail	100-4030
District Attorney	100-4510
Juvenile	100-5010
Juvenile Administration	100-5030
Jail Health Care	100-7020
Justice Court	100-8010
Law Library	176-8510
District Patrol	182-4020
Sheriff's Contract Services	186-4060
Community Corrections	188-5510
Juvenile Grants	196-5040
Juvenile Conciliation Services	197-5020
Court Security	202-4040
Grants & Donations	224-4050
Jail Commissary	226-4030
Juvenile High Risk Prevention Funds	228-5050
Local Option Levy Administration	234-1690
Local Option Levy Sheriff's Administration	234-4010
Local Option Levy Law Enforcement	234-4020
Local Option Levy Jail	234-4030
Local Option Levy District Attorney	234-4510
Local Option Levy Juvenile	234-5010
Local Option Levy Community Corrections	234-5515
Civil Forfeitures	238-4090

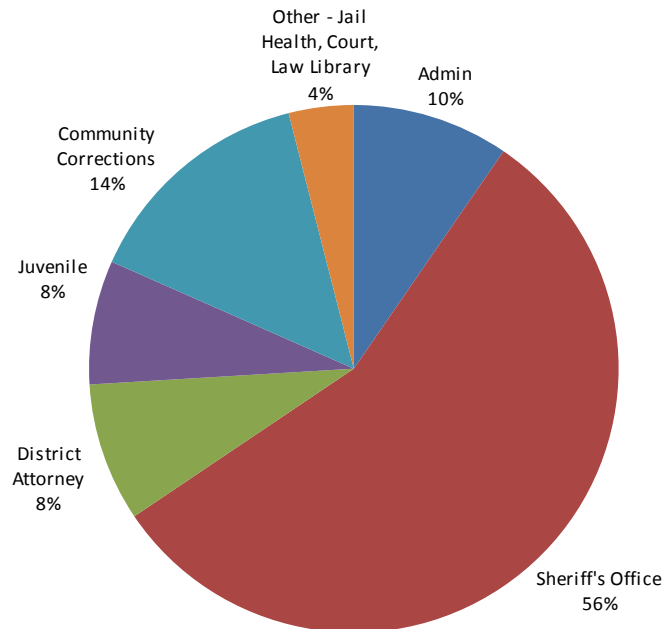
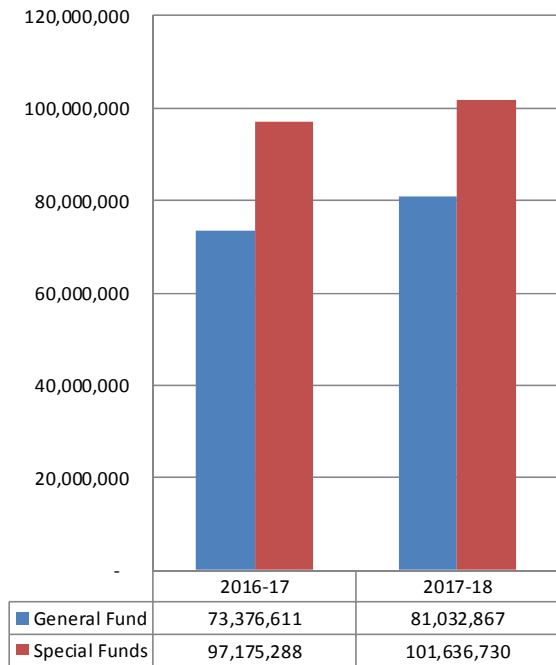
PUBLIC SAFETY & JUSTICE

Public Safety & Justice provides services for Washington County citizens to ensure the public's safety and welfare, and a justice system that functions in a collaborative and cooperative effort.

Organization Unit Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
LOL -Administration	\$ 15,156,320	15,156,320	17,484,951			2,328,631	15%
 subtotal - Administration	15,156,320	15,156,320	17,484,951			2,328,631	15%
Sheriff's Office Administration	5,195,000	5,195,000	5,257,656			62,656	1%
Law Enforcement Services	18,727,213	18,727,213	22,641,701			3,914,488	21%
Jail	24,814,994	24,814,994	26,598,868			1,783,874	7%
District Patrol	25,038,480	25,038,480	26,404,793			1,366,313	5%
Sheriff's Office Contract Services	3,575,836	3,575,836	1,232,856			(2,342,980)	-66%
Court Security Fund	1,098,720	1,098,720	1,334,300			235,580	21%
Grants and Donations	2,288,178	2,288,178	2,378,178			90,000	4%
Jail Commissary	482,629	482,629	688,098			205,469	43%
LOL -Sheriff's Office Admin	1,291,974	1,291,974	1,331,787			39,813	3%
LOL -Law Enforcement Services	10,588,441	10,588,441	11,376,118			787,677	7%
LOL -Jail	2,571,950	2,571,950	2,620,816			48,866	2%
Civil Forfeitures	758,210	758,210	382,851			(375,359)	-50%
 subtotal - Sheriff's Office	96,431,625	96,431,625	102,248,022			5,816,397	6%
District Attorney	11,454,825	11,454,825	12,248,179			793,354	7%
LOL -District Attorney	2,889,202	2,889,202	3,279,606			390,404	14%
 subtotal - District Attorney	14,344,027	14,344,027	15,527,785			1,183,758	8%
Juvenile	6,532,130	6,532,130	6,992,669			460,539	7%
Juvenile Administration	1,340,241	1,340,241	1,409,112			68,871	5%
Juvenile Grants	847,575	847,575	702,226			(145,349)	-17%
Juvenile Conciliation Services	678,197	678,197	742,622			64,425	9%
Juvenile High Risk Prevention Funds	2,413,350	2,413,350	2,439,222			25,872	1%
LOL -Juvenile	1,452,951	1,452,951	1,592,093			139,142	10%
 subtotal - Juvenile	13,264,444	13,264,444	13,877,944			613,500	5%
Community Corrections	20,553,703	20,553,703	21,719,425			1,165,722	6%
LOL -Community Corrections	4,110,330	4,110,330	4,580,973			470,643	11%
 subtotal - Community Corrections	24,664,033	24,664,033	26,300,398			1,636,365	6%
Jail Health Care	4,520,399	4,520,399	5,074,554			554,155	12%
Washington County Justice Court	791,809	791,809	810,128			18,319	2%
Law Library	1,379,242	1,379,242	1,345,815			(33,427)	-2%
 subtotal - Other	6,691,450	6,691,450	7,230,497			539,047	8%
Totals	170,551,899	170,551,899	182,669,597			12,117,698	7%
General Fund	73,376,611	73,376,611	81,032,867			7,656,256	10%
Special Funds	97,175,288	97,175,288	101,636,730			4,461,442	5%
Totals	\$ 170,551,899	170,551,899	182,669,597			12,117,698	7%
FTE's	908.70	910.70	922.20			11.50	1%

BUDGET OVERVIEW

Category Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
Taxes	\$ 23,918,682	23,918,682	25,265,810			1,347,128	6%
Licenses & Permits	655,300	655,300	698,300			43,000	7%
Intergovernmental	23,551,221	23,551,221	23,614,208			62,987	0%
Charges for Services	5,721,702	5,721,702	5,397,840			(323,862)	-6%
Fines & Forfeitures	2,515,000	2,515,000	2,515,000			-	0%
Interdepartmental	4,072,805	4,072,805	4,219,003			146,198	4%
Miscellaneous	27,923,129	27,923,129	29,077,402			1,154,273	4%
Operating Transfers In	1,437,454	1,437,454	2,606,428			1,168,974	81%
Total Revenues	89,795,293	89,795,293	93,393,991			3,598,698	4%
Personnel Services	108,230,800	108,230,800	117,515,809			9,285,009	9%
Materials & Services	27,149,613	27,149,613	27,361,988			212,375	1%
Other	3,630,069	3,630,069	3,429,005			(201,064)	-6%
Interfund	14,218,091	14,218,091	14,507,753			289,662	2%
Operating Transfers Out	17,495	17,495	17,447			(48)	0%
Capital Outlay	1,297,235	1,297,235	757,900			(539,335)	-42%
subtotal - Expenditures	154,543,303	154,543,303	163,589,902			9,046,599	6%
Contingency	16,008,596	16,008,596	19,079,695			3,071,099	19%
Total Expenditures	170,551,899	170,551,899	182,669,597			12,117,698	7%
Revenues under expenditures	(80,756,606)	(80,756,606)	(89,275,606)			(8,519,000)	11%
General Fund Subsidy	61,395,611	61,395,611	66,903,842			5,508,231	9%
Beginning Balances	19,360,995	19,360,995	22,371,764			3,010,769	16%
Ending Fund Balances \$	-	-	-			-	

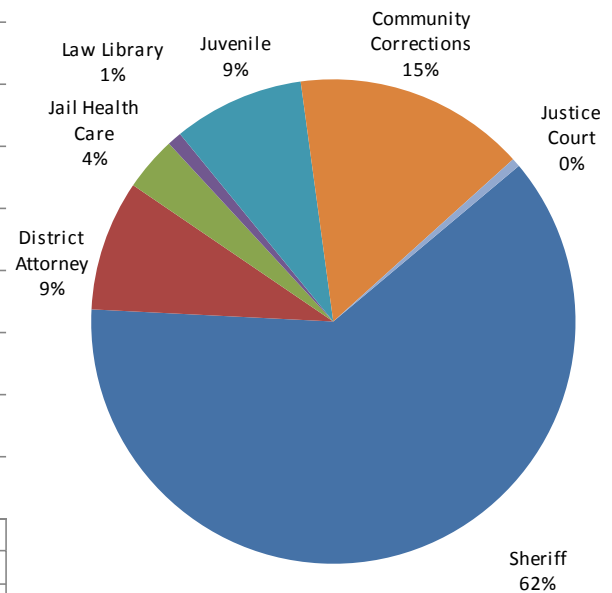


PUBLIC SAFETY & JUSTICE without Local Option Levy Fund

Organization Unit Description	Adopted 2016-17	Modified 2016-17	Proposed 2017-18	Approved 2017-18	Adopted 2017-18	Change	
						\$	%
Sheriff's Office Administration	\$ 5,195,000	5,195,000	5,257,656			62,656	1%
Law Enforcement Services	18,727,213	18,727,213	22,641,701			3,914,488	21%
Jail	24,814,994	24,814,994	26,598,868			1,783,874	7%
District Patrol	25,038,480	25,038,480	26,404,793			1,366,313	5%
Sheriff's Office Contract Services	3,575,836	3,575,836	1,232,856			(2,342,980)	-66%
Court Security Fund	1,098,720	1,098,720	1,334,300			235,580	21%
Grants and Donations	2,288,178	2,288,178	2,378,178			90,000	4%
Jail Commissary	482,629	482,629	688,098			205,469	43%
Civil Forfeitures	758,210	758,210	382,851			(375,359)	-50%
subtotal - Sheriff's Office	81,979,260	81,979,260	86,919,301			4,940,041	6%
District Attorney	11,454,825	11,454,825	12,248,179			793,354	7%
subtotal - District Attorney	11,454,825	11,454,825	12,248,179			793,354	7%
Juvenile	6,532,130	6,532,130	6,992,669			460,539	7%
Juvenile Administration	1,340,241	1,340,241	1,409,112			68,871	5%
Juvenile Grants	847,575	847,575	702,226			(145,349)	-17%
Juvenile Conciliation Services	678,197	678,197	742,622			64,425	9%
Juvenile High Risk Prevention Funds	2,413,350	2,413,350	2,439,222			25,872	1%
subtotal - Juvenile	11,811,493	11,811,493	12,285,851			474,358	4%
Community Corrections	20,553,703	20,553,703	21,719,425			1,165,722	6%
subtotal - Community Corrections	20,553,703	20,553,703	21,719,425			1,165,722	0%
Law Library	1,379,242	1,379,242	1,345,815			(33,427)	-2%
subtotal - Law Library	1,379,242	1,379,242	1,345,815			(33,427)	-2%
Jail Health Care	4,520,399	4,520,399	5,074,554			554,155	12%
Washington County Justice Court	791,809	791,809	810,128			18,319	2%
subtotal - Other	5,312,208	5,312,208	5,884,682			572,474	11%
Totals	132,490,731	132,490,731	140,403,253			7,912,522	6%
General Fund	73,376,611	73,376,611	81,032,867			7,656,256	10%
Special Funds	59,114,120	59,114,120	59,370,386			256,266	0%
Totals	\$ 132,490,731	132,490,731	140,403,253			7,912,522	6%
FTE's	765.45	767.45	775.15			7.70	1%

Budget Overview

Category Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
Licenses & Permits	\$ 655,300	655,300	698,300			43,000	7%
Intergovernmental	23,114,303	23,114,303	23,188,991			74,688	0%
Charges for Services	5,650,772	5,650,772	5,348,140			(302,632)	-5%
Fines & Forfeitures	2,515,000	2,515,000	2,515,000			-	0%
Interfund	4,072,805	4,072,805	4,219,003			146,198	4%
Miscellaneous	27,777,252	27,777,252	28,932,076			1,154,824	4%
Operating Transfers In	1,437,454	1,437,454	2,606,428			1,168,974	81%
Total Revenues	65,222,886	65,222,886	67,507,938			2,285,052	4%
Personnel Services	91,506,003	91,506,003	99,173,165			7,667,162	8%
Materials & Services	24,303,816	24,303,816	24,337,056			33,240	0%
Other	2,929,293	2,929,293	2,519,422			(409,871)	-14%
Interfund	10,707,103	10,707,103	10,831,517			124,414	1%
Operating Transfers Out	17,495	17,495	17,447			(48)	0%
Capital Outlay	1,118,859	1,118,859	682,900			(435,959)	-39%
subtotal - Expenditures	130,582,569	130,582,569	137,561,507			6,978,938	5%
Contingency	1,908,162	1,908,162	2,841,746			933,584	49%
Total Expenditures	132,490,731	132,490,731	140,403,253			7,912,522	6%
Revenues over(under) expenditures	(67,267,845)	(67,267,845)	(72,895,315)			(5,627,470)	8%
General Fund Subsidy	61,395,611	61,395,611	66,903,842			5,508,231	9%
Beginning Balances	5,872,234	5,872,234	5,991,473			119,239	2%
Ending Fund Balances \$	-	-	-			-	



This organization unit provides direction and support for the entire Sheriff's Office operations. The organization contains the following administrative programs:

1. **Executive Administration (100-401005):** Provides direction for the Sheriff's Office including strategic planning and policy development. Provides public information, media relations and labor negotiations.
2. **Business Support Services (100-401010):** Provides business support to the Sheriff's Office including budget development/control; cost accounting; purchasing; inventory control; inmate banking; cash control; contract negotiation/administration; personnel and payroll activities; grant administration and facilities liaison.
3. **Training (100-401015):** Coordinates both in-house and external training for all Sheriff's Office personnel.
4. **Law Enforcement Technology (100-401020):** Collects, analyzes and presents information in support of effective management decision making; provides operations analysis and support including intelligence data and crime analysis. This program was previously named Research & Planning.
5. **Professional Standards Unit (100-401025):** Conducts internal affairs investigations; responds to citizen complaints and conducts background investigations of potential employees, vendors, etc. Coordinates testing and hiring of employees.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 401005 Executive Administration	\$ 1,384,477	1,384,477	1,462,065			77,588	6%
100 401010 Business Support Services	1,176,619	1,176,619	1,259,973			83,354	7%
100 401015 Training	1,303,601	1,303,601	1,421,844			118,243	9%
100 401020 Law Enforcement Technology	414,055	414,055	481,883			67,828	16%
100 401025 Professional Standards	916,248	916,248	631,891			(284,357)	-31%
Total	5,195,000	5,195,000	5,257,656			62,656	1%
<i>by category</i>							
Intradepartmental	38,859	38,859	40,025			1,166	3%
Miscellaneous	335,596	335,596	374,002			38,406	11%
Total Revenues	374,455	374,455	414,027			39,572	11%
Personnel Services	4,463,577	4,463,577	4,473,385			9,808	0%
Materials & Services	655,248	655,248	704,158			48,910	7%
Other	31,175	31,175	33,513			2,338	7%
Interfund	45,000	45,000	32,000			(13,000)	-29%
Capital Outlay	-	-	14,600			14,600	
Total Expenditures	5,195,000	5,195,000	5,257,656			62,656	1%
General Fund Subsidy \$	4,820,545	4,820,545	4,843,629			23,084	0%
FTE's	34.75	34.75	33.75			(1.00)	-3%

Budget Analysis:

Revenues increase \$39,572 (11%). This reflects administrative overhead adjustment increases \$38,406 (11%) for contracted services by Tri-Met and the cities of Banks, Gaston and Cornelius.

Expenditures increase \$62,656 (1%). Personnel Services increase \$9,808 (less than 1%) due to the re-allocation of 2.00 FTE to Law Enforcement Services and the increase of 1.00 FTE for a Background Investigator. Materials & Services increase \$48,910 (7%) and include an issued duty equipment replacement cost increase of \$34,985 (43%) and an ammunition costs increase of \$7,840 (4%). Interfund decreases \$13,000 (29%) related to forfeiture legal costs now calculated through the cost allocation plan. Other increases \$2,338 (7%) for WCCCA (Washington County Consolidated Communications Agency) costs. Capital Outlay includes the purchase of a Gator used by the Training unit to move ammunition and equipment.

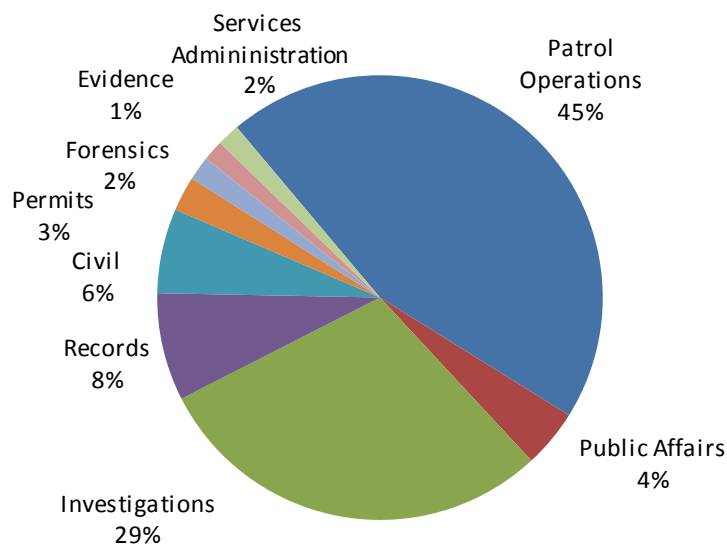
The General Fund subsidy increases \$23,084 (less than 1%).

This organizational unit provides Sheriff's Office (SO) support for the following service programs which are supported by either the General Fund or special fee-based revenues:

1. **Patrol Operations (100-402005):** Provides traffic enforcement and accident investigation services; responds to citizen generated calls for service; patrols County roads, neighborhoods and businesses to prevent criminal activity.
2. **Investigations (100-402010):** Investigates crimes and criminal organizations related to Washington County by utilizing both traditional and undercover investigative methodologies. Investigations are conducted internally and through participation on interagency teams/task forces; investigators perform crime analysis and case management functions. The division also provides countywide services with regard to narcotics enforcement, gang activity suppression, criminal intelligence, auto theft enforcement, sex offender registration and violent crimes.
3. **Records (100-402015):** Maintains, distributes and stores criminal and jail records; accepts citizen crime reports over the phone; collects fees for service from the public; processes inmate bail and processes warrants.
4. **Crime Prevention (100-402020):** Provides community education designed to reduce incidence and fear of criminal victimization. Topics include but are not limited to: personal safety, identity theft, neighborhood watch, recognizing child molesters, gangs and graffiti and an award-winning methamphetamine awareness campaign. All topics available in English and Spanish. The unit works closely with patrol deputies to address neighborhood livability issues, nuisance properties and provides citizens aged 65 and older assistance in reducing incidence and fear of criminal victimization.
5. **Civil (100-402030):** Processes and services protective orders and subpoenas. Enforces eviction orders, restraining orders, child custody orders and orders to seize and sell property. Responds to abandoned vehicle complaints.
6. **Permits (100-402035):** Administers the County alarm ordinance by processing alarm permit applications, tracks alarm incidents and regulates false alarm actions. Processes state mandated concealed handgun applications and licenses and provides fingerprint services to the public.
7. **Forensics (100-402040):** Provides forensic collection activities at crime scenes. In order to better ensure forensic collection integrity through separation of duties and supervision. This function was previously housed in Investigations.
8. **Evidence (100-402045):** Provides logging, tracking, and disposition of evidence inventory related to criminal cases. In order to better ensure evidence process integrity through separation of duties and supervision. This function was previously housed in Investigations.
9. **Services Administration (100-402050):** Provides management and administrative support for direct services programs; coordinates Sheriff's Office volunteer program; and administers the tow contract program.

Law Enforcement 100-4020

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 402005 Patrol Operations	\$ 7,392,085	7,392,085	10,185,739			2,793,654	38%
100 402010 Investigations	6,208,969	6,208,969	6,654,300			445,331	7%
100 402015 Records	1,712,534	1,712,534	1,770,878			58,344	3%
100 402020 Public Affairs	860,855	860,855	957,379			96,524	11%
100 402030 Civil	1,353,376	1,353,376	1,392,290			38,914	3%
100 402035 Permits	531,834	531,834	573,525			41,691	8%
100 402040 Forensics	351,408	351,408	398,021			46,613	13%
100 402045 Evidence	316,152	316,152	340,137			23,985	8%
100 402050 Services Administration	-	-	369,432			369,432	
Total	18,727,213	18,727,213	22,641,701			3,914,488	21%
<i>by category</i>							
Licenses & Permits	619,000	619,000	662,000			43,000	7%
Intergovernmental	114,672	114,672	149,672			35,000	31%
Charges for Services	923,900	923,900	3,021,199			2,097,299	227%
Interfund	40,000	40,000	40,000			-	
Miscellaneous	170,700	170,700	157,300			(13,400)	-8%
Total Revenues	1,868,272	1,868,272	4,030,171			2,161,899	116%
Personnel Services	15,360,102	15,360,102	19,419,639			4,059,537	26%
Materials & Services	2,367,114	2,367,114	2,363,938			(3,176)	0%
Other	804,161	804,161	801,024			(3,137)	0%
Interfund	10,500	10,500	1,000			(9,500)	-90%
Capital Outlay	185,336	185,336	56,100			(129,236)	-70%
Total Expenditures	18,727,213	18,727,213	22,641,701			3,914,488	21%
General Fund Subsidy \$	16,858,941	16,858,941	18,611,530			1,752,589	10%
FTE's	126.65	126.65	145.90			19.25	15%



Budget Analysis:

Law Enforcement Services revenue increases \$2,161,899 (116%). Contract city law enforcement services for the cities of Banks, Cornelius and Gaston have been included in this budget increasing revenue \$2,264,199 (1,707%). Other revenue increases include state motor carrier program funding of \$35,000, criminal records fees of \$2,500 (9%) and concealed handgun fees of \$43,000 (16%) which are off-set by decreases in Nike contracted service fees \$75,000 (74%), civil foreclosure fees of \$22,000 (5%) and fingerprint fees of \$28,000 (15%).

Expenditures increase \$3,914,488 (21%) with \$2,264,199 contributable to contracted city law enforcement services. Personnel Services increase \$4,059,537 (26%) and include additional staff costs related to city contracts (\$1,885,995); cost of living and market adjustments for both fiscal year 2016-17 and FY 2017-18 associated with the ratification of the Washington County Police Officers Association (WCPOA) collective bargaining agreement; and a FY 2017-18 market adjustment non-represented staff, PERS and health benefits.

Materials & Services decrease \$3,176 (less than 1%) due primarily to reduced fleet operating costs of \$42,335 (4%) off-set by increases to training and travel \$13,920 (9%), uniform costs \$4,300 (8%) and general operating supplies \$4,700 (4%).

Capital Outlay decreases \$129,236 (70%) to cover the replacement of two patrol vehicles and a radar trailer. No new vehicles are requested.

Staffing levels reflect the addition of 19.25 FTE which includes 15.00 FTE servicing city contracts; 2.00 FTE deputies added based on population growth; a 0.25 FTE increase to an Administrative Specialist position and 2.00 FTE re-allocated from the Sheriff's Office Administration organizational unit.

The General Fund subsidy increases \$1,752,589 (10%).

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The Sheriff's Office jail programs are supported by either the General Fund or other departmental revenues and are identified below:

1. **Administration (100-403005):** Provides administrative support to the jail.
2. **Jail Housing/Security (100-403010):** Provides classification and incarceration of inmates; facility security; meals, janitorial services and laundry services for the facility; provides mental health and substance abuse counseling; basic adult education and law library services to inmates.
3. **Intake & Release Services (100-403025):** Processes the booking of offenders; provides transportation of prisoners to and from other correctional facilities; provides court security services and coordinates the work-in-lieu of jail and electronic home monitoring programs.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 403005 Jail Administration	\$ 705,149	705,149	1,138,903			433,754	62%
100 403010 Jail Housing	14,968,216	14,968,216	15,601,922			633,706	4%
100 403025 Jail Intake and Release	9,141,629	9,141,629	9,858,043			716,414	8%
Total	24,814,994	24,814,994	26,598,868			1,783,874	7%
<i>by category</i>							
Intergovernmental	557,855	557,855	365,000			(192,855)	-35%
Charges for Services	59,000	59,000	37,000			(22,000)	-37%
Interfund	3,350,525	3,350,525	3,703,675			353,150	11%
Miscellaneous	135,200	135,200	95,200			(40,000)	-30%
Total Revenues	4,102,580	4,102,580	4,200,875			98,295	2%
Personnel Services	21,331,130	21,331,130	23,346,913			2,015,783	9%
Materials & Services	2,985,048	2,985,048	2,933,414			(51,634)	-2%
Other	49,000	49,000	49,000			-	
Interfund	248,041	248,041	53,041			(195,000)	-79%
Capital Outlay	201,775	201,775	216,500			14,725	7%
Total Expenditures	24,814,994	24,814,994	26,598,868			1,783,874	7%
General Fund Subsidy	\$ 20,712,414	20,712,414	22,397,993			1,685,579	8%
FTE's	177.50	177.50	180.50			3.00	2%

Budget Analysis:

Revenues increase \$98,295 (2%). Increases in the Department of Corrections SB1145 for \$150,000 (5%) and the federal State Criminal Alien Assistance Program (SCAAP) for \$15,000 (50%) are partially offset by a \$30,000 (9%) decrease for the Measure 73 funding, which reimburses counties for housing repeat drunk drivers and certain sex offenders for crimes committed after December 2, 2011.

Expenditures increase \$1,783,874 (7%). Personnel Services increase \$2,015,783 (9%) for the addition of 3.00 FTE, cost of living and market adjustments for both fiscal years 2016-17 and FY 2017-18 associated with the ratification of the Washington County Police Officers Association (WCPOA) collective bargaining agreement and FY 2017-18 salaries, PERS and health benefits.

Materials & Services decreased \$51,634 (2%), which is a combination of cost savings efforts and budgeted increases to cover anticipated expenditures. There are anticipated cost savings in contracted kitchen services, Comcast service, pre-employment and employee safety expenditures and detox services totaling \$112,775 (6%). The uniform expenditures are anticipated to increase \$24,550 (35%) as Jail Services Techs will be assigned uniforms in FY 2017-18. An increase of \$10,000 (14%) for small tools is for POD furniture replacement costs.

Interfund decreases \$195,000 (79%) for costs, associated with housing juveniles at the Donald E. Long facility, being moved from the Sheriff's Office budget to the Juvenile Services budget. Capital Outlay increases \$14,725 (7%) for the replacement of one vehicle for transports.

Staffing levels reflect the addition of 2.00 FTE Lieutenants to address span of control supervisory issues and a 1.00 FTE Management Analyst II to focus on the Jail Health contract management and other contract management responsibilities.

The General Fund Jail subsidy increases \$1,685,579 (8%).

District Attorney 100-4510

The District Attorney (DA) is responsible for the prosecution of individuals charged with crimes and other violations of state statutes within Washington County. The DA reviews police reports, prepares/reviews affidavits for search and arrest warrants, directs and assists in criminal investigations, interviews witnesses, prepares charging instruments and fugitive complaints, attends and participates in all court proceedings relating to criminal prosecution, prepares and directs all extradition proceedings in the county and provides on-call assistance to police agencies in Major Crimes Team and Crash Analysis and Reconstruction Team callouts and in child abuse cases as well as other after-hours assistance. The DA is also responsible for legal advice to the juvenile department, the preparation of legal documents relating to all matters brought before the juvenile court and participation in court proceedings; and the establishment, modification and enforcement of child support judgments.

1. ***Child Support Enforcement (100-451005)***: This program establishes modifies and enforces court-ordered minor child support judgments, including: interviewing witnesses, examining support payment records, preparing necessary legal documents, attending all child support court hearings, initiating Uniform Reciprocal Support Enforcement cases for possible criminal action. Child Support Enforcement is also responsible for establishing paternity for cases that meet certain statutory guidelines and for establishing orders of support in those cases. The program is funded mainly by federal funds.
2. ***Criminal Prosecution (100-451010)***: This program conducts prosecution of felony and misdemeanor crimes, violations, major traffic offenses and restraining order violations occurring in Washington County; processes all probation revocation, extradition and criminal appeals. This program also prosecutes all juvenile crime in the County, gives advice to the juvenile department, reviews police and social service reports for juveniles, processes juvenile court actions involving criminal delinquency, child abuse or neglect and termination of parental rights. Support for the internal administrative functions and operations of the DA's office including reception, file room, routine correspondence and clerical relief is included in this unit along with the overall managerial control and direction. Finally, review and processing for all cases, including those handled through the County's special prosecution programs are included in this budget. The special programs include drug court, mental health court, early case resolution, DUII and domestic violence deferred sentencing programs.
3. ***Victim Assistance (100-451015)***: This program provides assistance to victims who have come into contact with the criminal justice system. The DA's office informs victims of their constitutional rights as required and keeps victims up to date on the status of cases, both through formal notification and personal interaction. The DA's office may provide referral of victims to other sources for assistance and may also contact victims who have suffered from personal injury or property loss to assist with their receiving restitution from various sources.
4. ***Child Abuse Multidisciplinary Intervention (CAMI) (100-451020)***: This program provides education and support to victims of child abuse and their families and serves as a liaison for victims in dealing with police officers, attorneys, physicians and others throughout the criminal investigation and prosecution process. The program also provides staff support to the County's multidisciplinary child abuse intervention team, child fatality review committee and coordinates services through contract relationships with other social service agencies and medical facilities.

Budget Detail

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 451005 Child Support Enforcement \$	1,291,117	1,291,117	1,416,209			125,092	10%
100 451010 Prosecution Services	8,672,957	8,672,957	9,294,606			621,649	7%
100 451015 Victim Assistance	924,445	924,445	972,270			47,825	5%
100 451020 Child Abuse Multi. Intervention (CAMI)	566,306	566,306	565,094			(1,212)	0%
Total	11,454,825	11,454,825	12,248,179			793,354	7%
<i>by category</i>							
Intergovernmental	1,986,977	1,986,977	2,094,957			107,980	5%
Charges for Services	254,700	254,700	254,700			-	
Intradepartmental	133,977	133,977	144,910			10,933	8%
Miscellaneous	625,095	625,095	571,492			(53,603)	-9%
Total Revenues	3,000,749	3,000,749	3,066,059			65,310	2%
Personnel Services	10,434,074	10,434,074	11,206,042			771,968	7%
Materials & Services	1,013,351	1,013,351	1,037,137			23,786	2%
Other	5,000	5,000	5,000			-	
Interfund	2,400	2,400	-			(2,400)	-100%
Total Expenditures	11,454,825	11,454,825	12,248,179			793,354	7%
General Fund Subsidy \$	8,454,076	8,454,076	9,182,120			728,044	9%
FTE's	87.20	88.20	88.90			0.70	1%

Budget Analysis:

Despite a projected \$53,503 (9%) reduction in state funding revenues increase \$65,310 (2%) due primarily to Intergovernmental \$107,980 (5%). The proposed budget for fiscal year 2017-18 continues to receive funding from Community Corrections for District Attorney costs associated with the Drug Court.

Expenditures increase \$793,354 (7%). Personnel Services increases \$771,968 (7%) for new positions, salaries, PERS and health benefits. Materials & Services increase \$23,786 (2%) for supplies, training and furniture associated with the new positions. Interfund decreases \$2,400 as the purchase of the computer for the Management Analyst II is charged to the Local Option Levy Fund. There is no Capital Outlay in the proposed FY 2017-18 budget.

Staffing levels increase by a net 0.70 FTE including 1) a limited duration 1.00 FTE Victim Assistance Specialist added mid-year in FY 2016-17 to the Victim Assistance Program to respond to victim advocacy and victims' rights notification; this grant funded position will not be funded after December 2017; 2) a 0.80 FTE Senior Deputy District Attorney in Child Support will be increased to a 1.00 FTE in FY 2017-18 and 3) a 0.50 FTE Management Analyst II is added to provide data analysis relating to criminal prosecution and to assist with administrative duties. This position is funded at 0.50 FTE through the General Fund and 0.50 FTE through the Local Option Levy Fund.

The General Fund subsidy increases by \$728,044 (9%).

The Juvenile Department has the responsibility to assure that any child coming within the jurisdiction of the juvenile court receives care, guidance and control-preferably in his/her own home to assure his/her welfare and the best interests of the public. The department also assists the juvenile court in assuring that when a child is removed from the control of his/her parents that care is secured which best meets the needs of the child.

1. **Basic Services (100-501005):** Conducts an investigation of every child brought before the juvenile court; represents the interests of the child when the case is heard in the juvenile court; furnishes information and assistance as the court requires and takes charge of any child before and after the hearing as may be directed by the court.
2. **Shelter Care (100-501010):** Provides for the care and supervision of the child in a neutral setting to obtain an evaluation that will provide the court with information regarding the needs of the child and the best way to meet those needs.
3. **Secure Detention (100-501015):** Provides secure facilities for holding those children considered to be immediately endangering themselves or others and are alleged to have committed a major crime. These services are purchased from the Donald E. Long detention facility in Multnomah County.
4. **Home Detention (100-501025):** Provides for close supervision of youth in their own homes as an alternative to detention. Provides least restrictive alternative as required by law.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 501005 Basic Services	\$ 2,358,539	2,358,539	2,406,493			47,954	2%
100 501010 Shelter Care	1,588,163	1,588,163	1,699,672			111,509	7%
100 501015 Secure Detention	2,392,396	2,392,396	2,682,066			289,670	12%
100 501025 Home Detention	193,032	193,032	204,438			11,406	6%
Total	6,532,130	6,532,130	6,992,669			460,539	7%
<i>by category</i>							
Intergovernmental	10,000	10,000	12,000			2,000	20%
Interfund	210,912	210,912	-			(210,912)	-100%
Total Revenues	220,912	220,912	12,000			(208,912)	-95%
Personnel Services	4,162,306	4,162,306	4,370,845			208,539	5%
Materials & Services	2,189,715	2,189,715	2,596,324			406,609	19%
Other	180,109	180,109	25,500			(154,609)	-86%
Total Expenditures	6,532,130	6,532,130	6,992,669			460,539	7%
General Fund Subsidy \$	6,311,218	6,311,218	6,980,669			669,451	11%
FTE's	38.50	38.50	38.50			-	

Budget Analysis:

Revenues decrease \$208,912 (95%) due to the loss of Measure 11 bed revenue from the Washington County Sheriff's Office. These costs were previously reimbursed by the Sheriff's Office but are now being fully absorbed by the Juvenile Department.

Personnel Services increase \$208,538 (5%) due primarily to salaries, PERS and health benefits. Materials & Services increase \$406,609 (19%) due primarily to the absorption of Measure 11 bed costs by the Juvenile Department, previously paid out of the Sheriff's Office budget, and totals \$404,674 over the fiscal year 2016-17 budgeted amount. The cost increase is the result of adding one additional Measure 11 bed per year, added funding for exceeded bed space and higher bed rates as stipulated in the contract with Multnomah County. Other decreases \$154,609 (86%) to reflect the end of the 20-year lease with Multnomah County Donald E. Long Detention Center for the brick and mortar beds that were purchased. This funding has been moved to the professional services to offset the increase in additional beds purchased, bringing the County's total from 16 to 17.

The General Fund subsidy increases \$669,451 (11%).

This organization unit provides management and administrative services to the following Juvenile department service areas: basic services, shelter services, secure detention, youth outreach, conciliation services, juvenile grants and the Juvenile High Risk Prevention Funds.

1. **Juvenile Administration (100-503005):** Provides financial activities and operational administration for the Juvenile department.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 503005 Juvenile Administration Program	\$ 1,340,241	1,340,241	1,409,112			68,871	5%
<i>by category</i>							
Intradepartmental	138,532	138,532	130,393			(8,139)	-6%
Total Revenues	138,532	138,532	130,393			(8,139)	-6%
Personnel Services	1,319,116	1,319,116	1,387,412			68,296	5%
Materials & Services	20,325	20,325	20,900			575	3%
Other	800	800	800			-	
Total Expenditures	1,340,241	1,340,241	1,409,112			68,871	5%
General Fund Subsidy \$	1,201,709	1,201,709	1,278,719			77,010	6%
FTE's	11.50	11.50	11.50			-	

Budget Analysis:

Revenues decrease \$8,139 (6%) due to decreased grant funding and the scarcity of funds to cover the full cost as outlined in the County's cost allocation plan.

Expenditures increase \$68,871 (5%). Personnel Services increase \$68,296 (5%) due to salaries, PERS and health benefits. Other remains unchanged from prior year and there is no Capital Outlay in the proposed budget.

The General Fund subsidy increases \$77,010 (6%).

Jail Health Care ensures the delivery of health care to Washington County inmates consistent with standards of the community and the National Commission on Correctional Health Care. These services are provided via a private health care provider.

1. **Jail Health Care (100-702005):** Provides financial activities in support of Jail Health Care.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 702005 Jail Health Care Program	\$ 4,520,399	4,520,399	5,074,554			554,155	12%
<i>by category</i>							
Miscellaneous	210,000	210,000	210,000			-	
Total Revenues	210,000	210,000	210,000			-	
Personnel Services	9,322	9,322	9,348			26	0%
Materials & Services	4,511,077	4,511,077	5,065,206			554,129	12%
Total Expenditures	4,520,399	4,520,399	5,074,554			554,155	12%
General Fund Subsidy \$	4,310,399	4,310,399	4,864,554			554,155	13%

Budget Analysis

The County and NaphCare Inc. (contract service provider) are in active negotiations for contract year 2017-18. The requested budget does not include any of the impacts that may result from the conclusion of the negotiation process. Based on the information available at the time the budget was prepared to reflect:

- Flat revenues.
- Expenditures increase \$554,155 (12%) as compared to the fiscal year 2016-17 adopted budget. Due to the timing of contract negotiations with NaphCare, the FY 2016-17 adopted budget did not reflect the expense of adding 4.80 FTE to the base contract staffing model. The County requested these additions to enhance quality of care for the inmates and to optimize the interface between Jail staff and the provider. The FY 2017-18 budget anticipates status quo staffing and a cost of living adjustment of 3%.

Personnel Services also increase slightly for temporary staff associated with medical records, vendor policies and treatment protocol review. Education and travel increase slightly due to two staff members attending the National Commission on Correctional Health Care conference.

During FY 2015-16 and FY 2016-17, a number of inmates received medical treatment while covered by either private insurance or the Oregon Health Plan. As a result of this insurance coverage and an active utilization management program by the vendor, off-site medical costs continue on a downward trend. Negotiations for the FY 2017-18 contract year, are anticipated to reduce the off-site medical costs by approximately \$370,000.

Staff anticipates the contract for FY 2017-18 will be finalized in June 2017.

The Washington County Justice Court is the last of four (4) justice courts established in 1915, is the only court administered by the County and provides services in connection with civil and criminal actions. The court is administered by an elected Justice of the Peace.

The County Justice Court has jurisdiction over most violations of the state motor vehicle code, certain misdemeanor offenses and a number of other statutorily defined criminal offenses such as simple theft and assault. The court also has jurisdiction over civil claims for money and damages not exceeding \$10,000, claims for the recovery of personal property subject to the same dollar limitation and claims for the recovery of penalties and forfeitures, again limited to \$10,000 in value.

1. **Justice Court (100-801005):** Provides financial activities in support of the County Justice Court.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 801005 Justice Court Program	\$ 791,809	791,809	810,128			18,319	2%
<i>by category</i>							
Charges for Services	50,000	50,000	50,000			-	
Fines & Forfeitures	2,015,000	2,015,000	2,015,000			-	
Miscellaneous	500	500	500			-	
Total Revenues	2,065,500	2,065,500	2,065,500			-	
Personnel Services	740,971	740,971	754,708			13,737	2%
Materials & Services	50,338	50,338	54,920			4,582	9%
Interfund	500	500	500			-	
Total Expenditures	791,809	791,809	810,128			18,319	2%
General Fund Subsidy \$	(1,273,691)	(1,273,691)	(1,255,372)			18,319	-1%
FTE's	8.00	8.00	8.00			-	

Budget Analysis:

Revenues remain flat.

Expenditures increase \$18,319 (2%). Personnel Services increase \$13,737 (2%) due primarily to increases in salaries, PERS and health benefits. Materials & Services increase \$4,582 (9%) due primarily to increases in interpreting services, training and education and membership dues.

Staffing levels are unchanged and Justice Court's contribution to the General Fund (revenue net of operating expenditures) decreases \$18,319 (1%).

The County Law Library was established in 1926. The purpose of the Law Library, which is under the administrative direction of the presiding judge of the circuit court, is to provide legal reference materials and research assistance to the courts, judges, District Attorney, County Counsel, litigants, attorneys and the general public. The Law Library acquires, maintains and makes available legal research and reference materials for its patrons. The Law Library provides photocopy, legal microfilm, legal microfiche, fax and computer assisted legal research services on a fee-for-service basis. Monies in excess of current operational needs will be used to meet space and capital needs of the Law Library.

1. **Law Library (176-851005):** Provides financial activities in support of the Law Library.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
176 851005 Law Library Program	\$ 1,379,242	1,379,242	1,345,815			(33,427)	-2%
<i>by category</i>							
Charges for Services	360,436	360,436	375,885			15,449	4%
Miscellaneous	5,067	5,067	9,603			4,536	90%
Total Revenues	365,503	365,503	385,488			19,985	5%
Personnel Services	274,367	274,367	302,460			28,093	10%
Materials & Services	91,510	91,510	65,191			(26,319)	-29%
Interfund	130,303	130,303	99,831			(30,472)	-23%
Operating Transfers Out	17,495	17,495	17,447			(48)	0%
subtotal	513,675	513,675	484,929			(28,746)	-6%
Contingency	865,567	865,567	860,886			(4,681)	-1%
Total Expenditures	1,379,242	1,379,242	1,345,815			(33,427)	-2%
Revenues under expenditures	(1,013,739)	(1,013,739)	(960,327)			53,412	-5%
Beginning Fund Balance	1,013,739	1,013,739	960,327			(53,412)	-5%
Ending Fund Balance \$	-	-	-			-	
FTE's	3.00	3.00	3.00			-	

Budget Analysis:

Revenues increase \$19,985 (5%) and reflect a flat projection based on the average actual revenue for the past two years. The Law Library receives an annual appropriation from the Oregon Judicial Department set by the State Legislature (currently in session). This is modestly supplemented by other revenues (less than 3% of total).

Expenditures, excluding Contingency, decrease \$28,746 (6%) because of one-time costs built into last year's budget. Personnel Services increase \$28,093 (10%) due to salaries, PERS and health benefits. Materials & Services decrease \$26,319 (29%).

Beginning fund balance decreases \$53,412 (5%) to \$960,327 and Contingency decreases \$4,681 (1%). The Law Library reserve fund was designed to meet fixed expenses and expected levels of services in the event that the legislature and the Oregon Judicial Department make further cuts to county law libraries.

District Patrol 182-4020

Budget Detail

This budget houses the operating budget for the Enhanced Sheriff's Patrol District. Since the Enhanced Sheriff's Patrol District is a separate government entity, this District Patrol operating budget (organization unit 182-4020) is funded by transfers from the District's own (and separate) fiscal accounting entity, organization unit 210-1680 (ESPD Fund) that is listed in the service district section of this budget document.

1. **Patrol Operations (182-402005):** The program prevents and responds to criminal activity by motor patrol; provides traffic enforcement, burglary suppression, follow-up crime investigations, and other duties typical of patrol officers under the authority of the Sheriff. The District Patrol geographic boundaries include the urban unincorporated areas of Washington County as approved by the voters.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
182 402005 Patrol Operations	\$ 25,038,480	25,038,480	26,404,793			1,366,313	5%
<i>by category</i>							
Charges for Services	165,400	165,400	45,000			(120,400)	-73%
Miscellaneous	24,873,080	24,873,080	26,359,793			1,486,713	6%
Total Revenues	25,038,480	25,038,480	26,404,793			1,366,313	5%
Personnel Services	17,362,733	17,362,733	19,020,318			1,657,585	10%
Materials & Services	1,666,428	1,666,428	1,546,068			(120,360)	-7%
Other	1,182,076	1,182,076	1,270,732			88,656	8%
Interfund	4,188,995	4,188,995	4,270,675			81,680	2%
Capital Outlay	638,248	638,248	297,000			(341,248)	-53%
subtotal	25,038,480	25,038,480	26,404,793			1,366,313	5%
Contingency	-	-	-			-	
Total Expenditures	25,038,480	25,038,480	26,404,793			1,366,313	5%
Revenues over (under) expenditures	-	-	-			-	
Beginning Fund Balance	-	-	-			-	
Ending Fund Balance \$	-	-	-			-	
FTE's	138.60	138.60	139.60			1.00	1%

Budget Analysis:

Fiscal year 2017-18 is the fifth year of a five-year local option property tax levy passed by the voters in November of 2012. The levy rate of \$0.68 per \$1,000 of assessed value supplements the Enhanced Sheriff's Patrol District (ESPD) permanent tax levy of \$0.64 per \$1,000 of assessed value. See the Enhanced Sheriff's Patrol District (ESPD Fund 210), in the Service Districts section for further information.

Revenues increase \$1,366,313 (5%) and include the transfer from ESPD to support District Patrol activity. Fee-based revenue and Charges for Services remain unchanged.

Expenditures increase \$1,366,313 (5%). Personnel Services increase \$1,657,585 (10%) for salaries, PERS, health benefits and additional staffing. Salary changes represent changes for fiscal year 2016-17 and FY 2017-18 based on the re-negotiation of the WCPOA (Washington County Police Officers Association) bargaining agreement in July, 2016. Proposed staffing increases include a 1.00 FTE Deputy.

Materials & Services decrease \$120,360 (7%). Decreases in small tools of \$75,000 (27%), body armor of \$30,155 (64%) and leased space of \$108,000 (46%) are off-set by increases in fleet operating costs of \$38,924, training \$25,000 and travel \$17,000. Other increases \$88,656 (8%) for 911 dispatch center fees. Interfund increases \$81,680 (2%); an increase of \$345,087 (9%) from the County cost allocation plan is offset by a decrease \$263,407 (54%) in information technology business plans. Capital Outlay decreases \$341,248 (53%) for new and replacement vehicle costs.

There is no beginning fund balance or Contingency; these are housed in ESPD Fund 210, the District's fiscal accounting entity.

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This budget houses Sheriff's Office contract-for-service programs. Services are provided to specific geographic areas of the County with accompanying funding from the various government jurisdictions or organizations desiring those services.

1. **TriMet (186-406005):** Provides certified officers to TriMet's law enforcement team for Metropolitan Area Express (MAX) and other transit-related services.
2. **Gaston (186-406030):** This program houses expenditures and revenues for Sheriff's Office law enforcement services provided via contract to the city of Gaston. Costs associated with this city contract have been moved to the General Fund Patrol Operations (100-402005) budget.
3. **Banks (186-406035):** This program houses expenditures and revenues for Sheriff's Office law enforcement services provided via contract to the city of Banks. Costs associated with this city contract have been moved to the General Fund Patrol Operations (100-402005) budget.
4. **Westside Interagency Narcotics (WIN) (186-406050):** This program houses expenditures related to forfeiture reimbursable WIN team drug enforcement activities.
5. **Taskforce Reimbursable (186-406060):** This program houses revenues and expenditures for various Sheriff's Office task forces where specific costs are reimbursable.
6. **Cornelius (186-406065):** This program houses expenditures and revenues for the Sheriff's Office law enforcement services provided via contract to the city of Cornelius. Costs associated with this city contract have been moved to the General Fund Patrol Operations (100-402005) budget.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
186 406005 TriMet Services	\$ 565,389	565,389	672,856			107,467	19%
186 406030 Gaston Contract	125,289	125,289	-			(125,289)	-100%
186 406035 Banks Contract	208,736	208,736	-			(208,736)	-100%
186 406050 WIN Contracts	60,000	60,000	60,000			-	
186 406060 Taskforce Reimbursables	500,000	500,000	500,000			-	
186 406065 Cornelius Law Enforcement Services	2,116,422	2,116,422	-			(2,116,422)	-100%
Total	3,575,836	3,575,836	1,232,856			(2,342,980)	-66%
<i>by category</i>							
Charges for Services	2,965,836	2,965,836	672,856			(2,292,980)	-77%
Intradepartmental	60,000	60,000	60,000			-	
Miscellaneous	550,000	550,000	500,000			(50,000)	-9%
Total Revenues	3,575,836	3,575,836	1,232,856			(2,342,980)	-66%
Personnel Services	2,828,416	2,828,416	1,007,551			(1,820,865)	-64%
Materials & Services	669,784	669,784	185,305			(484,479)	-72%
Other	77,636	77,636	40,000			(37,636)	-48%
Total Expenditures	3,575,836	3,575,836	1,232,856			(2,342,980)	-66%
Revenues over (under) expenditures	-	-	-			-	
Beginning Fund Balance	-	-	-			-	
Ending Fund Balance \$	-	-	-			-	
FTE's	19.00	19.00	4.00			(15.00)	-79%

Budget Analysis:

Revenues and expenditures decrease \$2,342,980 (66%) and \$2,342,980 (66%), respectively, due to contracted law enforcement services for the cities of Banks, Cornelius and Gaston being moved to General Fund Patrol Operations. Contracted service costs are determined by a formula developed by the Sheriff's Office that calculates the full cost of providing those services. Staffing is reduced 15.00 FTE for staff moved to the General Fund Patrol Operations.

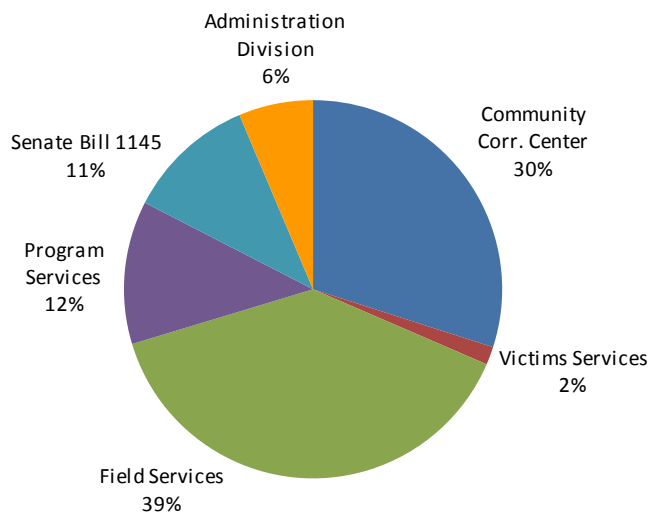
Tri-Met revenues increase \$106,672 (19%) due to an increase in service levels. Tri-met expenditures increase and reflect cost of living and market adjustments for both fiscal year 2016-17 and FY 2017-18 associated with the ratification of the Washington County Police Officers Association (WCPOA) collective bargaining agreement and increases in overtime. Tri-met staffing levels are unchanged.

There is no beginning fund balance or Contingency in the proposed budget.

Community Corrections 188-5510

The Washington County Community Corrections Department is primarily a state-funded program that is responsible for providing probation, parole, post-prison supervision and residential (Community Corrections Center) services to the adult offender population.

1. **Community Corrections Center (188-551005):** Provides a structured residential environment for adult offenders and integrates them back into the community with support strategies that include: employment, housing, education, counseling and a variety of life skill programs. The Community Corrections Center initiates program and post-release plans for residents to measure progress, adherence to court orders and to assist with community integration. The Center also provides transition services to the resident prior to release into the community. Program staff monitors and supervises all employment, passes and other outside activities and maintains accurate documentation, data, reports and files on all residents.
2. **Field Services (188-551010):** The Field Services Division provides community supervision of adult probation, parole and post-prison-supervision offenders who reside in the County. This division also performs investigation services for the courts, the state Department of Corrections, and the Oregon State Board of Parole. The division uses risk assessment, community values, and research to prioritize services and resources and provides:
 - A graduated system of offender supervision treatment, and sanctions
 - Minimal progression of offenders into the system
 - Efficient movement of offenders out of the system
3. **Program Services (188-551015):** The Program Services Division, through management of grants and contracts, provides resources to assist staff in transitioning offenders through the system to successful completion of supervision conditions. The agency contracts with professionals in the community to provide mental health services, chemical dependency treatment, life skills training, employment services, pre-release services, subsistence for offenders in crisis situations and specialized staff training to develop skills necessary in dealing with the offender population.
4. **Victims Services (188-551025):** Provides coordination of the County's center for victims' services.
5. **Administration Division (188-551030):** This division is responsible for development of department goals and objectives; represents Washington County in the development of state and local criminal justice policies and programs; prepares annual reports, evaluations and special studies; and manages fiscal activities, personnel, payroll and management information systems.



Budget Detail

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
188 551005 Community Corr. Center	\$ 5,934,338	5,934,338	6,508,666			574,328	10%
188 551010 Field Services	7,877,422	7,877,422	8,431,255			553,833	7%
188 551015 Program Services	2,872,791	2,872,791	2,659,455			(213,336)	-7%
188 551025 Victims Services	282,816	282,816	333,465			50,649	18%
188 551030 Administration Division	3,586,336	3,586,336	3,786,584			200,248	6%
Total	20,553,703	20,553,703	21,719,425			1,165,722	6%
<i>by category</i>							
Intergovernmental	15,240,543	15,240,543	15,702,949			462,406	3%
Charges for Services	867,500	867,500	887,500			20,000	2%
Interdepartmental	100,000	100,000	100,000			-	
Miscellaneous	39,057	39,057	42,500			3,443	9%
Operating Transfers In	1,437,454	1,437,454	2,606,428			1,168,974	81%
Total Revenues	17,684,554	17,684,554	19,339,377			1,654,823	9%
Personnel Services	10,490,153	10,490,153	11,282,374			792,221	8%
Materials & Services	3,981,809	3,981,809	3,753,516			(228,293)	-6%
Other	2,800	2,800	2,800			-	
Interfund	5,736,467	5,736,467	5,975,880			239,413	4%
Capital outlay	28,500	28,500	33,700			5,200	18%
subtotal	20,239,729	20,239,729	21,048,270			808,541	4%
Contingency	313,974	313,974	671,155			357,181	114%
Total Expenditures	20,553,703	20,553,703	21,719,425			1,165,722	6%
Revenues under expenditures	(2,869,149)	(2,869,149)	(2,380,048)			489,101	-17%
Beginning Fund Balance	2,869,149	2,869,149	2,380,048			(489,101)	-17%
Ending Fund Balance \$	-	-	-			-	
FTE's	97.25	98.25	99.00			0.75	1%

Budget Analysis:

Revenues increase \$1,654,823 (9%) to \$19,339,377 and are directly attributed to the return of the General Fund Operating Transfer In to the 2015-16 level fiscal year. The increase will offset potential reductions in state funding for Corrections operations related to Department of Corrections grant-in-aid or Justice Reinvestment Initiative (JRI) funding. JRI funding is expected to decrease \$301,401 to \$1,538,159.

Expenditures, excluding Contingency, increase \$808,541 (4%). Personnel Services increase \$792,221 (8%) due primarily to the addition of a 0.75 FTE, salaries, PERS and health benefits. Materials & Services decrease \$228,293 (6%) due to a reduction of \$444,926 in contracts and professional services.

Staffing levels reflect a net increase of 0.75 FTE. There were staffing additions totaling 1.25 FTE – a 1.0 FTE Community Services Monitor and a 0.25 Accounting Assistant II – that were offset by the reduction of a 0.5 FTE Probation Supervisor.

Staffing levels reflect the addition of a 1.00 FTE Community Services Program Monitor and 1.00 FTE Accounting Assistant off-set by the reduction of a 0.75 FTE Administrative Specialist II and 0.50 FTE Probation and Parole Services Supervisor.

The General Fund subsidy increases \$2,606,428.

Juvenile Grants 196-5040

Budget Detail

The Juvenile Grants budget operates as an adjunct to existing Juvenile Department programs—utilizing state and/or federal grant funds for a variety of prevention-related services. The goal of this organization unit is to provide enhanced evaluation and treatment services to youth at risk of further involvement in the juvenile justice system or of being committed to the state youth correctional facilities.

1. **Diversion (196-504005):** This program is designed to reduce the population of delinquent youth committed to the state’s training schools. The state will attain their goal by instituting training school bed space “caps” for Washington County while providing local funds to provide enhanced evaluative and diagnostic services to those youth that would be most susceptible to being committed to the state training schools.
2. **Flexible Funds (196-504015):** This program houses funding from the Oregon Youth Authority to support a range of services for youth including counseling, education, residential care, skill training and transportation. These services are designed to promote youth accountability and successful completion of probation and are tailored to the individual needs of youth.
3. **Juvenile Restitution (196-504020):** This program houses funding from the Oregon Department of Transportation to support removal of road litter by juvenile clients, whose work is credited to make restitution payments to victims of juvenile crime.
4. **Harkins House Donations (196-504040):** Donations to the juvenile shelter are accounted for through this program. Funds are expended to enhance recreational opportunities and for educational scholarships to former residents.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
196 504005 Diversion	\$ 751,435	751,435	605,385			(146,050)	-19%
196 504015 Flex Funds (Juvenile)	50,140	50,140	54,841			4,701	9%
196 504020 Juvenile Restitution	35,000	35,000	32,000			(3,000)	-9%
196 504040 Harkins House Donations	11,000	11,000	10,000			(1,000)	-9%
Total	847,575	847,575	702,226			(145,349)	-17%
<i>by category</i>							
Intergovernmental	749,960	749,960	610,003			(139,957)	-19%
Miscellaneous	8,500	8,500	8,000			(500)	-6%
Total Revenues	758,460	758,460	618,003			(140,457)	-19%
Personnel Services	539,204	539,204	398,980			(140,224)	-26%
Materials & Services	214,451	214,451	222,485			8,034	4%
Other	23,938	23,938	15,399			(8,539)	-36%
Interfund	69,982	69,982	65,362			(4,620)	-7%
subtotal	847,575	847,575	702,226			(145,349)	-17%
Total Expenditures	847,575	847,575	702,226			(145,349)	-17%
Revenues under expenditures	(89,115)	(89,115)	(84,223)			4,892	-5%
Beginning Fund Balance	89,115	89,115	84,223			(4,892)	-5%
Ending Fund Balance \$	-	-	-			-	
FTE's	6.00	6.00	5.00			(1.00)	-17%

Budget Analysis:

Revenues decrease \$140,457 (19%) due primarily to a decrease in state diversion funding (\$141,658) and decreases in ODOT (\$3,000) and Harkins House Donations (\$500) which are offset by an increase in Flex Funds revenue of \$4,700.

Personnel Services decrease \$140,224 (26%) primarily due to elimination of a 1.00 FTE and backing out the costs of a vacant position. Materials & Services increase \$8,034 (4%) as the balancing figure due to an increased fund balance.

The beginning fund balance \$84,223 decreases slightly and there is no Contingency in the proposed budget.

Conciliation Services operates as an arm of the Juvenile Department, providing custody services to the circuit court when children are subjects of domestic relations conflicts. Counseling is provided to any individual for issues concerning marriage and divorce. Mediation services are offered to allow parties in the process of dissolution of marriage to take an active role in determining the custody of their children.

1. **Conciliation (197-502005):** This program provides for financial activities related to these services.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
197 502005 Conciliation Program	\$ 678,197	678,197	742,622			64,425	9%
<i>by category</i>							
Licenses & Permits	36,300	36,300	36,300			-	
Intergovernmental revenues	528,395	528,395	528,395			-	
Charges for Services	4,000	4,000	4,000			-	
Miscellaneous	6,500	6,500	6,500			-	
Total Revenues	575,195	575,195	575,195			-	
Personnel Services	478,803	478,803	532,230			53,427	11%
Materials & Services	124,086	124,086	125,041			955	1%
Interfund	75,308	75,308	85,351			10,043	13%
subtotal	678,197	678,197	742,622			64,425	9%
Total Expenditures	678,197	678,197	742,622			64,425	9%
Revenues under expenditures	(103,002)	(103,002)	(167,427)			(64,425)	63%
Beginning Fund Balance	103,002	103,002	167,427			64,425	63%
Ending Fund Balance	\$ -	-	-			-	
FTE's	4.00	4.00	4.00			-	

Budget Analysis:

Revenues remain unchanged at \$575,195.

Expenditures increase \$64,425 (9%). Personnel Services increase \$53,427 (11%) due primarily to the creation of a variable hour temporary position, salaries, PERS and health benefits. Materials & Services increase \$955 (1%).

Interfund increases \$10,043 (13%) due to an increase in indirect costs from the County cost allocation plan.

The beginning fund balance increases \$64,425 (63%) and there is no Contingency in the proposed budget.

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Since fiscal year 1994-95, the state of Oregon has mandated that counties provide security for local state court facilities. Responsibility for planning/administering the court security programs rests with local court security committees and funding comes from a portion of the County assessments that are attached to fines as imposed by the circuit and justice courts. These services primarily include metal detectors, x-ray machines and security staff at the entrances to the Justice Services Building, Juvenile Services Building and County Courthouse. Services are currently provided via agreement with a contract-for-service provider.

1. **Court Security (202-404005):** The program accounts for the receipt and expenditure of County fine assessments earmarked for court security programs. Funds are spent on programs and services as called for in the court security plan approved by the court security committee.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
202 404005 Court Security Fund Prgrm \$	<u>1,098,720</u>	<u>1,098,720</u>	<u>1,334,300</u>			<u>235,580</u>	<u>21%</u>
<i>by category</i>							
Fines & Forfeitures	500,000	500,000	500,000			-	
Total Revenues	<u>500,000</u>	<u>500,000</u>	<u>500,000</u>			<u>-</u>	
Materials & Services	614,773	614,773	614,773			-	
Interfund	7,702	7,702	7,829			127	2%
Capital outlay	65,000	65,000	65,000			-	
subtotal	<u>687,475</u>	<u>687,475</u>	<u>687,602</u>			<u>127</u>	<u>0%</u>
Contingency	411,245	411,245	646,698			235,453	57%
Total Expenditures	<u>1,098,720</u>	<u>1,098,720</u>	<u>1,334,300</u>			<u>235,580</u>	<u>21%</u>
Revenues under expenditures	(598,720)	(598,720)	(834,300)			(235,580)	39%
Beginning Fund Balance	598,720	598,720	834,300			235,580	39%
Ending Fund Balance \$	<u>-</u>	<u>-</u>	<u>-</u>			<u>-</u>	

Budget Analysis:

Revenue remains unchanged. The state of Oregon is the sole source of revenue for this organization unit.

Expenditures, excluding Contingency, remain relatively flat. Materials & Services cover the contracted operating costs for security stations in the Juvenile Services Building, Justice Services Building and County Courthouse.

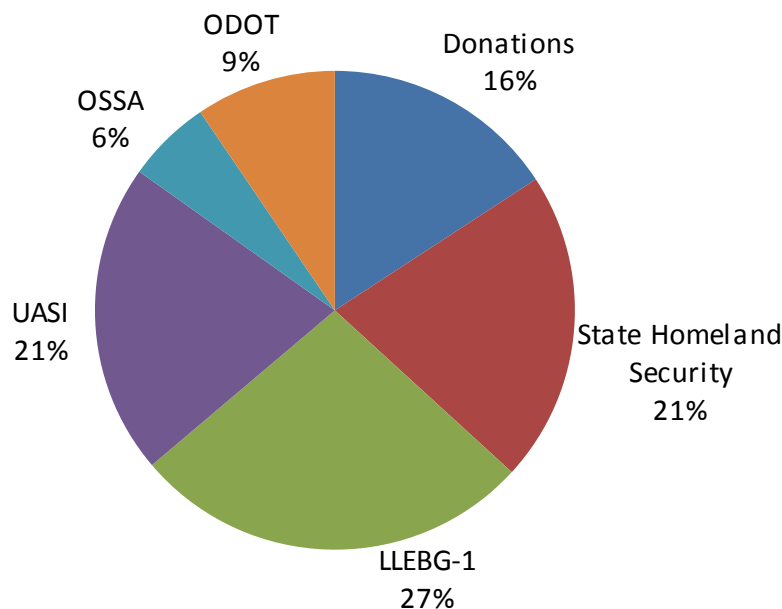
Capital Outlay includes the addition of a security station at the entrance of the Law Enforcement Center courtroom that was not completed in fiscal year 2016-17.

Beginning fund balance increases \$235,580 (39%) to \$834,300 and Contingency increases \$235,580 (57%).

Grants & Donations 224-4050

This fund houses the Sheriff's Office special grant-funded programs as recommended by financial audit recommendations. These recommendations require the placement of dedicated grant programs in distinct fiscal entities for better identification and control of related revenues and expenditures.

1. **Donations (224-405025):** This program houses donations that are used to purchase miscellaneous small tools and equipment.
2. **State Homeland Security (224-405030):** This is a federally funded program providing financial support for additional cyber security equipment, communications equipment, training and administration requests of other county agencies.
3. **Citizen Corps (224-405031):** Citizen Corps is a federally funded program providing financial support for Washington County's citizen preparedness projects.
4. **Local Law Enforcement Block Grant (224-405035):** This is a federally funded program providing financial support for various law enforcement programs, services and equipment.
5. **Urban Area Security Initiative (UASI) (224-405045):** This program is a federally funded program providing support for equipment and cyber-security efforts for all Washington County agencies. The funding source is the Urban Area Security Initiative.
6. **Oregon State Sheriff's Association (OSAA) (224-405050):** This program is the accounting entity for grant-funded programs providing financial support for DUII and seatbelt enforcement efforts. These funds are derived from the Oregon State Sheriff's Association.
7. **Oregon Department of Transportation (ODOT) (224-405055):** This program is the accounting entity for grant-funded programs for work-zone compliance enforcement efforts and multi-agency traffic enforcement efforts as established by the Oregon Department of Transportation.



Budget Detail

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
224 405025 Donations	\$ 285,554	285,554	375,554			90,000	32%
224 405030 State Homeland Security	500,000	500,000	500,000			-	
224 405035 LLEBG-1	641,844	641,844	641,844			-	
224 405045 UASI	500,000	500,000	500,000			-	
224 405050 OSSA	135,454	135,454	135,454			-	
224 405055 ODOT	225,326	225,326	225,326			-	
Total	2,288,178	2,288,178	2,378,178			90,000	4%
<i>by category</i>							
Intergovernmental	2,002,624	2,002,624	2,002,624			-	
Miscellaneous	285,554	285,554	375,554			90,000	32%
Total Revenues	2,288,178	2,288,178	2,378,178			90,000	4%
Personnel Services	377,624	377,624	377,624			-	
Materials & Services	1,635,000	1,635,000	1,725,000			90,000	6%
Other	275,554	275,554	275,554			-	
subtotal	2,288,178	2,288,178	2,378,178			90,000	4%
Total Expenditures	2,288,178	2,288,178	2,378,178			90,000	4%
Revenues over expenditures	-	-	-			-	
Beginning Fund Balance	-	-	-			-	
Ending Fund Balance \$	-	-	-			-	
FTE's	-	-	-			-	

Budget Analysis:

Grant revenue and expenditures increase \$90,000 (32% and 6%, respectively) to accommodate donations made by the Sheriff's Office Foundation. Grant applications cover several initiatives including: computer forensic lab funding; tactical emergency casualty care course; and intervention equipment.

There is no staffing in this organization unit. The Personnel Services budget is for overtime charged to this organization unit from Sheriff's Office staff when working on these Grants & Donations programs. Overtime costs are reimbursed from the grants and donations.

There is no Contingency in the proposed budget.

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Jail Commissary 226-4030

Budget Detail

The Jail Commissary fund was established to provide fiscal control for the goods, services and moneys associated with the Jail Commissary. Funds received/expended are restricted to activities that provide for the welfare of jail inmates. Examples of such activities include: rehabilitation and custody programs for inmates leaving the jail on home supervision; mental health programs for inmates in custody and equipment/supply purchases that ensure inmate safety and enhance general inmate welfare.

1. **Jail Commissary (226-403035):** The program accounts for revenues generated by inmate commissary activity. Expenditures are used for activities and/or programs that directly benefit inmates.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
226 403035 Jail Commissary	\$ 482,629	482,629	688,098			205,469	43%
<i>by category</i>							
Miscellaneous	137,500	137,500	207,500			70,000	51%
Total Revenues	137,500	137,500	207,500			70,000	51%
Personnel services	104,666	104,666	111,272			6,606	6%
Materials & Services	31,450	31,450	31,450			-	
Other	100	100	100			-	
Interfund	29,037	29,037	13,945			(15,092)	-52%
subtotal	165,253	165,253	156,767			(8,486)	-5%
Contingency	317,376	317,376	531,331			213,955	67%
Total Expenditures	482,629	482,629	688,098			205,469	43%
Revenues under expenditures	(345,129)	(345,129)	(480,598)			(135,469)	39%
Beginning Fund Balance	345,129	345,129	480,598			135,469	39%
Ending Fund Balance \$	-	-	-			-	
FTE's	1.00	1.00	1.00			-	

Budget Analysis:

Jail Commissary revenue is used to provide inmate services, including mentoring, GED testing and library services.

Revenues increase \$70,000 (51%) due to inmate telephone revenues stabilizing after changes in FCC regulations. Commissions from commissary sales remain stable.

Expenditures, excluding contingency, decrease \$8,486 (5%). Personnel Services increase \$6,606 (6%) due to salaries, PERS and health benefits.

Materials & Services remains unchanged. Interfund decreases \$15,092 (52%) due to a reduction in indirect charges.

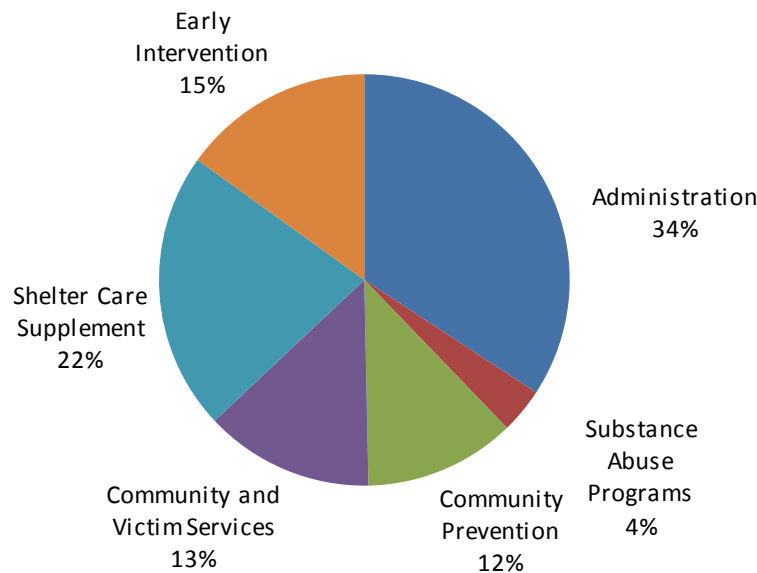
Beginning fund balance increases \$135,469 (39%) to \$480,598.

Contingency increases \$213,955 (67%) and is available for future needs.

Juvenile High Risk Prevention Funds 228-5050

Juvenile High Risk Prevention Funds are utilized to provide comprehensive programming for youth in the various stages of involvement with the juvenile justice system that reduces the risk of re-involvement.

1. **Program Administration (228-505005):** This program houses reserve (Contingency) funds, indirect costs and provides for the distribution of federal Behavioral Rehabilitation Services (BRS) funds to the Oregon department of Human Services through an intergovernmental agreement.
2. **Community Prevention (228-505010):** Provides funding for contracted prevention services in schools and private non-profit organizations.
3. **Substance Abuse (228-505015):** Provides drug and alcohol evaluation and treatment services to high-risk youth.
4. **Community and Victim Services (228-505020):** This program augments existing County victim's and community services programs with additional staff and resources to provide increased services to victims of crime and for community service work by those who commit those crimes.
5. **Shelter Care Supplement (228-505025):** This program augments and expands existing County shelter and evaluation services in the County's Juvenile Shelter Care facility. This program provides the additional funds needed to expand shelter care operations from 14 to 24 beds.
6. **Early Intervention (228-505030):** This program augments existing County early intervention services for juveniles with additional staff and resources to provide increased services to youth in the early stages of involvement with the juvenile justice system.



Budget Detail

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
228 505005 Administration	\$ 597,547	597,547	834,654			237,107	40%
228 505010 Community Prevention	349,969	349,969	290,475			(59,494)	-17%
228 505015 Substance Abuse Programs	190,346	190,346	86,596			(103,750)	-55%
228 505020 Community and Victim Service	319,464	319,464	324,848			5,384	2%
228 505025 Shelter Care Supplement	602,619	602,619	534,423			(68,196)	-11%
228 505030 Early Intervention	353,405	353,405	368,226			14,821	4%
Total	2,413,350	2,413,350	2,439,222			25,872	1%
<i>by category</i>							
Intergovernmental	1,923,277	1,923,277	1,723,391			(199,886)	-10%
Miscellaneous	11,000	11,000	8,500			(2,500)	-23%
Total Revenues	1,934,277	1,934,277	1,731,891			(202,386)	-10%
Personnel Services	1,229,439	1,229,439	1,092,064			(137,375)	-11%
Materials & Services	1,037,135	1,037,135	1,191,674			154,539	15%
Interfund	146,776	146,776	155,484			8,708	6%
subtotal	2,413,350	2,413,350	2,439,222			25,872	1%
Contingency	-	-	-			-	
Total Expenditures	2,413,350	2,413,350	2,439,222			25,872	1%
Revenues under expenditures	(479,073)	(479,073)	(707,331)			(228,258)	48%
Beginning Fund Balance	479,073	479,073	707,331			228,258	48%
Ending Fund Balance \$	-	-	-			-	
FTE's	12.50	12.50	12.50			-	

Budget Analysis:

Revenues decrease \$202,386 (10%) due to a 15% reduction in State Juvenile Crime Prevention – Basic Services revenues. Federal funding (Title IV-E) remains unchanged at \$150,000. The Juvenile Drug Court grant decreases \$54,720 (51.60%) and the Reclaiming Futures federal grant decreases as the funding comes to closure.

Expenditures increase \$25,872 (1%). Personnel Services decrease \$137,375 (11%) due to the potential of state budget cuts. Materials & Services increase \$154,539 (15%) due to allocations for mentorships, cultural competency training and wrap services. Interfund increases \$8,708 (6%) due to increased indirect costs from the County cost allocation plan.

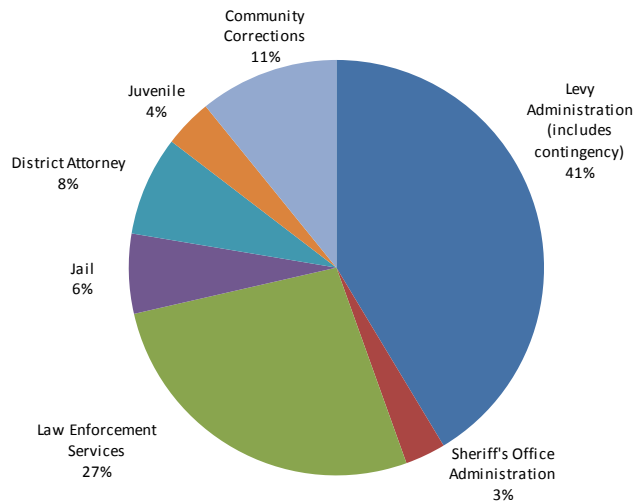
Beginning fund balance increases \$228,258 (48%) to \$707,331 and there is no Contingency in the proposed budget.

LOCAL OPTION LEVY FUND 234

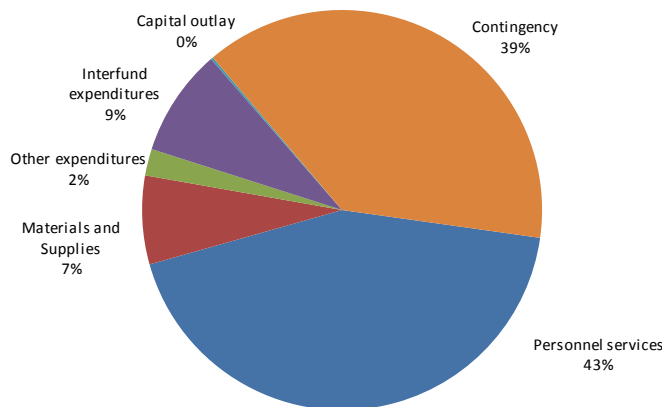
Consistent with the approach used in the General and Road fund budgets, all of the organization units in the local option levy (LOL) fund will require resources from the levy fund to balance their respective budgets. The LOL Administration organization unit (234-1690) is the central fiscal entity for all levy proceeds and disburses levy proceeds to the remaining LOL organization units.

In November 2015, voters approved the current levy, at the same rate as the previous levy, of \$0.42 per \$1,000 of assessed value, for five fiscal years (2016-17 through FY 2020-21). These funds are dedicated to improving/restoring service levels in existing County public safety and justice programs. Details of levy service commitments can be found in the Board approved levy document entitled *Proposal For a Five-Year Local Option Levy FY 2016-17 through FY 2020-21*, adopted by the Board on May 19, 2015.

Expenditures by Org Unit



Expenditures by Category



OVERVIEW

Fund/Org Unit/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
234 1690 Administration	\$ 24,059,559	24,059,559	25,405,136			1,345,577	6%
234 4020 Law Enforcement	74,430	74,430	53,200			(21,230)	-29%
234 4510 District Attorney	436,918	436,918	425,217			(11,701)	-3%
234 5010 Juvenile	1,500	1,500	2,500			1,000	67%
Total Revenues	24,572,407	24,572,407	25,886,053			1,313,646	5%
234 1690 Administration	15,156,320	15,156,320	17,484,951			2,328,631	15%
234 4010 Sheriff's Administration	1,291,974	1,291,974	1,331,787			39,813	3%
234 4020 Law Enforcement	10,588,441	10,588,441	11,376,118			787,677	7%
234 4030 Sheriff's Office Jail	2,571,950	2,571,950	2,620,816			48,866	2%
234 4510 District Attorney	2,889,202	2,889,202	3,279,606			390,404	14%
234 5010 Juvenile	1,452,951	1,452,951	1,592,093			139,142	10%
234 5515 Community Corrections	4,110,330	4,110,330	4,580,973			470,643	11%
Total Expenditures	38,061,168	38,061,168	42,266,344			4,205,176	11%
Revenues under expenditures	(13,488,761)	(13,488,761)	(16,380,291)			(2,891,530)	21%
Beginning Fund Balance	13,488,761	13,488,761	16,380,291			2,891,530	21%
Ending Fund Balance \$	-	-	-			-	0%
<i>by category</i>							
Taxes	23,918,682	23,918,682	25,265,810			1,347,128	6%
Intergovernmental	436,918	436,918	425,217			(11,701)	-3%
Charges for Services	70,930	70,930	49,700			(21,230)	-30%
Miscellaneous	145,877	145,877	145,326			(551)	0%
Total Revenues	24,572,407	24,572,407	25,886,053			1,313,646	5%
Personnel Services	16,724,797	16,724,797	18,342,644			1,617,847	10%
Materials & Services	2,845,797	2,845,797	3,024,932			179,135	6%
Other	700,776	700,776	909,583			208,807	30%
Interfund	3,510,988	3,510,988	3,676,236			165,248	5%
Capital Outlay	178,376	178,376	75,000			(103,376)	-58%
subtotal	23,960,734	23,960,734	26,028,395			2,067,661	9%
Contingency	14,100,434	14,100,434	16,237,949			2,137,515	15%
Total Expenditures	38,061,168	38,061,168	42,266,344			4,205,176	11%
Revenues under expenditures	(13,488,761)	(13,488,761)	(16,380,291)			(2,891,530)	21%
Beginning Fund Balance	13,488,761	13,488,761	16,380,291			2,891,530	21%
Ending Fund Balance \$	-	-	-			-	0%
FTE's	143.25	143.25	147.05			3.80	3%

This budget is the central fiscal entity for all levy proceeds derived from the public safety Local Option Levies (LOL) approved by Washington County voters in November of 2000, 2006, 2010 and 2015.

1. **LOL Administration (234-169005):** This program is the location for all levy tax revenues and reserve (Contingency) funds and general levy administration and support related expenses.
2. **Emergency Services (234-169010):** Provides funding for four emergency shelter/services programs: Domestic Violence Resource Center, Hillsboro Homeless Shelter, Good Neighbor Center in Tigard and Family Bridge Interfaith Network program.
3. **911 Center Capital (234-169015):** Provides funding for equipment upgrades for the County's 911 Center (Washington County Consolidated Communications Agency – WCCCA)

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
234 169005 Administration	\$ 14,350,434	14,350,434	16,487,949			2,137,515	15%
234 169010 Emergency Shelter	805,886	805,886	822,002			16,116	2%
234 169015 911 Capital	-	-	175,000			175,000	
Total	15,156,320	15,156,320	17,484,951			2,328,631	15%
<i>by category</i>							
Taxes	23,918,682	23,918,682	25,265,810			1,347,128	6%
Miscellaneous	140,877	140,877	139,326			(1,551)	-1%
Total Revenues	24,059,559	24,059,559	25,405,136			1,345,577	6%
Materials & Services	805,886	805,886	822,002			16,116	2%
Other	250,000	250,000	425,000			175,000	70%
subtotal	1,055,886	1,055,886	1,247,002			191,116	18%
Contingency	14,100,434	14,100,434	16,237,949			2,137,515	15%
Total Expenditures	15,156,320	15,156,320	17,484,951			2,328,631	15%
Revenues over expenditures	8,903,239	8,903,239	7,920,185			(983,054)	-11%
Resources allocated to other units	(22,392,000)	(22,392,000)	(24,300,476)			(1,908,476)	9%
Beginning Fund Balance	13,488,761	13,488,761	16,380,291			2,891,530	21%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

Revenues increase \$1,345,577 (6%) as a result of higher tax revenue related to higher assessed value in the County. Current property taxes increase \$1,336,355 (6%), delinquent property taxes increase \$10,773 (5%) and interest income decreases slightly to more closely match historical trends.

Expenditures, excluding Contingency, increase \$191,116 (18%) and include \$250,000 for the Family Justice Center. Other increases \$175,000 (70%) for a prepayment to WCCCA due in fiscal year 2016-17 that was moved from FY 2015-16 and not budgeted for in FY 2016-17. A budget adjustment will be prepared to modify the FY 2016-17 budget to reflect a zero increase to this line before the end of FY 2016-17.

Beginning fund balance increases \$2,891,530 (21%) to \$16,380,291 due primarily to increased assessed values and tax collections. Contingency increases \$2,137,515 (15%) and is available for future needs.

Local Option Levy Sheriff's Administration 234-4010 Budget Detail

The Sheriff's Office Administration LOL budget provides a separate accounting entity to track local option levy funds that will augment existing Sheriff's programs in research, planning/analysis, training for uniformed personnel, administrative support and public information.

1. **Executive Administrative (234-401005):** Provides policy development, public information, media relations and business office support for the Sheriff's Office and Jail.
2. **Training (234-401015):** Provides support personnel in the training unit to coordinate, facilitate, document, register and aid in certified employee correspondence for the purposes of certification, re-certification and documentation with the state Department of Policy Safety Standards and Training (DPSST).
3. **Law Enforcement Technology (234-401020):** This program provides operational and administrative decision-making support, monitors reliability, accessibility and validity of internal and external databases. In addition the program also develops countywide agency collaboration to create shareable data access for records management systems as well as other databases that benefit the law enforcement community; improves communication between agencies and performs crime analysis.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
234 401005 Executive Administration	\$ 692,769	692,769	719,513			26,744	4%
234 401015 Training	151,495	151,495	148,712			(2,783)	-2%
234 401020 Law Enforcement Technology	447,710	447,710	463,562			15,852	4%
Total	1,291,974	1,291,974	1,331,787			39,813	3%
<i>by category</i>							
Personnel Services	930,272	930,272	985,282			55,010	6%
Materials & Services	163,433	163,433	166,646			3,213	2%
Other expenditures	10,392	10,392	11,171			779	7%
Interfund	172,377	172,377	168,688			(3,689)	-2%
Capital Outlay	15,500	15,500	-			(15,500)	-100%
Total Expenditures	1,291,974	1,291,974	1,331,787			39,813	3%
Local Option Levy Fund Subsidy \$	1,291,974	1,291,974	1,331,787			39,813	3%
FTE's	7.00	7.00	7.00			-	

Budget Analysis:

There is no departmental revenue budgeted for fiscal year 2017-18.

Expenditures increase \$39,813 (3%). Personnel Services increase \$55,010 (6%) for salaries, PERS and health benefits. Materials & Services increase \$3,213 (2%) primarily for the replacement of issued duty equipment.

Interfund decreases \$3,689 (2%) representing indirect charge increase of \$32,284 (26%) offset by a decrease in information technology costs of \$35,973 (72%). Capital Outlay decrease of \$15,500.

Staffing levels remain unchanged.

The FY 2017-18 budget includes an increase of \$39,813 (3%) for allocations budgeted in organization unit 234-1690 Public Safety Local Option Levy Administration, the central fiscal entity for this levy.

Local Option Levy Law Enforcement 234-4020

This budget houses Public Safety Levy Local Option Levy funds for: restoration of countywide base patrol and investigations service levels to 0.54 officers per 1000 residents; increased capacity for civil enforcement (the serving of legal court orders and warrants countywide); increased scientific evidence gathering and records services that will make for more efficient use of existing investigative and patrol resources and provides additional capacity for crime prevention program and education.

1. **Patrol Operations (234-402005):** Provides traffic enforcement and accident investigation services; responds to citizen generated calls for service; patrols County roads, neighborhoods and businesses to prevent criminal activity.
2. **Investigations (234-402010):** Investigates crimes and criminal organizations related to Washington County by utilizing both traditional and undercover investigative methodologies. Investigations are conducted internally and through participation on interagency teams/task forces; investigators perform crime analysis and case management functions. The division also provides countywide services with regard to narcotics enforcement, fraud and identity theft enforcement, gang activity suppression, criminal intelligence, auto theft enforcement, sex offender registration and violent crimes.
3. **Records (234-402015):** Maintains, distributes and stores criminal and jail records; accepts citizen crime reports over the phone; collects fees for service from the public; processes inmate bail and processes warrants.
4. **Public Affairs (234-402020):** Provides community outreach and resources designed to inform the public on current law enforcement issues, programs and opportunities. Provides community education including, but are not limited to: personal safety, identity theft, neighborhood watch, recognizing child molesters, gangs and graffiti and an award-winning methamphetamine awareness campaign. All topics are available in English and Spanish. The unit works closely with patrol deputies to address neighborhood livability issues, nuisance properties and provides citizens aged 65 and older assistance in reducing incidence and fear of criminal victimization. This program was previously named Crime Prevention.
5. **Civil (234-402030):** Processes and services protective orders and subpoenas. Enforces eviction orders, restraining orders, child custody orders and orders to seize and sell property. Responds to abandoned vehicle complaints.
6. **Forensics (100-402040):** Provides forensic collection activities at crime scenes. In order to better ensure forensic collection integrity through separation of duties and supervision, this function was removed from the Investigations program and is now housed in a separate program.
7. **Evidence (100-402045):** Provides logging, tracking, and disposition of evidence inventory related to criminal cases. In order to better ensure evidence process integrity through separation of duties and supervision, this function was removed from the Investigations program and is now housed in a separate program.

Budget Detail

Fund/Program/Description	Adopted 2016-17	Modified 2016-17	Proposed 2017-18	Approved 2017-18	Adopted 2017-18	Change	
						\$	%
234 402005 Patrol Operations	\$ 7,378,399	7,378,399	7,974,633			596,234	8%
234 402010 Investigations	1,779,404	1,779,404	1,910,889			131,485	7%
234 402015 Records	370,400	370,400	385,027			14,627	4%
234 402020 Public Affairs	147,329	147,329	135,557			(11,772)	-8%
234 402030 Civil	282,427	282,427	310,603			28,176	10%
234 402040 Forensics	420,731	420,731	450,108			29,377	7%
234 402045 Evidence	209,751	209,751	209,301			(450)	0%
Total	10,588,441	10,588,441	11,376,118			787,677	7%
<i>by category</i>							
Charges for Services	70,930	70,930	49,700			(21,230)	-30%
Miscellaneous	3,500	3,500	3,500			-	
Total Revenues	74,430	74,430	53,200			(21,230)	-29%
Personnel Services	7,388,207	7,388,207	8,083,557			695,350	9%
Materials & Services	977,322	977,322	957,824			(19,498)	-2%
Other	440,384	440,384	473,412			33,028	7%
Interfund	1,639,652	1,639,652	1,806,325			166,673	10%
Capital Outlay	142,876	142,876	55,000			(87,876)	-62%
Total Expenditures	10,588,441	10,588,441	11,376,118			787,677	7%
Local Option Levy Fund Subsidy \$	10,514,011	10,514,011	11,322,918			808,907	8%
FTE's	59.25	59.25	60.25			1.00	2%

Budget Analysis:

Revenues decrease \$21,230 (29%) due primarily to a reduction in Nike contracted services and civil foreclosure fees.

Expenditures increase \$787,677 (7%). Personnel Services increase \$695,350 (9%) and include cost of living and market adjustments for both fiscal year 2016-17 and FY 2017-18 associated with the ratification of the Washington County Police Officers Association (WCPOA) collective bargaining agreement and FY 2017-18 adjustments for non-represented staff, PERS and health benefits.

Materials & Services decrease \$19,498 (2%) reflecting decreases in fleet operating costs of \$34,478 (6%) and body armor replacement costs of \$14,670 (64%) offset by increases in training and travel costs \$10,535 (19%).

Other increases \$33,028 (7%) due to 911 dispatch center fees. Capital Outlay decreases \$87,876 (62%) representing only one vehicle addition in this budget.

Staffing levels increase 1.00 FTE Deputy based on population growth.

The FY 2017-18 budget includes an increase of \$808,907 (8%) for allocations budgeted in organization unit 234-1690 Public Safety Local Option Levy Administration, the central fiscal entity for this levy.

This budget houses Public Safety Local Option Levy funds earmarked for the opening of an additional jail pod (56 new beds) in the Washington County jail. The jail provides booking and incarceration services for all law enforcement agencies in the County. Also provided is medium and maximum security housing for individuals awaiting trial and those sentenced by state courts to periods of incarceration up to one year. Additionally, the jail provides transport services to other facilities and to the courts.

1. **Jail Housing / Security (234-403010):** Provides classification and incarceration of inmates; facility security; meals, janitorial services and laundry services for the facility; provides mental health and substance abuse counseling; basic adult education and law library services to inmates for a single 56 bed pod.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
234 403010 Jail Housing	\$ 2,571,950	2,571,950	2,620,816			48,866	2%
<i>by category</i>							
Personnel Services	1,780,762	1,780,762	1,858,361			77,599	4%
Materials & Services	214,412	214,412	304,222			89,810	42%
Interfund	556,776	556,776	438,233			(118,543)	-21%
Capital Outlay	20,000	20,000	20,000			-	
Total Expenditures	2,571,950	2,571,950	2,620,816			48,866	2%
Local Option Levy Fund Subsidy	\$ 2,571,950	2,571,950	2,620,816			48,866	2%
FTE's	15.50	15.50	14.50			(1.00)	-6%

Budget Analysis:

Expenditures increase \$48,866 (2%). Personnel Services increase \$77,599 (4%) reflecting cost of living and market adjustments for both fiscal year 2016-17 and FY2017-18 associated with the ratification of the Washington County Police Officers Association (WCPOA) collective bargaining agreement and FY2017-18 adjustments for non-represented staff, PERS and health benefits. Staffing levels decrease by a 1.00 FTE Court Release Coordinator.

Materials & Services increase \$89,810 (42%) due primarily to increased costs for services related to court releases. Interfund decreases \$118,543 (21%) and includes transferring \$111,116 (100%) associated with housing juveniles at the Donald E. Long facility to the Juvenile Services budget. Interfund also reflects an indirect cost increase of \$24,920 (6%), which offsets a decrease in information technology business plan costs \$32,347 (76%).

The FY 2017-18 budget includes an increase of \$48,866 (2%) for allocations budgeted in organization unit 234-1690 Public Safety Local Option Levy Administration, the central fiscal entity for this levy.

This budget houses the District Attorney's Public Safety Local Option Levy funds earmarked for service level enhancements targeted at maintaining current District Attorney caseload standards and service levels (also see organization unit 100-4510 – District Attorney).

1. **Child Support Services (234-451005):** This program enforces and modifies court-ordered minor child support judgments. This program is also responsible for establishing paternity for cases that meet certain statutory guidelines and for establishing orders of support in those cases.
2. **Prosecution Services (234-451010):** This program conducts prosecution of all felony and misdemeanor crimes, violations, major traffic offenses and restraining order violations occurring in Washington County.
3. **Victim Assistance Services (234-451015):** This program provides assistance to victims and witnesses who have come into contact with the criminal justice system.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
234 451005 Child Support Enforcement \$	661,997	661,997	654,130			(7,867)	-1%
234 451010 Prosecution Services	2,031,325	2,031,325	2,418,336			387,011	19%
234 451015 Victim Assistance	195,880	195,880	207,140			11,260	6%
Total	2,889,202	2,889,202	3,279,606			390,404	14%
<i>by category</i>							
Intergovernmental	436,918	436,918	425,217			(11,701)	-3%
Total Revenues	436,918	436,918	425,217			(11,701)	-3%
Personnel Services	2,554,155	2,554,155	2,900,710			346,555	14%
Materials & Services	57,950	57,950	67,300			9,350	16%
Interfund	277,097	277,097	311,596			34,499	12%
Total Expenditures	2,889,202	2,889,202	3,279,606			390,404	14%
Local Option Levy Fund Subsidy \$	2,452,284	2,452,284	2,854,389			402,105	16%
FTE's	21.00	21.00	23.30			2.30	11%

Budget Analysis:

Revenues decrease \$11,701 (3%) in federal funding for Support Enforcement.

Expenditures increase \$390,404 (14%). Personnel Services increase \$346,555 (14%) primarily due to new positions, salaries, PERS and health benefits. Staffing changes include a 0.20 FTE decrease of a Deputy District Attorney IV position from a 1.00 FTE to a 0.80 FTE in the Child Support Services program and adding a 1.00 FTE Deputy District Attorney IV, a 1.00 FTE Administrative Specialist II and 0.50 FTE Management Analyst II to the Prosecution Services program. The Management Analyst II position is funded at 0.50 FTE through the Local Option Levy Fund and 0.50 FTE through the General Fund.

Materials & Services increase \$9,350 (16%) for supplies, training and furniture associated with the new positions. Interfund increases \$34,499 (12%) pursuant to the proposed cost allocation plan. There is no Capital Outlay in the proposed fiscal year 2017-18 budget.

Local Option Levy Juvenile 234-5010

Budget Detail

This budget houses Public Safety Local Option Levy funds earmarked for maintenance of current Juvenile Department caseload standards/service levels and reduces recidivism rates as county youth population grows. (Also see organization unit 100-5010).

1. **Maintain Basic Services (234-501005):** Provides funding to support additional assessment, early intervention, and probation and court services.
2. **Secure Detention Program (234-501015):** Provides funding to support additional secure juvenile detention beds (from 14 to 18 beds, as needed) and related juvenile program contracted services.
3. **Homeless/Runaway Youth Services (234-501030):** Provides funding to support safe shelter and other related services to homeless and runaway youth via a contract relationship with the Boys and Girls Aid organization.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
234 501005 Basic Services	\$ 1,071,601	1,071,601	1,250,157			178,556	17%
234 501015 Secure Detention	335,000	335,000	295,586			(39,414)	-12%
234 501030 Homeless-Runaway Youth Services	46,350	46,350	46,350			-	
Total	1,452,951	1,452,951	1,592,093			139,142	10%
<i>by category</i>							
Miscellaneous	1,500	1,500	2,500			1,000	67%
Total Revenues	1,500	1,500	2,500			1,000	67%
Personnel Services	923,796	923,796	1,055,874			132,078	14%
Materials & Services	396,550	396,550	358,446			(38,104)	-10%
Interfund	132,605	132,605	177,773			45,168	34%
Total Expenditures	1,452,951	1,452,951	1,592,093			139,142	10%
Local Option Levy Fund Subsidy \$	1,451,451	1,451,451	1,589,593			138,142	10%
FTE's	9.50	9.50	9.50			-	

Budget Analysis:

Revenues increase \$1,000 (67%) as a result greater collection of co-payments from clients receiving contracted professional services.

Expenditures increase \$139,142 (10%). Personnel Services increase \$132,078 (14%) due to salaries, PERS and health benefits. Staffing remains unchanged.

Materials & Services decrease \$38,104 (10%) for training and education, travel and private mileage. Interfund increases \$45,168 (34%).

The fiscal year 2017-18 budget reflects an increase of \$138,142 (10%) for allocations budgeted in organization unit 234-5010, Public Safety Local Option Administration, the levy's central fiscal entity.

Local Option Levy Community Corrections 234-5515 Budget Detail

This budget houses Public Safety Local Option Levy funds dedicated to enhancement and maintenance of a wide array of Community Corrections service levels in all major department areas.

1. **Program Services (234-551505):** Funding in this program is earmarked for additional program services such as counseling, education, treatment and other support services for offenders.
2. **Maintain Parole/Probation Services (234-551510):** Funding for this program is targeted at the maintenance of high and medium caseloads in the probation/parole programs.
3. **Community Corrections Center (CCC) Expansion (234-551530):** Funds were specifically included in the Public Safety Levy for the expansion of the existing corrections center facility from 167 to 215 beds.
4. **Drug Court Services (234-551535):** This program was added in fiscal year 2007-08 on the recommendation of the Washington County justice system manager's group. Funds will be used to support existing drug court and mental health court programs.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
234 551505 Program Services	\$ 230,244	230,244	348,492			118,248	51%
234 551510 Parole/Probation	1,667,884	1,667,884	1,779,098			111,214	7%
234 551530 Expansion	1,942,147	1,942,147	2,091,963			149,816	8%
234 551535 Drug Court Services	270,055	270,055	361,420			91,365	34%
Total	4,110,330	4,110,330	4,580,973			470,643	11%
<i>by category</i>							
Personnel Services	3,147,605	3,147,605	3,458,860			311,255	10%
Materials & Services	230,244	230,244	348,492			118,248	51%
Interfund	732,481	732,481	773,621			41,140	6%
Total Expenditures	4,110,330	4,110,330	4,580,973			470,643	11%
Local Option Levy Fund Subsidy \$	4,110,330	4,110,330	4,580,973			470,643	11%
FTE's	31.00	31.00	32.50			1.50	5%

Budget Analysis:

There is no departmental revenue budgeted for fiscal year 2017-18

Expenditures increase by \$470,643 (11%). The increase is a combination of increased spending for Client Programming, increased personnel services costs and an increase to the general cost plan.

Personnel Services increase \$311,255 (10%) due primarily to salaries, PERS, health benefits and the addition of a 1.00 FTE Community Corrections Specialist I and 0.50 FTE Probation and Parole Services Supervisor to meet the minimum staffing levels at the Community Corrections Center.

Interfund increases \$41,140 (6%) due to increases in the cost allocation plan.

Materials & Services increase \$118,248 (51%) to increase programming for peer mentoring and client housing subsidies.

Civil Forfeitures 238-4090

Budget Detail

This fund was created in fiscal year 2003-04 to accommodate financial audit requirements for placement of all civil forfeiture activities in distinct budget/accounting entities. Prior to FY 2003-04, civil forfeiture activities were housed in various Sheriff's Office investigations and law enforcement programs.

Resources derived from asset-forfeiture programs typically come from the sale of real and/or personal property seized from offenders involved in drug-related criminal activity and can originate from either federal or state/local law enforcement authorities. Specific state and federal guidelines govern the use of all forfeiture proceeds. Since these laws change periodically, funds accumulated under the various stages of funding laws are subject to varying legal requirements for their use. Hence, different programs are included in this budget that cover assets received during these various legal stages.

1. **Federal Forfeitures (238-409010):** This program houses all resources from federal forfeiture seizure activities that occurred from December 7, 2000 to present.
2. **Federal Non-Department of Justice Forfeitures (238-409011):** This program houses all resources from federal forfeiture seizure activities associated with the Department of Treasury.
3. **State Criminal Forfeitures (238-409025):** This program houses all resources from state forfeitures seizure activity that occurred after August 23, 1993 but before December 6, 2000.
4. **State Civil Forfeitures (238-409030):** This program houses all resources from state forfeiture activities that occurred after December 6, 2000.
5. **State Seizures Not Yet Forfeited (238-409035):** This program houses resources that have been seized, but not yet completed the forfeiture process.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
238 409010 Federal Forfeitures	\$ 237,228	237,228	42,096			(195,132)	-82%
238 409011 Federal Non-Department of Justice Forfeitures	186,098	186,098	-			(186,098)	-100%
238 409025 State Criminal Forfeitures	31,565	31,565	3,714			(27,851)	-88%
238 409030 State Civil Forfeitures	161,101	161,101	337,041			175,940	109%
238 409035 State Seizures Not Yet Forfeited	142,218	142,218	-			(142,218)	-100%
Total	758,210	758,210	382,851			(375,359)	-50%
<i>by category</i>							
Miscellaneous	383,903	383,903	5,632			(378,271)	-99%
Total Revenues	383,903	383,903	5,632			(378,271)	-99%
Personnel Services	-	-	80,000			80,000	
Materials & Services	445,174	445,174	100,556			(344,618)	-77%
Other	296,944	296,944	-			(296,944)	-100%
Interfund	16,092	16,092	70,619			54,527	339%
subtotal	758,210	758,210	251,175			(507,035)	-67%
Contingency	-	-	131,676			131,676	
Total Expenditures	758,210	758,210	382,851			(375,359)	-50%
Revenues under expenditures	(374,307)	(374,307)	(377,219)			(2,912)	1%
Beginning Fund Balance	374,307	374,307	377,219			2,912	1%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

Forfeiture guidelines prohibit budgeting for anticipated revenue. Expenditures decrease \$507,035 (67%) and reflect the use of currently available resources which continue to be monitored for the most appropriate purchases of goods and services allowed by forfeiture guidelines. Personnel Services increase by \$80,000, Materials & Services decrease \$344,618 and Other decreases \$296,944.

Beginning fund balance increases \$2,912 (1%) to \$377,219. The Contingency for this fund represents anticipated expenditures for open cases pending state distribution.

Land Use ^{and} Transportation

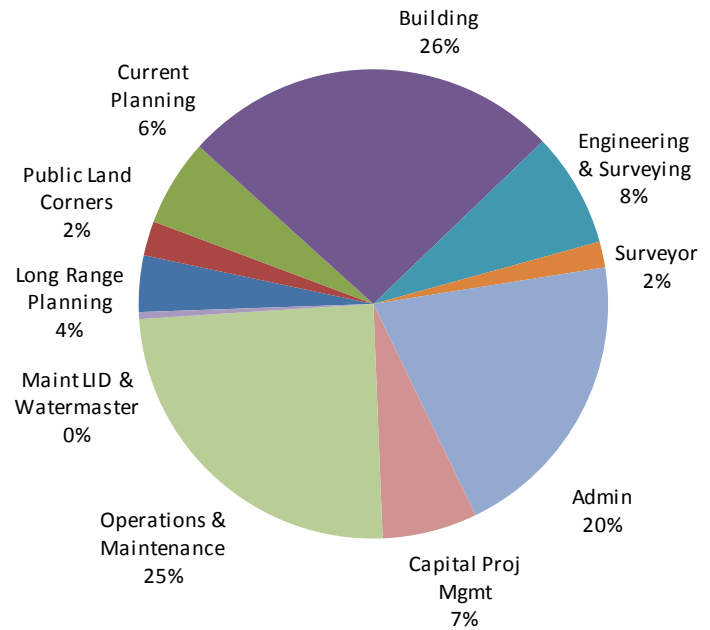
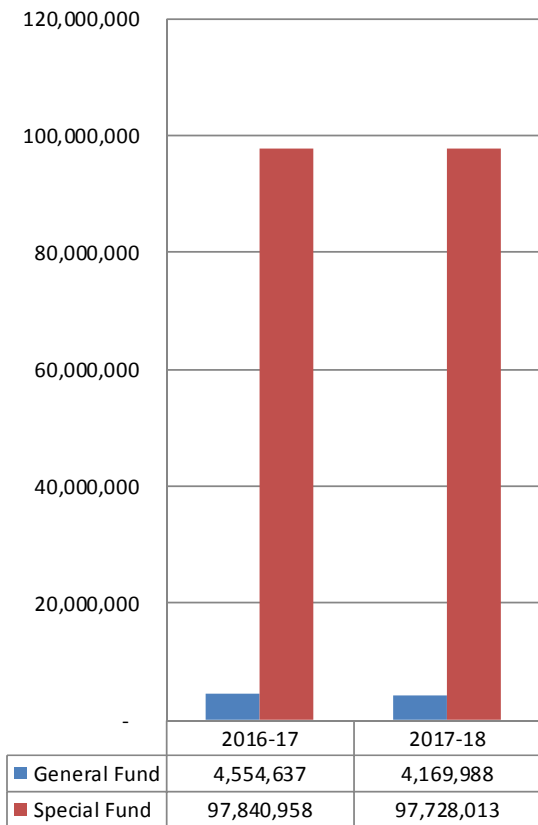
Long Range Planning	100-6010
Watermaster	100-9610
Engineering Services	168-6030
Administration	168-6040
Capital Project Management	168-6050
Operations & Maintenance	168-6060
Public Land Corner	170-6030
Current Planning	172-6020
Building Services	174-6020
Maintenance Improvement	212-6075
Surveyor	216-6030



LAND USE & TRANSPORTATION

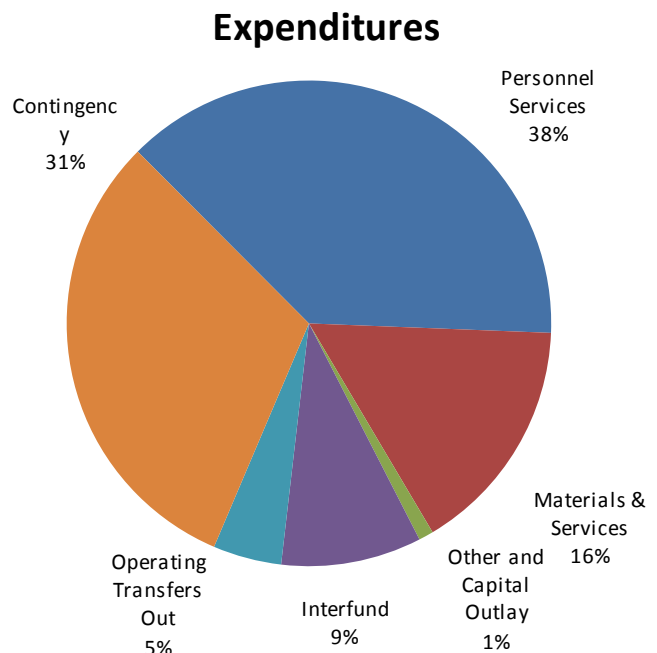
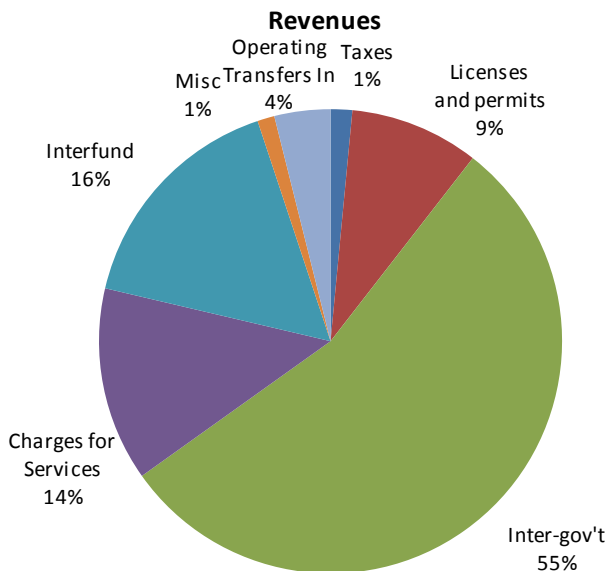
Land Use & Transportation is committed to the needs of the citizens of Washington County by addressing growth while managing issues of community livability, the environment and maintaining quality of life.

Organization Unit Description	Adopted 2016-17	Modified 2016-17	Proposed 2017-18	Approved 2017-18	Adopted 2017-18	Change	
						\$	%
Long Range Planning	\$ 4,357,502	4,357,502	3,964,076			(393,426)	-9%
Current Planning	5,659,923	5,659,923	6,105,115			445,192	8%
Building	25,171,855	25,171,855	26,615,089			1,443,234	6%
Engineering & Surveying	7,434,150	7,434,150	8,045,392			611,242	8%
Surveying- Public Land Corner	2,490,489	2,490,489	2,420,133			(70,356)	-3%
County Surveyor	1,435,387	1,435,387	1,820,343			384,956	27%
Administration	22,177,092	22,177,092	20,707,007			(1,470,085)	-7%
Capital Project Management	6,348,789	6,348,789	6,671,243			322,454	5%
Operations & Maintenance	26,831,243	26,831,243	25,059,379			(1,771,864)	-7%
Maintenance LID	292,030	292,030	284,312			(7,718)	-3%
Watermaster	197,135	197,135	205,912			8,777	4%
Totals	102,395,595	102,395,595	101,898,001			(497,594)	0%
General Fund	4,554,637	4,554,637	4,169,988			(384,649)	-8%
Special Funds	97,840,958	97,840,958	97,728,013			(112,945)	0%
Totals	\$ 102,395,595	102,395,595	101,898,001			(497,594)	0%
FTE's	328.94	328.94	334.94			6.00	2%



BUDGET OVERVIEW

Organization Unit Description	Adopted 2016-17	Modified 2016-17	Proposed 2017-18	Approved 2017-18	Adopted 2017-18	Change	
						\$	%
<i>by category</i>							
Taxes	860,000	860,000	890,000			30,000	3%
Licenses and permits	5,616,500	5,616,500	5,322,000			(294,500)	-5%
Intergovernmental	31,748,032	31,748,032	32,221,238			473,206	1%
Charges for Services	8,205,292	8,205,292	7,969,942			(235,350)	-3%
Intradepartmental	10,181,220	10,181,220	9,575,012			(606,208)	-6%
Miscellaneous	623,375	623,375	703,755			80,380	13%
Operating Transfers In	2,413,857	2,413,857	2,306,325			(107,532)	-4%
Total Revenues	59,648,276	59,648,276	58,988,272			(660,004)	-1%
Personnel Services	35,535,916	35,535,916	38,846,238			3,310,322	9%
Materials & Services	17,947,916	17,947,916	16,158,721			(1,789,195)	-10%
Other	273,250	273,250	325,250			52,000	19%
Interfund	8,881,501	8,881,501	9,551,986			670,485	8%
Operating Transfers Out	7,372,315	7,372,315	4,653,811			(2,718,504)	-37%
Capital Outlay	861,000	861,000	676,400			(184,600)	-21%
subtotal	70,871,898	70,871,898	70,212,406			(659,492)	-1%
Contingency	31,523,697	31,523,697	31,685,595			161,898	1%
Total Expenditures	102,395,595	102,395,595	101,898,001			(497,594)	0%
Revenues under expenditures	(42,747,319)	(42,747,319)	(42,909,729)			(162,410)	0%
General Fund Subsidy	1,342,192	1,342,192	1,508,852			166,660	12%
Beginning Fund Balances	41,405,127	41,405,127	41,400,877			(4,250)	0%
Ending Fund Balance	-	-	-			-	



Long Range Planning 100-6010

The Long Range Planning Division is responsible for the preparation, maintenance and periodic update of County planning documents and ordinances, including the comprehensive framework plan, the rural/natural resource plan, all community plans, the transportation plan and provides various economic and demographic analyses to County departments and outside agencies.

1. **Community Planning (100-601005):** This program is responsible for the preparation, maintenance and periodic update of the County Comprehensive Plan including planning of lands added to the UGB. This program performs the Plan monitoring and maintenance tasks necessary to ensure it remains in conformance with state law and regional planning requirements such as Metro's Region 2040 plan. These responsibilities include direct involvement with individual citizens, community organizations, cities and affected County and state agencies. Additionally, this program helps coordinate the County's involvement in a number of regional and countywide planning activities.
2. **Transportation (100-601010):** This program is responsible for the preparation, maintenance and periodic update of the County transportation plans. This program covers a range of policy and strategic planning issues, transportation (roadway and transit) corridor studies, individual project support and planning through the project development level. Additionally, this program participates in countywide, regional, state and federal transportation planning and funding activities.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 601005 Community Planning	\$ 2,953,940	2,953,940	2,522,903			(431,037)	-15%
100 601010 Transportation Planning	1,403,562	1,403,562	1,441,173			37,611	3%
Total	4,357,502	4,357,502	3,964,076			(393,426)	-9%
<i>by category</i>							
Intergovernmental	767,618	767,618	151,660			(615,958)	-80%
Charges for Services	128,800	128,800	140,800			12,000	9%
Interfund	1,280,477	1,280,477	1,381,173			100,696	8%
Operating Transfers In	904,728	904,728	852,733			(51,995)	-6%
Total Revenues	3,081,623	3,081,623	2,526,366			(555,257)	-18%
Personnel Services	3,103,030	3,103,030	3,273,389			170,359	5%
Materials & Services	1,086,322	1,086,322	588,339			(497,983)	-46%
Interfund	168,150	168,150	102,348			(65,802)	-39%
Total Expenditures	4,357,502	4,357,502	3,964,076			(393,426)	-9%
General Fund Subsidy \$	1,275,879	1,275,879	1,437,710			161,831	13%
FTE's	26.22	26.22	26.22			-	

Budget Analysis:

Revenues decrease \$555,257 (18%) for fiscal year 2017-18. Intergovernmental decreases \$615,958 (80%) as a result of the \$400,000 CET funding grant in the prior year for the Aloha Tomorrow project winding down. Other projects that will be completed by the end of FY 2016-17 include the South Industrial Area project and Washington County Transportation Future Study (WCTFS). A \$95,000 Equitable Housing Grant was recently awarded with the majority of work expected in FY 2017-18. The Road Fund transfer increases \$89,731 due to lower intergovernmental revenue in Transportation Planning.

Expenditures decrease \$393,426 (9%). Materials & Services decrease \$497,983 (46%) as a result of a reduction in professional consulting services needed to complete projects in the FY 2017-18 work program. Personnel Services increase \$170,359 (5%) due to salaries, PERS, health benefits. Interfund decreases \$65,802 (39%) due to a reduction in Facilities and ITS capital charges.

Large ongoing planning projects included in the work program for FY 2017-18 are the Aloha Tomorrow Project (completed by October 2017), Equitable Housing project, Quarry Study, North Bethany Implementation, coordination with cities on Urban Planning Area Agreements (UPAA's) and planning for new UGB areas, SW Corridor and TV Highway Corridor Transit Operations, Regional Transportation plan update and a rural regulations state law comparison.

The General Fund subsidy increases \$161,831 (13%) due to fewer outside revenue sources supporting the tier one work program tasks..

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The Watermaster is responsible for the: 1) enforcement of water laws, 2) administration of water rights, 3) collection of hydrologic data, 4) provision of water right information and hydrologic data to the public and water users and 5) inspection of wells and dams within Watermaster District No.18.

1. **Watermaster (100-961005):** This program encompasses all of the functions and services provided by the Watermaster including the following special sub-programs funded with dedicated resources:

- **Ground Water Monitoring:** Monitors ground water levels in the urban unincorporated area of the County
- **Surface Water Management:** Includes monitoring of stream flow in the Tualatin Basin and identification of areas for potential flow restoration.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 961000 Watermaster	\$ 197,135	197,135	205,912			8,777	4%
<i>by category</i>							
Intergovernmental	120,630	120,630	124,578			3,948	3%
Charges for Services	10,192	10,192	10,192			-	
Total Revenues	130,822	130,822	134,770			3,948	3%
Personnel Services	173,370	173,370	185,800			12,430	7%
Materials & Services	23,765	23,765	20,112			(3,653)	-15%
Total Expenditures	197,135	197,135	205,912			8,777	4%
General Fund Subsidy \$	66,313	66,313	71,142			4,829	7%
FTE's	1.94	1.94	1.94			-	

Budget Analysis:

Revenues increase \$3,948 (3%) from Intergovernmental revenues paid by benefiting agencies for the operation and maintenance of stream gauging stations and from surcharges to rural development permits relating to ground water studies.

Expenditures increase \$8,777 (4%). Personnel services increase \$12,430(7%) due to salaries, PERS and health benefits.

Staffing levels are unchanged and include a 1.00 Assistant Watermaster and a 0.94 Administrative Assistant. The Watermaster position is fully funded by the state.

The General Fund subsidy increases \$4,829 (7%).

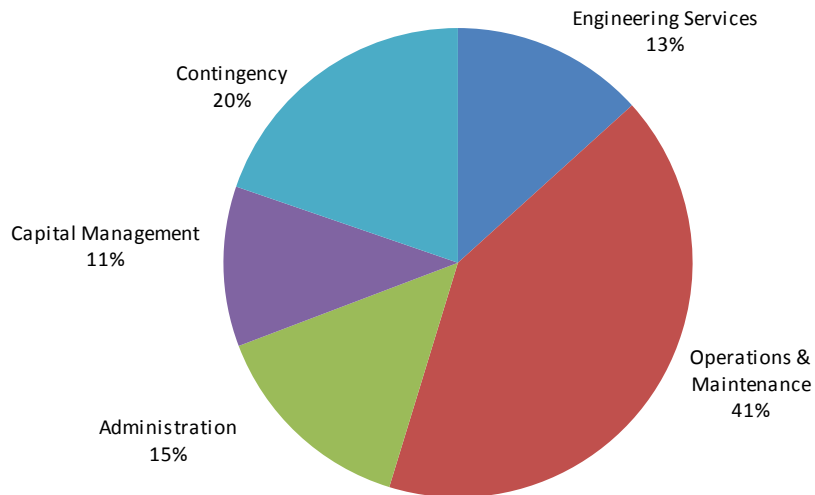
ROAD FUND 168

Fund/Org Unit/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
168 6030 Engineering Services	\$ 3,014,550	3,014,550	2,523,850			(490,700)	-16%
168 6040 Administration	31,444,268	31,444,268	32,529,947			1,085,679	3%
168 6050 Capital Project Management	5,573,689	5,573,689	5,391,314			(182,375)	-3%
168 6060 Operations & Maintenance	2,265,500	2,265,500	2,368,000			102,500	5%
Total Revenues	42,298,007	42,298,007	42,813,111			515,104	1%
168 6030 Engineering Services	7,434,150	7,434,150	8,045,392			611,242	8%
168 6040 Administration	22,177,092	22,177,092	20,707,007			(1,470,085)	-7%
168 6050 Capital Management	6,348,789	6,348,789	6,671,243			322,454	5%
168 6060 Operations & Maintenance	26,831,243	26,831,243	25,059,379			(1,771,864)	-7%
Total Expenditures	62,791,274	62,791,274	60,483,021			(2,308,253)	-4%
Revenues under expenditures	(20,493,267)	(20,493,267)	(17,669,910)			2,823,357	-14%
Beginning Fund Balance	20,493,267	20,493,267	17,669,910			(2,823,357)	-14%
Ending Fund Balance \$	-	-	-			-	0%
<i>by category</i>							
Taxes	860,000	860,000	890,000			30,000	3%
Licenses & Permits	166,500	166,500	207,000			40,500	24%
Intergovernmental	30,657,784	30,657,784	31,725,000			1,067,216	3%
Charges for Services	806,100	806,100	821,000			14,900	2%
Interfund	8,344,689	8,344,689	7,719,714			(624,975)	-7%
Miscellaneous	380,950	380,950	423,950			43,000	11%
Operating Transfers In	1,081,984	1,081,984	1,026,447			(55,537)	-5%
Total Revenues	42,298,007	42,298,007	42,813,111			515,104	1%
Personnel Services	22,050,000	22,050,000	23,903,434			1,853,434	8%
Materials & Services	15,857,682	15,857,682	14,375,004			(1,482,678)	-9%
Other	19,250	19,250	19,750			500	3%
Interfund	5,516,786	5,516,786	5,592,275			75,489	1%
Operating Transfers Out	6,816,326	6,816,326	4,098,529			(2,717,797)	-40%
Capital Outlay	803,000	803,000	554,900			(248,100)	-31%
subtotal	51,063,044	51,063,044	48,543,892			(2,519,152)	-5%
Contingency	11,728,230	11,728,230	11,939,129			210,899	2%
Total Expenditures	62,791,274	62,791,274	60,483,021			(2,308,253)	-4%
Revenues under expenditures	(20,493,267)	(20,493,267)	(17,669,910)			2,823,357	-14%
Beginning Fund Balance	20,493,267	20,493,267	17,669,910			(2,823,357)	-14%
Ending Fund Balance \$	-	-	-			-	0%
FTE's	210.67	210.67	211.68			1.01	0%

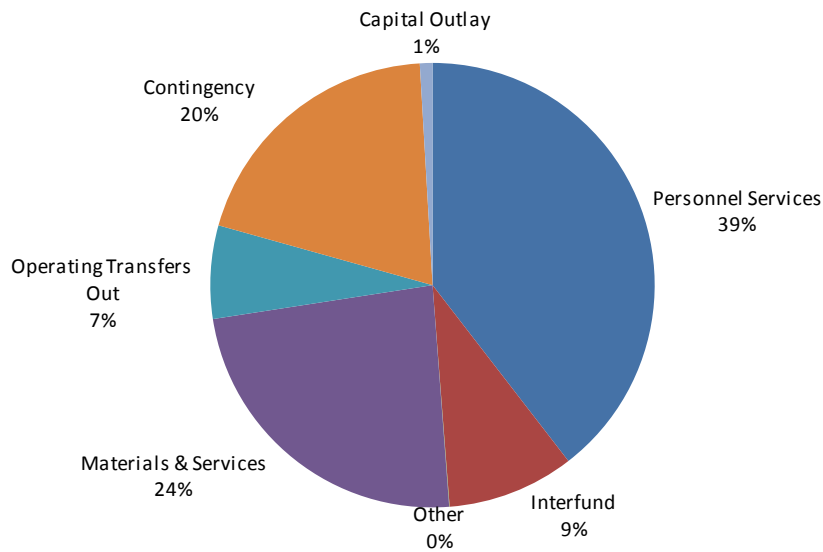
FUND OVERVIEW

All of the organization units in the Road Fund will require resources from the Administration organization unit to balance their respective budgets.

Expenditures by Org Unit



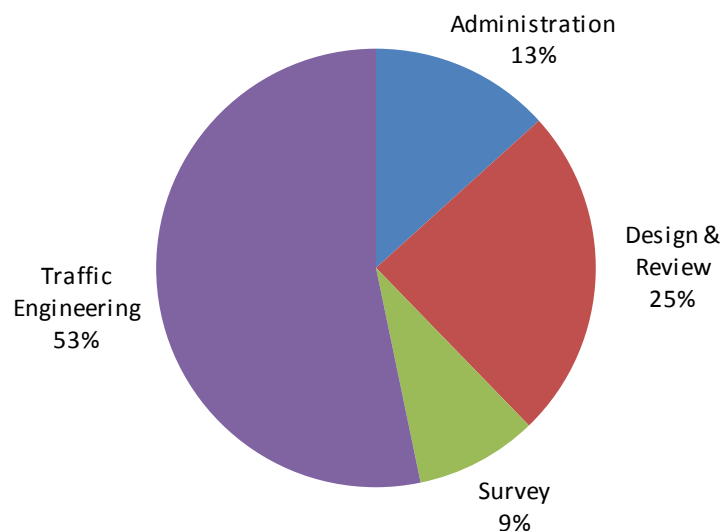
Expenditures by Category



Engineering/Surveying Services 168-6030

This organization unit provides engineering design and review, project development, traffic management, surveying and related engineering support to other divisions in the Land Use and Transportation department.

1. **Engineering Administration (168-603001):** Provides leadership, management, public information and support of operations within Engineering/Surveying Services.
2. **Engineering Design/Review (168-603005):** Prepares plans, specifications, and estimates (contract documents) for public capital improvements including roadways, drainage, bridge, signals and intersections. Reviews plans for construction improvements within County roads, including subdivisions, roadways and sidewalks.
3. **Traffic Engineering (168-603010)** Perform and review traffic analysis in conjunction with public capital improvements. Review traffic analysis associated with land use actions. Prepares plans, specifications and estimates for public capital improvements including traffic signals, illumination, signing and striping. Reviews traffic related public capital improvements. Maintains and operates County owned street lighting, traffic signals and other electronically controlled traffic devices including the intelligent transportation system infrastructure. Perform operational review and support for the maintenance of traffic signs, striping and other traffic control devices on County maintained roads. Administer the Neighborhood Streets program for the County neighborhood routes and local roads.
4. **Surveyor-Road Fund (168-603020)** Facilitate and administer legal processes associated with both public and County roads, including legal descriptions and preparing land use waivers, restrictive covenants and agenda items for vacation of the public interest. Provide location services for claims regarding work performed outside the right-of-way or for encroachments into the roadway. Maintain a vertical control network to support engineering design review and ongoing maintenance efforts. Provide survey support of engineering plans prepared by the County design group and others.



Budget Detail

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
168 603001 Administration	\$ 943,273	943,273	1,068,869			125,596	13%
168 603005 Design & Review	1,841,853	1,841,853	1,968,379			126,526	7%
168 603010 Traffic Engineering	3,948,406	3,948,406	4,284,801			336,395	9%
168 603020 Survey	700,618	700,618	723,343			22,725	3%
Total	7,434,150	7,434,150	8,045,392			611,242	8%
<i>by category</i>							
Licenses & Permits	6,500	6,500	7,000			500	8%
Intergovernmental	120,000	120,000	180,000			60,000	50%
Charges for Services	656,600	656,600	662,000			5,400	1%
Intradepartmental	2,194,500	2,194,500	1,632,900			(561,600)	-26%
Miscellaneous	36,950	36,950	41,950			5,000	14%
Total Revenues	3,014,550	3,014,550	2,523,850			(490,700)	-16%
Personnel Services	4,976,955	4,976,955	5,691,585			714,630	14%
Materials & Services	1,367,501	1,367,501	1,360,049			(7,452)	-1%
Interfund	959,694	959,694	935,558			(24,136)	-3%
Capital Outlay	130,000	130,000	58,200			(71,800)	-55%
Total Expenditures	7,434,150	7,434,150	8,045,392			611,242	8%
Road Fund Subsidy \$	4,419,600	4,419,600	5,521,542			1,101,942	25%
FTE's	43.67	43.67	46.18			2.51	6%

Budget Analysis:

Revenues decrease \$490,700 (16%). Intradepartmental decreases \$561,600 (26%) with a decrease in anticipated work chargeable to internal capital fund projects and the continuation of staff resource sharing between organizational units. The decrease is partially offset by the addition of \$55,000 in revenue for ADA upgrades to pedestrian actuated signals funded with the State Highway Fund 1% set aside for pedestrian and bicycle improvements.

Expenditures increase \$611,242 (8%). Personnel Services increase \$714,630 (14%) due primarily to the addition of a 1.00 Senior Engineer, 1.00 Inspection Technician III, 0.50 Senior Administrative Specialist, 0.01 County Engineer, salaries, PERS and health benefits. Materials & Services decreases \$7,452 (1%) but does include a corresponding expenditure for the ADA upgrades to pedestrian actuated signals (\$55,000).

Capital Outlay decreases \$71,800 (55%) and includes the purchase of two new vehicles in the Traffic Engineering Program. Interfund decreases \$24,136 (3%) due to a decrease in ITS Business Plan charges as well as a reduction in facilities capital charges.

The Road Fund subsidy increases \$1,101,942 (25%).

Administration 168-6040

The Administration program provides leadership to, oversight of, and coordination among the divisions of the department of Land Use and Transportation: Planning and Development Services Division (Long Range Planning, Current Planning and Building Services), Engineering and Construction Services Division (Engineering, Traffic, Surveying Services and Capital Projects Management) and the Operations and Maintenance Division.

1. **Road Fund Administration (168-604001):** This program includes recording of department-wide Road Fund related revenues and expenditures such as gas tax receipts, interest earnings, debt and remediation payments.
2. **LUT Administration (168-604005):** This program provides regional transportation financing coordination for the County and direction for the department, including strategic planning and policy development; provides operational analysis and support leading to the improvement of department services; coordinates public information, communication and media relations; provides business support, including budget development and control, cost accounting, purchasing, personnel and payroll activities, grant administration and liaison services.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
168 604001 Road Fund Administration \$	19,276,706	19,276,706	17,674,610			(1,602,096)	-8%
168 604005 LUT Administration Program	2,900,386	2,900,386	3,032,397			132,011	5%
Total	22,177,092	22,177,092	20,707,007			(1,470,085)	-7%
<i>by category</i>							
Taxes	860,000	860,000	890,000			30,000	3%
Intergovernmental	29,149,784	29,149,784	30,195,000			1,045,216	4%
Charges for Service	147,000	147,000	156,000			9,000	6%
Miscellaneous	205,500	205,500	262,500			57,000	28%
Operating Transfers In	1,081,984	1,081,984	1,026,447			(55,537)	-5%
Total Revenues	31,444,268	31,444,268	32,529,947			1,085,679	3%
Personnel Services	2,196,903	2,196,903	2,356,747			159,844	7%
Materials & Services	348,851	348,851	457,986			109,135	31%
Other	8,500	8,500	8,500			-	
Interfund	1,778,282	1,778,282	1,846,116			67,834	4%
Operating Transfers Out	6,116,326	6,116,326	4,098,529			(2,017,797)	-33%
subtotal	10,448,862	10,448,862	8,767,878			(1,680,984)	-16%
Contingency	11,728,230	11,728,230	11,939,129			210,899	2%
Total Expenditures	22,177,092	22,177,092	20,707,007			(1,470,085)	-7%
Revenues over expenditures	9,267,176	9,267,176	11,822,940			2,555,764	28%
Resources allocated to other units	(29,760,443)	(29,760,443)	(29,492,850)			267,593	-1%
Beginning Fund Balance	20,493,267	20,493,267	17,669,910			(2,823,357)	-14%
Ending Fund Balance \$	-	-	-			-	
FTE's	18.00	18.00	18.00			-	

Budget Analysis:

Revenues increase \$1,085,679 (3%) due primarily to an increase of \$1,080,216 (4%) from the State Motor Vehicle Appropriation current forecast for fiscal year 2017-18. Operating Transfers In decrease \$55,537 (5%) reflecting the updated department cost plan recovery for administrative support.

Personnel Services increase \$159,844 (7%) and the FTE count remains unchanged. Materials & Services increase \$109,135 (31%) due primarily to an increase in professional services for the Bridgeport Village methane monitoring system. Upgrades to the system are needed due to the age of the system and end of life for many of the components.

Interfund increases \$67,834 (4%) due primarily to the addition of this organization unit's share of the Countywide cost allocation plan and increases in support of the Transportation Planning Section. The increase is partially offset by a reduction in facilities capital due to a decrease in scope for the planned tenant improvements.

Operating Transfers Out decreases \$2,017,797 (33%) due to a reduction in the transfer to Road Capital Projects for the Hagg Lake Road Project.

Contingency increases \$210,899 (2%).

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This organization unit provides project management, coordination, right-of-way acquisition, construction management and administrative support for transportation capital improvement projects through the following programs:

1. **Administration (168-605005):** Manage and coordinate capital improvement project funding and expenditures.
2. **Project Delivery (168-605015):** Provides management and inspection functions for all phases of capital project delivery.
3. **Project Delivery Support (168-605025):** Provides quality assurance in support of the project delivery functions.
4. **Right-of-Way (168-605035):** Provides right-of-way acquisition support for capital improvement projects.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
168 605005 CPM-Administration	\$ 1,728,273	1,728,273	1,803,293			75,020	4%
168 605015 Right of Way	577,344	577,344	614,324			36,980	6%
168 605025 Project Delivery	3,824,256	3,824,256	4,253,626			429,370	11%
168 605035 Project Delivery Support	218,916	218,916	-			(218,916)	-100%
Total	6,348,789	6,348,789	6,671,243			322,454	5%
<i>by category</i>							
Charges for Services	1,500	1,500	1,500			-	
Interfund	5,572,189	5,572,189	5,389,814			(182,375)	-3%
Total Revenues	5,573,689	5,573,689	5,391,314			(182,375)	-3%
Personnel Services	5,364,974	5,364,974	5,567,124			202,150	4%
Materials & Services	286,225	286,225	301,286			15,061	5%
Interfund	697,590	697,590	740,833			43,243	6%
Capital Outlay	-	-	62,000			62,000	
Total Expenditures	6,348,789	6,348,789	6,671,243			322,454	5%
Road Fund Subsidy \$	775,100	775,100	1,279,929			504,829	65%
FTE's	46.00	46.00	44.50			(1.50)	-3%

Budget Analysis:

Revenues decrease \$182,375 (3%) due to normal fluctuations in the capital project schedule.

Expenditures increase \$322,454 (5%). Personnel Services increase \$202,150 (4%) due to hiring several positions at mid-range of the pay scale (Inspection Technician II's), salaries, PERS and health benefits. A 1.00 FTE Inspection Technician III and 0.50 FTE Senior Administrative Specialist have been moved to Engineering/Surveying Services (168-6030).

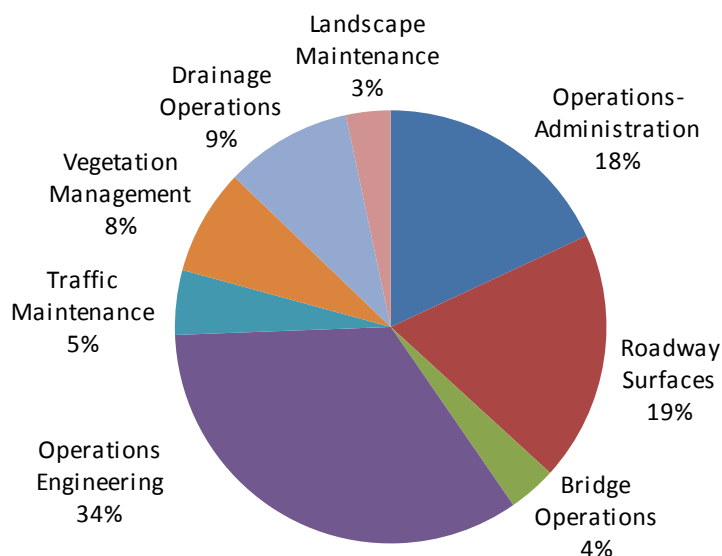
Materials & Services has a net increase of \$15,061 (5%) due primarily to a \$20,000 reduction in professional services for contracted employees and a \$32,638 increase for the operations and maintenance of two new vehicles.

Interfund increases \$43,243 (6%) related to increases in Countywide cost allocation plan charges. Capital Outlay increases \$62,000 for the purchase of two new vehicles.

Operations & Maintenance 168-6060

The Operations & Maintenance organization unit mission is to maintain and operate a safe and efficient County transportation system comprised of roads, bridges, drainage systems and bike paths in a cost effective and environmentally sound manner through the following programs:

1. **Operations Administration (168-606005):** Provides leadership, management and support of operations within the division.
2. **Roadway Surfaces (168-606010):** Protects the structural integrity of County roads. Performs maintenance on roadways, including asphalt overlays, patching, surface sealing, street sweeping, gravel applications and grading.
3. **Operations Engineering (168-606015):** Assures all construction on roads, bridges, drainage systems and miscellaneous structures within the County rights-of-way are in accordance with approved plans and specifications; reviews plans and issues permits for utility construction in roadways, monitors subdivision improvements and field-inspects construction. Maintains and updates necessary management information for design and maintenance schedules. Processes the formation of local improvement districts, investigates citizen complaints and provides quality assurance for all divisional maintenance activities.
4. **Traffic Maintenance (168-606020):** Performs installation, repair and replacement of traffic signs, application of pavement striping, school-crossing stencils and raised pavement markers.
5. **Vegetation Management (168-606025):** Provides vegetation control within County rights-of-way through brush cutting, mowing, herbicide spraying, landscape maintenance and related activities. Administers Adopt-a-Road program.
6. **Bridge Operations (168-606030):** Protects the structural integrity of County bridges through bridge repairs and replacements. Additional tasks include work on major culverts and guardrails, bridge and culvert inspections.
7. **Drainage Operations (168-606035):** Provides repair, maintenance and installation of County drainage systems such as ditches, culverts and catch basins, ditch and culvert cleaning and the evaluation of erosion-control compliance.
8. **Landscape Maintenance (168-606040):** Provides vegetation and litter management within urban County rights-of-way through brush cutting, mowing, herbicide spraying, landscape maintenance, litter patrol and related activities.



Budget Detail

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
168 606005 Operations-Administration	\$ 4,253,898	4,253,898	4,532,652			278,754	7%
168 606010 Roadway Surfaces	4,510,386	4,510,386	4,682,925			172,539	4%
168 606015 Operations Engineering	10,890,265	10,890,265	8,527,831			(2,362,434)	-22%
168 606020 Traffic Maintenance	1,161,089	1,161,089	1,209,619			48,530	4%
168 606025 Vegetation Management	1,977,667	1,977,667	1,984,921			7,254	0%
168 606030 Bridge Operations	798,880	798,880	901,505			102,625	13%
168 606035 Drainage Operations	2,439,718	2,439,718	2,384,691			(55,027)	-2%
168 606040 Landscape Maintenance	799,340	799,340	835,235			35,895	4%
Total	26,831,243	26,831,243	25,059,379			(1,771,864)	-7%
<i>by category</i>							
Licenses & Permits	160,000	160,000	200,000			40,000	25%
Intergovernmental	1,388,000	1,388,000	1,350,000			(38,000)	-3%
Charges for Services	1,000	1,000	1,500			500	50%
Interfund	578,000	578,000	697,000			119,000	21%
Miscellaneous	138,500	138,500	119,500			(19,000)	-14%
Total Revenues	2,265,500	2,265,500	2,368,000			102,500	5%
Personnel Services	9,511,168	9,511,168	10,287,978			776,810	8%
Materials & Services	13,855,105	13,855,105	12,255,683			(1,599,422)	-12%
Other	10,750	10,750	11,250			500	5%
Interfund	2,081,220	2,081,220	2,069,768			(11,452)	-1%
Operating Transfers Out	700,000	700,000	-			(700,000)	-100%
Capital Outlay	673,000	673,000	434,700			(238,300)	-35%
Total Expenditures	26,831,243	26,831,243	25,059,379			(1,771,864)	-7%
Road Fund Subsidy	\$ 24,565,743	24,565,743	22,691,379			(1,874,364)	-8%
FTE's	103.00	103.00	103.00			-	

Budget Analysis:

Revenues increase \$102,500 (5%) due primarily to anticipated Interfund reimbursements for work performed for other divisions and agencies, most specifically from the URMD for pre-contract preparation, design and direct charges for inspection services. Increases in revenue generated for transportation permits and fees from permits for work in the county right of way are also included in the fiscal year 2017-18 budget.

Expenditures decrease \$1,771,864 (7%). Heavy equipment acquisitions decrease \$368,700, a one-time infusion of Road Fund money for the FY 2016-17 overlay contract will not be continued in FY 2017-18 and the budget includes a \$1,800,000 reduction for contracted surface treatments. This results in a net decrease of \$1,599,422 (12%) in Materials & Services.

Personnel Services increase \$776,810 (8%) due primarily to market adjustments for Teamsters, engineering classifications adjustments, salaries, PERS and health benefits. FTE levels are unchanged from prior year.

Interfund remains flat and includes a \$200,000 payment for an intergovernmental agreement with Clean Water Services (CWS) to provide drainage maintenance on major routes within the urban growth boundary and \$250,000 for ADA curb ramp replacements, funded with the State Highway Fund 1% pedestrian and bicycle allocation. Additionally, \$750,000 is budgeted for major culvert replacements on Laurel Road, Corey Road, Brookman Road, Hardebeck Road, and the Gordon Road drainage structure.

Operating Transfers Out decrease \$700,000 (100%) as the Engineering and Construction Services division will not be doing the paving work done in previous years.

Capital Outlay decreases \$238,300 (35%) after last year's relatively large outlay for equipment replacement. This year's equipment replacements include a mechanical vacuum sweeper (\$287,000), anti-icing platform (\$32,000), asphalt tack trailer (\$17,000), and two storage tanks to hold anti-icing solution (\$36,000).

This organization unit is charged with all activities required for the re-monumentation of Washington County's 3,400 public land corners. This involves locating the corners established in previous government surveys and documenting their location through modern surveying practices, including the establishment of coordinates essential for mapping control in the County's Geographical Information System (GIS).

1. **Surveying-Public Land Corners (170-603030):** The program provides for the preservation of public land corners, which are necessary for determining the proper location of property boundaries by public agencies, private surveyors and citizens. The establishment and subsequent coordination of these corners is critical for the protection of private and public property rights.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
170 603030 Surveying-Public Land Cmr \$	2,490,489	2,490,489	2,420,133			(70,356)	-3%
<i>by category</i>							
Charges for Services	520,000	520,000	520,000			-	
Intradepartmental	350,000	350,000	225,500			(124,500)	-36%
Miscellaneous	7,099	7,099	16,500			9,401	132%
Total Revenues	877,099	877,099	762,000			(115,099)	-13%
Personnel Services	528,800	528,800	571,776			42,976	8%
Materials & Services	35,704	35,704	36,362			658	2%
Interfund	133,973	133,973	284,867			150,894	113%
Operating Transfers Out	31,689	31,689	28,500			(3,189)	-10%
subtotal	730,166	730,166	921,505			191,339	26%
Contingency	1,760,323	1,760,323	1,498,628			(261,695)	-15%
Total Expenditures	2,490,489	2,490,489	2,420,133			(70,356)	-3%
Revenues under expenditures	(1,613,390)	(1,613,390)	(1,658,133)			(44,743)	3%
Beginning Fund Balance	1,613,390	1,613,390	1,658,133			44,743	3%
Ending Fund Balance \$	-	-	-			-	
FTE's	4.77	4.77	4.77			-	

Budget Analysis:

Revenues decrease \$115,099 (13%) due to a decrease in Intradepartmental for staff that is shared across programs to accomplish survey development review activities.

Expenditures, excluding Contingency, increase \$191,339 (26%). Personnel Services increase \$42,976 (8%) due to increases in salaries, PERS and health benefits. Interfund increases \$150,894 (113%) to reflect staff resource sharing between divisions.

Contingency decreases \$261,695 (15%) in a planned effort to draw down the fund balance. The continuing budget strategy includes monitoring the fund balance to ensure an appropriate reserve is maintained.

Current Planning encompasses Development Review and Development Assistance activities pertaining to land development in the unincorporated areas of the County and provides for Development Compliance/Code Enforcement activities as they relate to enforcement of the County's Community Development Code and related ordinances. This fund operates on an enterprise basis supported by fees from service users.

1. **Development Review (172-602030):** Processing and review of all land development requests in unincorporated Washington County. Ensure that all development proposals comply with all applicable plans and codes.
2. **Development Assistance (172-602035):** Provide development assistance to customers at the counter and over the telephone. Review all building permits and provide copies of land development related documents to the public.
3. **Code Maintenance/Code Enforcement (172-602040):** Review land development projects in final stages to ensure compliance with conditions of approval. Investigate all land use complaints that are enforceable via the Community Development Code. Prepare code amendments and make recommendations concerning code interpretations.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
172 602030 Development Review	\$ 4,357,590	4,357,590	4,611,324			253,734	6%
172 602035 Development Assistance	947,881	947,881	947,194			(687)	0%
172 602040 Code Maint & Enforcement	354,452	354,452	546,597			192,145	54%
Total	5,659,923	5,659,923	6,105,115			445,192	8%
<i>by category</i>							
Intergovernmental	90,000	90,000	100,000			10,000	11%
Charges for Services	2,227,500	2,227,500	1,977,000			(250,500)	-11%
Interfund	25,000	25,000	25,000			-	
Miscellaneous	29,600	29,600	36,130			6,530	22%
Operating Transfers In	329,200	329,200	354,200			25,000	8%
Total Revenues	2,701,300	2,701,300	2,492,330			(208,970)	-8%
Personnel Services	2,271,148	2,271,148	2,558,773			287,625	13%
Materials & Services	262,432	262,432	326,054			63,622	24%
Other	19,000	19,000	20,000			1,000	5%
Interfund	556,939	556,939	543,511			(13,428)	-2%
Operating Transfers Out	132,273	132,273	128,639			(3,634)	-3%
subtotal	3,241,792	3,241,792	3,576,977			335,185	10%
Contingency	2,418,131	2,418,131	2,528,138			110,007	5%
Total Expenditures	5,659,923	5,659,923	6,105,115			445,192	8%
Revenues under expenditures	(2,958,623)	(2,958,623)	(3,612,785)			(654,162)	22%
Beginning Fund Balance	2,958,623	2,958,623	3,612,785			654,162	22%
Ending Fund Balance \$	-	-	-			-	
FTE's	21.28	21.28	23.08			1.80	8%

Budget Analysis:

Revenues decrease \$208,970 (8%). Charges for Services decrease \$250,500 (11%) reflecting the anticipated completion of a large commercial project and an expected reduction in activity from North Bethany. Operating Transfers In increase \$25,000 (8%) due to the reallocation of a General Fund transfer for code enforcement activity. Fee revenue has fully supported Current Planning activities for fiscal year 2016-17 and that trend is expected to continue in FY 2017-18.

Expenditures, excluding contingency, increase \$335,185 (10%) due primarily to a \$287,625 (13%) increase in Personnel Services. Current Planning is increasing staff 1.80 FTE with the addition of an Administrative Specialist II and a Principal Planner. These positions will be instrumental as part of the restructuring strategy to enhance the department's code enforcement program and site development process through the coalition of staff resources. Materials & Services increase \$63,622 (24%) due primarily to an initiative in professional services for document scanning/archiving.

Building Services 174-6020

Building Services provides plan review, permit issuance and inspections relative to conformance with the state building, mechanical, electrical, plumbing and mobile home codes.

1. **Building Inspection (174-602005):** Perform site inspections of construction on private property relative to conformance with the state building, mechanical and mobile home codes.
2. **Plan Review (174-602010):** Review plans and issue permits for construction on private property relative to conformance with the state building and mechanical codes and maintain a record of construction within the unincorporated areas of the County.
3. **Plumbing Inspection (174-602015):** Review plans and perform site inspections of construction on private property relative to conformance with the state plumbing code.
4. **Electrical Inspection (174-602020):** Review plans and perform inspections of all construction on public and private property relative to conformance with state statutes and the national electrical code.
5. **Code Compliance & Enforcement (174-602025):** Oversee the building enforcement program by investigating complaints and reported code violations. Perform enforcement actions in those cases where code conformance cannot be achieved voluntarily.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
174 602005 Building Inspection	\$ 18,962,009	18,962,009	19,388,995			426,986	2%
174 602010 Plan Review	3,457,102	3,457,102	3,970,580			513,478	15%
174 602015 Plumbing Inspection	893,680	893,680	1,253,478			359,798	40%
174 602020 Electrical Inspection	1,672,637	1,672,637	1,798,411			125,774	8%
174 602025 Code Compliance & Enforce	186,427	186,427	203,625			17,198	9%
Total	25,171,855	25,171,855	26,615,089			1,443,234	6%
<i>by category</i>							
Licenses & Permits	5,450,000	5,450,000	5,115,000			(335,000)	-6%
Intergovernmental	112,000	112,000	120,000			8,000	7%
Charges for Services	3,979,000	3,979,000	3,831,250			(147,750)	-4%
Interfund	161,054	161,054	203,625			42,571	26%
Miscellaneous	152,975	152,975	171,720			18,745	12%
Operating Transfers In	25,000	25,000	-			(25,000)	-100%
Total Revenues	9,880,029	9,880,029	9,441,595			(438,434)	-4%
Personnel Services	6,893,989	6,893,989	7,806,346			912,357	13%
Materials & Services	621,558	621,558	777,266			155,708	25%
Other	235,000	235,000	285,500			50,500	21%
Interfund	2,178,953	2,178,953	2,635,035			456,082	21%
Operating Transfers Out	360,785	360,785	369,042			8,257	2%
Capital Outlay	58,000	58,000	121,500			63,500	109%
subtotal	10,348,285	10,348,285	11,994,689			1,646,404	16%
Contingency	14,823,570	14,823,570	14,620,400			(203,170)	-1%
Total Expenditures	25,171,855	25,171,855	26,615,089			1,443,234	6%
Revenues under expenditures	(15,291,826)	(15,291,826)	(17,173,494)			(1,881,668)	12%
Beginning Fund Balance	15,291,826	15,291,826	17,173,494			1,881,668	12%
Ending Fund Balance \$	-	-	-			-	
FTE's	59.50	59.50	62.70			3.20	5%

Budget Analysis:

Revenues decrease \$438,434 (4%) due primarily to a projected decrease in large commercial project permitting fees for fiscal year 2017-18. Fee revenue has fully supported Building Service's activities for FY 2016-17 and the fund balance is expected to continue in grow FY 2017-18.

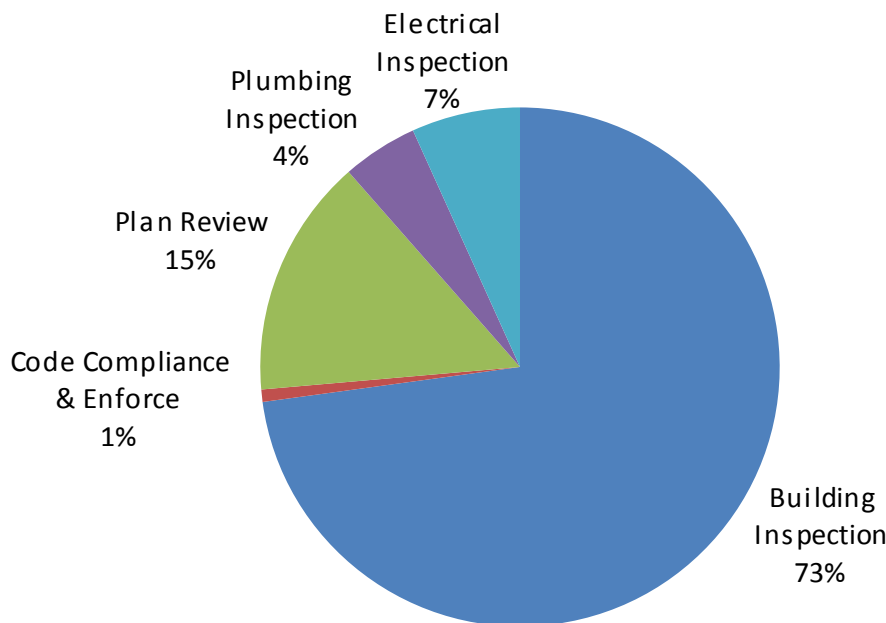
Expenditures, excluding contingency, increase by \$1,646,404 (16%). Personnel Services increase \$912,357 (13%) due to the addition of 3.20 FTE and increases in salaries, PERS and health benefits. These new positions will provide flexibility as adjustments are made to best meet development activity needs. Professional services increase \$99,185 (40%) to provide services for digitizing microfiche as part of the department's system upgrades.

Other increases \$50,500 (21%) for bank service charges associated with the payment of fees by credit card. Building Services has implemented a new online payment method (FIS) related to online plan review (ProjectDox) and anticipates an increase in credit card transactions.

Interfund increases \$456,082 (21%) for the implementation of the Accela Automation and ProjectDox software to implement online plan review, automated permitting and online payment.

Capital Outlay increases \$63,500 (109%) to \$121,500 for the purchase of five new vehicles. Currently the division utilizes Fleet pool vehicles as needed to cover down time in the existing building fleet. With the addition of new inspector positions, Building Services is in need of purchasing vehicles in order to meet the driving needs for work accomplishment and reduce the impact to fleet pool vehicle availability for other county users.

Contingency decreases \$203,170 (1%).



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Maintenance Improvement 212-6075

Budget Detail

This fund provides for road maintenance activities undertaken through maintenance local improvement districts (MLIDs) established in the County.

1. **Local Improvement District (212-607505):** This program provides the financial activities related to funds collected for use in maintaining local roads within the district.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
212 607505 Local Improvement District	\$ 292,030	292,030	284,312			(7,718)	-3%
<i>by category</i>							
Miscellaneous	37,751	37,751	37,455			(296)	-1%
Total Revenues	37,751	37,751	37,455			(296)	-1%
Interfund	102,203	102,203	101,813			(390)	0%
Operating Transfers Out	572	572	280			(292)	-51%
subtotal	102,775	102,775	102,093			(682)	-1%
Contingency	189,255	189,255	182,219			(7,036)	-4%
Total Expenditures	292,030	292,030	284,312			(7,718)	-3%
Revenues under expenditures	(254,279)	(254,279)	(246,857)			7,422	-3%
Beginning Fund Balance	254,279	254,279	246,857			(7,422)	-3%
Ending Fund Balance	\$ -	-	-			-	

Budget Analysis:

There are five active maintenance local improvement districts. Budgeted revenues and expenditures remain similar to the prior year. Significant Interfund appropriations are budgeted again this year due to possible road maintenance work, specifically the Mountain Creek LID that is currently pursuing enhanced maintenance strategies over a multi-year time period. Implementation of this plan will continue during the 2017 construction season.

Contingency decreases \$7,036 (4%).

This organization unit is responsible for the duties and responsibilities of the County Surveyor which include: filing and maintaining public survey records; reviewing and approving plats and surveys; maintaining the County address system; performing court ordered surveys; surveying County owned property and public assistance.

1. **Development Review (216-6030):** County Surveyor activities within this program include statutory duties of subdivision, partition, and condominium approval; survey filing; court ordered surveys; surveys of County owned property; record keeping; maintaining records of vacation property; addressing, mapping and public information.

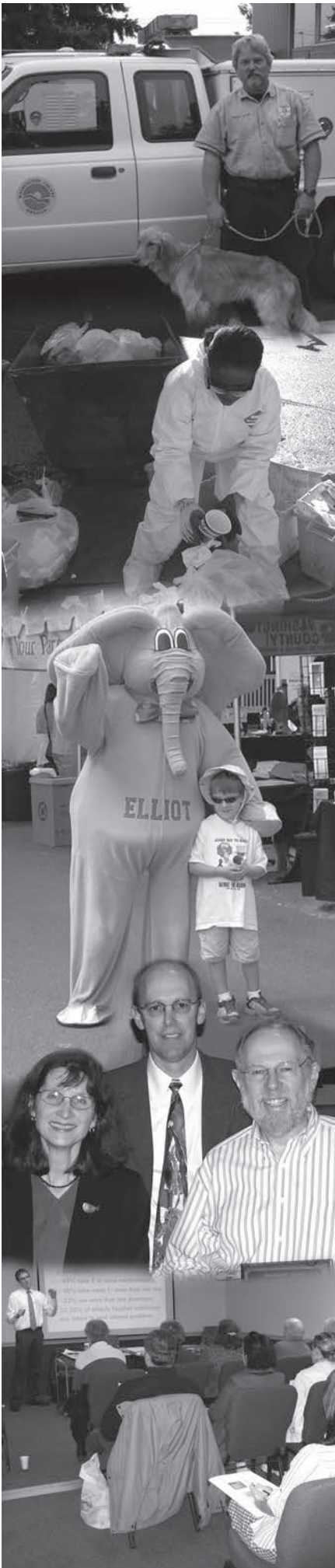
Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
216 603015 Development Review	\$ 1,435,387	1,435,387	1,820,343			384,956	27%
<i>by category</i>							
Charges for Service	533,700	533,700	669,700			136,000	25%
Intradepartmental	20,000	20,000	20,000			-	
Miscellaneous	15,000	15,000	18,000			3,000	20%
Operating Transfers In	72,945	72,945	72,945			-	
Total Revenues	641,645	641,645	780,645			139,000	22%
Personnel Services	515,579	515,579	546,720			31,141	6%
Materials & Services	60,453	60,453	35,584			(24,869)	-41%
Interfund	224,497	224,497	292,137			67,640	30%
Operating Transfers Out	30,670	30,670	28,821			(1,849)	-6%
subtotal	831,199	831,199	903,262			72,063	9%
Contingency	604,188	604,188	917,081			312,893	52%
Total Expenditures	1,435,387	1,435,387	1,820,343			384,956	27%
Revenues under expenditures	(793,742)	(793,742)	(1,039,698)			(245,956)	31%
Beginning Fund Balance	793,742	793,742	1,039,698			245,956	31%
Ending Fund Balance \$	-	-	-			-	
FTE's	4.56	4.56	4.56			-	

Budget Analysis:

Revenues increase \$139,000 (22%). Charges for Services increases \$136,000 (25%) to reflect forecasted increases in subdivision, partition, field check, address and survey filing fees.

Expenditures, excluding Contingency, increase \$72,063 (9%). Personnel Services increase \$31,141 (6%) due to increases in salaries, a market adjustment for Teamster positions, PERS and health benefits. Interfund increases \$67,640 (30%) due to an increase in the utilization of staff resources across organization units. Materials & Services decrease \$24,869 (41%) due to an anticipated reduction in contracted professional services.

Contingency increases \$312,893 (52%) as the fund balance continues to grow. Activity levels and workloads have increased with the North Bethany expansion. Careful fund management continues in order to maintain an appropriate fund balance.



Housing, Health ^{and} Human Services

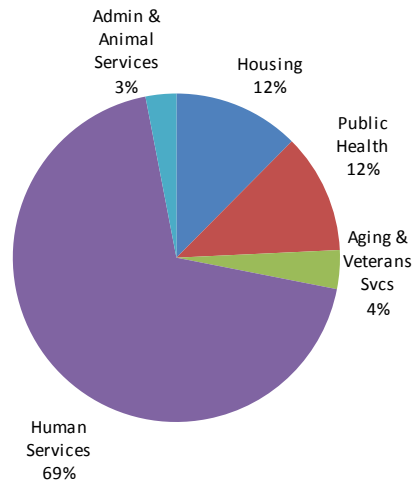
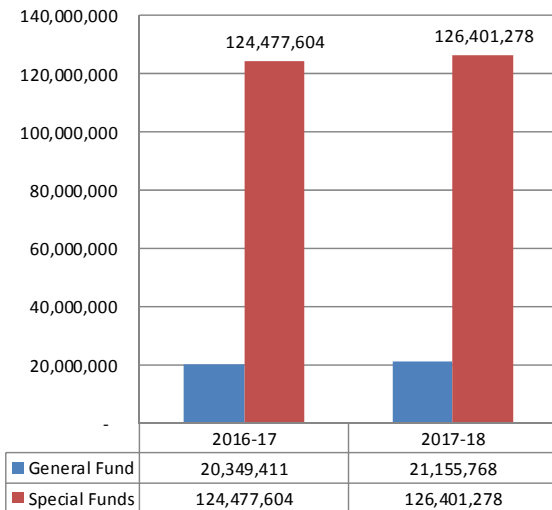
Public Health	100-7030
HHS Administration	100-7040
Animal Services	100-7090
Veteran Services	100-7510
Community Block Grant	164-9010
Children, Youth & Families.....	166-7050
Human Services	192-7060
OHP Mental Health	193-7080
House Bill 2145 – Mental Health	194-7070
Health Share of Oregon.....	195-7085
Aging Services	198-7520
Mental Health Crisis Services	199-7089
Tri-County Risk Reserve.....	207-7086
Emergency Medical Services	208-7010
Housing Services	218-6510
HOME	220-9020
Air Quality	244-9030

HOUSING, HEALTH & HUMAN SERVICES

Housing, Health & Human Services provides prevention, protection and support services and activities so that all people who live, work, study and play in Washington County can be healthy, well, self-sufficient and safe. Educating people through public health efforts, providing safety to vulnerable children and adults, addressing addictions and enabling people to live independently are just a few examples of how this is accomplished.

Throughout Washington County, Housing, Health & Human Services offers a wide variety of programs, services and resources which serve to inform, educate and empower.

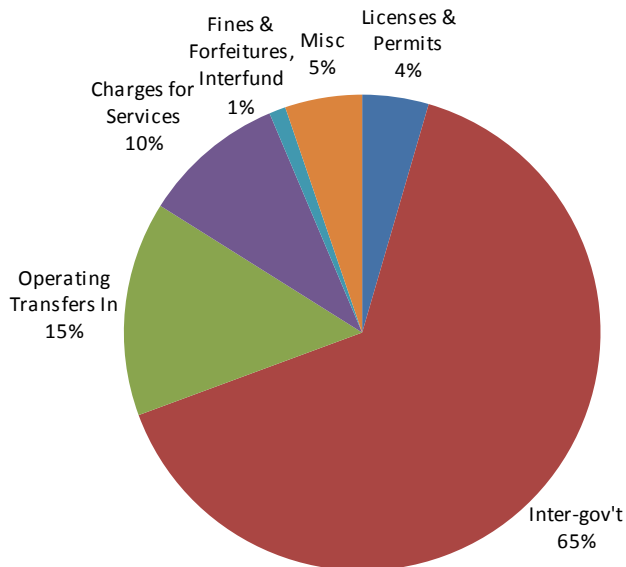
Organization Unit Description	Adopted 2016-17	Modified 2016-17	Proposed 2017-18	Approved 2017-18	Adopted 2017-18	Change	
						\$	%
CDBG	\$ 4,954,699	4,954,699	4,354,142			(600,557)	-12%
Housing	8,351,288	8,351,288	9,380,795			1,029,507	12%
HOME	3,217,553	3,217,553	3,423,170			205,617	6%
Air Quality	591,797	1,177,871	1,224,173			46,302	4%
subtotal - Housing	17,115,337	17,701,411	18,382,280			680,869	4%
Public Health	15,117,792	15,117,792	15,602,194			484,402	3%
Emergency Medical Service	1,873,422	1,873,422	1,807,434			(65,988)	-4%
subtotal - Public Health	16,991,214	16,991,214	17,409,628			418,414	2%
Agency on Aging	4,508,598	4,508,598	4,546,783			38,185	1%
Veteran Services	923,780	923,780	1,076,493			152,713	17%
subtotal-Aging & Veteran Svcs	5,432,378	5,432,378	5,623,276			190,898	4%
Human Services	47,273,337	47,273,337	50,596,139			3,322,802	7%
Oregon Health Plan	7,057,569	7,057,569	5,173,430			(1,884,139)	-27%
Health Share of Oregon	25,938,091	25,938,091	20,589,757			(5,348,334)	-21%
Tri-County Risk Reserve for HSO	-	3,500,000	10,500,000			7,000,000	200%
Mental Health HB 2145	1,123,851	1,123,851	1,718,427			594,576	53%
Mental Health Crisis Services	8,100,000	8,100,000	6,606,425			(1,493,575)	-18%
Children, Youth & Families	7,401,325	7,401,325	6,480,603			(920,722)	-12%
subtotal - Human Services	96,894,173	100,394,173	101,664,781			1,270,608	1%
HHS Administration	1,569,811	1,569,811	1,762,027			192,216	12%
Animal Services	2,738,028	2,738,028	2,715,054			(22,974)	-1%
subtotal-Admin & Animal Svcs	4,307,839	4,307,839	4,477,081			169,242	4%
Totals	140,740,941	144,827,015	147,557,046			2,730,031	2%
General Fund	20,349,411	20,349,411	21,155,768			806,357	4%
Special Funds	120,391,530	124,477,604	126,401,278			1,923,674	2%
Totals	\$ 140,740,941	144,827,015	147,557,046			2,730,031	2%
FTE's	326.44	326.44	336.75			10.31	3%



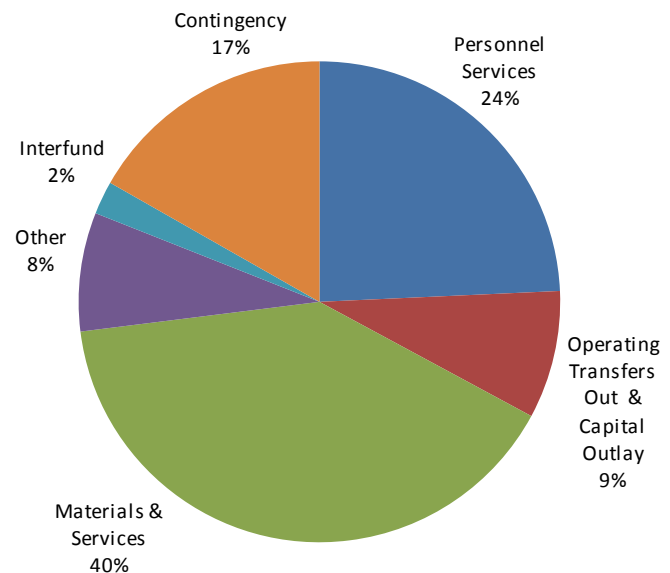
BUDGET OVERVIEW

Category Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
<i>by category</i>							
Licenses & Permits	5,007,528	5,007,528	5,012,828			5,300	0%
Intergovernmental	68,955,319	69,030,319	72,110,470			3,080,151	4%
Charges for Services	12,339,391	12,339,391	10,792,546			(1,546,845)	-13%
Fines and Forfeitures	49,500	49,500	50,000			500	1%
Interfund	1,087,392	1,087,392	1,197,206			109,814	10%
Miscellaneous	5,635,265	6,137,420	5,821,766			(315,654)	-5%
Operating Transfers In	11,455,242	14,955,242	16,203,540			1,248,298	8%
Total Revenues	104,529,637	108,606,792	111,188,356			2,581,564	2%
Personnel Services	32,550,867	32,550,867	35,831,084			3,280,217	10%
Materials & Services	59,552,363	59,552,363	59,228,567			(323,796)	-1%
Other	10,997,529	15,083,603	11,778,587			(3,305,016)	-22%
Interfund	10,187,244	10,187,244	3,286,512			(6,900,732)	-68%
Operating Transfers Out	8,202,424	11,702,424	12,610,415			907,991	8%
Capital Outlay	142,000	142,000	80,200			(61,800)	-44%
subtotal	121,632,427	129,218,501	122,815,365			(6,403,136)	-5%
Contingency	19,108,514	15,608,514	24,741,681			9,133,167	59%
Total Expenditures	140,740,941	144,827,015	147,557,046			2,730,031	2%
Revenues under expenditures	(36,211,304)	(36,220,223)	(36,368,690)			(148,467)	0%
General Fund Subsidy	6,348,536	6,348,536	7,147,073			798,537	13%
Special Fund Beginning Balances	29,862,768	29,871,687	29,221,617			(650,070)	-2%
Ending Fund Balance	-	-	-			-	0%

Revenues



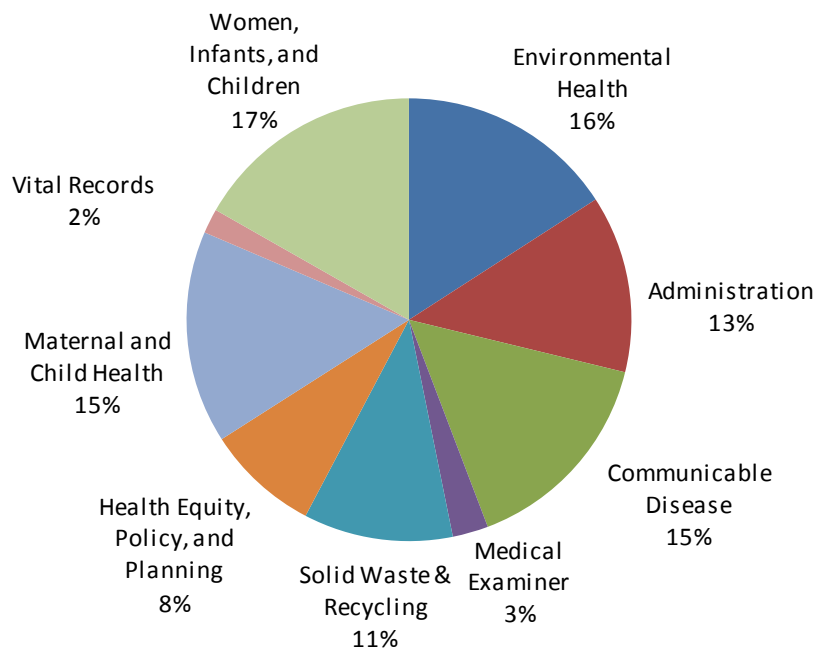
Expenditures



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This organization unit provides preventive health care services and environmental surveillance services, and enforces other statutory provisions necessary to assure that basic health standards are maintained in the County through the following programs:

1. **Environmental Health (100-703005):** Provides education to the public and regulated community; enforces public health regulations; and provides environmental health surveillance to prevent the spread of communicable diseases and protect the environment.
2. **Communicable Disease (100-703010):** Provides health services to high-risk and the general population at the earliest point of intervention so that communicable diseases can be identified and controlled; includes tuberculosis, HIV, and other diseases. Also provides public health emergency preparedness assistance and monitors compliance with childhood immunization requirements.
3. **Medical Examiner (100-703015):** Provides enforcement and implementation of statutes relating to investigation of violent and unattended deaths, including death scene investigation and documentation. Works closely with law enforcement agencies, hospitals, private medical practitioners and funeral homes.
4. **Solid Waste and Recycling (100-703020):** Provides enforcement of the County solid waste and nuisance ordinances and carries out the County's responsibilities regarding the metropolitan regional recycling program.
5. **Maternal & Child Health (MCH) (100-703025):** Provides nursing services in the homes of eligible mothers with high-risk pregnancies, postpartum follow-up care in the home, and reproductive health assistance.
6. **Administration (100-703030):** Provides supervision for all Public Health programs except Solid Waste and Recycling, which is supervised by the department director. Also includes Research, Analytics, Informatics & Data, Public Health Safety Net, and Cities Readiness Initiative.
7. **Health Equity, Policy, & Planning (HEPP)(100-703035):** Provides programs impacting communitywide health issues including tobacco prevention and education, chronic disease prevention, and suicide prevention.
8. **Vital Records (100-703040):** Receives and provides information on births and deaths within the County.
9. **Women, Infants & Children (WIC) (100-703045):** Administers the federal WIC program which provides nutrition education and financial assistance to eligible families for food purchases. This was previously included in the Communicable Disease program.



Public Health 100-7030

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 703005 Environmental Health	\$ 2,385,634	2,385,634	2,557,337			171,703	7%
100 703010 Communicable Disease	2,320,649	2,320,649	2,420,842			100,193	4%
100 703015 Medical Examiner	391,369	391,369	411,155			19,786	5%
100 703020 Solid Waste & Recycling	1,703,515	1,703,515	1,876,878			173,363	10%
100 703025 Maternal and Child Health	2,335,645	2,335,645	2,250,420			(85,225)	-4%
100 703030 Administration	1,950,864	1,950,864	1,849,057			(101,807)	-5%
100 703035 Health Equity, Policy, and Plan	1,239,957	1,239,957	1,293,258			53,301	4%
100 703040 Vital Records	270,784	270,784	296,224			25,440	9%
100 703045 Women, Infants, and Children	2,519,375	2,519,375	2,647,023			127,648	5%
Totals	15,117,792	15,117,792	15,602,194			484,402	3%
<i>by category</i>							
Licenses & permits	3,179,598	3,179,598	3,339,893			160,295	5%
Intergovernmental	5,979,544	5,979,544	5,946,372			(33,172)	-1%
Charges for Services	1,697,566	1,697,566	1,697,290			(276)	0%
Interdepartmental	44,096	44,096	40,392			(3,704)	-8%
Miscellaneous	134,097	134,097	107,913			(26,184)	-20%
Operating transfers in	77,423	77,423	90,207			12,784	17%
Total Revenues	11,112,324	11,112,324	11,222,067			109,743	1%
Personnel Services	11,355,751	11,355,751	12,088,538			732,787	6%
Materials & Services	3,177,443	3,177,443	3,072,852			(104,591)	-3%
Other	441,032	441,032	410,204			(30,828)	-7%
Interfund	130,566	130,566	-			(130,566)	-100%
Capital outlay	13,000	13,000	30,600			17,600	135%
Total Expenditures	15,117,792	15,117,792	15,602,194			484,402	3%
General Fund Subsidy \$	4,005,468	4,005,468	4,380,127			374,659	9%
FTE's	110.19	110.19	110.50			0.31	0%

Budget Analysis:

Revenues increase \$109,743 (1%) to \$11.2 million. The state public health grant, which provides revenue to several programs, increases \$117,066 (2%) to \$5.1 million. Revenue growth across several programs for various license, permit, franchise and service fees totals \$312,640 offsets the loss of over \$201,949 in revenue from the Maternal & Child Health program and \$86,636 in Public Health Administration.

Expenditures increase \$484,402 (3%). Personnel Services increase \$732,787 (6%) due to salaries, PERS, health benefits, new 1.00 FTE Program Educator in Environmental Health and increasing a 0.94 FTE Community Health Worker II to a 1.00 FTE. These increases were slightly offset by the elimination of a 0.75 limited duration FTE Epidemiologist. Materials & Services decrease \$104,591 (3%) to compensate for the revenue loss in the Maternal & Child Health and Public Health Administration programs.

The General Fund subsidy increases \$374,659 (9%).

Budget Detail

Environmental Health

Revenue increases \$139,750 (7%) and includes \$68,365 in new revenue from local water districts to help cover the costs of a new lead monitoring program. Fee revenues increase \$52,844 for various license and inspection charges, the Operating Transfer In from the SIP and Gain Share fund for the Wood Smoke Reduction program increases \$12,784 and new state grant funds provide \$5,577 for Zika virus surveillance. Expenditures increase \$171,703 (7%) due primarily to a Personnel Services increase (\$195,256) for a new 1.00 FTE Program Educator (\$73,018) to work on lead monitoring in drinking water; half of the cost of the new position will be paid with funds from local water districts.

Communicable Disease

Revenues increase \$85,084 (7%) as a result of increases in the state public health grant for TB Case Management (\$17,826), State Support for Public Health (\$28,156) and HIV Prevention Services (\$42,345). Expenditures increase \$100,193 (4%) due primarily to a Personnel Services increase (\$108,134) due to salaries, PERS and health benefits.

Medical Examiner

No revenue is received by this program. Expenditures increase \$19,786 (5%) due to increases in Personnel Services for salaries, PERS and health benefits.

Solid Waste & Recycling

Revenue increases \$161,908 (8%) due to increase in hauler franchise fees (\$50,000), landfill franchise fees (\$100,000) and a new grant from the DEQ (\$8,965). Expenditures increase \$173,363 (10%) due to salaries, PERS and health benefits (\$113,122), an increase in expenditures for Metro waste prevention and outreach (\$30,241) and the purchase of a new vehicle (\$24,100).

Maternal & Child Health

Revenue decreases \$201,949 (14%) due to a reduction in the state public health grant for the Reproductive Health program. Expenditures decrease \$85,225 (4%) due to a decrease of \$178,537 in contract services for Reproductive Health, which is partially offset by an increase in Personnel Services of \$93,312 due to salaries, PERS and health benefits.

Public Health Administration

Revenues decrease \$86,866 (21%) due to the Healthy Columbia Willamette Collaborative (HCWC) agreement ending in FY 2016-17. Expenditures decrease \$101,807 (5%) due to the end of the HCWC agreement, an interdepartmental charge of \$41,066 which is only in the FY 2016-17 budget and moving a portion of a Senior Program Coordinator (0.11 FTE) to Health Equity, Policy and Planning.

Health Equity, Policy & Planning

Revenues increase \$3,988 (less than 1%). Expenditures increase \$53,301 (4%) due to increases in Personnel Services for salaries, PERS, health benefits and moving 0.11 FTE of a Senior Program Coordinator position from Public Health.

Vital Records

Revenues from the sale of birth and death certificates increase \$7,175 (1%) as the result of a fee increase which takes effect on January 1, 2018. Expenditures increase \$25,440 (9%) due to increases in Personnel Services for salaries, PERS and health benefits and bank service charges for purchases made using a credit or debit card. Previously, credit and debit cards weren't accepted for purchases of birth and death certificates.

Women, Infants & Children

Revenues increase \$833 (less than 1%). A decrease \$13,507 (1%) in the state public health grant is offset by new revenue from the state for breastfeeding peer counseling training and reimbursements from the state for trainings attended. Expenditures increase \$127,648 (5%) due to increases in Personnel Services for salaries, PERS and health benefits.

Provide management and administrative services to the divisions/programs of Health and Human Services: Public Health, Human Services, Oregon Health Plan Mental Health Services, Disability and Aging Services, Veterans Services, Emergency Management Services, Jail Health Services, Children and Family Services and Animal Services.

1. **HHS Administration Program (100-704005):** Provide management and administrative services to the divisions/programs of Health and Human Services.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 704005 HHS Administration	\$ 1,569,811	1,569,811	1,762,027			192,216	12%
<i>by category</i>							
Intrdepartmental	803,590	803,590	816,453			12,863	2%
Miscellaneous	12,300	12,300	-			(12,300)	-100%
Total Revenues	815,890	815,890	816,453			563	0%
Personnel Services	1,521,267	1,521,267	1,709,903			188,636	12%
Materials & Services	48,044	48,044	44,624			(3,420)	-7%
Other	500	500	7,500			7,000	1400%
Total Expenditures	1,569,811	1,569,811	1,762,027			192,216	12%
General Fund Subsidy	\$ 753,921	753,921	945,574			191,653	25%
FTE's	13.90	13.90	13.90			-	

Budget Analysis:

Revenues increase slightly by \$563 (less than 1%). Intrdepartmental revenue increases \$12,863 (2%) from cost plan allocations. Revenue comes to this organization unit through a departmental cost plan allocation that charges the department’s special fund organization units for management and administrative support of the department based on this unit’s budgeted expenses from the previous year. The increase is partially offset by a decrease of \$12,300 in the Robert Wood Johnson Executive Nurse Fellowship which ended in fiscal year 2016-17.

Expenditures increase \$192,216 (12%) due primarily to increases in Personnel Services of \$188,636 (12%). During FY 2016-17, an Accountant I and an Accountant II were both reclassified to a Management Analyst II and a Management Analyst II was reclassified to a Senior Management Analyst. These reclassifications were done so that HHS Administration can provide a higher level of budget and financial support to the program areas in the department. The increases are also partially due to salaries, PERS and health benefits.

The General Fund subsidy increases \$191,653 (25%).

The Animal Services organization unit includes the operation of the small animal shelter and enforcement of the County code regarding dog licensing, loose nuisance dogs, aggressive or biting dogs, cruelty, neglect, barking and other livability issues. Key programs are dog license sales, education and outreach services, adoption of stray and abandoned dogs and cats and impoundment of dogs in violation of the code. Other services include the operation of an active volunteer program, spay/neuter education programs, operation of an in-house spay/neuter clinic, removal of dead and injured dogs from roads, the operation of a certified crematory and the humane euthanasia of animals.

1. **Animal Services (100-709005):** Operates the small animal shelter and enforces of the County code regarding dog licensing, loose nuisance dogs, aggressive or biting dogs, cruelty, neglect, barking and other livability issues.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 709005 Animal Services	\$ 2,738,028	2,738,028	2,715,054			(22,974)	-1%
<i>by category</i>							
Licenses & Permits	1,308,100	1,308,100	1,143,350			(164,750)	-13%
Charges for Services	173,050	173,050	179,200			6,150	4%
Fines & Forfeitures	49,500	49,500	50,000			500	1%
Miscellaneous	354,500	354,500	340,000			(14,500)	-4%
Total Revenues	1,885,150	1,885,150	1,712,550			(172,600)	-9%
Personnel Services	2,056,464	2,056,464	2,167,267			110,803	5%
Materials & Services	523,564	523,564	523,787			223	0%
Other	29,000	29,000	24,000			(5,000)	-17%
Capital outlay	129,000	129,000	-			(129,000)	-100%
Total Expenditures	2,738,028	2,738,028	2,715,054			(22,974)	-1%
General Fund Subsidy \$	852,878	852,878	1,002,504			149,626	18%
FTE's	25.00	25.00	24.00			(1.00)	-4%

Budget Analysis:

Revenues decrease \$172,600 (9%) to \$1.7 million. Dog license revenue decreases \$164,900 to \$1.1 million as projected increased revenue resulting from the new requirement for veterinarians to report to the County the names of dog owners whose dogs have received a rabies vaccination has failed to reach anticipated levels. An analysis is being done to determine steps that will improve compliance with the County dog licensing rules. The website for paying for dog licenses online has been improved and should result in increased revenue.

Expenditures decrease \$22,974 (1%) to \$2.7 million. Personnel Services increase \$110,803 (5%) as a Program Educator position that was in the fiscal year 2016-17 budget, but was unfunded, is funded for FY 2017-18. A temporary Program Educator position has been eliminated to partially offset the cost. An unfilled and unfunded Support Unit Supervisor position has been removed, resulting in a net 1.00 FTE decrease. Materials & Services includes a \$10,000 increase in professional services related to upgrading and maintaining the online payments system. Capital Outlay is reduced \$129,000 because there are no scheduled vehicle replacements.

The General Fund subsidy increases \$149,626 (18%).

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Veteran Services provides assistance to veterans and their dependents in obtaining federal, state and local benefits. This is accomplished through active outreach within local communities, health care facilities, in-home visitations and development of a comprehensive program to educate veterans as to services and benefits available to them; assistance in filing claims for veterans' benefits with the federal and state Veteran Affairs department; acts as a representative for veterans in disputes on claims against the U.S. Department of Veterans Affairs and provides for the development of new programs and services to educate and assist veterans, their dependents and other veteran representatives, groups and organizations.

1. **Veteran Services (100-751005):** Provides assistance to veterans and their dependents in obtaining federal, state and local benefits.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 751005 Veteran Services	\$ 923,780	923,780	1,076,493			152,713	17%
<i>by category</i>							
Intergovernmental	187,511	187,511	257,625			70,114	37%
Total Revenues	187,511	187,511	257,625			70,114	37%
Personnel Services	851,523	851,523	988,008			136,485	16%
Materials & Services	71,757	71,757	87,796			16,039	22%
Other	500	500	650			150	30%
Interfund	-	-	39			39	
Total Expenditures	923,780	923,780	1,076,493			152,713	17%
General Fund Subsidy \$	736,269	736,269	818,868			82,599	11%
FTE's	9.45	9.45	10.45			1.00	11%

Budget Analysis:

Revenues increase \$70,114 (37%) due to new state funds from the Oregon Lottery for program enhancement and expansion.

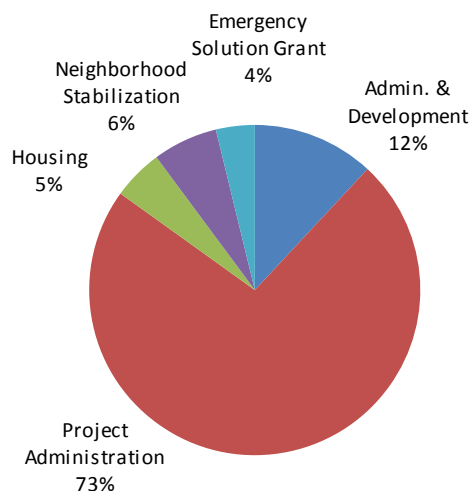
Expenditures increase \$152,713 (17%) due primarily to a \$136,485 (16%) increase in Personnel Services as a result of salaries, PERS, health benefits and the addition of a 1.00 FTE Veteran Services Coordinator. This position's purpose is to serve more veterans with shorter wait times for appointments and the cost will mostly be covered by the added state funds. Materials & Services increase \$16,039 (22%) due primarily to the cost plan allocation and in part because of added supplies, training and travel for the new Veteran Services Coordinator.

The General Fund subsidy increases \$82,599 (11%).

Community Development Block Grant 164-9010

The Community Development Block Grant Program manages (on behalf of the County and its eleven city members) the urban County Community Development Block Grant (CDBG) Program. The County's CDBG Program is mandated to use its federal entitlement funds for the development of viable urban communities, decent housing, a suitable living environment, and expanding economic opportunities for persons of low and moderate income. All program activities must meet one of three national objectives: 1) benefit low and moderate income persons, 2) prevent or eliminate slums and blight or 3) meet other urgent community development needs which pose a serious threat to the community's health or welfare.

1. **Administration and Development (164-901005):** Ensures federal application criteria are met; citizens are informed; technical assistance is available to potential sponsors; provides planning, program and activity design; and assures accountability and control of Housing and Urban Development (HUD) funds.
2. **Project Administration (164-901010):** This program accounts for the expenditure of all CDBG project activities carried out by the department and sub recipients related to public services, infrastructure development, public facilities and affordable housing.
3. **Housing (164-901015):** Provides for the project administration of rehabilitation of existing housing for low-to-moderate income residents. The components of this functional area include: deferred payments loans; low interest bearing loans; and the home access and repair for the disabled and elderly (HARDE) grant program.
4. **Neighborhood Stabilization (164-901020):** The Neighborhood Stabilization Program (NSP) was a program that was funded under the Housing and Economic Recovery Act (HERA) of 2008 and was intended to address foreclosed properties in targeted areas throughout the County that were either undergoing high incidences of foreclosures or were at risk of foreclosure. While the main federal program was discontinued some time ago, a sub-recipient agreement remains in place with Oregon Housing and Community Services, the pass-through State Agency, to allow for the use of any program income generated from the sale of properties originally purchased with federal program funds. Washington County has continued to receive periodic repayments. Funds are budgeted for use in FY 2017-18, although no specific sites are known at this time. In addition, there is the potential that HUD will allow the program income to convert to CDBG funding. Under that scenario, we will consider the most appropriate use for the funds at that time.
5. **Emergency Solutions Grant (ESG) (164-901025):** Provides homeless persons with basic shelter and essential supportive services. ESG also provides short-term homelessness prevention and rapid re-housing assistance to persons who are homeless or are at imminent risk of losing their housing due to eviction, foreclosure or utility shutoffs.



Budget Detail

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
164 901005 Admin. & Development	\$ 512,680	512,680	518,800			6,120	1%
164 901010 Project Administration	3,840,050	3,840,050	3,179,509			(660,541)	-17%
164 901015 Housing	215,000	215,000	215,000			-	
164 901020 Neighborhood Stabilization	222,444	222,444	276,308			53,864	24%
164 901025 Emergency Solution Grant	164,525	164,525	164,525			-	
Total	4,954,699	4,954,699	4,354,142			(600,557)	-12%
<i>by category</i>							
Intergovernmental	4,625,353	4,625,353	4,005,759			(619,594)	-13%
Miscellaneous	229,736	229,736	62,075			(167,661)	-73%
Operating Transfers In	-	-	10,000			10,000	
Total Revenues	4,855,089	4,855,089	4,077,834			(777,255)	-16%
Personnel Services	486,133	486,133	528,910			42,777	9%
Materials & Services	171,815	171,815	131,923			(39,892)	-23%
Other	4,227,019	4,227,019	3,620,342			(606,677)	-14%
Interfund	69,732	69,732	72,967			3,235	5%
subtotal	4,954,699	4,954,699	4,354,142			(600,557)	-12%
Contingency	-	-	-			-	
Total Expenditures	4,954,699	4,954,699	4,354,142			(600,557)	-12%
Revenues over (under) expenditures	(99,610)	(99,610)	(276,308)			(176,698)	177%
Beginning Fund Balance	99,610	99,610	276,308			176,698	177%
Ending Fund Balance \$	-	-	-			-	
FTE's	4.53	4.53	4.53			-	

Budget Analysis:

Revenue decrease \$777,255 (16%). Intergovernmental revenues decrease \$619,594 (13%). Due to the federal government's Continuing Resolution through April 28, 2017, Washington County will not know its CDBG allocation until close to fiscal year-end. The proposed budget is based on a status quo allocation. Despite a stable estimated allocation, CDBG reflects a decrease in its fiscal year 2017-18 budget which is due to a number of completed projects in FY 2016-17 resulting in less to carry over into FY 2017-18.

Expenditures decrease \$600,557 (12%) consistent with the decrease in revenue as all available funds are appropriated. Personnel Services increase \$42,777 (9%) due to salaries, PERS and health benefits. A fund balance of \$276,308 from the Neighborhood Stabilization Program results in higher expenditures to revenues.

Children, Youth & Families 166-7050

Children, Youth & Families (CY&F) develops, administers and evaluates a number of children, youth and family services. The primary sources of revenue are state general fund and pass through federal resources.

1. ***Children and Family Services Unit Administration (166-705005)***: Includes allocated department administration and County overhead and Contingency.
2. ***Children and Family Services (CFS) (166-705010)***: Transitioned during fiscal year 2014-15 from the former Commission on Children & Families model to an Early Learning Hub model. CY&F, in partnership with United Way of the Columbia-Willamette, has been designated as the Washington County Early Learning Hub by the State Early Learning Council. The Hub works with community partners to ensure that all 54,000 Washington County children ages zero through six (particularly 30,000 at-risk children and their families) are ready for kindergarten, that families are stable and attached, and that early learning services are coordinated and effective. The Hub:
 - Works with all sectors of the community in creating sustainable solutions to address the needs of at risk children ages zero to six and their families.
 - Coordinates development of programs to address community needs and service gaps, and efforts to strengthen existing early learning services.
 - Brings parents of at-risk children and service systems together (e.g. business, child welfare, early learning, health/mental health/alcohol and drug, human services and K-12) to increase the effectiveness and efficiency of health and human services.
 - Advocates for the development of policies and laws that promote kindergarten readiness for at risk children and their and families.
 - Coordinated Referral System to assist expecting families and families with infants; including long term efforts to involve families with toddlers and small children. This referral system will offer a Service Provider Network for guidance, some in-home aid and Healthy Families Medicaid efforts. Starting in FY 2017-18, these programs were moved to 166-705010 from 166-705015:
 - Family Preservation and Support Services Program, which provides community based family preservation and support services for children involved in or at high risk of involvement in the child welfare system. Starting in FY 2017-18, these programs were moved to 166-705010 from 192-706015.
 - Strategic Planning Framework SIG (A&D 60), A&D-Prevention (A&D 70), and A&D Beer & Wine Tax.
3. ***CFS Federal Programs (166-705015)***: This program will be consolidated into 166-705010 at the beginning of FY 2017-18. This includes Family Preservation and Support Services Program, which provides community based family preservation and support services for children involved in or at high risk of involvement in the child welfare system.

Budget Detail

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
166 705005 CY&F Administration	\$ 186,593	186,593	400,784			214,191	115%
166 705010 Children, Youth & Families	6,899,196	6,899,196	6,079,819			(819,377)	-12%
166 705015 CY&F - Federal	315,536	315,536	-			(315,536)	-100%
Totals	7,401,325	7,401,325	6,480,603			(920,722)	-12%
<i>by category</i>							
Intergovernmental	7,070,384	7,070,384	5,436,532			(1,633,852)	-23%
Charges for Services	50,000	50,000	100,000			50,000	100%
Interfund	89,500	89,500	114,377			24,877	28%
Miscellaneous	1,500	1,500	1,518			18	1%
Operating Transfers In	83,000	83,000	541,435			458,435	552%
Total Revenues	7,294,384	7,294,384	6,193,862			(1,100,522)	-15%
Personnel Services	404,852	404,852	660,502			255,650	63%
Materials & Services	6,804,142	6,804,142	5,303,304			(1,500,838)	-22%
Other	1,661	1,661	1,661			-	
Interfund	90,670	90,670	199,642			108,972	120%
subtotal	7,301,325	7,301,325	6,165,109			(1,136,216)	-16%
Contingency	100,000	100,000	315,494			215,494	215%
Total Expenditures	7,401,325	7,401,325	6,480,603			(920,722)	-12%
Revenues under expenditures	(106,941)	(106,941)	(286,741)			(179,800)	168%
Beginning Fund Balance	106,941	106,941	286,741			179,800	168%
Ending Fund Balance \$	-	-	-			-	
FTE's	3.50	3.50	5.00			1.50	43%

Budget Analysis:

Revenues decrease \$1.1 million (15%) to \$6.19 million due primarily to a drop in budgeted revenue for the Pre-School Promise program. When the 2016-17 budget was created, the amount for Pre-School Promise wasn't known and an estimate of \$3.9 million was used. The actual amount received was \$1.78 million. The 2017-18 budget includes \$1.83 million; fairly level funding year-to-year. This decrease is partially offset by the addition of \$580,000 in revenue and expenditures, previously housed in the Human Services organization unit (192-7060), to allow the consolidation of children's prevention and early intervention programs into the same organization unit. Additional revenue changes include the following:

- The United Way Hub grant budgeted for \$3.35 million will continue to support the provision of affordable, high-quality preschool to children from low-income families.
- New grant revenues include a federal grant for library books through the United Way to expand culturally diverse learning (\$40,000) and a Social Venture Partners grant to support an Intel fellow to perform information technology work (\$12,500).
- The Healthy Families grant is expected to increase \$153,863.
- These increases are partially offset by decreases in grants for School Readiness (\$42,002), Family Stability (\$25,807) and Student Based Health Centers (\$102,717).

Expenditures, excluding Contingency, decrease \$1.14 (16%) million to \$6.17 million due to a decrease in budgeted Pre-School Promise expenditures for contracted services because of the associated reduction in budgeted revenue. Service contracts are further reduced because, starting in fiscal year 2017-18, a portion of United Way Hub grant funds may be used to support administrative costs. Personnel Services increase \$255,650 (63%) due to the consolidation of 1.50 FTE from Human Services (192-7060) and general increases in salaries, PERS and health benefits.

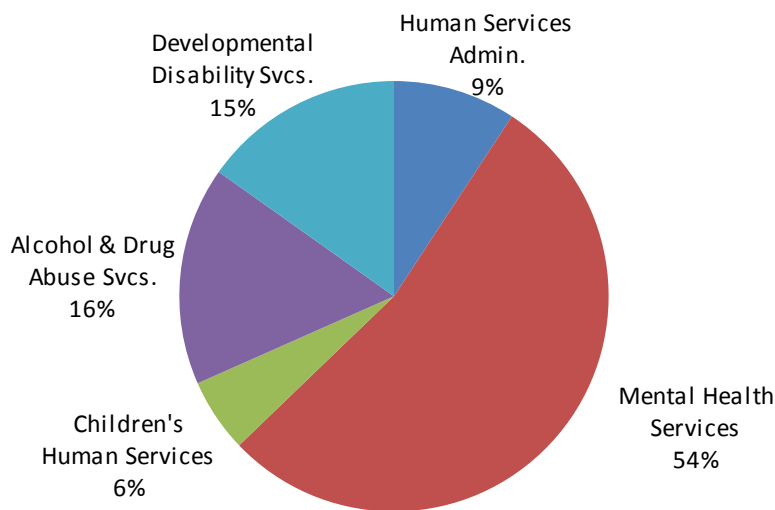
The General Fund transfer of \$83,000 will remain at historic levels and will be used to support the Hub grant and Healthy Families program.

Contingency increases \$215,494 (215%) to \$315,494 and reflects funds held in reserve for future appropriations.

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This organization unit is responsible for the delivery of community mental health services including treatment and rehabilitation services for persons with developmental disabilities, persons with severe emotional disturbances, alcohol and other drug abusers and is responsible for alcohol education and early intervention programs.

1. **Human Services Administration (192-706005):** Provides needs assessment, planning, contracting, monitoring, and evaluation of all mental health, alcohol & drug abuse, and developmental disability services. Develops and implements needed services in the community and provides input into statewide service development.
2. **Mental Health Services (192-706010):** Services range from outpatient treatment and brief crisis response to more intensive residential, skill training, vocational and medication management to adults with chronic mental illness. In addition, County staff investigates petitions related to the Civil Commitment of an alleged mentally ill person.
3. **Children's Human Services (192-706015):** Children's Human Services (192-706015): Services range from outpatient mental health treatment for children and adolescents to brief mental health crisis services for adolescents.
4. **Alcohol & Drug Abuse Services (192-706020):** Provides prevention and treatment services to youth and adults for alcohol and drug abuse related issues.
5. **Developmental Disability Services (192-706025):** Provides services for people with developmental disabilities and their families throughout the disabled person's life span. Services include support to families caring for a disabled family member, vocational, residential, transportation, and crisis. All are coordinated for the individual client by the service coordination staff of the department.



Human Services 192-7060

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
192 706005 Human Services Admin.	\$ 5,373,054	5,373,054	4,681,043			(692,011)	-13%
192 706010 Mental Health Services	27,329,601	27,329,601	27,105,377			(224,224)	-1%
192 706015 Children's Human Services	2,437,371	2,437,371	2,806,796			369,425	15%
192 706020 Alcohol & Drug Abuse Svcs.	6,127,776	6,127,776	8,309,841			2,182,065	36%
192 706025 Developmental Disability Svcs	6,005,535	6,005,535	7,693,082			1,687,547	28%
Totals	47,273,337	47,273,337	50,596,139			3,322,802	7%
<i>by category</i>							
Intergovernmental	41,263,924	41,263,924	45,637,924			4,374,000	11%
Charges for Services	13,275	13,275	9,000			(4,275)	-32%
Interdepartmental	148,706	148,706	224,484			75,778	51%
Miscellaneous	169,600	169,600	85,523			(84,077)	-50%
Operating Transfers In	1,706,985	1,706,985	1,711,004			4,019	0%
Total Revenues	43,302,490	43,302,490	47,667,935			4,365,445	10%
Personnel Services	7,382,651	7,382,651	8,685,800			1,303,149	18%
Materials & Services	34,270,591	34,270,591	34,235,531			(35,060)	0%
Other	41,678	41,678	46,028			4,350	10%
Interfund	1,503,626	1,503,626	1,300,316			(203,310)	-14%
Operating Transfers Out	400,000	400,000	4,010,436			3,610,436	903%
Capital Outlay	-	-	49,600			49,600	
subtotal	43,598,546	43,598,546	48,327,711			4,729,165	11%
Contingency	3,674,791	3,674,791	2,268,428			(1,406,363)	-38%
Total Expenditures	47,273,337	47,273,337	50,596,139			3,322,802	7%
Revenues under expenditures	(3,970,847)	(3,970,847)	(2,928,204)			1,042,643	-26%
Beginning Fund Balance	3,970,847	3,970,847	2,928,204			(1,042,643)	-26%
Ending Fund Balance \$	-	-	-			-	
FTE's	74.10	74.10	84.40			10.30	14%

Budget Analysis:

Revenues increase \$4.4 million (10%) due to an increase in state dollars and carryforward funds. Expenditures, excluding Contingency, increase \$4.7 million (11%) due primarily to increases in Personnel Services \$1.3 million (18%) and Operating Transfers Out \$3.6 million (903%). A net increase of 10.30 FTE includes 12.0 new FTEs in the Developmental Disability Services program to support case management as the number of clients continues to grow with expanded state eligibility guidelines. Another 1.50 FTE are moving to Children, Youth and Families (166-7050) and 0.20 FTE are moving to Health Share of Oregon (195-7085). A total of \$3.5 million will be transferred to the Mental Health Urgent Care Center (199-7089), of which \$3.0 million comes from state general funds, \$285,000 from County general funds, and \$200,000 from beer and wine tax funds. A total of \$458,435 from state funds will be transferred to Children, Youth and Families (166-7050) to allow the consolidation of children's prevention and early intervention programs into the same organization unit. Unspent beer and wine tax funds of \$96,297 will be transferred to Mental Health HB 2145 (194-7070).

Beginning fund balance decreases \$1.0 million (26%) to \$2.9 million. Contingency decreases \$1.4 million (38%) to \$2.3 million and represents funds held in reserve for future allocations. The General Fund transfer increases \$56,113 to \$1.7 million and includes \$43,798 for new child abuse response and evaluation services. Consistent with prior years, the remaining funds are used primarily to support mental health services for crisis response, protective service and civil commitment investigations and hearings, the coordination of mental health services with the Juvenile department and the mental health response team that works with the Sheriff's Office.

Mental Health Services

Revenues decrease \$323,415 (1%) due to a decrease in state grant funds of \$1.5 million (14.6%), an increase in grant carryforward of \$1.1 million (7.3%) and an increase in the Operating Transfer In from the General Fund of \$56,113 (3.7%). Expenditures decrease \$224,224 (less than 1%). Contracted services decrease \$2.9 million as some contracts related to crisis services will now be paid from Mental Health Urgent Care Center (MHUCC) (199-7089). The transfer to MHUCC is increasing \$3.1 million to reflect this change. Interfund decreases because the previous year's budget included \$300,000 for a new medical records system.

Children's Human Services

Programs relating to treatment and prevention of alcohol and drug dependency for youth and children are consolidated in Children, Youth and Families (CYF) (166-7050) beginning in fiscal year 2017-18. Revenues increase \$330,899 due to an increase in state grant funds of \$581,857, which is partially offset by a decrease in state grant carryforward funds of \$150,958 and discontinuing the transfer \$100,000 of beer and wine tax to this program. The transfer of beer and wine tax will now be made directly to CYF. Expenditures increase \$369,425 and reflect increased spending for professional service contracts with service providers of \$179,581, a transfer to CYF of \$352,954 and a decrease in Personnel Services costs of \$157,973 related to the 1.50 FTE moved to CYF.

Alcohol & Drug Abuse Services

Revenues increase \$2.1 million (35%) due to an increase in state grant carryforward funds and also include \$200,000 in new marijuana tax revenue from the state. This is an estimate of the amount the County will receive when the state starts collecting the tax from marijuana vendors. The funds will be used for behavioral health treatment and prevention services. The carryforward is increasing as more individuals have obtained health insurance due to the Affordable Care Act (ACA), utilization of state grant funded programs has decreased resulting in an increase in unspent grant funds. The unspent funds are held as grant carryforward and can be used for their designated program activities in future years or will eventually be repaid to the state. Expenditures increase \$2.2 million (36%) due to an increase in professional services and are consistent with revenue growth. A transfer of \$200,000 of beer and wine tax funds to MHUCC (199-7089) will help fund operating costs for the new center. A transfer of \$105,481 of strategic initiative grant funds to CYF (166-7050) will fund alcohol and drug abuse prevention activities within that organization unit. A transfer of \$96,297 to Mental Health HB 2145 (194-7070) represents excess state beer and wine tax revenue set aside for chemical dependency program expenditures in subsequent years.

Developmental Disability Services

Revenues increase \$1.8 million (27%) due to an increase in state grant and state grant carryforward funds. Expenditures increase \$1.7 million (28%) consistent with revenue growth. Professional services increase \$674,976 and reflect an overall increase in program activity that is partially offset by efforts from the state to pay more service providers directly for services that were previously contracted through the County. Personnel Services increase \$1.2 million, for twelve new positions added in response to an increasing client caseload: (10.00 FTE) Mental Health Services Coordinator II, (1.00 FTE) Administrative Specialist II and a (1.00 FTE) Mental Health Services Supervisor.

Oregon Health Plan – Mental Health 193-7080 Budget Detail

This organization unit receives funds from the Oregon Health Plan (OHP) to provide mental health services to County residents enrolled in the plan. Overall management of the program includes program administration, client services coordination, reporting, quality assurance and oversight of contracted service providers and claims administrators.

1. **OHP Mental Health Organization (193-708005):** Provide mental health services to County residents enrolled in the plan.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
193 708005 OHP Mental Health	\$ 7,057,569	7,057,569	5,173,430			(1,884,139)	-27%
<i>by category</i>							
Miscellaneous	19,000	19,000	25,739			6,739	35%
Total Revenues	19,000	19,000	25,739			6,739	35%
Operating Transfers Out	6,500,000	6,500,000	-			(6,500,000)	-100%
subtotal	6,500,000	6,500,000	-			(6,500,000)	-100%
Contingency	557,569	557,569	5,173,430			4,615,861	828%
Total Expenditures	7,057,569	7,057,569	5,173,430			(1,884,139)	-27%
Revenues under expenditures	(7,038,569)	(7,038,569)	(5,147,691)			1,890,878	-27%
Beginning Fund Balance	7,038,569	7,038,569	5,147,691			(1,890,878)	-27%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

The Oregon Health Plan – Mental Health Program previously provided mental health services to Washington County residents enrolled in the Oregon Health Plan (OHP). Beginning in September 2012, this program was replaced by Health Share of Oregon as part of health care transformation efforts. Health Share of Oregon is a separate organization unit and now receives funds from the regional coordinated care organization (Health Share of Oregon or HSO) for provision of OHP mental health services.

State revenue to this fund has ceased entirely. Revenue consists of investment income of \$25,739. Contingency increases \$4.6 million (828%) to \$5.2 million and represents funds restricted for mental health services which are held in reserve for future appropriations. These funds may be used in the future to help fund a permanent facility for the Hawthorn Walk-In Center.

The purpose of this organization unit is to assure beer/wine tax revenues, designated by the state for alcohol and drug prevention, treatment and rehabilitation services, received by the County but not fully expended in a given year, are set aside to be expended for chemical dependency programs in subsequent years.

1. **Mental Health HB 2145 (194-707005):** This program is to assure that beer and wine tax revenues received from the state, which are not spent during the year, are set aside to be expended for chemical dependency programs in subsequent years.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
194 707005 House Bill 2145	\$ 1,123,851	1,123,851	1,718,427			594,576	53%
<i>by category</i>							
Operating Transfers In	-	-	96,297			96,297	
Total Revenues	-	-	96,297			96,297	
Operating Transfers Out	52,094	52,094	-			(52,094)	-100%
subtotal	52,094	52,094	-			(52,094)	-100%
Contingency	1,071,757	1,071,757	1,718,427			646,670	60%
Total Expenditures	1,123,851	1,123,851	1,718,427			594,576	53%
Revenues under expenditures	(1,123,851)	(1,123,851)	(1,622,130)			(498,279)	44%
Beginning Fund Balance	1,123,851	1,123,851	1,622,130			498,279	44%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

Beginning fund balance increases \$498,279 (44%) to \$1.6 million. This is the result of unspent beer and wine tax received in fiscal year 2016-17. No fund transfer is anticipated to Human Services (192-7060) this year, which is a decrease from \$52,094 in the previous year. Instead, a \$96,279 transfer of unspent beer and wine tax funds from Human Services (192-7060) is expected.

Contingency increases \$646,670 (60%) to \$1.7 million and represents funds held in reserve for future appropriations.

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Health Share of Oregon (HSO) is one of the Coordinated Care Organizations (CCO) created by the state to manage the physical, mental, dental and addictions benefits for Oregon Health Plan members. HSO contracts with Washington County to manage the mental health benefit for its Washington County members. This organization unit replaces the Oregon Health Plan, which was the previous Mental Health Organization agreement with the state for which the County was responsible for similar functions. Health Share of Oregon began operations on September 1, 2012.

1. **Health Share of Oregon (HSO) (195-708505):** This program manages mental health benefit for Oregon Health Plan members in Washington County.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
195 708505 Health Share of Oregon	\$ 25,938,091	25,938,091	20,589,757			(5,348,334)	-21%
<i>by category</i>							
Charges for Services	10,402,500	10,402,500	8,803,856			(1,598,644)	-15%
Miscellaneous	72,000	72,000	50,000			(22,000)	-31%
Total Revenues	10,474,500	10,474,500	8,853,856			(1,620,644)	-15%
Personnel Services	2,750,974	2,750,974	2,935,923			184,949	7%
Materials & Services	8,952,521	8,952,521	5,530,917			(3,421,604)	-38%
Other	3,500	3,500	2,000			(1,500)	-43%
Interfund	966,729	966,729	646,780			(319,949)	-33%
Operating Transfers Out	1,000,000	4,500,000	8,237,060			3,737,060	83%
subtotal	13,673,724	17,173,724	17,352,680			178,956	1%
Contingency	12,264,367	8,764,367	3,237,077			(5,527,290)	-63%
Total Expenditures	25,938,091	25,938,091	20,589,757			(5,348,334)	-21%
Revenues under expenditures	(15,463,591)	(15,463,591)	(11,735,901)			3,727,690	-24%
Beginning Fund Balance	15,463,591	15,463,591	11,735,901			(3,727,690)	-24%
Ending Fund Balance \$	-	-	-			-	
FTE's	26.40	26.40	26.60			0.20	1%

Budget Analysis:

The beginning fund balance decreases \$3.7 million (24%) to \$11.7 million. Revenues decrease \$1.6 million (15%) to \$8.9 million. Revenues consist of capitation payments from the coordinated care organization (CCO) for county residents enrolled in Health Share of Oregon (HSO). Revenue is decreasing because the CCO will be retaining more Medicaid funds coming from the state in order to pay providers directly which were previously paid to providers through the County.

Expenditures, excluding Contingency, increase \$178,956 (1%) due primarily to an \$184,949 (7%) increase in Personnel Services which includes a 0.20 FTE increase due to moving staff from Human Services (192-7060). Materials & Services decrease \$3.4 million (38%) due to the increased direct payments to providers by the CCO. Interfund decreases because the 2016-17 budget included \$300,000 for a new medical records system. These reductions are offset by an increase in the transfer of funds to the Mental Health Urgent Care Center (\$237,060) and the Tri-County Risk Reserve (\$3.5 million).

Contingency decreases \$5.5 million (63%) to \$3.2 million and represents funds held in reserve for future appropriations.

Aging Services 198-7520

Aging Services mission is to “create options to maintain the quality of life.” This mission is fulfilled through the development of a comprehensive, coordinated system of services and programs. The department and its advisory councils focus on addressing the concerns of those persons in greatest social and economic need to maximize their ability to live as independently as possible.

1. **In-Home Services (198-752020):** Provides home care, personal care and respite care services for needy elderly.
2. **Administration (198-752025):** Provides planning; implementation of services; maintenance of records; fulfillment of requirements of federal and state rules, regulations, policies and procedures and support to the advisory councils.
3. **Program Development (198-752040):** Provides for the development of new programs and service providers (paid and volunteer); assistance to subcontractors of the department, nursing homes, adult foster homes and other human services providers to deliver services in a coordinated, effective manner; develop minority outreach programs; solicit revenue and in-kind contributions.
4. **Older Americans Act/NSIP (198-752050):** This program combines Support Services, Congregate Meals, Home Delivered Meals, Wellness/Medication Management, National Family Caregiver and Elder Abuse Prevention for budgetary and financial reporting purposes. Services under the Older American Act and Nutrition Services Incentive program include congregate and home delivered meals, elder abuse, training needs assessment, outreach, financial management, minor home repair, legal services, wellness/medication management and respite care.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
198 752020 In-Home Services	1,197,223	1,197,223	985,811			(211,412)	-18%
198 752025 Administration	510,863	510,863	621,795			110,932	22%
198 752040 Program Development	1,192,348	1,192,348	1,219,301			26,953	2%
198 752050 Older Americans Act/NSIP	1,608,164	1,608,164	1,719,876			111,712	7%
Totals	4,508,598	4,508,598	4,546,783			38,185	1%
<i>by category</i>							
Intergovernmental	3,912,348	3,912,348	3,863,374			(48,974)	-1%
Miscellaneous	1,000	1,000	11,879			10,879	1088%
Operating Transfers In	314,705	314,705	328,899			14,194	5%
Total Revenues	4,228,053	4,228,053	4,204,152			(23,901)	-1%
Personnel Services	1,728,071	1,728,071	1,579,076			(148,995)	-9%
Materials & Services	2,305,573	2,305,573	2,323,053			17,480	1%
Other	28,746	28,746	29,919			1,173	4%
Interfund	238,602	238,602	287,572			48,970	21%
subtotal	4,300,992	4,300,992	4,219,620			(81,372)	-2%
Contingency	207,606	207,606	327,163			119,557	58%
Total Expenditures	4,508,598	4,508,598	4,546,783			38,185	1%
Revenues under expenditures	(280,545)	(280,545)	(342,631)			(62,086)	22%
Beginning Fund Balance	280,545	280,545	342,631			62,086	22%
Ending Fund Balance \$	-	-	-			-	
FTE's	18.30	18.30	15.30			(3.00)	-16%

Budget Analysis:

The beginning fund balance increases \$62,086 (22%) to \$342,631. Revenue decreases \$23,901 (1%), expenditures, excluding contingency, decrease \$81,372 (2%) and contingency increases \$119,557 (58%) to \$327,163.

The increase in fund balance is the result of an increase in the amount of administrative revenue that can be recouped for the state contract for Older Americans Act (OAA) and Oregon Project Independence (OPI).

Included in the previous year's budget was a one-time recovery of initial funding for the state-funded Options Counseling program, which is not included in this budget.

Federal revenues increase \$232,078 for Older Americans Act/Nutrition Services Incentive Program (NSIP). Aging has also received a new local contract for Care Transitions (\$65,000) and has added a representative payee service called Oregon Money Management Program that increases revenue in Program Development (\$93,600). These increases are partially offset by a decrease in state revenue for OPI (\$216,252). The following programs are being discontinued due to lack of funding or because the activity is no longer allowable within the state contract: OPI Chore, Living Well Grant, Aging and Disability Resource Connection, State-funded Options Counseling, Sequestration Mitigation and OAA volunteer recruitment.

The decrease in expenditures is due primarily to a \$148,995 (9%) decrease in Personnel Services as 3.00 FTE positions are eliminated. OPI program expenses have also been reduced overall to compensate for the reduction in revenue. This is partially offset by growth in some specific program activities and services, including:

- An increase in the availability of medical supplies and equipment in OPI (\$40,500) and OAA (\$22,827).
- Increased spending for Benefits Enrollment (\$67,229) and Options Counseling in OPI (\$52,674).
- An increase in OAA services due to revenue growth (expenses are increasing by 7%).

The General Fund Operating Transfer In increases \$14,194 (5%) to \$328,899 to support the Homeless Coordination position added in FY 2016-17 as a ten month position.

Mental Health Crisis Services 199-7089

Budget Detail

The Mental Health Crisis Services program is a core component of the safety net system of care managed by the county. This organization unit includes the Hawthorn Walk-In Center, Mental Health Response Team, Crisis Line and Mobile Crisis Team. Services include rapid assessment, crisis stabilization, referral and connection to mental health and addictions treatment for residents of the county.

1. **Mental Health Crisis Services (199-708905):** This program includes costs for the operations of the Hawthorn Walk-in Center and other mental health and addictions crisis services.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
199 708905 Mental Health Crisis Services \$	8,100,000	8,100,000	6,606,425			(1,493,575)	-18%
<i>by category</i>							
Miscellaneous	-	-	7,531			7,531	
Operating transfers in	8,100,000	8,100,000	5,092,764			(3,007,236)	-37%
Total Revenues	8,100,000	8,100,000	5,100,295			(2,999,705)	-37%
Materials & Services	1,600,000	1,600,000	6,533,934			4,933,934	308%
Interfund	6,500,000	6,500,000	72,491			(6,427,509)	-99%
Total Expenditures	8,100,000	8,100,000	6,606,425			(1,493,575)	-18%
Revenues under expenditures	-	-	(1,506,130)			(1,506,130)	
Beginning Fund Balance	-	-	1,506,130			1,506,130	
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

The new Hawthorn Walk-In Center has a target opening date of May 2017. The fiscal year 2017-18 budget is comprised of both startup and operational costs.

Revenues consist of \$400,000 from the County General Fund, \$3.5 million from Human Services (192-7060), \$1.2 million from Health Share of Oregon (195-7085) and \$7,531 in interest income from the fund balance.

Expenditures include \$5.0 million in contracted services and other costs related to operating the Hawthorn Walk-In Center and other crisis services as well as \$1.6 million in contract costs for any remaining startup costs that may be incurred in FY 2017-18. These start-up costs could include tenant improvements, equipment and furnishings.

Tri-County Risk Reserve for HSO holds funds reserved for potential repayment to Health Share of Oregon (HSO), a Coordinated Care Organization of which Washington County is a member. The fund balance represents funds received from HSO in excess of claims paid by the County on behalf of HSO mental health clients.

1. *Tri-County Risk Reserve for HSO (207-708605)*: Tracks all expenditures and revenues for this fund.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
207 708605 Tri-County Risk Reserve for I\$	-	3,500,000	10,500,000			7,000,000	200%
<i>by category</i>							
Operating transfers in	-	3,500,000	7,000,000			3,500,000	100%
Total Revenues	-	3,500,000	7,000,000			3,500,000	100%
Other	-	3,500,000	-			(3,500,000)	-100%
subtotal	-	3,500,000	-			(3,500,000)	-100%
Contingency	-	-	10,500,000			10,500,000	
Total Expenditures	-	3,500,000	10,500,000			7,000,000	200%
Revenues under expenditures	-	-	(3,500,000)			(3,500,000)	
Beginning Fund Balance	-	-	3,500,000			3,500,000	
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

This fund was created in fiscal year 2016-17 and was initially funded with a transfer from Health Share of Oregon (195-7085) of \$3.5 million. Revenues increase \$3.5 million (100%) to \$7.0 million and consists entirely of a transfer from Health Share of Oregon (195-7085). The entire fund balance of \$10.5 million is budgeted in contingency as a reserve for future appropriations.

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Emergency Medical Services 208-7010

Budget Detail

Emergency Medical Services (EMS) coordinates ambulance services in Washington County including ambulance and wheelchair car inspections, support to the EMS Policy Board and development of service standards.

1. **Emergency Medical Service Program (208-701005):** Coordinates ambulance services in Washington County including ambulance and wheelchair car inspections, support to the EMS Policy Board and development of service standards.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
208 701005 Emergency Medical Svcs	\$ 1,873,422	1,873,422	1,807,434			(65,988)	-4%
<i>by category</i>							
Licenses & Permits	519,830	519,830	529,585			9,755	2%
Charges for Services	3,000	3,000	3,200			200	7%
Interdepartmental	1,500	1,500	1,500			-	
Miscellaneous	41,500	41,500	43,000			1,500	4%
Total Revenues	565,830	565,830	577,285			11,455	2%
Personnel Services	303,670	303,670	330,536			26,866	9%
Materials & Services	395,659	395,659	390,793			(4,866)	-1%
Other	3,000	3,000	3,000			-	
Interfund	95,364	95,364	95,154			(210)	0%
subtotal	797,693	797,693	819,483			21,790	3%
Contingency	1,075,729	1,075,729	987,951			(87,778)	-8%
Total Expenditures	1,873,422	1,873,422	1,807,434			(65,988)	-4%
Revenues under expenditures	(1,307,592)	(1,307,592)	(1,230,149)			77,443	-6%
Beginning Fund Balance	1,307,592	1,307,592	1,230,149			(77,443)	-6%
Ending Fund Balance \$	-	-	-			-	
FTE's	2.60	2.60	2.60			-	

Budget Analysis:

The beginning fund balance decreases \$77,443 (6%) to \$1.2 million. Revenues increase \$11,455 (2%) due to small increases in EMS license and franchise fees.

Expenditures, excluding Contingency, increase \$21,790 (3%) primarily from an increase in Personnel Services for salaries, PERS and health benefits.

Contingency decreases \$87,778 (8%) to \$987,951 and represents funds held in reserve for future appropriations.

Housing Services 218-6510

The Department of Housing Services manages County and Housing Authority housing programs. Housing Authority programs are managed under the terms of an intergovernmental agreement between the County and the Authority. In accordance with that agreement, funding is provided by the Housing Authority.

1. **General Administration (218-651005):** Includes staff and operating costs associated with the administration of the Department's Continuum of Care and Homeless programs, and the Housing Authority's Low Rent Public Housing, Section 8 Program, Local Fund and Affordable Housing portfolio. This was separated from General Maintenance to allocate costs appropriately.
2. **General Maintenance (218-651010):** Includes staff and operating costs associated with the administration of the Department's Continuum of Care and Homeless programs, and the Housing Authority's Low Rent Public Housing, Section 8 Program, Local Fund and Affordable Housing portfolio. This was separated from General Administration to allocate costs appropriately.
3. **Continuum of Care-Shelter (218-651025):** Includes HUD funds for use by local providers of services to the homeless. Funds will be provided to local project sponsors, over multi-year periods, to fund support services, operating costs and other eligible expenses. This was separated from Continuum of Care-Supportive Housing because it has a different Administrative allocation by HUD.
4. **Continuum of Care-Supportive Housing (218-651030):** Includes HUD funds for use by local providers of services to the homeless. Funds will be provided to local project sponsors, over multi-year periods, to fund support services, operating costs and other eligible expenses. This was separated from Continuum of Care-Shelter because it has a different Administrative allocation by HUD.
5. **Homeless Programs (218-351035):** Includes HUD and General Funds for administration of County homeless programs, including the Ten-Year Plan to End Homelessness, the Homeless-to-Work project and Bridges to Housing.

Budget Detail

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
218 651005 General Administrative	\$ 3,802,988	3,802,988	4,210,451			407,463	11%
218 651010 General Maintenance	382,388	382,388	421,690			39,302	10%
218 651025 Continuum of Care - Shelter Plus Care	2,062,321	2,062,321	2,390,808			328,487	16%
218 651030 Continuum of Care - Supportive Housing	1,027,361	1,027,361	1,019,983			(7,378)	-1%
218 651035 Homeless Programs	1,076,230	1,076,230	1,337,863			261,633	24%
Total	8,351,288	8,351,288	9,380,795			1,029,507	12%
<i>by category</i>							
Intergovernmental	3,113,358	3,113,358	3,464,714			351,356	11%
Miscellaneous	4,185,376	4,185,376	4,586,588			401,212	10%
Operating Transfers In	900,552	900,552	1,073,141			172,589	19%
Total Revenues	8,199,286	8,199,286	9,124,443			925,157	11%
Personnel Services	3,470,555	3,470,555	3,890,676			420,121	12%
Materials & Services	902,293	902,293	974,902			72,609	8%
Other	3,018,683	3,018,683	3,368,080			349,397	12%
Interfund	552,732	552,732	570,507			17,775	3%
Operating Transfers Out	250,330	250,330	362,919			112,589	45%
subtotal	8,194,593	8,194,593	9,167,084			972,491	12%
Contingency	156,695	156,695	213,711			57,016	36%
Total Expenditures	8,351,288	8,351,288	9,380,795			1,029,507	12%
Revenues under expenditures	(152,002)	(152,002)	(256,352)			(104,350)	69%
Beginning Fund Balance	152,002	152,002	256,352			104,350	69%
Ending Fund Balance \$	-	-	-			-	
FTE's	36.00	36.00	37.00			1.00	3%

Budget Analysis:

Revenues increase \$925,157 (11%) and the beginning fund balance increases \$104,350 (69%). Miscellaneous revenues, which are charges to other Department of Housing Services programs and the Housing Authority, increase \$401,212 (10%) to reflect expenditure increases in the Housing Services General Administrative program. Intergovernmental revenues, from the US Department of Housing and Urban Development (HUD) for the Homeless and Continuum of Care programs, increase \$351,356 (11%). Operating Transfers In increase \$172,589 (19%) resulting from an \$188,439 increase from the General Fund Operating Transfer In (\$50,000 to support the third year of a homeless shelter-Mary Mac House, \$128,439 to supplement a new position-Housing Development Coordinator and \$10,000 to assist HUD required Fair Housing Planning effort) and offset by a \$15,850 decrease in the Housing transfers between programs.

Expenditures, excluding Contingency, increase \$972,491 (12%). Personal Services increase \$420,121 (12%) due to salaries, PERS, health benefits, full funding for a 1.00 FTE Housing Development Coordinator to support affordable housing developments and two temporary part-time employees to assist HUD funded programs. Materials & Services increase \$72,609 (8%) for a \$10,000 pass-through fund for the Fair Housing Planning effort and an increase in the Homeless and Continuum of Care programs. Other increases \$349,397 (12%) for additional HUD grants awarded to the Continuum of Care programs. Operating Transfers Out increases \$112,589 (45%). A \$128,439 increase to supplement the new position is offset by a \$15,850 decrease in transfers between the Homeless program and the Continuum of Care program for required matching funds.

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This organization unit houses revenues and expenditures for the HOME Investment Partnership Program. The U.S. Department of Housing and Urban Development (HUD) provides HOME funds to the County.

1. **HOME Administration (220-902005):** This program ensures federal application criteria are met; citizens are informed; technical assistance is available to potential sponsors; provides planning, program and activity design; and assures accountability and control of HUD funds.
2. **HOME Project Administration (220-902010):** This program accounts for the expenditure of HOME development, predevelopment, and operating support to assist in the development of affordable home ownership and rental housing. The HOME program is essentially an affordable housing block grant program.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
220 902005 Administration	\$ 212,140	212,140	212,140			-	
220 902010 Project Administration	3,005,413	3,005,413	3,211,030			205,617	7%
Total	3,217,553	3,217,553	3,423,170			205,617	6%
<i>by category</i>							
Intergovernmental	2,802,897	2,802,897	3,423,170			620,273	22%
Miscellaneous	414,656	414,656	-			(414,656)	-100%
Total Revenues	3,217,553	3,217,553	3,423,170			205,617	6%
Personnel Services	125,167	125,167	137,011			11,844	9%
Materials & Services	68,451	68,451	55,747			(12,704)	-19%
Other	3,005,413	3,005,413	3,211,030			205,617	7%
Interfund	18,522	18,522	19,382			860	5%
subtotal	3,217,553	3,217,553	3,423,170			205,617	6%
Contingency						-	
Total Expenditures	3,217,553	3,217,553	3,423,170			205,617	6%
Revenues over (under) expenditures	-	-	-			-	
Beginning Fund Balance	-	-	-			-	
Ending Fund Balance \$	-	-	-			-	
FTE's	1.17	1.17	1.17			-	

Budget Analysis:

Revenues increase \$205,617 (6%). Intergovernmental revenues increase \$620,273 (22%). Due to the federal government's Continuing Resolution through April 28, 2017, Washington County will not know its HOME allocation until close to fiscal year-end. The proposed budget is based on a status quo HOME allocation. Despite a stable estimated allocation, the HOME budget reflects an increase due to carry forward funding from projects in the pipeline. The increase in Intergovernmental is offset by a \$414,656 decrease in Miscellaneous Revenues (program income). This decrease is due to a procedural change in how the Office of Community Development (OCD) budgets program income. In fiscal year 2016-17 OCD opted to allocate and appropriate all program income within the current fiscal the year as opposed to budgeting it in a future year in order to address more strict commitment requirements in the HOME regulations.

Expenditures increase \$205,617 (6%) mirroring the increase in total revenues as all available funding is appropriated. Personnel Services increase \$11,844 (9%) due primarily to salaries, PERS and health benefits.

This organization unit houses revenues and expenditures for the Air Quality Funds.

Wood Smoke Reduction (244-903005): The goal of this program to reduce particulate matter emissions related to wood smoke throughout Washington County. Funds will support administrative costs as well as project delivery costs.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
244 903005 Wood Smoke Reduction	\$ 591,797	1,177,871	1,224,173			46,302	4%
<i>by category</i>							
Intergovernmental	-	75,000	75,000			-	
Miscellaneous	-	502,155	500,000			(2,155)	0%
Operating transfers in	272,577	272,577	259,793			(12,784)	-5%
Total Revenues	272,577	849,732	834,793			(14,939)	-2%
Personnel Services	113,789	113,789	128,934			15,145	13%
Materials & Services	260,510	260,510	19,404			(241,106)	-93%
Other	196,797	782,871	1,054,173			271,302	35%
Interfund	20,701	20,701	21,662			961	5%
subtotal	591,797	1,177,871	1,224,173			46,302	4%
Total Expenditures	591,797	1,177,871	1,224,173			46,302	4%
Revenues over (under) expenditures	(319,220)	(328,139)	(389,380)			(61,241)	19%
Beginning Fund Balance	319,220	328,139	389,380			61,241	19%
Ending Fund Balance \$	-	-	-			-	
FTE's	1.30	1.30	1.30			-	

Budget Analysis:

The County Board of Commissioners approved the Air Quality Fund on February 2, 2016. Fiscal year 2017-18 will be the second full year of operations. The Wood Smoke Reduction Program is part of a comprehensive public/private partnership as well as an interdepartmental effort to reduce wood smoke particulate matter emissions throughout Washington County.

The Office of Community Development administers two program components that focus on the physical replacement of less efficient, higher particulate-producing equipment. The two components include: 1) a wood stove change out program that will replace older, less efficient wood stoves with more efficient wood stoves or other efficient heating devices and 2) a rebate program where a household may receive a rebate incentive to purchase and install approved equipment through an approved vendor. The overarching goal is to reduce PM (particulate matter) 2.5 emissions over time.

Revenues decrease \$14,939 (2%). The estimated revenues reflect the third installment of Gain Share funds, anticipated revenues from public and private partners, as well as carry forward funds from FY 2016-17.

Expenditures increase \$46,302 (107%) due to the carry forward of funds into FY 2017-18. Personnel Services increase \$15,145 (13%) due to salaries, PERS and health benefits.

The beginning fund balance increases \$61,241 (19%) to \$389,380.



Culture, Education and Recreation

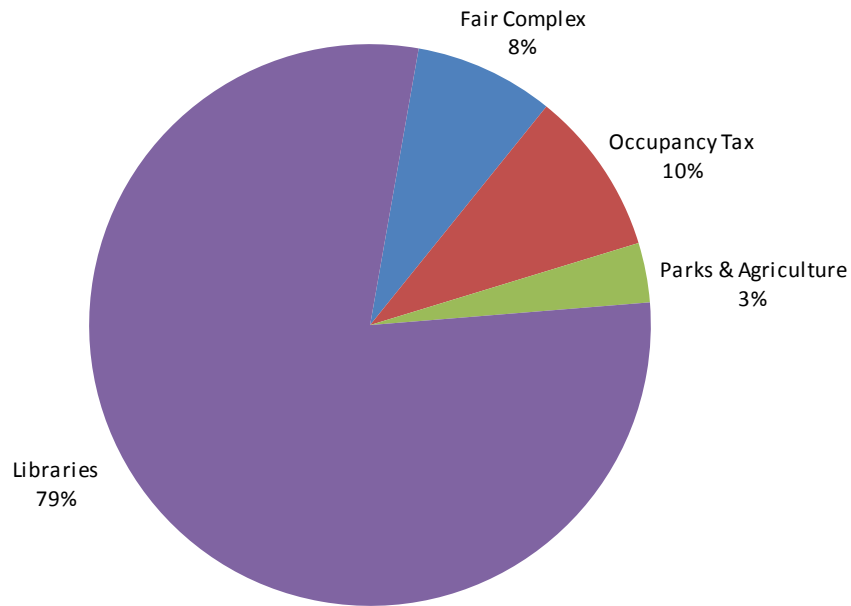
- Parks100-3560
- Extension Services100-9510
- Metzger Park162-3560
- Cooperative Library Services184-9710
- West Slope Library185-9710
- County Fair Complex200-9810
- Transient Lodging Tax240-1655

METZGER PARK
 WASHINGTON COUNTY LID 75-911
 FEDERAL DEPT. OF INTERIOR FUNDED 80% 45-00000
 LAND DONATED 1921 BY HENRY & LAURA WILFE
 METZGER PARK ADVISORY BOARD JANE GUTHRIE
 GENERAL CONTRACTOR - THATCHER CONSTRUCTION CO
 LANDSCAPE PLANNER - ANDERSON & BERGSON

CULTURE, EDUCATION & RECREATION

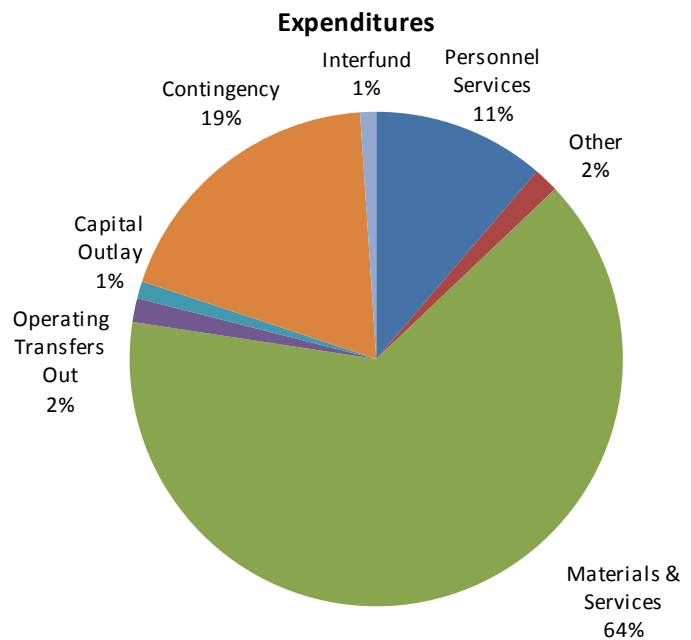
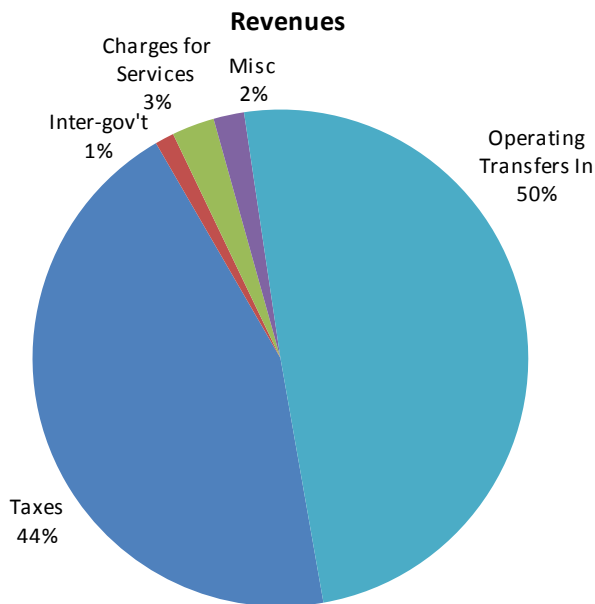
Culture, Education & Recreation provides programs and facilities for all people who live, work, study and play in Washington County.

Organization Unit	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
Parks	\$ 1,017,275	1,017,275	1,198,815			181,540	18%
Extension Services	448,543	448,543	493,635			45,092	10%
Metzger Park LID	160,877	160,877	141,930			(18,947)	-12%
subtotal - Parks &	1,626,695	1,626,695	1,834,380			207,685	13%
Cooperative Library Services	38,275,609	38,275,609	40,957,426			2,681,817	7%
West Slope Library	1,290,243	1,290,243	1,321,967			31,724	2%
subtotal - Libraries	39,565,852	39,565,852	42,279,393			2,713,541	7%
Fair Complex	3,492,783	3,492,783	4,296,477			803,694	23%
Transient Occupancy Tax	5,585,753	5,585,753	5,064,636			(521,117)	-9%
subtotal - Other	9,078,536	9,078,536	9,361,113			282,577	3%
Totals	50,271,083	50,271,083	53,474,886			3,203,803	6%
General Fund	1,465,818	1,465,818	1,692,450			226,632	15%
Special Funds	48,805,265	48,805,265	51,782,436			2,977,171	6%
Totals \$	50,271,083	50,271,083	53,474,886			3,203,803	6%
FTE's	51.50	52.25	56.35			4.10	8%



BUDGET OVERVIEW

Category Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
Taxes	\$ 18,326,725	18,326,725	18,467,765			141,040	1%
Intergovernmental	496,238	496,238	516,811			20,573	4%
Charges for Services	1,171,843	1,171,843	1,155,520			(16,323)	-1%
Miscellaneous	741,906	741,906	834,600			92,694	12%
Operating Transfers In	19,817,766	19,817,766	20,615,514			797,748	4%
Total Revenues	40,554,478	40,554,478	41,590,210			1,035,732	3%
Personnel Services	5,387,807	5,387,807	6,042,807			655,000	12%
Materials & Services	33,880,606	33,880,606	34,480,029			599,423	2%
Other	975,818	975,818	866,183			(109,635)	-11%
Interfund	501,736	501,736	559,756			58,020	12%
Operating Transfers Out	796,186	796,186	833,071			36,885	5%
Capital Outlay	317,000	317,000	599,600			282,600	89%
subtotal	41,859,153	41,859,153	43,381,446			1,522,293	4%
Contingency	8,411,930	8,411,930	10,093,440			1,681,510	20%
Total Expenditures	50,271,083	50,271,083	53,474,886			3,203,803	6%
Revenues under expenditures	(9,716,605)	(9,716,605)	(11,884,676)			(2,168,071)	22%
General Fund Subsidy	522,115	522,115	662,150			140,035	27%
Special Fund Beginning Balances	9,194,490	9,194,490	11,222,526			2,028,036	22%
Ending Fund Balances \$	-	-	-			-	



This organization unit is responsible for the operation and maintenance of County Parks.

1. **Parks (100-356005)** This program coordinates the activities related to management, maintenance and staffing for the following parks:

- Scoggins Valley Park/Henry Hagg Lake is owned by the U.S. Bureau of Reclamation and maintained and operated by Washington County. The 2,581 acre park features provides a wide range of passive recreation options including picnicking and wildlife viewing, and encourages active recreation activities such as bank fishing, disc golf and hiking or biking on the 14-mile long trail around the lake. Scoggins Valley Park is home to Henry Hagg Lake 1,132 acre reservoir where people can fish, boat, swim, kayak, canoe, or enjoy other types of water-based recreation.
- Eagle Landing Park is a half-acre parcel on the banks of the Tualatin River south of Hillsboro and west of the community of Scholls. This Park was established through a public/private partnership involving a local Boy Scout Eagle Scout project, which informed the name of the park. The park has a parking lot that can accommodate a dozen cars and hosts a few modest amenities including a picnic table and river interpretation signage. The park's primary function is to act as a put-in and take out site for the public to launch non-motorized watercraft such as kayaks and canoes.
- Rippling Waters Park is a 19.14 acre County-owned parcel on Gales Creek, west of Forest Grove. This park has intermittently been managed in the past but has not been actively managed for several years. Parks will resume active management of the site including trail and parking lot repair and maintenance, adding new signage, and providing a modest level of maintenance and park ranger oversight. Gales Creek runs through the property providing the public an opportunity for a range of passive recreation activities along the creek and an opportunity to hike through its beautiful forested areas.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 356005 Parks	\$ 1,017,275	1,017,275	1,198,815			181,540	18%
<i>by category</i>							
Intergovernmental	398,382	398,382	422,000			23,618	6%
Charges for Services	524,393	524,393	600,000			75,607	14%
Miscellaneous	4,500	4,500	8,300			3,800	84%
Total Revenues	927,275	927,275	1,030,300			103,025	11%
Personnel Services	677,075	677,075	759,653			82,578	12%
Materials & Services	302,713	302,713	390,075			87,362	29%
Other	32,487	32,487	32,487			-	
Capital Outlay	5,000	5,000	16,600			11,600	232%
Total Expenditures	1,017,275	1,017,275	1,198,815			181,540	18%
General Fund Subsidy \$	90,000	90,000	168,515			78,515	87%
FTE's	7.00	7.00	8.00			1.00	14%

Budget Analysis:

This budget request focuses on modestly increasing resources necessary to 1) maintain and repair existing infrastructure and amenities 2) improve service levels to accommodate an increasing number of visitors and 3) focus on water safety and public education initiatives. Parks staff continues to partner with federal, state and local government agencies, as well as various other stakeholders to ensure quality management, maintenance and appropriate planning and development of the park.

Parks revenue increases \$103,025 (11%) due to recreational vehicle revenue and an anticipated increase in parking pass fee collection. The budget also includes \$22,000 from federal grants to continue elk mitigation efforts.

Expenditures increase \$181,540 (18%) due primarily to Personnel Services (\$82,578) (12%) due to salaries, PERS, health benefits and the addition of a 1.00 FTE Maintenance Worker for operations and maintenance support for program areas such as water safety and tree and trail maintenance programs.

Materials & Services increases \$87,362 (29%) due to operations and maintenance support for program areas such as water safety and tree and trail maintenance programs. The increase in Capital Outlay \$11,600 (232%) is due to the purchase of a new vehicle and upgrades to an existing vehicle.

Extension Services 100-9510

Budget Detail

This organization unit provides for the County funding contributions from the General Fund to Oregon State University (OSU) and Washington County Extension Service. These resources support multiple community programs including Agriculture; Family and Community Development (Home Economics); Forestry Wood Products and 4-H Youth Development.

1. **Extension Service (100-951005):** The Oregon State University Extension Service delivers research-based objective information to help Oregonians solve problems, develop leadership and manage resources wisely.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 951005 Extension Service	\$ 448,543	448,543	493,635			45,092	10%
<i>by category</i>							
Miscellaneous	16,428	16,428	-			(16,428)	-100%
Total Revenues	16,428	16,428	-			(16,428)	-100%
Materials & Services	105,984	105,984	140,800			34,816	33%
Other	342,559	342,559	352,835			10,276	3%
Total Expenditures	448,543	448,543	493,635			45,092	10%
General Fund Subsidy \$	432,115	432,115	493,635			61,520	14%

Budget Analysis:

County funding supports 3.00 FTE employed by OSU Extension Services, specialized program support, supplies and facility- related expenses.

Expenditures increase \$45,092 (10%). Materials & Services increase \$34,816 (33%) due primarily for the rent, utilities and janitorial costs of the new leased space for Extension Services. Program expenses increase \$10,276 (3%) to maintain current service levels.

The General Fund subsidy increases \$61,520 (14%).

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The Metzger Park Local Improvement District (LID) fund provides park maintenance, repair and oversight of facilities and programs at Metzger Park – a seven acre, fully accessible park. Funding is primarily derived from assessments against properties within the LID boundaries and rental income. Metzger Park is a seven acre, fully accessible park in urbanized, unincorporated Washington County north of Tigard. Amenities include play structures, sports courts, open lawn, natural areas, and the Patricia D. Whiting Metzger Park Hall.

- 1. Metzger Park (162-356010):** This program coordinates the activities related to management, operations and maintenance of Metzger Park.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
162 356010 Metzger Park	\$ 160,877	160,877	141,930			(18,947)	-12%
<i>by category</i>							
Miscellaneous	103,326	103,326	106,828			3,502	3%
Total Revenues	103,326	103,326	106,828			3,502	3%
Personnel Services	31,836	31,836	48,088			16,252	51%
Materials & Services	81,636	81,636	53,500			(28,136)	-34%
Other	170	170	170			-	
Interfund	7,500	7,500	5,500			(2,000)	-27%
subtotal	121,142	121,142	107,258			(13,884)	-11%
Contingency	39,735	39,735	34,672			(5,063)	-13%
Total Expenditures	160,877	160,877	141,930			(18,947)	-12%
Revenues under expenditures	(57,551)	(57,551)	(35,102)			22,449	-39%
Beginning Fund Balance	57,551	57,551	35,102			(22,449)	-39%
Ending Fund Balance \$	-	-	-			-	
FTE's	0.20	0.20	0.20			-	

Budget Analysis:

Park staff continues to work with the Metzger Park Local Improvement District Advisory Board and other stakeholders to identify key goals and objectives for the parks' operation, maintenance and improvement. A Metzger Park Management Plan is currently being developed that will inform revenue and budget requirements moving forward.

The County's objectives in managing Metzger Park include:

- Maintain the Park at a quality and standard consistent with the expectations of LID members and industry best practices.
- Ensure the Patricia D. Whiting Hall and other park amenities are accessible and available to LID members.
- Make the Patricia D. Whiting Hall available to renters to generate supplemental revenue.
- Ensure necessary resources are set aside for park improvements and major maintenance projects.
- Ensure park patrons, building and grounds remain safe and secure.
- Manage the LID in a fiscally responsible, transparent and accountable manner.

The primary revenue source for operation and maintenance of the park is the Metzger Park LID assessment. The modest increase in revenue is primarily the result of additional facility rental fees (\$3,502).

Materials & Services decrease \$28,136 (34%) due to a reduction in supplies and contract services. The fiscal year 2016-17 budget included a number of expenses that are not scheduled to be repeated in fiscal year 2017-18. Personnel Services increase \$16,252 (51%) due to salaries, PERS, health benefits and the addition of a variable hour General Services Aide to assist with the monitoring and coordination of park rentals.

The beginning fund balance is \$35,102, a decrease of \$22,449 (39%). The Contingency is \$34,672 and is available to address any unforeseen events.

Cooperative Library Services 184-9710

Washington County Cooperative Library Services (WCCLS) coordinates, contracts for, and provides a full range of library services to all residents of the County. WCCLS operated on fixed-rate serial levies until fiscal year 1998-99, but with the passage of Measures 47 and 50, its tax rate was combined with the County's permanent tax rate and now receives the majority of its funding directly from the County's General fund. In November 2006 voters provided additional funding for WCCLS with the passage of a four-year local option levy of \$0.17 per \$1,000 of assessed value, which was renewed by voters in 2010. In November 2015 voters approved an increased levy of \$0.22 per \$1,000 of assessed value for five years (through FY 2020-21). The levy is estimated to generate \$13.6 million annually and will provide approximately 40% of WCCLS funding.

1. ***Collections & Adult Services (Previously Reference/Interlibrary Loan) (184-971005)***: Provides training and leadership for member libraries regarding the provision of reference and patron services for adults, and support for countywide adult reading programs. Coordinates subscriptions to electronic resources (such as full-text articles, research databases, online learning tools and downloadable media) available through WCCLS.org. Locates/borrows materials from outside the County for libraries and County government.
2. ***Administration and Contracts (184-971010)***: Manages centrally-provided support services for member libraries and coordinates activities of the Cooperative membership including strategic planning for services, and publicity and promotion of countywide services. Manages WCCLS fiscal resources. Contracts with nine cities and three non-profit associations to provide countywide public library access for all residents. WCCLS manages one public library, West Slope Community Library, which is in Fund 185. Contracts with neighboring counties to provide reciprocal free access to public libraries in the Portland metropolitan area for Washington County residents; arranges other reciprocal use of libraries across Oregon. Program also provides staff support for the Cultural Coalition of Washington County. This program is housed in the WCCLS Administrative Offices in Hillsboro.
3. ***Automation (184-971020)***: Manages automated circulation, public access catalog and acquisitions software for 15 public libraries, two special libraries and Outreach. Provides centralized internet access, public Wi-Fi, cataloging, database authority control, hardware, software and auxiliary technologies, and provides technical and content support for libraries seven days per week. Provides access to remote electronic databases for public use via WCCLS.org and provides technical and creative management for the Cooperative's website and social media outlets. This program is housed in the WCCLS Administrative Offices in Hillsboro.
4. ***Outreach and Youth Services (184-971025)***: This program provides library service to special populations in Washington County. This includes: centralized mail delivery service of library materials for individuals who are homebound and cannot get to a public library; outreach to the Spanish-speaking community and residents who speak other non-English languages; outreach to children and youth including early literacy and pre-literacy support for libraries, parents and care-givers; support for the jail inmate library (County Jail); and leadership and support for countywide youth and teen services activities such as summer reading programs. Provides an array of print information for public distribution through member libraries; provides translations of information for member libraries to languages other than English. Outreach is located in leased space at Hillsboro's Main Library.
5. ***Courier (184-971030)***: Provides daily delivery of library materials between member libraries utilizing three delivery trucks. Contracts to link Washington County libraries with other libraries in Oregon and Washington for inter-library ground courier delivery. Mails books to out-of-county borrowers (interlibrary loans). Courier is located in leased warehouse space near the Hillsboro Airport.

Budget Detail

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
184 971005 Collections & Adult Svcs	\$ 2,135,469	2,135,469	2,364,570			229,101	11%
184 971010 Admin & Contracts	31,593,297	31,593,297	33,262,644			1,669,347	5%
184 971020 Automation	3,160,729	3,160,729	3,253,132			92,403	3%
184 971025 Outreach	905,006	905,006	1,092,584			187,578	21%
184 971030 Courier	481,108	481,108	984,496			503,388	105%
Totals	38,275,609	38,275,609	40,957,426			2,681,817	7%
<i>by category</i>							
Taxes	12,664,566	12,664,566	13,139,610			475,044	4%
Intergovernmental	41,463	41,463	42,018			555	1%
Charges for Services	4,950	4,950	6,720			1,770	36%
Miscellaneous	159,292	159,292	201,119			41,827	26%
Operating Transfers In	19,021,580	19,021,580	19,782,443			760,863	4%
Total Revenues	31,891,851	31,891,851	33,171,910			1,280,059	4%
Personnel Services	3,198,440	3,198,440	3,596,318			397,878	12%
Materials & Services	26,984,047	26,984,047	27,928,028			943,981	3%
Interfund	280,687	280,687	309,874			29,187	10%
Operating Transfers Out	796,186	796,186	833,071			36,885	5%
Capital Outlay	202,000	202,000	453,000			251,000	124%
subtotal	31,461,360	31,461,360	33,120,291			1,658,931	5%
Contingency	6,814,249	6,814,249	7,837,135			1,022,886	15%
Total Expenditures	38,275,609	38,275,609	40,957,426			2,681,817	7%
Revenues under expenditures	(6,383,758)	(6,383,758)	(7,785,516)			(1,401,758)	22%
Beginning Fund Balance	6,383,758	6,383,758	7,785,516			1,401,758	22%
Ending Fund Balance \$	-	-	-			-	
FTE's	29.00	29.75	32.50			2.75	9%

Budget Analysis:

The budget for fiscal year 2017-18 includes both increased revenues and expenditures for WCCLS programs reflecting the passage of an increased local option levy in November 2015. Spending priorities and increases reflect levy packages to address the needs of member libraries to provide public library services to County residents.

Revenues increase \$1,280,059 (4%). General Fund, Library Local Option Levy, delinquent tax and interest income are received in the Administration Program for all WCCLS programs. The General Fund Operating Transfer In and current property tax income is proposed to increase 4%, reflecting the projected increases in countywide assessed value.

Expenditures, excluding Contingency, increase \$1,658,931 (5%). Personnel Services increase \$397,878 (12%) with the addition of a 1.00 FTE Librarian II to address levy goals of improving countywide support for library service to schools and students, an additional 1.00 FTE Senior Project Manager to implement and manage prioritized projects and levy initiatives and salaries, PERS and health benefits. Materials & Services increase \$943,981 (3%) including increased distributions to member libraries, planned increases in spending for e-content and popular print materials to meet patron demand, upgrades and replacement of central computing hardware and software and additional equipment and licensing to support planned member library expansions. Capital Outlay increases \$251,000 (124%) for the purchase and implementation of Automated Materials Handling Equipment at the central courier warehouse to improve materials flow through the system. This also includes the probable relocation to larger warehouse space to accommodate a levy planned addition of approximately 5,000 square feet of remote storage space for member library materials. Interfund increases \$29,187 (10%).

The beginning fund balance increases \$1,401,758 (22%). Contingency increases \$1,022,886 (15%) and is available for future needs.

This organization unit provides public library service for County residents in the unincorporated West Slope/Raleigh Hills area including circulation of library materials, basic reference service, adult and children’s programs. West Slope revenue comes primarily from the funding distribution formula included in the Public Library Services Agreement approved by the Board. The remainder of West Slope’s revenues is generated by fines, fees and local fundraising.

West Slope Community Library was founded in 1950 by the Century Club for Women. First located in space donated by a local bank, in 1974 the library moved to a park district building in front of Raleigh Park Elementary School. In 1978 voters approved a levy for WCCLS which included funds for a 3,000 square foot modular building and the library to be administrated by Washington County. Since 1998 the library has added an additional 3,000 square feet.

1. **West Slope (185-971015):** Provides financial accounting for the activities related to this specific branch of the Cooperative Library Services organization. West Slope Community Library provides public library service in the Raleigh Park area of Washington County. Funding is allocated from WCCLS through the same distribution process used for all member libraries.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
185 971015 West Slope Library	\$ 1,290,243	1,290,243	1,321,967			31,724	2%
<i>by category</i>							
Intergovernmental	2,793	2,793	2,793			-	
Miscellaneous	35,100	35,100	23,700			(11,400)	-32%
Operating Transfers In	796,186	796,186	833,071			36,885	5%
Total Revenues	834,079	834,079	859,564			25,485	3%
Personnel Services	667,201	667,201	727,946			60,745	9%
Materials & Services	182,904	182,904	183,610			706	0%
Other	400	400	500			100	25%
Interfund	65,829	65,829	66,916			1,087	2%
subtotal	916,334	916,334	978,972			62,638	7%
Contingency	373,909	373,909	342,995			(30,914)	-8%
Total Expenditures	1,290,243	1,290,243	1,321,967			31,724	2%
Revenues under expenditures	(456,164)	(456,164)	(462,403)			(6,239)	1%
Beginning Fund Balance	456,164	456,164	462,403			6,239	1%
Ending Fund Balance \$	-	-	-			-	
FTE's	6.00	6.00	6.00			-	

Budget Analysis:

The primary revenue source is a transfer from the Cooperative Library Administration program based on distributions determined in the Public Library Services Agreement and increases \$36,885 (5%). Other revenue decreases \$11,400 (32%).

Expenditures, excluding Contingency, increase \$62,638 (7%). Personnel Services increase \$60,745 (9%) due to increases in salaries, PERS and health benefits. Staffing remains unchanged. Materials & Services increase \$706 (less than 1%). Interfund increases \$1,087 (2%).

The County oversees the management of the Fairgrounds; during the period of the annual County Fair, the Board appointed Fair Board has the use and control of the Fairgrounds. In addition to the annual County Fair, the Fair Complex hosts a variety of events throughout the year.

1. **Fair Complex Operations (200-981005):** This program accounts for all activities and events held at the Fairgrounds except for the annual County Fair, which is housed in its own program. The Fairgrounds is the venue for a variety of events including craft and trade shows, concerts, motor sports, bicycling events, wedding receptions and other private functions.
2. **Annual County Fair (200-981010):** This program accounts for all the activities associated with the annual County Fair that are planned, prepared and produced by the Fair Board.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
200 981005 Fair Complex Operations \$	2,100,742	2,100,742	2,897,379			796,637	38%
200 981010 Annual County Fair	1,392,041	1,392,041	1,399,098			7,057	1%
Totals	3,492,783	3,492,783	4,296,477			803,694	23%
<i>by category</i>							
Taxes	1,415,421	1,415,421	1,642,456			227,035	16%
Intergovernmental	53,600	53,600	50,000			(3,600)	-7%
Charges for Services	642,500	642,500	548,800			(93,700)	-15%
Miscellaneous	410,000	410,000	481,000			71,000	17%
Total Revenues	2,521,521	2,521,521	2,722,256			200,735	8%
Personnel Services	813,255	813,255	910,802			97,547	12%
Materials & Services	665,069	665,069	749,380			84,311	13%
Other	600,202	600,202	480,191			(120,011)	-20%
Interfund	120,220	120,220	147,466			27,246	23%
Capital Outlay	110,000	110,000	130,000			20,000	18%
subtotal	2,308,746	2,308,746	2,417,839			109,093	5%
Contingency	1,184,037	1,184,037	1,878,638			694,601	59%
Total Expenditures	3,492,783	3,492,783	4,296,477			803,694	23%
Revenues under expenditures	(971,262)	(971,262)	(1,574,221)			(602,959)	62%
Beginning Fund Balance	971,262	971,262	1,574,221			602,959	62%
Ending Fund Balance \$	-	-	-			-	
FTE's	9.30	9.30	9.65			0.35	4%

Budget Analysis:

Fair Complex revenue overall increases \$200,735 (8%) due primarily to a 16% increase in Transient Lodging Tax revenue.

Expenditures, excluding Contingency, increase \$109,093 (5%) due to Personnel Services, Materials & Services and Capital Outlay.

The beginning fund balance increases for the fourth consecutive year and is expected to grow \$602,959 (62%) over the prior year's modified budget. Contingency increases \$694,601 (59%) to \$1.9 million and represents funds set aside for future and unanticipated needs.

Annual County Fair revenue remains the same as fiscal year 2016-17. The 2017 Washington County Fair is anticipated to draw over 100,000 attendees and will feature family entertainment, concerts, arena event, livestock shows and fair food. Expenditures will increase less than 1% over the prior year's modified budget due primarily to costs associated with producing concerts.

This fund accounts for the Transient Lodging Tax which is a tax collected from lodging guests (daily or weekly renters at hotels, motels and other lodgings establishments). This tax was created in 1972. Effective July 1, 2006 the tax rate within Washington County increased to 9%. Of the total tax collected, 5% is returned to the lodging operators, on-line travel companies and Airbnb as a service fee for collection expenses.

The balance of the tax is distributed as follows: 26% to the Washington County Visitors Association, 28% to the Washington County General Fund, 11% to the Washington County Fair Complex, 7% to the Events Center and 28% is split amongst the cities within Washington County.

This organization unit houses those revenues generated by lodging tax that is tourism-dedicated (33% of total). The following programs reflect the County's expanded role in facilitating tourism development:

1. **Targeted Tourism (240-165505):** Houses revenues from the two-ninths lodging tax increment approved by voters in 2006. These funds must be used consistent with the definitions of "tourism facilities" and "tourism promotion" as put forth in state law.
2. **Flexible Tourism (240-165510):** Houses revenues from the one-ninth lodging tax increment approved by voters in 1985. The County or its agents retain broad discretion to determine the specific uses for these funds.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
240 165505 Targeted Tourism	\$ 4,170,167	4,170,167	3,896,371			(273,796)	-7%
240 165510 Flexible Tourism	1,415,586	1,415,586	1,168,265			(247,321)	-17%
Totals	5,585,753	5,585,753	5,064,636			(521,117)	-9%
<i>by category</i>							
Taxes	4,246,738	4,246,738	3,685,699			(561,039)	-13%
Miscellaneous	13,260	13,260	13,653			393	3%
Total Revenues	4,259,998	4,259,998	3,699,352			(560,646)	-13%
Materials & Services	5,558,253	5,558,253	5,034,636			(523,617)	-9%
Interfund	27,500	27,500	30,000			2,500	9%
Total Expenditures	5,585,753	5,585,753	5,064,636			(521,117)	-9%
Revenues under expenditures	(1,325,755)	(1,325,755)	(1,365,284)			(39,529)	3%
Beginning Fund Balance	1,325,755	1,325,755	1,365,284			39,529	3%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

The beginning fund balance increases \$39,529 (3%).

Revenues and expenditures decrease \$521,117 (9%) and \$560,646 (13%), respectively, due to new agreements between the County and the WCVA (Washington County Visitors Association) that went into effect July 1, 2016. The agreements lowered the amount of transient lodging tax revenue the WCVA receives and redirects the money to the Events Center project. In December 2016 the County issued \$36 million in full, faith & credit obligations and the proceeds were received into the Events Center capital projects fund (380-9820). The debt service for these bonds will be paid for from this redirected transient lodging tax revenue stream and the Gain Share monies allocated to the Events Center.

Total Tourism related revenues (housed in various funds) are anticipated to increase by 10% for County use.

The distribution to WCVA is anticipated to be approximately \$3.65 million and will be expended consistent with state law and WCVA's strategic and business plan(s). In providing tourism development services, WCVA will increase economic vitality and provide destination leadership and marketing.

The Targeted Tourism program includes approximately \$1.38 million set aside for future tourism related projects as approved by the Board of Commissioners.




DOMESTIC VIOLENCE
RESOURCE
CENTER


COMMUNITY ACTION
Helping people. Changing lives.

Non-departmental

Non-departmental100-1620
General Fund Contingency100-1630
Community Network100-1696

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NON-DEPARTMENTAL

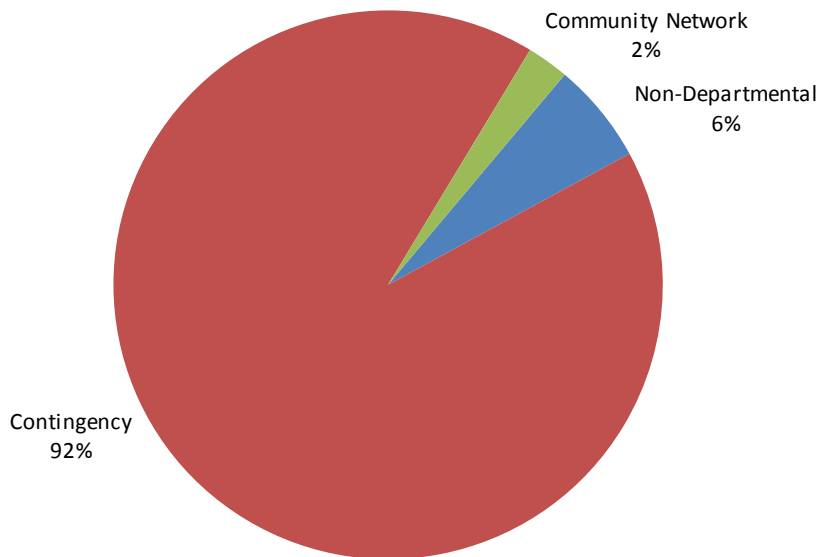
BUDGET OVERVIEW

Non-Departmental encompasses all Countywide miscellaneous expenditures that are not attributable to a department as well as the General Fund reserves; these budgets do not include any full-time equivalent positions.

Organization Unit		Adopted	Modified	Proposed	Approved	Adopted	Change	
		2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
Non-departmental	\$	1,565,137	1,565,137	1,368,900			(196,237)	-13%
Contingency		16,096,308	16,096,308	21,028,305			4,931,997	31%
Community Network		566,500	566,500	566,500			-	0%
Totals		18,227,945	18,227,945	22,963,705			4,735,760	26%

by category

Charges for Services		100,000	100,000	100,000			-	0%
Total Revenues		100,000	100,000	100,000			-	0%
Materials & Services		1,165,137	1,165,137	905,650			(259,487)	-22%
Other		966,500	966,500	1,029,750			63,250	7%
subtotal		2,131,637	2,131,637	1,935,400			(196,237)	-9%
Contingency		16,096,308	16,096,308	21,028,305			4,931,997	31%
Total Expenditures		18,227,945	18,227,945	22,963,705			4,735,760	26%
General Fund Subsidy	\$	18,127,945	18,127,945	22,863,705			4,735,760	26%



Non-departmental 100-1620

Budget Detail

This organization unit accounts for funds and services provided by other organizations and contributions to other agencies.

1. **Non-Departmental (100-162005):** Expenditures include County membership dues, professional services, services provided by other organizations and contributions to other agencies, included, but not limited, to the following:

- | | |
|--------------------------------|--|
| Association of Oregon Counties | National Association of Counties |
| Tri-Met Passport Program | RACC – Regional Arts and Culture Council |
| Federal and State Lobbyist | Animal Damage Control |
| Work Systems | |

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 162005 Non-departmental	\$ 1,565,137	1,565,137	1,368,900			(196,237)	-13%
<i>by category</i>							
Charges for Services	100,000	100,000	100,000			-	
Total Revenues	100,000	100,000	100,000			-	
Materials & Services	1,165,137	1,165,137	905,650			(259,487)	-22%
Other	400,000	400,000	463,250			63,250	16%
Total Expenditures	1,565,137	1,565,137	1,368,900			(196,237)	-13%
General Fund Subsidy \$	1,465,137	1,465,137	1,268,900			(196,237)	-13%

Budget Analysis:

Fiscal year 2017-18 is the fourth year of a charitable fee to be paid by Intel annually for six consecutive years (\$100,000 per year).

Expenditures decrease \$196,237 (13%) due primarily to a change in the methodology for payments to the Metropolitan Area Communications Commission (MACC). Future MACC payments will be made directly by Comcast to MACC and will no longer be included in the County budget. Professional services increase \$25,000 due to an additional set aside for miscellaneous contracts/services. Dues/Memberships and contributions to other agencies increase modestly.

Funding for the TriMet Passport program decreases \$15,845 due to a revision in the payment methodology. This program provides annual passes to regular County employees and is part of the County Sustainability Plan and the County's comprehensive efforts to comply with trip reduction goals.

The budget also includes \$300,000 for the continuation of the Housing Production Opportunity Fund added in FY 2016-17; \$85,000 to continue supporting Community Action's resource development efforts; an additional \$56,000 to support the Coordinated Referral System program for home visiting and other maternal and child health and development services; \$47,000 for Animal Damage Control and \$135,000 for the Regional Arts & Culture Council (RACC). The amount for RACC reflects an increase of \$10,000 specifically designated for the Westside Cultural Alliance. This amount is consistent with the multi-year funding request presented to the Budget Committee in FY 2016-17.

General Fund Contingency 100-1630

Budget Detail

The beginning fund balances from the General Fund and Revenue Stabilization Fund comprise the General Fund reserve, a critical and core element of the County's financial planning and fiscal stability. The reserve serves many purposes including contributing to the preservation of the County's bond rating, meeting cash flow requirements, accommodating cyclical variations in revenues, providing for unanticipated, intermittent or future planned expenditures and minimizing the need to rely on General Fund local operating levies for the long-term sustainability of programs and services.

1. **General Fund Contingency (100-163005):** Program provides separate accounting for contingency funds that are available to other County General Fund organization units.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 163005 General Fund Contingency \$	16,096,308	16,096,308	21,028,305			4,931,997	31%
<i>by category</i>							
Contingency	16,096,308	16,096,308	21,028,305			4,931,997	31%
Total Expenditures	16,096,308	16,096,308	21,028,305			4,931,997	31%
General Fund Subsidy \$	16,096,308	16,096,308	21,028,305			4,931,997	31%

Budget Analysis:

The combined contingencies in the Revenue Stabilization Fund (\$11,615,588) and General Fund (\$21,028,305) total \$32,643,893. The Board of Commissioner goal is to maintain a reserve of 20%, but no less than 15% of General Fund revenues, net of the property taxes dedicated to MSTIP and WCCLS. The reserve/fund balance will be allocated in the annual budget as follows: 1) approximately 6% will reside within departmental budget appropriations based on the assumption that departmental expenditures will be approximately 94% of budget; with the unspent appropriations for General Fund organization units being a part of the ending fund balance; 2) General Fund Contingency and 3) Revenue Stabilization Reserve (105-1660).

Community Network 100-1696

Budget Detail

This organization accounts for funds that the County contributes as it partners with various organizations to address community needs.

1. **Community Network (100-169605):** Program accounts for General Fund contributions to various not for profit community organizations.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 169605 Community Network	\$ 566,500	566,500	566,500			-	
<i>by category</i>							
Other	566,500	566,500	566,500			-	
Total Expenditures	566,500	566,500	566,500			-	
General Fund Subsidy \$	566,500	566,500	566,500			-	

Budget Analysis:

Funding for the following agencies remains at established levels: Vision Action Network (\$142,000), Community Housing Fund (\$110,000), 211 Information (\$80,000), Hands on Greater Portland (\$35,000), Community Action (\$35,000), Centro Cultural (\$50,000), and the amount included for non-profit housing providers remains at \$17,000. This amount is equally distributed between Community Partners for Affordable Housing (CPAH) and Bienestar.

The building maintenance funds allocated for key non-profit social service providers remains at the current year levels. These funds are distributed to assist with building maintenance, repair and replacement. Recipients include: Family Bridge (\$2,500), Community Action (\$25,000), Good Neighbor Center (\$15,000), Domestic Violence Resource Center (\$15,000), Safe Place Shelter (\$15,000) and Centro Cultural (\$25,000).



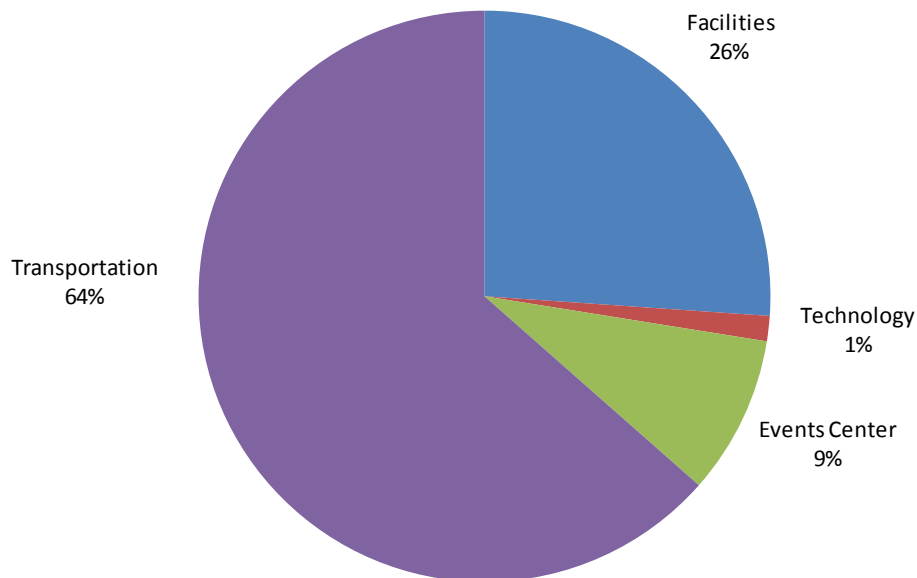
Capital

- 2016 FF&C Facilities Capital Projects.....353-3580
- ITS Capital Projects354-3580
- Facilities Park SDC355-3580
- Facilities Capital Projects356-3580
- Parks & Open Spaces Opportunity357-3580
- Emergency Communications System359-3580
- County-wide Traffic Impact Fee360-6065
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- Transportation Development Tax374-6065
- North Bethany SDC376-6065
- West Bonny Slope SDC378-6065
- Event Center380-9820

CAPITAL

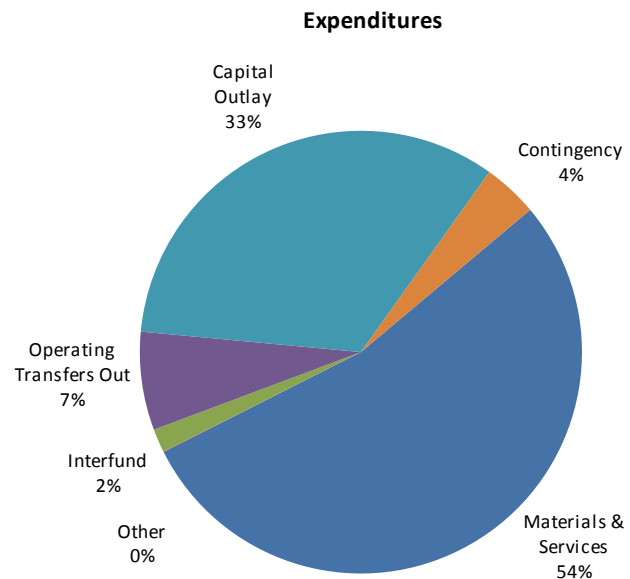
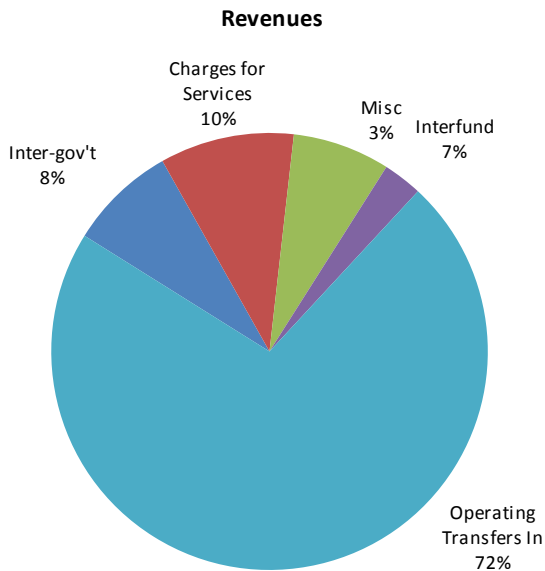
The Capital budget is comprised of Facilities & Technology, Transportation, Culture, Education & Recreation and the Event Center projects. Capital expenditures may include the purchase of land, contractual services for environmental impact analysis, engineering and design, hardware, costs associated with implementing new software and project management.

Organization Unit	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
Information Tecnology Svcs.	\$ 8,690,288	8,690,288	5,752,855			(2,937,433)	-34%
2016 FFC Facilities Projects	-	32,895,477	24,507,048			(8,388,429)	-26%
Facilities Park SDC	87,388	87,388	102,773			15,385	18%
Facilities	33,735,861	33,735,861	24,831,541			(8,904,320)	-26%
Parks & Open Spaces	299,334	299,334	274,593			(24,741)	-8%
Emergency Communications Sys	77,077,000	77,077,000	79,945,368			2,868,368	4%
Facilities & Technology	119,889,871	152,785,348	135,414,178			(17,371,170)	-11%
Countywide Traffic Impact Fee	2,705,517	2,705,517	2,098,841			(606,676)	-22%
MSTIP 3	119,309,430	119,309,430	156,636,430			37,327,000	31%
2016 FFC MSTIP Projects	-	53,579,113	23,362,409			(30,216,704)	-56%
Road	19,319,961	19,319,961	16,547,056			(2,772,905)	-14%
Transportation Dev. Tax	33,493,702	33,493,702	52,341,798			18,848,096	56%
North Bethany SDC	2,167,855	2,167,855	4,064,165			1,896,310	87%
Bonny Slope SDC	772,500	772,500	772,500			-	0%
Transportation	177,768,965	231,348,078	255,823,199			24,475,121	11%
Event Center	2,122,222	37,144,980	36,172,572			(972,408)	-3%
Culture, Education &	2,122,222	37,144,980	36,172,572			(972,408)	
Totals	299,781,058	421,278,406	427,409,949			6,131,543	1%
General Fund	42,426,149	42,426,149	30,584,396			(11,841,753)	-28%
Special Funds	257,354,909	378,852,257	396,825,553			17,973,296	5%
Totals \$	299,781,058	421,278,406	427,409,949			6,131,543	1%



BUDGET OVERVIEW

Category Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
Intergovernmental	16,629,392	16,629,392	8,468,418			(8,160,974)	-49%
Charges for Services	10,152,967	10,152,967	10,597,070			444,103	4%
Interdepartmental	12,547,325	12,547,325	7,694,527			(4,852,798)	-39%
Miscellaneous	77,655,199	199,152,547	3,094,935			(196,057,612)	-98%
Operating Transfers In	81,409,180	81,409,180	76,705,033			(4,704,147)	-6%
Total Revenues	198,394,063	319,891,411	106,559,983			(213,331,428)	-67%
Materials & Services	153,728,564	153,728,564	229,301,490			75,572,926	49%
Other	1,047,388	1,047,388	202,773			(844,615)	-81%
Interfund	7,648,195	7,648,195	7,317,014			(331,181)	-4%
Operating Transfers Out	3,922,070	90,396,660	30,706,996			(59,689,664)	-66%
Capital Outlay	125,734,841	160,757,599	142,740,985			(18,016,614)	-11%
subtotal	292,081,058	413,578,406	410,269,258			(3,309,148)	-1%
Contingency	7,700,000	7,700,000	17,140,691			9,440,691	123%
Total Expenditures	299,781,058	421,278,406	427,409,949			6,131,543	1%
Revenues under expenditures	(101,386,995)	(101,386,995)	(320,849,966)			(219,462,971)	216%
Beginning Fund Balances	101,386,995	101,386,995	320,849,966			219,462,971	216%
Ending Fund Balances \$	-	-	-			-	0%



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2016 FF&C Facilities Capital Projects 353-3580 Budget Detail

The 2016 FF&C Facilities Capital Projects fund accounts for bond proceeds from the full faith and credit borrowing for facilities capital projects.

1. **Projects for FF&C Funding (353-358037):** Program accounts for the financial activities related to the management of 2016 bond proceeds for facilities capital projects.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
353 358037 Projects for FF&C Funding \$	-	32,895,477	24,507,048			(8,388,429)	-26%
<i>by category</i>							
Miscellaneous	-	32,895,477	329,182			(32,566,295)	-99%
Total Revenues	-	32,895,477	329,182			(32,566,295)	-99%
Operating Transfers Out	-	32,895,477	-			(32,895,477)	-100%
Capital Outlay	-	-	24,507,048			24,507,048	
Total Expenditures	-	32,895,477	24,507,048			(8,388,429)	-26%
Revenues under expenditures	-	-	(24,177,866)			(24,177,866)	
Beginning Fund Balance	-	-	24,177,866			24,177,866	
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

The 2016 FF&C Facilities Capital Projects fund was created in fiscal year 2016-17 to account for the spenddown of the \$32,759,813 in bond proceeds for general facilities projects. Proceeds of \$32,895,477 were received into this fund in FY 2016-17. The table below shows the breakdown of the various projects and planned spending for FY 2016-17 and FY 2017-18. All monies are fully appropriated to allow for flexibility in the spenddown and management of the projects.

Description	Amount	2016-17	2017-18
PSB Seismic	\$ 9,000,000	1,000,000	8,000,000
Public Safety Training Center	9,343,746	837,763	8,505,983
Law Enforcement Facilities	4,000,000	2,600	
Buildings in Downtown Campus	5,000,000	5,000,000	
Hagg Lake Road	1,900,000	1,900,000	
Facilities Contingency	3,516,067		
Capital Outlay for future spenddown			8,001,065
Total General Facilities Projects	32,759,813	8,740,363	24,507,048
Closing costs	135,664		
Total Bond Proceeds	\$ 32,895,477	8,740,363	24,507,048

ITS Capital Projects 354-3580

This fund accounts for the purchase of Information Technology Services related capital assets (software and hardware) for General Fund and special fund organizations.

1. ***New Systems Acquisition & Maintenance (354-358021)***: This program accounts for the activities surrounding the purchase and implementation, of all information systems and electronic storage requirements.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
354 358021 New Sys. Acquisition & Mtnc \$	<u>8,690,288</u>	<u>8,690,288</u>	<u>5,752,855</u>			<u>(2,937,433)</u>	<u>-34%</u>
<i>by category</i>							
Interdepartmental	2,757,690	2,757,690	1,948,043			(809,647)	-29%
Operating Transfers In	4,611,526	4,611,526	3,440,463			(1,171,063)	-25%
Total Revenues	<u>7,369,216</u>	<u>7,369,216</u>	<u>5,388,506</u>			<u>(1,980,710)</u>	<u>-27%</u>
Interfund	47,610	47,610	46,712			(898)	-2%
Capital Outlay	8,642,678	8,642,678	5,706,143			(2,936,535)	-34%
Total Expenditures	<u>8,690,288</u>	<u>8,690,288</u>	<u>5,752,855</u>			<u>(2,937,433)</u>	<u>-34%</u>
Revenues under expenditures	(1,321,072)	(1,321,072)	(364,349)			956,723	-72%
Beginning Fund Balance	1,321,072	1,321,072	364,349			(956,723)	-72%
Ending Fund Balance \$	<u>-</u>	<u>-</u>	<u>-</u>			<u>-</u>	

Budget Analysis:

ITS capital projects are funded by a combination of General and special fund resources. Revenues total \$5,388,506 including a \$1,539,751 transfer from the General Fund, \$1,948,043 from special funds, \$1,000,000 from Gain Share and a \$900,712 transfer from the ITS Systems Replacement Fund. The Gain Share resources are directed towards network infrastructure. The transfer from the ITS Systems Replacement Fund is Gain Share monies from prior years; monies were set aside for the new assessment and taxation system. General and special fund monies are used for a variety of projects identified for fiscal year 2017-18.

A total of \$818,200 of the capital requested will provide licensing and contractor support to initiate a two-year project to migrate County desktops to current versions of Microsoft desktop products. Support for current generation Windows and Office products will expire in April 2020, which requires the initiation of the two year migration project. While it is imperative to sustain vendor-supported desktop environments, the new generation products include significant enhancements in collaboration and web-based tools for end users.

See a detailed list of the projects identified for FY 2017-18.

Budget Detail

Project Category	Project Description	Beginning Fund Balance	Gain Share	ITS Systems Replacement	General Fund	Special Funds	Totals
Client Services & Help Desk	Workstation upgrades, new nodes	\$			248,050	613,294	861,344
Applications	Laserfiche update to RIO				65,000		65,000
Network Infrastructure	Office 365 Desktop transformation,		818,820				818,820
Network Infrastructure	Blade Server environment refresh, Network security and management enhancements, SAN storage, Backup Capacity, Wireless Enhancements, Application Virtualization, Remote access enhancements.		181,180		622,710	47,500	851,390
Finance System	Caseware Software to automate preparation and publication of budget document. Enhancements to user interface and reporting resources for Questica budget environment. Payroll records to Laserfiche. Refresh of Wisard infrastructure.				125,000		125,000
Human Resources	Recruitment System Upgrades				20,000		20,000
Risk Management	Risk Management System Upgrade to Oragami					75,000	75,000
Facilities Management	Online Parks Reservation System				30,000		30,000
Public Safety Systems	Prosecution management system enhancement, Jail system replacement, Analysis tools, ID Card printer replacement, Case Management System, PSWeb2 redundancy, Evidence and equipment tracking				179,825	53,225	233,050
Geographic Information Systems	Digital aerial photography acquisition, GIS software, system upgrades, plotter replacements				90,216	162,334	252,550
Assessment and Taxation Systems	Continuation of Tax Assessment System Replacement	129,264		854,000			983,264
Assessment and Taxation Systems	Appraisal building drawing management software. Arclno software, server upgrades				51,030		51,030
Health and Human Services System	Enhancements for billing and medical records systems. Additional features including branding for HIPAA compliant on-line survey application.				13,800	81,300	95,100
Other Advanced Systems	Custom & SaaS Application Development				3,000	3,000	6,000
Web Content Management	Intranet Redesign, Public Website Calendar, Justice Court online business enhancements,				77,500	1,550	79,050
Document Publishing	Adobe LiveCycle Workflow and Forms Investigation				1,620	6,880	8,500
Engineering Systems	Hardware and software related to Traffic Operations Center (TOC)-Traffic Systems Management & Operation (TSMO), Electronic Plan Review System, Avolve ProjectDox - "PlansAnywhere" software and services; <i>DLUT ProjectDox</i>					240,960	240,960
Permitting and Inspection	Accela Wireless for LUT Development: Device replacement, and consulting to assist with Accela Automation				12,000	588,000	600,000
Road Operations Systems	Ongoing systems integration of Asset Management System for LUT					75,000	75,000
Misc. Systems	Funds available for other projects	235,085					235,085
	subtotal - Capital Outlay	364,349	1,000,000	854,000	1,539,751	1,948,043	5,706,143
Assessment and Taxation Systems	Rent for tax assessment project space included in Interfund charges			46,712			46,712
	Totals	\$ 364,349	1,000,000	900,712	1,539,751	1,948,043	5,752,855

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This fund was established to account for Systems Development Charges (SDC's) for park capital improvements and was created by the Board of Commissioners in October 2004. Proceeds are to be used for park capital improvements in the Bethany, Cedar Mill and Cooper Mountain areas, in partnership with the Tualatin Hills Parks and Recreation District (THPRD).

1. **Parks SDC (355-358045):** This program accounts for the financial activities related to the Park SDC.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
355 358045 Parks SDC	\$ 87,388	87,388	102,773			15,385	18%
<i>by category</i>							
Charges for Services	24,570	24,570	24,570			-	
Miscellaneous	620	620	620			-	
Total Revenues	25,190	25,190	25,190			-	
Other	87,388	87,388	102,773			15,385	18%
Total Expenditures	87,388	87,388	102,773			15,385	18%
Revenues under expenditures	(62,198)	(62,198)	(77,583)			(15,385)	25%
Beginning Fund Balance	62,198	62,198	77,583			15,385	25%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

The revenue is derived from development activity on lots within the SDC boundary. The revenue estimate for fiscal year 2017-18 is based on the assumption that 10 lots will be developed during the year. Detailed review of this district has identified approximately 36 lots available for development. The expenditure budget for land acquisition is \$102,773. All available funds are appropriated and available to support agreements reached with Tualatin Hills Parks and Recreation District for the purchase of park land.

Facilities Capital Projects 356-3580

This fund accounts for all the majority of capital improvement projects. Funding for projects comes from the General Fund, Special funds, the Gain Share program and Energy Rebates. For tracking purposes programs have been established to match revenue and expenditures by funding sources. A capital project is a new facility, renovation or major maintenance work that increases the value of the facility or extends its useful life. The fund also includes improvements, additions or expansions that change the interior alignment of the space or the physical characteristics of an existing facility so it can be used more effectively, be adapted for new use or comply with current codes.

1. **Projects for Real Property (356-358031):** This program accounts for revenues and expenditures associated with the sale and purchase of real property.
2. **Projects for General Fund (356-358032):** This program accounts for the financial activities related to capital projects supporting programs associated with core County missions. Funding comes from charges to County programs through the Countywide cost allocation plan and General Fund discretionary revenues.
3. **Projects for Special Fund (356-358033):** This program accounts for the financial activities related to capital projects funded by Special Funds, usually provided by department sources such as dedicated revenue sources, donations or grant funding.
4. **Projects for Gain Share (356-358034):** This program accounts for the financial activities related to capital projects specifically approved by the Board for Gain Share funds.
5. **Projects for Energy Savings (356-358036):** This program accounts for the financial activities related to capital projects which are eligible for energy rebates from the Energy Trust of Oregon.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
356 358031 Projects for Real Property	150,000	150,000	100,000			(50,000)	-33%
356 358032 Projects for General Fund	2,960,000	2,960,000	2,040,817			(919,183)	-31%
356 358033 Projects for Special Fund	9,789,635	9,789,635	5,746,484			(4,043,151)	-41%
356 358034 Projects for Gain Share	20,547,508	20,547,508	16,734,781			(3,812,727)	-19%
356 358036 Projects for Energy Savings	288,718	288,718	209,459			(79,259)	-27%
Total	33,735,861	33,735,861	24,831,541			(8,904,320)	-26%
<i>by category</i>							
Intergovernmental	30,000	30,000	123,918			93,918	313%
Interfund	9,789,635	9,789,635	5,746,484			(4,043,151)	-41%
Miscellaneous	150,000	150,000	-			(150,000)	-100%
Operating Transfers In	23,507,508	23,507,508	2,140,817			(21,366,691)	-91%
Total Revenues	33,477,143	33,477,143	8,011,219			(25,465,924)	-76%
Capital Outlay	33,735,861	33,735,861	24,831,541			(8,904,320)	-26%
subtotal	33,735,861	33,735,861	24,831,541			(8,904,320)	-26%
Total Expenditures	33,735,861	33,735,861	24,831,541			(8,904,320)	-26%
Revenues under expenditures	(258,718)	(258,718)	(16,820,322)			(16,561,604)	6401%
Beginning Fund Balance	258,718	258,718	16,820,322			16,561,604	6401%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

Special funds and the General Fund provide the funding source for capital improvement projects. Expenditures decrease \$8,904,320 (26%) to \$24,831,541. Work continues on a number of critical infrastructure projects including the seismic retrofit for the Public Services Building (PSB) and Law Enforcement Center (LEC), waterproofing of the PSB, improvements to the training center for the Sheriff's Office and a low voltage project at the Jail. The Gain Share monies allocated for large Facilities projects will be transferred to this capital projects fund in FY 2016-17; these Gain Share monies comprise \$16,754,781 of the FY 2017-18 beginning fund balance.

The table below provides a snapshot of the large, multi-year projects and their funding sources being budgeted for in 2017-18. The next two pages provide project detail by project and funding source for FY 2017-18 and for each fiscal year from 2014-2021.

Project Title	General Fund	Special Fund	Gain Share	Subtotal Facilities General Projects Fund 356	Building Equipment Replacement Fund 232	Full Faith & Credit Borrowing Fund 353	Total
PSB: Seismic & Waterproofing	\$ -	-	12,076,309	12,076,309	2,000,000	8,000,000	22,076,309
Public Safety Training Center	-	2,733,484	-	2,733,484	-	8,505,983	11,239,467
LEC: Seismic Upgrade	660,817	1,500,000	2,487,301	4,648,118	-	-	4,648,118
LEC/Jail: Low Voltage Project Addition	-	-	2,107,211	2,107,211	-	-	2,107,211
Totals	\$ 660,817	4,233,484	16,670,821	21,565,122	2,000,000	16,505,983	40,071,105

Facilities Capital Projects 356-3580

Fiscal year 2017-18 Facilities Capital Projects									
Project Title	General Fund	Special Fund	Gain Share	Real Property	Energy Savings	Subtotal Facilities General Projects Fund 356	Building Equipment Replacement Fund 232	Full Faith & Credit Borrowing Fund 353	Total
All Buildings Misc. HVAC Upgrades	\$				100,000	100,000			100,000
Beaverton Clinic: Beaverton Clinic Improvements	30,000					30,000			30,000
CCC: Carpet Replacement at the Community Corrections Center		75,000				75,000			75,000
Courthouse: Public Safety CTSU CCTV Delivery & Monitoring	40,000					40,000			40,000
Furniture (Sit stand & chairs)						-	300,000		300,000
Hagg Lake: Hagg Lake Parks HQ@ Entry & Security	38,000					38,000			38,000
Hagg Lake: Hagg Lake Pjts Marine Board	112,000	338,000				450,000			450,000
Hagg Lake: Hagg Lake Projects Bureau	100,000	100,000				200,000			200,000
Jail/LEC Carpet Replacement at the LEC	50,000					50,000			50,000
Justice Services: Carpet Replacement at the JSB	60,000					60,000			60,000
Justice Services: Law Clerk Workspace Remodel	30,000					30,000			30,000
Justice Services: Mag Key Readers for 3rd Floor DA's Office	30,000					30,000			30,000
Library Courier Office: WCCLS Outreach program move to new leased space with Courier Relocation		200,000				200,000			200,000
Miscellaneous Projects		150,000	63,960		14,459	228,419			228,419
New Jail: Jail POD Strategy Carpet Replacement	30,000					30,000			30,000
PSB: Remodel PSB 3rd Floor - LUT	100,000	350,000				450,000			450,000
PSB: AV for New Work Session Room	100,000					100,000			100,000
PSB: HHS Buildout	400,000					400,000			400,000
PSB: Support Services Modifications on the 2nd Floor	60,000					60,000			60,000
PSB: Skywall divider at Board Worksession Room	100,000					100,000			100,000
Service Center East: HVAC for SCE upgrade	100,000					100,000			100,000
Timber Road Clean Up	-			100,000		100,000			100,000
WSC: Antenna Consolidation		60,000				60,000			60,000
WSC: Exterior Wall pack Lighting Upgrade					55,000	55,000			55,000
WSC: SO Boat Storage Building F Supply Electrical Service and Solar Panels					40,000	40,000			40,000
WSC: Walnut Street 2nd Floor Remodel		240,000				240,000			240,000
subtotals	1,380,000	1,513,000	63,960	100,000	209,459	3,266,419	300,000		3,566,419
PSB: Seismic & Waterproofing			12,076,309			12,076,309	2,000,000	8,000,000	22,076,309
Public Safety Training Center		2,733,484				2,733,484		8,505,983	11,239,467
LEC: Seismic Upgrade	660,817	1,500,000	2,487,301			4,648,118			4,648,118
LEC/Jail: Low Voltage Project Addition			2,107,211			2,107,211			2,107,211
Totals	\$ 2,040,817	5,746,484	16,734,781	100,000	209,459	24,831,541	2,300,000	16,505,983	43,637,524

Budget Detail

Multi-Year Capital Projects

Project Name	2014-15	2015-16	2016-17	2017-18	2018-19*	2019-20*	2020-21*	Totals
PSB (Public Services Building) Seismic	\$ 388,173	1,830,067	1,958,508	22,076,309	2,979,878			29,232,935
LEC (Law Enforcement Center) Seismic	18,838	66,861	500,000	4,648,118				5,233,817
Public Safety Training Center Tenant Improvements		271,734	948,686	11,239,467				12,459,887
Public Services Annex Building + Tenant Improvements			1,272,951					1,272,951
Law Enforcement Center Blanton			2,600		12,997,400			13,000,000
Jail Security	67,458	354,332	2,000,000	2,107,210				4,529,000
Law Enforcement Center Courtroom #2						2,000,000		2,000,000
WSC (Walnut Street Center) Seismic			30,000					30,000
WSC Emergency Operations Center							1,000,000	1,000,000
Adams Crossing Building + Tenant Improvements			3,865,875					3,865,875
Service Center East						2,000,000		2,000,000
Hagg Lake			1,900,000					1,900,000
subtotals	474,469	2,522,994	12,478,620	40,071,104	15,977,278	4,000,000	1,000,000	76,524,465
Misc. one year projects Fund 356				3,266,419				3,266,419
Misc. one year projects Fund 353				300,000				300,000
Events Center			208,462	36,172,572				36,381,034
MSTIP High Growth Projects			30,000,000	23,362,409				53,362,409
Emergency Communications System Replacement			10,028,221	68,945,368				78,973,589
Totals	474,469	2,522,994	52,715,303	172,117,872	15,977,278	4,000,000	1,000,000	248,807,916

Funding Sources

Building Equipment Replacement			110,923	2,300,000	2,979,878			5,390,801
Enhanced Sheriff's Patrol District		85,593	3,488,508	2,733,484				6,307,585
Facilities Capital				209,459				209,459
Gain Share	474,469	2,251,260	138,826	16,734,780				19,599,335
General Fund		186,141		2,040,817				2,226,958
Grant				1,500,000				1,500,000
Local Option Levy						2,000,000		2,000,000
Other/Special Funds				1,513,000			1,000,000	2,513,000
Real Property				100,000				100,000
Full Faith & Credit - Facilities			8,740,363	16,505,983	1,997,400	2,000,000		29,243,746
Full Faith & Credit - Events Center				36,172,572				36,172,572
Full Faith & Credit - MSTIP High Growth			30,000,000	23,362,409				53,362,409
General Obligation Bonds - Blanton			208,462		11,000,000			11,208,462
General Obligation Bonds - Emergency Communications System Replacement			10,028,221	68,945,368				78,973,589
Totals	\$ 474,469	2,522,994	52,715,303	172,117,872	15,977,278	4,000,000	1,000,000	248,807,916

* subject to approval by the Washington County Board of Commissioners

Parks & Open Spaces Opportunity 357-3580

Budget Detail

This fund accounts for proceeds from the sale of County owned timber property and receipts from the selected harvest thereof. These resources are set aside for greenspace acquisition, County park improvements and maintenance of the timber property.

1. **Greenspace (357-358035):** This program accounts for the financial activities related to greenspace acquisition, park improvements and maintenance of the timber property owned by the County.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
357 358035 Greenspace	\$ 299,334	299,334	274,593			(24,741)	-8%
<i>by category</i>							
Miscellaneous	2,964	2,964	2,719			(245)	-8%
Total Revenues	2,964	2,964	2,719			(245)	-8%
Capital Outlay	299,334	299,334	274,593			(24,741)	-8%
Total Expenditures	299,334	299,334	274,593			(24,741)	-8%
Revenues under expenditures	(296,370)	(296,370)	(271,874)			24,496	-8%
Beginning Fund Balance	296,370	296,370	271,874			(24,496)	-8%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

Revenue is derived primarily from the management of timber on County owned property. The fund balance decreases \$24,496 (8%) as timber harvests were deferred to maximize the harvest opportunity. The entire budget of \$274,593 is available for the purchase of land, improvements to parks and timber property and other miscellaneous program expenses.

Designated forest properties total 296 acres and include: Timber Road (80 acres), Holly Hill (74 acres), Shadybrook (60 acres) and a Highway 26 parcel (82 acres).

Emergency Communication System 359-3580

Budget Detail

This fund accounts for the proceeds from the general obligation bonds, approved by voters in the May 2016 election, for the Emergency Communication System project.

1. **Emergency Communications System (359-358050):** This program accounts for the financial activities related to the projects that were included in the Bond documents.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
359 358050 Administration	\$ 77,077,000	77,077,000	14,181,922			(62,895,078)	-82%
359 358060 Radio Acquisition & Distributio	-	-	9,760,000			9,760,000	
359 358065 Premium	-	-	11,300,000			11,300,000	
359 358070 Dispatch Center	-	-	12,000,000			12,000,000	
359 358075 System Infrastructure	-	-	32,703,446			32,703,446	
Total	77,077,000	77,077,000	79,945,368			2,868,368	4%
<i>by category</i>							
Miscellaneous	77,077,000	77,077,000	581,002			(76,495,998)	-99%
Total Revenues	77,077,000	77,077,000	581,002			(76,495,998)	-99%
Materials & Services	-	-	13,275,526			13,275,526	
Other	836,000	836,000	-			(836,000)	-100%
Capital Outlay	68,541,000	68,541,000	49,529,151			(19,011,849)	-28%
subtotal	69,377,000	69,377,000	62,804,677			(6,572,323)	-9%
Contingency	7,700,000	7,700,000	17,140,691			9,440,691	123%
Total Expenditures	77,077,000	77,077,000	79,945,368			2,868,368	4%
Revenues under expenditures	-	-	(79,364,366)			(79,364,366)	
Beginning Fund Balance	-	-	79,364,366			79,364,366	
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

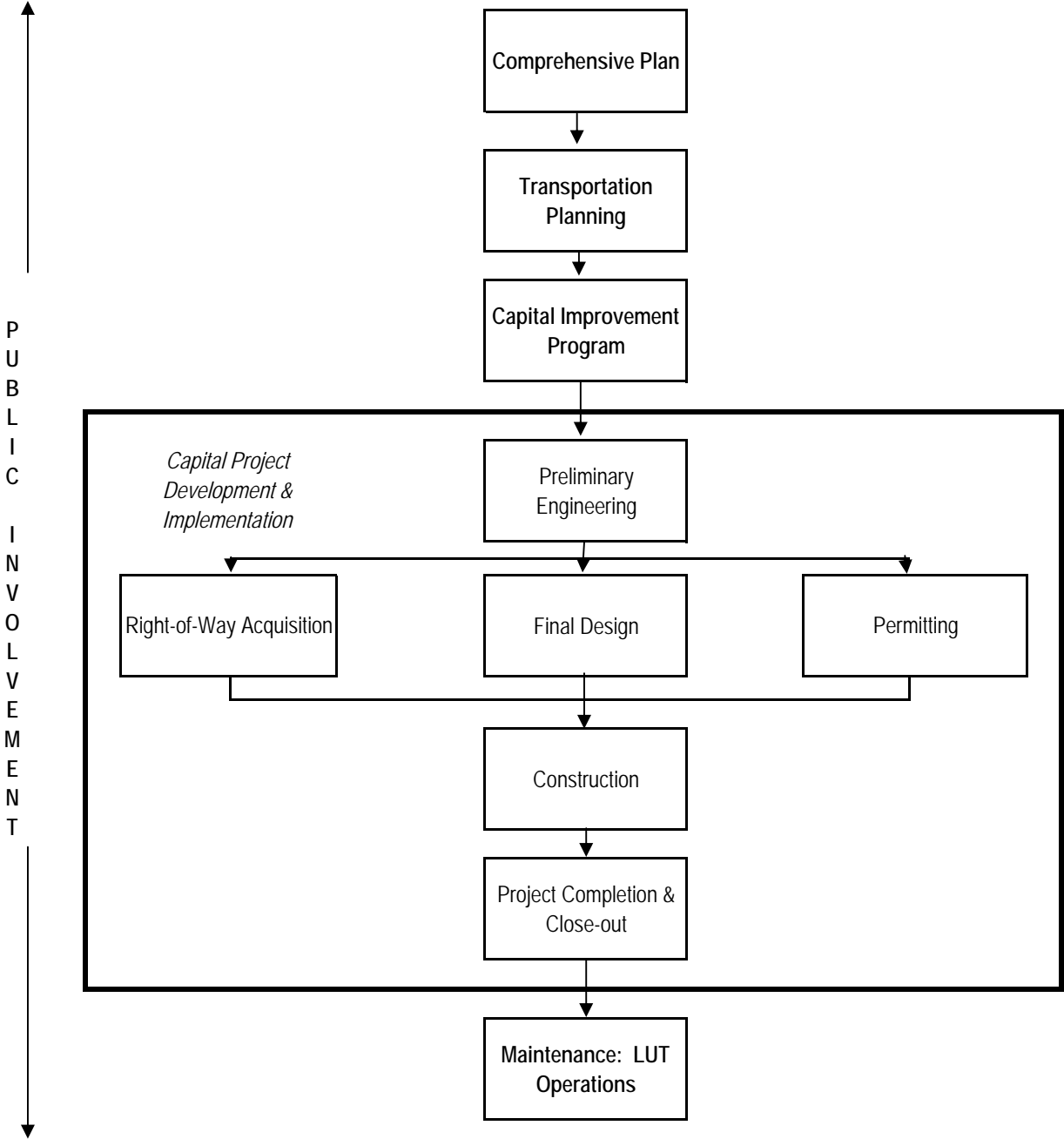
Fiscal year 2017-18 is the second year following the issuance of \$77,000,000 voter approved general obligation bonds to fund updates to the County's emergency communications system. The bonds, issued in July 2016, included an \$11,300,000 premium due to a favorable bond market. The premium will be spent in accordance with the bond measure ballot title and explanatory statement put before voters in the May 2016 election.

Construction related to the system improvements is expected to take 3 to 5 years. The process began slowly in fiscal year 2016-17 and is expected to increase beginning in FY 2017-18. Expenditures of \$62,804,677, excluding contingency, will consist of purchasing equipment, land and building improvements.

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CAPITAL BUDGET

PROJECT LIFE CYCLE



CAPITAL BUDGET

Project Schedules as of July 1

Project Name	Status	Fiscal Years		
		2017-18	2018-19	2019-2020
Traffic Impact Fees				
New TIF Signal	Design			
MSTIP3				
Bike & Pedestrian Program	Program			
Bridge Program	Program			
Safety Program	Program			
Traffic Flow Enhancement Program	Program			
MSTIP3B				
Murray Blvd / Hwy 26 to Cornell	Post Construction			
MSTIP3C				
Tualatin Sherwood Rd	Design			
Bike & Pedestrian Facilities	Program			
Traffic Management System	Program			
124th Ave Extension (Tualatin)	Construction			
Walker Rd/173rd to Murray	Construction			
State & Federal Program Match	Program			
Walker Rd/Schendel to Butner	Design			
MSTIP3D				
Farmington Rd (Murray to E. of 141st)	Construction			
10th Ave (Baseline- Holladay in Cornelius)	Construction			
Walnut Street (116th to Tiedemann)	Post Construction			
Baseline Rd (231st Ave - Brookwood Ave)	Post Construction			
Hwy 99: Gaarde/McDonald Intersection	Construction			
Cornelius Pass Rd (Cornell Rd to Hwy 26)	Post Construction			
MSTIP 3d Opportunity Fund	Program			
David Hill Extension to Hwy 47	Construction			
Cornell Rd/ 107th to 113th	Design			
Jackson School Rd / Grant to Evergreen	Design			
Gales Creek Bridge #671575	Construction			
158th (Walker to Merlo)	Construction			
Jenkins Road (158th - Murray)	Design			
Walker/Murray Intersection Improvements	Design			
Springhill Rd Bridge- Tualatin River Overflow	Construction			
Elwert-Krueger Intersection	Design			
198th - TV Hwy to Farmington	Design			
Advanced Traffic Mgmt System	Program			
25th Ave Intersection@Cornell Rd	Design			
Timber Rd Bridge-Gales Creek #1388	Construction			
MSTIP3D HG				
175th/Kemmer Intersection	Design			
175th Ave (E-W collector- Scholls Ferry)	Construction			
Cornelius Pass Rd (Frances to TV Hwy)	Design			

CAPITAL BUDGET

Project Schedules as of July 1

Project Name	Status	Fiscal Years		
		2017-18	2018-19	2019-2020
Roy Rogers Rd (Scholls Ferry to Bull Mtn.)	Design			
Springville Rd / 185th Avenue Intersection	Construction			
Century Blvd - TV Hwy Intersection	Design			
209th Avenue - TV Hwy to Blanton	Design			
Springville Rd Pedestrian Crossing	Construction			
MSTIP3E				
Main Street/Banks Rd/Cedar Canyon	Design			
Martin Rd/Hwy 47-Verboort Rd	Design			
West Union Rd/185th - Corn Pass	Design			
Walker Rd/173rd to 185th Avenue	Design			
MSTIP3 Development				
Project Development	Program			
SW Corridor EIS	Development			
Road Capital				
Groveland Drive Realignment	Post Construction			
Jackson School Intersection Realignment	Construction			
NW Brookwood Parkway (Meek-Shute)	Post Construction			
Gain Share - ITS 2014	Construction			
Basalt Creek Parkway Extension	Design			
Hagg Lake Improvement	Design			
Arterial Pedestrian Crossings	Development			
New Bridge	Design			
Beef Bend Culvert (ER)	Design			
Fischer Rd Sidewalk (2015 GS)	Construction			
Porter Road Bridge	Post Construction			
2016 Gainshare SRTS	Design			
2015 Gainshare ITS	Construction			
2016 Gainshare ITS	Design			
80th Avenue -Culvert #1560 Replacement	Construction			
Butner Rd Culvert #1623 Replacement	Design			
227th Avenue Bridge #1323	Design			
Glencoe Rd Sidewalk (2015 GS)	Construction			
Kaiser Rd Sidewalk (2015 GS)	Construction			
Bronson Rd/185th to 174th	Design			
Transportation Development Tax				
New TDT Signal Project	Design			

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Countywide Traffic Impact Fee 360-6065

Budget Detail

This fund accounts for Traffic Impact Fees (TIF) used to finance extra capacity street facilities required by new development. This fund is being phased out and was replaced by the Transportation Development Tax Fund, approved by voters in November 2008.

1. **Capital Projects (360-606505):** This program accounts for the financial activities related to road construction activities.
2. **Administration & Analysis (360-606510):** This program accounts for the financial activities related to administration of the TIF analysis and transportation planning efforts.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
360 606505 Capital Projects	\$ 333,637	333,637	2,095,841			1,762,204	528%
360 606510 Admin. & Analysis	2,371,880	2,371,880	3,000			(2,368,880)	-100%
Total	2,705,517	2,705,517	2,098,841			(606,676)	-22%
<i>by category</i>							
Miscellaneous	19,051	19,051	20,781			1,730	9%
Total Revenues	19,051	19,051	20,781			1,730	9%
Materials & Services	2,420,730	2,420,730	2,053,104			(367,626)	-15%
Interfund	282,637	282,637	44,761			(237,876)	-84%
Operating Transfers Out	2,150	2,150	976			(1,174)	-55%
Total Expenditures	2,705,517	2,705,517	2,098,841			(606,676)	-22%
Revenues under expenditures	(2,686,466)	(2,686,466)	(2,078,060)			608,406	-23%
Beginning Fund Balance	2,686,466	2,686,466	2,078,060			(608,406)	-23%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

The Traffic Impact Fee has been replaced by the Transportation Development Tax and is no longer expecting to collect new fee revenue or Operating Transfers In as it completes the remaining projects in the fund.

A new signal project is anticipated and will be identified in fiscal year 2017-18 with an estimated cost of \$723,500.

Major Streets Transportation Improvement 362-6065

This fund accounts for resources collected to support the comprehensive Major Streets Transportation Improvement (MSTIP) construction program.

1. **Capital Projects (362-606505):** This program accounts for the financial activities related to road construction activities.
2. **Project Development (362-606530):** This program accounts for the financial activities related to transportation planning efforts surrounding the development of the next round of MSTIP funded projects.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
362 606505 Capital Projects	\$ 118,365,930	118,365,930	156,289,430			37,923,500	32%
362 606530 Project Development	943,500	943,500	347,000			(596,500)	-63%
Total	119,309,430	119,309,430	156,636,430			37,327,000	31%
<i>by category</i>							
Intergovernmental	13,406,948	13,406,948	8,058,000			(5,348,948)	-40%
Miscellaneous	256,729	256,729	1,259,871			1,003,142	391%
Operating Transfers In	42,672,424	42,672,424	62,811,432			20,139,008	47%
Total Revenues	56,336,101	56,336,101	72,129,303			15,793,202	28%
Materials & Services	98,782,681	98,782,681	142,739,800			43,957,119	44%
Other	30,000	30,000	-			(30,000)	-100%
Interfund	5,392,258	5,392,258	5,747,844			355,586	7%
Operating Transfers Out	588,523	588,523	428,849			(159,674)	-27%
Capital Outlay	14,515,968	14,515,968	7,719,937			(6,796,031)	-47%
Total Expenditures	119,309,430	119,309,430	156,636,430			37,327,000	31%
Revenues under expenditures	(62,973,329)	(62,973,329)	(84,507,127)			(21,533,798)	34%
Beginning Fund Balance	62,973,329	62,973,329	84,507,127			21,533,798	34%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

The majority of the Major Streets Transportation Improvement Program (MSTIP) revenue comes from an annual General Fund transfer. The transfer has been made annually since the General Fund permanent rate was established in 1997. The transfers have been made in recognition that a portion of the permanent tax rate was established by rolling in an existing MSTIP serial levy at the time.

Total revenues increase \$15,793,202 (28%). Operating Transfers increase \$20,139,008 (47%) resulting from an increase in the General Fund transfer by the assumed 4% increase in assessed value and a transfer from the Full Faith & Credit MSTIP Capital Projects fund for the High Growth Transportation Projects Program designed to address needed transportation improvement around identified high growth areas within the County. Intergovernmental revenues are expected to decrease \$5,348,948 (40%). The decrease is due largely to the winding down of the waterline installation on 124th Avenue Project and the related revenues from the Tualatin valley Water District. Miscellaneous revenue increases by \$1,003,142 (391%) due to utility changes on the David Hill Road Extension project.

Expenditures increase \$37,327,000 (31%) due to new High Growth Transportation program projects and the beginning of a new 5 year series of projects known as MSTIP 3e. Right-of-way expenditures decrease \$6,796,031 (46%) as current projects have not yet transitioned into property acquisition. Interfund expenditures will increase by \$355,586 (7%) and Transfers to Other Funds will decrease by 90,326 (15%). Remaining resources are appropriated in Materials & Services, a consistent practice within capital budgets to allow for flexibility to address changes in project schedules; resulting in an increase of \$43,707,119 (44%).

The MSTIP fund houses 51 active projects. Within the MSTIP program there have been 7 different multiyear package of projects, MSTIP 3, MSTIP 3B, MSTIP 3C, MSTIP 3D, MSTIP 3D HG, MSTIP Project Development, and now MSTIP 3E. These projects are developed by the Washington County Coordinating Committee and adopted by the Board of Commissioners.

Budget Detail

Project Name	Project Type	Amount	Status
MSTIP3			
Bike & Pedestrian Program	Program	177,471	Program
Bridge Program	Program	327,500	Program
Safety Program	Program	204,000	Program
Traffic Flow Enhancement Program	Program	77,000	Program
MSTIP3B			
Murray Blvd / Hwy 26 to Cornell	Road	5,600	Post Construction
MSTIP3C			
Bethany - West Union to Bronson	Road	3,500	Post Construction
Tualatin Sherwood Rd	Road	70,000	Design
Bike & Pedestrian Facilities	Program	250,500	Program
Traffic Management System	Program	19,000	Program
124th Ave Extension (Tualatin)	Road	10,366,700	Construction
Walker Rd/173rd to Murray	Road	391,500	Construction
State & Federal Program Match	Program	1,750,500	Program
Walker Road (Schendel to Butner)	Road	1,676,500	Design
MSTIP 3D			
Farmington Rd (Murray to E. of 141st)	Road	673,500	Construction
10th Ave (Baseline- Holladay in Cornelius)	Road	4,656,500	Construction
Walnut Street (116th to Tiedemann)	Road	34,944	Post Construction
Baseline Rd (231st Ave - Brookwood Ave)	Road	28,000	Post Construction
Hwy 99: Gaarde/McDonald Intersection	Road	901,000	Construction
Cornelius Pass Rd (Cornell Rd to Hwy 26)	Road	159,000	Construction
MSTIP 3d Opportunity Fund	Program	1,252,000	Program
David Hill Extension to Hwy 47	Road	204,000	Construction
Cornell Rd/ 107th to 113th	Road	2,468,000	Design
Jackson School Rd / Grant to Evergreen	Road	800,000	ROW
Gales Creek Bridge #671575	Bridge	76,500	Construction
158th (Walker to Merlo)	Road	3,373,000	Construction
Jenkins Road (158th - Murray)	Road	1,410,000	Construction
Walker/Murray Intersection Improvements	Road	1,340,500	Construction
Springhill Rd Bridge- Tualatin River Overflow	Bridge	1,857,500	Construction
Elwert-Krueger Intersection	Road	1,020,969	Design
198th - TV Hwy to Farmington	Road	1,553,500	Design
Advanced Traffic Mgmt Systm	Program	141,500	Program
25th Ave Intersection@Cornell Rd	Road	220,500	Design
Timber Rd Bridge-Gales Creek #1388	Bridge	1,382,500	Construction
Cornelius Pass Rd Bridge over Rock Creek Br	Bridge	949,575	Design
MSTIP 3D HG			
175th/Kemmer Intersection	Road	2,133,500	Construction
175th Ave (E-W collector- Scholls Ferry)	Road	3,746,000	Construction
Corn Pass Rd (Frances-TV Hwy)	Road	3,948,325	Design
Roy Rogers Rd (Scholls Ferry - Bull Mtn.)	Road	6,151,500	Construction
Springville Rd / 185th Avenue Intersection	Road	9,444,000	Construction
Century Blvd - TV Hwy Intersection	Road	1,005,000	Design
209th Avenue - TV Hwy to Blanton	Road	1,006,500	Design
Springville Rd Pedestrian Crossing	Road	42,500	Construction
MSTIP 3E			
Main Street/Banks Rd/Cedar Canyon	Road	337,500	Design
Martin Rd/Hwy 47-Verboort Rd	Road	551,500	Design
West Union Rd/185th - Corn Pass	Road	1,494,750	Design
Walker Rd/173rd to 185th Avenue	Road	1,006,500	Design
MSTIP 3 Pjt Development			
Project Development	Program	347,000	Program
SW Corridor EIS	Study		Development
Total		71,037,334	

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2016 FF&C MSTIP Capital Projects 363-6065 Budget Detail

The 2016 FF&C MSTIP fund accounts for bond proceeds from the full faith and credit borrowing for transportation capital projects.

- Capital Projects (363-606505):** Program accounts for the financial activities related to the management of 2016 bond proceeds for transportation capital projects housed within the Major Streets Transportation Improvement Program (MSTIP).

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
363 606505 Capital Projects	\$ -	53,579,113	23,362,409			(30,216,704)	-56%
<i>by category</i>							
Miscellaneous	-	53,579,113	-			(53,579,113)	-100%
Total Revenues	-	53,579,113	-			(53,579,113)	-100%
Interfund						-	
Operating Transfers Out	-	53,579,113	23,362,409			(30,216,704)	-56%
Total Expenditures	-	53,579,113	23,362,409			(30,216,704)	-56%
Revenues under expenditures	-	-	(23,362,409)			(23,362,409)	
Beginning Fund Balance	-	-	23,362,409			23,362,409	
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

Bond proceeds of \$53,579,113 were realized in the 2016 FF&C MSTIP fund during fiscal year 2016-17. The bond proceeds are intended to fund projects under a newly developed High Growth Transportation Program. The program is a partnership with cities and is designed to address needed increases in transportation capacity in and around identified high growth areas within the County. Fiscal year 2017-18 provides for the transfer of \$23,362,409 of bond proceeds to the MSTIP fund (362) to fund projects prioritized in the program.

Road Capital Projects 368-6065

This fund accounts for the activities necessary for installing, construction and extending extra capacity street facilities. The County distribution from the state and county gas tax receipts allocates 1% to benefit bikeway development throughout the County. Oregon Department of Transportation provides some revenue to assist with projects in this fund.

1. **Capital Projects (368-606505):** Program accounts for the financial activities related to road construction activities.
2. **Bikeway & Pedestrian (368-606520):** Program accounts for the financial activities related to bikeway and pedestrian projects.
3. **Bridge (368-606525):** Program accounts for the financial activities related to bridge replacement projects.
4. **Gain Share Bike & Pedestrian (368-606555):** Program accounts for the financial activities related to gain share supported bikeway and pedestrian projects.
5. **Gain Share ITS (Intelligent Trans System) (368-606550):** Program accounts for the financial activities related to gain share supported intelligent transportation system projects.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
368 606505 Capital Projects	\$ 14,652,221	14,652,221	10,144,736			(4,507,485)	-31%
368 606520 Bikeway & Pedestrian	107,700	107,700	286,540			178,840	166%
368 606525 Bridge	737,940	737,940	1,051,280			313,340	42%
368 606550 Gain Share Bike & Pedestrian	3,035,500	3,035,500	3,675,500			640,000	21%
368 606555 Gain Share ITS (Intelligent Tr	786,600	786,600	1,389,000			602,400	77%
Total	19,319,961	19,319,961	16,547,056			(2,772,905)	-14%
<i>by category</i>							
Intergovernmental	3,192,444	3,192,444	286,500			(2,905,944)	-91%
Miscellaneous	53,836	53,836	81,171			27,335	51%
Operating Transfers In	8,495,500	8,495,500	8,312,321			(183,179)	-2%
Total Revenues	11,741,780	11,741,780	8,679,992			(3,061,788)	-26%
Materials & Services	18,049,443	18,049,443	15,461,448			(2,587,995)	-14%
Interfund	1,208,504	1,208,504	1,020,126			(188,378)	-16%
Operating Transfers Out	62,014	62,014	65,482			3,468	6%
Total Expenditures	19,319,961	19,319,961	16,547,056			(2,772,905)	-14%
Revenues under expenditures	(7,578,181)	(7,578,181)	(7,867,064)			(288,883)	4%
Beginning Fund Balance	7,578,181	7,578,181	7,867,064			288,883	4%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

Intergovernmental revenues have decreased by \$2,905,944 (91%) due to a decrease in ODOT revenue related to the NW Brookwood Parkway project , as well as a decrease in intergovernment revenue for the Hagg lake road project. Operating transfers in will decrease by \$183,179 (2%) with a reduction in transfers from TIF and MSTIP3. This results in an overall decrease in revenues of \$3,061,788 (26%).

Expenditures decrease by \$2,772,905 (14%) which is primarily due to the normal fluctuations in project expenditures associated with the timing of multiyear transportation projects. All available resources are appropriated each year for flexibility to address shifts in capital project schedules and other unforeseen changes.

Project Name	Project Type	Amount	Status
Road Capital - Road			
Groveland Drive Realignment	Road	6,400	Post Construction
Jackson School Intersection Realignment	Intersection	187,500	Construction
North Hillsboro Traffic Study	Study	-	Study
NW Brookwood Parkway (Meek-Shute)	Road	274,000	Construction
Gain Share - ITS 2014	Traffic System	347,500	Construction
Basalt Creek Parkway Extension	Road	456,000	Design
Hagg Lake Improvement	Road	2,693,670	Construction
Road Capital - Bike & Ped			
Gainshare Bike & Ped 2014	Program	253,000	Program
Gainshare Bike & Ped 2015	Program	3,500	Program
Arterial Pedestrian Crossings	Study	30,040	Development
Road Capital - Bridge			
New Bridge	Bridge	-	Design
80th Avenue -Culvert #1560 Replacement	Bridge	300,180	Construction
Butner Rd Culvert #1623 Replacement	Bridge	6,500	Design
227th Avenue Bridge #1323	Bridge	409,000	Design
Beef Bend Culvert (ER)	Bridge	335,600	Design
Road Capital - Gainshare Bike & Ped			
Fischer Rd Sidewalk (2015 GS)	Bike & Ped	111,500	Construction
Porter Road Bridge	Bridge	6,500	Post Construction
2016 Gainshare SRTS	Program	-	Design
Glencoe Rd Sidewalk (2015 GS)	Bike & Ped	664,000	Construction
Kaiser Rd Sidewalk (2015 GS)	Bike & Ped	147,500	Construction
Bronson Rd/185th to 174th	Bike & Ped	746,000	Construction
Road Capital - Gainshare ITS			
2015 Gainshare ITS	Traffic System	654,000	Construction
2016 Gainshare ITS	Traffic System	135,000	Design
Total		7,767,390	

Transportation Development Tax 374-6065

Budget Detail

This fund has been established to provide a separate program to account for resources made available by the creation of a new transportation tax on development. The Transportation Development Tax (TDT) was approved by voters in November 2008 and replaced the Traffic Impact Fee (TIF) which will be phased out over the next several years.

1. **Capital Projects (374-606505):** Program accounts for the financial activities related to road construction activities.
2. **Administration & Analysis (374-606510):** Program accounts for the financial activities related to administration of the TDT analysis and transportation planning efforts.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
374 606505 Capital Projects	\$ 325,000	325,000	67,500			(257,500)	-79%
374 606510 Admin. & Analysis	33,168,702	33,168,702	52,274,298			19,105,596	58%
Total	33,493,702	33,493,702	52,341,798			18,848,096	56%
<i>by category</i>							
Charges for Services	7,800,781	7,800,781	8,000,000			199,219	3%
Miscellaneous	92,806	92,806	439,028			346,222	373%
Total Revenues	7,893,587	7,893,587	8,439,028			545,441	7%
Materials & Services	30,092,703	30,092,703	44,946,520			14,853,817	49%
Other	94,000	94,000	100,000			6,000	6%
Interfund	711,643	711,643	446,020			(265,623)	-37%
Operating Transfers Out	2,595,356	2,595,356	6,849,258			4,253,902	164%
Total Expenditures	33,493,702	33,493,702	52,341,798			18,848,096	56%
Revenues under expenditures	(25,600,115)	(25,600,115)	(43,902,770)			(18,302,655)	71%
Beginning Fund Balance	25,600,115	25,600,115	43,902,770			18,302,655	71%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

The Transportation Development Tax (TDT) is collected from new development for use in building transportation system capacity. Revenues increase \$545,441 (7%) and are directly related to an anticipated increase in development activity.

This fund continues to build reserves for future projects with no projects programmed in FY 2016-17, the increase in appropriations of \$18,848,096 (56%) is due to the capital budgeting methodology of appropriating all available resources to allow flexibility in unforeseen changes in project scheduling. However, no projects are currently programmed for this fund in fiscal year 2017-18 as the fund continues to build reserves.

This fund accounts for the North Bethany System Development Charges (North Bethany SDC) that will help fund needed capacity improvements in North Bethany.

1. **Administration & Analysis (376-606510):** Program accounts for the financial activities related to administration of the North Bethany SDC analysis and transportation planning efforts.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
376 606510 Admin. & Analysis	\$ 2,167,855	2,167,855	4,064,165			1,896,310	87%
<i>by category</i>							
Charges for Services	1,555,116	1,555,116	1,800,000			244,884	16%
Miscellaneous	2,193	2,193	22,417			20,224	922%
Total Revenues	1,557,309	1,557,309	1,822,417			265,108	17%
Materials & Services	1,488,285	1,488,285	4,056,883			2,568,598	173%
Interfund	5,543	5,543	7,260			1,717	31%
Operating Transfers Out	674,027	674,027	22			(674,005)	-100%
Total Expenditures	2,167,855	2,167,855	4,064,165			1,896,310	87%
Revenues over (under) expenditures	(610,546)	(610,546)	(2,241,748)			(1,631,202)	267%
Beginning Fund Balance	610,546	610,546	2,241,748			1,631,202	267%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

Revenues increase \$254,108 (17%) as the North Bethany development activity continues to grow. It is estimated that up to 300 units will be developed in FY 2017-18, resulting in estimated Charges for Services of \$1,800,000.

With the exception of minor indirect costs, the fund balance has been appropriated in Materials and Services to provide flexibility to address future priority transportation projects within the North Bethany Subarea.

This fund accounts for the Bonny Slope System Development Charges (Bonny Slope SDC) that will help fund needed capacity improvements in Bonny Slope. This fund was established in fiscal year 2015-16.

- Administration & Analysis (378-606515):** Program accounts for the financial activities related to administration of the Bonny Slope West Transportation SDC analysis and transportation planning efforts.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
378 606510 Admin. & Analysis	\$ 772,500	772,500	772,500			-	
<i>by category</i>							
Charges for Services	772,500	772,500	772,500			-	
Total Revenues	772,500	772,500	772,500			-	
Materials & Services	772,500	772,500	768,209			(4,291)	-1%
Interfund	-	-	4,291			4,291	
Total Expenditures	772,500	772,500	772,500			-	
Revenues over (under) expenditures	-	-	-			-	
Beginning Fund Balance	-	-	-			-	
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

Revenues and expenditures remain flat. Development activity began in fiscal year 2016-17 and is projected that up to 100 units will be in development, resulting in estimated revenues of \$772,500 for FY 2017-18.

Although no specific plans are identified for the start of transportation improvements in the area, all resources are fully appropriated to allow for flexibility.

Events Center 380-9820

Budget Detail

This fund was established in fiscal year 2015-16 to account for the future build out of the new Event Center at the Fair Complex.

- Administration & Analysis (380-982005):** This program accounts for all the activities associated with the build out of the new Event Center at the Fair Complex.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
380 982005 Event Center	\$ 2,122,222	37,144,980	36,172,572			(972,408)	-3%
<i>by category</i>							
Miscellaneous	-	35,022,758	358,144			(34,664,614)	-99%
Operating transfers in	2,122,222	2,122,222	-			(2,122,222)	-100%
Total Revenues	2,122,222	37,144,980	358,144			(36,786,836)	-99%
Materials & Services	2,122,222	2,122,222	6,000,000			3,877,778	183%
Capital Outlay	-	35,022,758	30,172,572			(4,850,186)	-14%
Total Expenditures	2,122,222	37,144,980	36,172,572			(972,408)	-3%
Revenues over (under) expenditures	-	-	(35,814,428)			(35,814,428)	
Beginning Fund Balance	-	-	35,814,428			35,814,428	
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

During fiscal year 2016-17 a transfer of funds from bond sale proceeds and Gain Share funds occurred allowing for continued planning and pre-design work and eventual capital construction of a new Event Center at the Fair Complex. It is anticipated that design work will continue through FY 2017-18 with construction in the following fiscal year.

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Non-operating

Debt Service

General Obligation Bonds	304-3585
Series 2016B FFCO	305-3585
Miscellaneous Debt	306-3585

Risk Management/Insurance

Liability/Casualty Insurance	504-3570
Life Insurance	506-3570
Workers Compensation Insurance	508-3570
Medical Insurance	510-3570
Unemployment Insurance	512-3570
PERS Employer Stabilization	524-1615

Replacement/Reserve

Revenue Stabilization	105-1660
Animal Services Gifts & Donations	154-7095
Building Equipment Replacement	232-3555
ITS Systems Replacement	242-3526
Fleet Replacement	502-3541

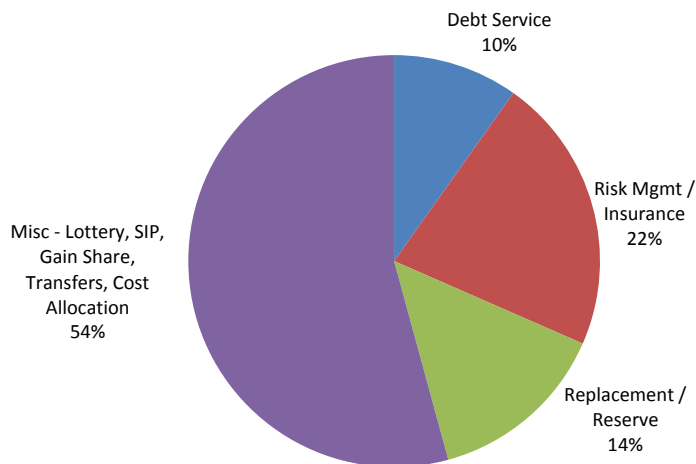
Miscellaneous

General Fund Transfers	100-1670
Lottery Program	156-1625
SIP and Gain Share	204-1640
Indirect Cost Recovery	222-3595

NON-OPERATING

Non-operating organization units generally provide an internal service for the entire County organization. For example, the Risk Management/Insurance funds provide a central accounting function for tracking organization-wide costs that are funded by charges to departments based on the number of employees, vehicles or claims experience. Replacement / Reserve funds are used to provide a central accounting function to funds which maintain reserve accounts or provide for assets that are at the end of their useful life. Miscellaneous non-operating expenditures include the transfer of general fund resources to special funds and the distribution of strategic investment and Gain Share program resources. Funds in the non-operating budget are all special funds with the exception of the General Fund Transfers Program.

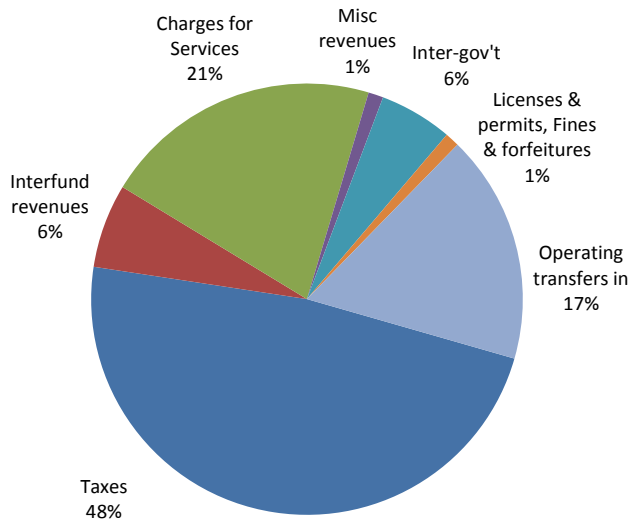
Organization Unit	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
General Obligation Bonds	\$ 5,013,333	5,013,333	4,217,258			(796,075)	-16%
2016 B FFCO Debt Service	-	-	12,261,894			12,261,894	0%
Miscellaneous Debt	6,966,921	6,966,921	7,091,707			124,786	2%
subtotal - Debt Service	11,980,254	11,980,254	23,570,859			11,590,605	97%
PERS Rate Stabilization	6,644,405	6,644,405	6,650,878			6,473	0%
Liability/Casualty	5,056,838	5,056,838	4,358,262			(698,576)	-14%
Life Insurance	577,922	577,922	643,223			65,301	11%
Workers Compensations	3,151,703	3,151,703	4,075,177			923,474	29%
Medical Insurance	34,388,118	34,388,118	35,379,837			991,719	3%
Unemployment Insurance	958,829	958,829	1,009,511			50,682	5%
subtotal - Risk Management/ Insurance	50,777,815	50,777,815	52,116,888			1,339,073	3%
Revenue Stabilization	11,615,588	11,615,588	11,615,588			-	0%
ITS Systems Replacement	2,877,873	2,877,873	2,540,917			(336,956)	-12%
Fleet Replacement	14,872,783	14,872,783	13,547,656			(1,325,127)	-9%
Building Equip. Replacement	4,135,876	4,135,876	5,736,337			1,600,461	39%
Animal Svcs Gifts & Donations	581,167	581,167	574,608			(6,559)	-1%
subtotal - Replacement / Reserve	34,083,287	34,083,287	34,015,106			(68,181)	0%
General Fund Transfers	72,673,155	72,673,155	77,754,894			5,081,739	7%
Lottery Program	2,013,655	2,013,655	2,043,356			29,701	1%
SIP and Gain Share	45,338,379	45,338,379	30,485,216			(14,853,163)	-33%
Indirect Cost Recovery	18,300,094	18,300,094	19,728,350			1,428,256	8%
subtotal - Miscellaneous	138,325,283	138,325,283	130,011,816			(8,313,467)	-6%
Totals \$	235,166,639	235,166,639	239,714,669			4,548,030	2%



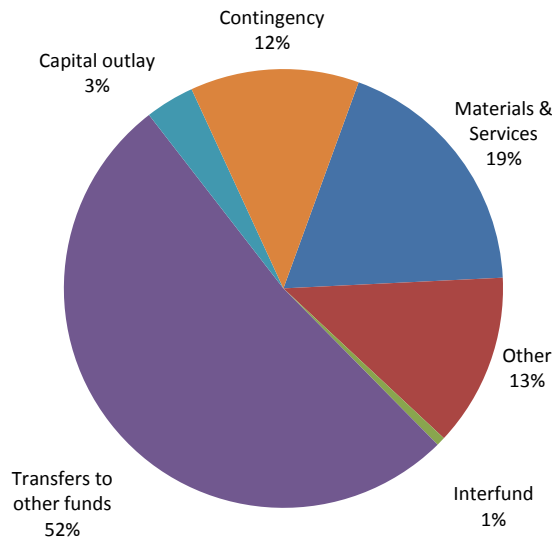
BUDGET OVERVIEW

Category Description	Adopted 2016-17	Modified 2016-17	Proposed 2017-18	Approved 2017-18	Adopted 2017-18	Change	
						\$	%
Taxes	\$ 144,585,298	144,585,298	149,927,437			5,342,139	4%
Licenses & Permits	2,431,316	2,431,316	2,528,569			97,253	4%
Intergovernmental	16,925,689	16,925,689	17,113,774			188,085	1%
Charges for Services	59,783,285	59,783,285	65,401,534			5,618,249	9%
Fines and forfeitures	795,740	795,740	827,570			31,830	4%
Interfund	18,231,369	18,231,369	19,654,223			1,422,854	8%
Miscellaneous	3,760,049	3,760,049	3,521,394			(238,655)	-6%
Operating Transfers In	36,560,932	36,560,932	53,637,323			17,076,391	47%
Total Revenues	283,073,678	283,073,678	312,611,824			29,538,146	10%
Materials & Services	44,096,914	44,096,914	44,751,898			654,984	1%
Other	18,447,046	18,447,046	30,515,428			12,068,382	65%
Interfund	1,414,335	1,414,335	1,568,387			154,052	11%
Operating Transfers Out	133,799,239	133,799,239	124,420,184			(9,379,055)	-7%
Capital Outlay	10,979,295	10,979,295	8,673,845			(2,305,450)	-21%
subtotal	208,736,829	208,736,829	209,929,742			1,192,913	1%
Contingency	26,429,810	26,429,810	29,784,927			3,355,117	13%
Total Expenditures	235,166,639	235,166,639	239,714,669			4,548,030	2%
Revenues over Expenditures	47,907,039	47,907,039	72,897,155			24,990,116	52%
General Fund Subsidy	(95,685,485)	(95,685,485)	(101,825,946)			(6,140,461)	6%
Special Fund Begining Balances	47,778,446	47,778,446	28,928,791			(18,849,655)	-39%
Ending Fund Balances \$	-	-	-			-	0%

Revenues



Expenditures



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General Obligation Bonds 304-3585

Budget Detail

This fund pays the principal and interest on the May 2016 voter approved General Obligation bond for the Emergency Communications System (911).

- Debt Service Program (306-358505):** Principal and interest payments are taken from the amortization schedules included with the closing documents for the respective debt types.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
304 358505 Debt Service Program	\$ 5,013,333	5,013,333	4,217,258			(796,075)	-16%
<i>by category</i>							
Taxes	5,000,000	5,000,000	4,205,858			(794,142)	-16%
Miscellaneous	13,333	13,333	3,000			(10,333)	-77%
Total Revenues	5,013,333	5,013,333	4,208,858			(804,475)	-16%
Other	4,568,200	4,568,200	4,217,258			(350,942)	-8%
subtotal	4,568,200	4,568,200	4,217,258			(350,942)	-8%
Contingency	445,133	445,133	-			(445,133)	-100%
Total Expenditures	5,013,333	5,013,333	4,217,258			(796,075)	-16%
Revenues over expenditures	-	-	(8,400)			(8,400)	
Beginning Fund Balance	-	-	8,400			8,400	
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

Property tax revenues are used to pay the debt service on these bonds. The debt service payment for fiscal year 2017-18 will be levied in the fall of 2017; assumptions include a 4% increase in the County's assessed value and a 96% collection rate. The beginning fund balance represents anticipated interest earnings on property tax revenue collected in excess of the debt service payment.

The actual debt service schedule was not finalized until July 2017. The debt service payment budgeted for in 2016-17 was an estimate due to the timing of the budget process (ended June 2016) and the July 2017 sale date.

Description	Totals		
Principal	77,000,000		
Premium	11,642,587		
subtotal	88,642,587		
Less closing costs + underwriter's discount	(376,482)		
Net Proceeds	88,266,105		
Fiscal Year	Principal	Interest	Totals
2016-17	1,600,000	2,411,161	4,011,161
2017-18	1,405,000	2,787,258	4,192,258
2018-19	1,585,000	2,773,208	4,358,208
2019-20	1,780,000	2,757,358	4,537,357
2020-21	2,030,000	2,582,438	4,713,938
Thereafter	68,600,000	21,210,535	89,709,036
Totals	77,000,000	34,521,958	111,521,958
2017-18 debt service payment			4,192,258
Reserve should assumptions not meet expectations			25,000
Total			4,217,258

The County reviews outstanding debt on a regular basis to ensure refinancing opportunities are evaluated.

See a list of the County's outstanding debt under the Summary Schedules tab.

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This fund accounts for the principal and interest on the Series 2016 B Full Faith and Credit Obligation. Proceeds from this issue are being used to provide funding for capital projects for County facilities, the building of an Events Center and various Major Street Transportation Improvement Program projects.

1. **Debt Service Program (305-358505):** Principal and interest payments are taken from the amortization schedule included with the closing documents for the debt issue. All expenditures will be tracked in this program. Revenue will be received in the following programs:
 - a. **Series 2016 B General Fund Contributions Program (305-358510):** The General Fund's share of the debt service for General Facilities Capital projects.
 - b. **Series 2016 B Gain Share Contributions Program (305-358515):** Gain Share allocated to the Events Center project and future capital outlay will be received to pay the debt service for the Events Center and General Facilities Capital projects.
 - c. **Series 2016 B Tourism Dedicated Lodging Tax Contributions Program (305-358520):** Transient lodging tax revenue allocated for a portion of the debt service related to the Events Center project.
 - d. **Series 2016 B MSTIP Contributions Program (305-358525):** property taxes allocated to MSTIP III Fund's share of the debt service for MSTIP Projects.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
305 358505 Debt Service Program	\$ -	-	12,261,894			12,261,894	
Total	-	-	12,261,894			12,261,894	
<i>by category</i>							
Taxes	-	-	935,907			935,907	
Operating Transfers In	-	-	11,325,987			11,325,987	
Total Revenues	-	-	12,261,894			12,261,894	
Other	-	-	12,261,894			12,261,894	
subtotal	-	-	12,261,894			12,261,894	
Total Expenditures	-	-	12,261,894			12,261,894	
Revenues over expenditures	-	-	-			-	
Beginning Fund Balance	-	-	-			-	
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

In December 2016 the County issued \$121,000,000 in full faith & credit obligations. The proceeds from the borrowing are being used to fund three different types of projects – general facilities projects, construction of an Events Center and road projects through the Major Streets Transportation Improvement Program (MSTIP). Funding sources to pay the annual debt service are derived from the General Fund, Gain Share, Transient Lodging Tax revenue and property taxes allocated to MSTIP.

Project Information		Resources and Appropriations	
General Facilities Projects	\$ 32,759,813	General Fund	1,425,668
Events Center	34,877,778	Gain Share	4,222,222
MSTIP	53,362,409	Transient Lodging Tax revenue	935,907
Total Proceeds	121,000,000	Property taxes allocated to MSTIP	5,678,097
		Total Resources	12,261,894
PSB Seismic	9,000,000	Principal	5,820,000
Public Safety Training Center	9,343,746	Interest	6,217,360
Law Enforcement Facilities	4,000,000	subtotal	12,037,360
Buildings in Downtown Campus	5,000,000	Reserve	224,534
Hagg Lake Road	1,900,000	Total Appropriations	12,261,894
Facilities Contingency	3,516,067		
Total General Facilities Projects	\$ 32,759,813		

Miscellaneous Debt Service 306-3585

Budget Detail

This fund accounts for the principal and interest on other debt not accounted for in the *General Obligation Debt Service Fund* or the *2016 FF&C Debt Service Fund*. The debt instruments accounted for in this fund include full, faith & credit obligations, notes, contracts and capital leases for debt issued prior to calendar year 2016.

1. **Debt Service Program (306-358505):** Principal and interest payments are taken from the amortization schedules included with the closing documents for the respective debt types.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
306 358505 Debt Service Program	\$ 6,966,921	6,966,921	7,091,707			124,786	2%
<i>by category</i>							
Miscellaneous	-	-	-			-	
Operating Transfers In	6,939,203	6,939,203	7,059,798			120,595	2%
Total Revenues	6,939,203	6,939,203	7,059,798			120,595	2%
Other	6,939,203	6,939,203	7,091,707			152,504	2%
subtotal	6,939,203	6,939,203	7,091,707			152,504	2%
Contingency	27,718	27,718	-			(27,718)	-100%
Total Expenditures	6,966,921	6,966,921	7,091,707			124,786	2%
Revenues under expenditures	(27,718)	(27,718)	(31,909)			(4,191)	15%
Beginning Fund Balance	27,718	27,718	31,909			4,191	15%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

Revenue and debt service detail for fiscal year 2017-18 is as follows:

Description	Amount
General Fund	\$ 6,241,184
Cost Allocation Plan	372,209
Road Fund	428,958
Law Library	17,447
Total Revenues	7,059,798

Financing Description	Project Description	Amount
State OEDD Public Works Loan	Harkins House	163,988
2004 Refunding of Certificates of Participation Series 1993	Law Library, Juvenile Building	358,638
2013 Refunding of 2006 New Money	Commuter Rail, CWS & Hillsboro buyout of PSB space, PCC site improvements, Walnut St Warehouse	2,215,922
2016 Refunding of Series 2006 Refunding of 2001A	PERS, Durham Quarry 2001-02 GF Transfer to MSTIP	4,318,250
	Bank Charges	3,000
Total Debt Service		7,059,798

2017-18 debt service payment	7,059,798
Reserve	31,909
Total 2017-18 appropriations	\$ 7,091,707

The County reviews outstanding debt on a regular basis to ensure refinancing opportunities are evaluated.

Transfers from the General Fund and various special funds provide the funding source for the annual debt service payment.

See a list of the County's outstanding debt under the Summary Schedules tab.

This fund and organizational unit was established to pay claims, legal fees and adjustment services for the County's self-insurance program. Premiums for the County's property insurance, bonds and excess general liability are paid out of this fund.

1. **Insurance-Liability (504-357010):** Provides financial activities related to accounting for insurance required payments and revenues from departments to offset those costs.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
504 357010 Insurance- Liability	\$ 5,056,838	5,056,838	4,358,262			(698,576)	-14%
<i>by category</i>							
Charges for Services	2,827,266	2,827,266	2,827,032			(234)	0%
Miscellaneous	93,159	93,159	88,196			(4,963)	-5%
Total Revenues	2,920,425	2,920,425	2,915,228			(5,197)	0%
Materials & Services	2,889,380	2,889,380	3,321,385			432,005	15%
Interfund	906,695	906,695	1,036,877			130,182	14%
subtotal	3,796,075	3,796,075	4,358,262			562,187	15%
Contingency	1,260,763	1,260,763	-			(1,260,763)	-100%
Total Expenditures	5,056,838	5,056,838	4,358,262			(698,576)	-14%
Revenues under expenditures	(2,136,413)	(2,136,413)	(1,443,034)			693,379	-32%
Beginning Fund Balance	2,136,413	2,136,413	1,443,034			(693,379)	-32%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

The budget totals \$4,358,262, a decrease of \$698,576 (14%). The fund balance decreases \$693,379 (32%). This decrease is based on higher than anticipated expenditures at the end of fiscal year 2015-16. Total revenues increase \$5,197 (less than 1%).

Expenditures, excluding Contingency, increase \$562,187 (15%). Based on the most recent actuarial report, insurance claims are budgeted at \$2,262,990, an increase of \$362,263 (19%) and the transfer to the reserve account is reduced by \$24,113 (11%). Interfund increases \$130,182 (14%) as a result of the changes to the Indirect Cost Allocation Plan. Beginning in FY 2015-16 legal expenses are no longer directly billed by the Office of County Counsel. Legal is now allocated and collected via the County's Indirect Cost Allocation Plan.

All funds are appropriated to allow for the anticipated settlement of several large claims that may be resolved in FY 2017-18.

Life Insurance 506-3570

Budget Detail

This fund and organizational unit was established to collect funds from departments for Life and Long Term Disability (LTD) insurance and, in turn, pays all Life/LTD premiums for insurance provided to County employees.

1. **Employee Benefits (506-357005):** Provides financial activities related to accounting for employee benefits.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
506 357005 Employee Benefits	\$ 577,922	577,922	643,223			65,301	11%
<i>by category</i>							
Miscellaneous	441,505	441,505	461,149			19,644	4%
Total Revenues	441,505	441,505	461,149			19,644	4%
Materials & Services	440,105	440,105	459,328			19,223	4%
Interfund	4,576	4,576	4,696			120	3%
subtotal	444,681	444,681	464,024			19,343	4%
Contingency	133,241	133,241	179,199			45,958	34%
Total Expenditures	577,922	577,922	643,223			65,301	11%
Revenues under expenditures	(136,417)	(136,417)	(182,074)			(45,657)	33%
Beginning Fund Balance	136,417	136,417	182,074			45,657	33%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

The type and levels of life insurance are anticipated to remain at established levels. Increases in both revenue and expenditures are related to additional staff (FTE) that has been requested for fiscal year 2017-18, indirect cost plan charges and contingency.

Rates will be partially subsidized in future budgets as the fund balance is gradually reduced from the current level of \$182,074, to the established goal of \$50,000.

Revenues increase \$19,644 (4%) as a result of the changes to rates charged to departments and the increased FTE in County departments.

Expenditures, excluding Contingency, increase \$19,343 (4%).

Contingency increases \$45,958 (34%) as a result of changes to the rates charged to departments for coverage.

Workers' Compensation Insurance 508-3570

Budget Detail

This fund pays claims costs, premiums, administrative charges and payroll taxes, for those claims incurred during the fiscal year, and the continuing liability resulting from claims occurring in previous years.

1. **Insurance-Liability (508-357010):** Provides financial activities related to accounting for insurance required payments and revenues from departments to offset those costs.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
508 357010 Insurance- Liability	\$ 3,151,703	3,151,703	4,075,177			923,474	29%
<i>by category</i>							
Charges for Services	1,782,479	1,782,479	1,886,224			103,745	6%
Miscellaneous	130,375	130,375	81,500			(48,875)	-37%
Total Revenues	1,912,854	1,912,854	1,967,724			54,870	3%
Materials & Services	1,544,118	1,544,118	1,608,751			64,633	4%
Other	90,000	90,000	85,000			(5,000)	-6%
Interfund	270,600	270,600	315,080			44,480	16%
subtotal	1,904,718	1,904,718	2,008,831			104,113	5%
Contingency	1,246,985	1,246,985	2,066,346			819,361	66%
Total Expenditures	3,151,703	3,151,703	4,075,177			923,474	29%
Revenues under expenditures	(1,238,849)	(1,238,849)	(2,107,453)			(868,604)	70%
Beginning Fund Balance	1,238,849	1,238,849	2,107,453			868,604	70%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

Revenue increases \$54,870 (3%) due to rates charged to departments, state revenue and interest earnings. The fund balance increases \$868,604 (70%) to \$2,107,453. This increase is due primarily to a large reduction in Workers Compensation claim payments in fiscal year 2015-16.

Expenditures, excluding Contingency, increase \$104,113 (5%). This is the net result of increases in claims (\$46,745), IBNR transfer (\$19,888) and indirect costs (\$44,480) combined with reductions in insurance claims handling fee (\$10,000) and payments to the state of Oregon (\$5,000). The claims estimate is derived from the most recent actuarial report.

Contingency increases \$819,361 (66%) and is available to pay for any unforeseen events or large claims. The fund will be managed over the long-term with the goal of maintaining a \$1 million fund balance.

Medical Insurance 510-3570

Budget Detail

This fund pays all administrative and claims costs associated with the medical, dental and vision insurance plans, wellness program, employee assistance and flexible spending accounts for dependent care and health expenses.

1. **Employee Benefits (510-357005):** Provides financial activities related to accounting for employee, COBRA and Retiree benefits.
2. **COBRA / Retiree Benefits (510-357020):** The administrative cost for this service is moved to the Medical Fund Employee Benefits Program (510-357005) as a result, this program will be closed at the end of fiscal year 2015-16.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
510 357005 Employee Benefits	\$ 34,388,118	34,388,118	35,379,837			991,719	3%
Total	34,388,118	34,388,118	35,379,837			991,719	3%
<i>by category</i>							
Charges for Services	32,485,771	32,485,771	34,429,527			1,943,756	6%
Miscellaneous	307,891	307,891	349,763			41,872	14%
Total Revenues	32,793,662	32,793,662	34,779,290			1,985,628	6%
Materials & Services	34,251,288	34,251,288	35,257,078			1,005,790	3%
Interfund	136,830	136,830	122,759			(14,071)	-10%
Total Expenditures	34,388,118	34,388,118	35,379,837			991,719	3%
Revenues under expenditures	(1,594,456)	(1,594,456)	(600,547)			993,909	-62%
Beginning Fund Balance	1,594,456	1,594,456	600,547			(993,909)	-62%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

The beginning fund balance is reduced by \$993,909 (62%) to \$600,547. The fund balance target is \$1 million to allow for adequate cash flow during the fiscal year.

Revenues increase \$1,985,628 (6%) due primarily to rates charged to departments for premiums, administration and the impact of additional covered FTE (new employees).

Expenditures increase \$991,719 (3%) due primarily to premium adjustments effective January 1, 2017; estimated increases that will be effective January 1, 2018; and medical insurance costs associated with new positions. For budget purposes, the anticipated annual premium adjustments include: Providence 6%, Kaiser 6%, dental 5% and no increase in vision cost. The medical, dental and vision premium line items include additional appropriations set aside to address any unanticipated fluctuations in premiums and approved staffing levels.

The actual premium adjustments for the period January 1, 2017 – December 31, 2017 include:

Provider/Plan	Percent Change from January 1, 2016 to January 1, 2017
Providence - Low Deductible	2.9%
Providence - High Deductible	-1.2%
Kaiser - Low Deductible	6.4%
Kaiser - High Deductible	-1.7%
Vision	0.0%
ODS Dental	2.5%
Willamette Dental	No change

County employees pay 5% or 8% of their health care costs based on their plan choices.

Unemployment Insurance 512-3570

Budget Detail

This fund and organizational unit was established to collect funds from departments for unemployment insurance and, in turn, pay unemployment claims.

1. **Employee Benefits (512-357005):** Provides financial activities related to accounting for employee unemployment benefits.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
512 357005 Employee Benefits	\$ 958,829	958,829	1,009,511			50,682	5%
<i>by category</i>							
Charges for Services	180,457	180,457	62,252			(118,205)	-66%
Miscellaneous	7,710	7,710	9,379			1,669	22%
Total Revenues	188,167	188,167	71,631			(116,536)	-62%
Materials & Services	255,000	255,000	254,000			(1,000)	0%
Interfund	5,267	5,267	5,280			13	0%
subtotal	260,267	260,267	259,280			(987)	0%
Contingency	698,562	698,562	750,231			51,669	7%
Total Expenditures	958,829	958,829	1,009,511			50,682	5%
Revenues under expenditures	(770,662)	(770,662)	(937,880)			(167,218)	22%
Beginning Fund Balance	770,662	770,662	937,880			167,218	22%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

The fund balance increases \$167,218 (22%). This increase is related to a reduction in claims costs in fiscal year 2015-16 that was not anticipated.

Revenues decrease \$116,536 (62%) primarily due to the downward adjustment in rates charged to departments offset by increases in FTE requested for FY 2017-18. This is a planned reduction to manage the growing fund balance.

Unemployment claims are budgeted to remain flat at \$250,000 due to the job market and hiring levels.

Contingency increases \$51,669 (7%) to \$750,231. The Contingency is available to address unforeseen expenses and will allow rates charged to departments to remain fairly stable over time.

PERS Employer Rate Stabilization 524-1615

Budget Detail

This fund was established to maintain a reserve for future rate increases. Resources may be used to offset a PERS rate increase or to make a lump sum payment to PERS to reduce the County's unfunded liability.

1. **PERS Stabilization (524-161505):** This program accounts for the reserve activity.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
524 161505 PERS Stabilization	\$ 6,644,405	6,644,405	6,650,878			6,473	0%
<i>by category</i>							
Miscellaneous	50,000	50,000	25,000			(25,000)	-50%
Total Revenues	50,000	50,000	25,000			(25,000)	-50%
Other	6,644,405	6,644,405	6,650,878			6,473	0%
Total Expenditures	6,644,405	6,644,405	6,650,878			6,473	0%
Revenues under expenditures	(6,594,405)	(6,594,405)	(6,625,878)			(31,473)	0%
Beginning Fund Balance	6,594,405	6,594,405	6,625,878			31,473	0%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

The Board of Commissioners created this fund to accumulate resources to partially offset future PERS rate increases. Resources were collected from a rate charged to departments based on payroll in fiscal years 2003-04 and 2004-05 and subsequent interest earnings. The rate for this two-year period was 6.02% of payroll.

These funds were used to subsidize rate increases during FY 2011-12 and FY 2012-13. The remaining funds (approximately \$6.6 million) are available to offset future PERS expenses.

Currently, the County does not anticipate allocating these funds over the next PERS rate period (FY 2018 and FY 2019). The County will reevaluate this approach annually as part of the budget process.

This fund provides for the reservation of resources transferred from the General Fund. The Revenue Stabilization Fund combined with the General Fund Contingency comprises the General Fund reserve.

Revenue Stabilization (105-166005): Houses a portion of the General Fund reserve.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
105 166005 Revenue Stabilization	\$ 11,615,588	11,615,588	11,615,588			-	
<i>by category</i>							
Contingency	11,615,588	11,615,588	11,615,588			-	
Total Expenditures	11,615,588	11,615,588	11,615,588			-	
Revenues under expenditures	(11,615,588)	(11,615,588)	(11,615,588)			-	
Beginning Fund Balance	11,615,588	11,615,588	11,615,588			-	
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

The resources in this fund have been set aside to provide financial stability for the General Fund over the long-term. Based on the Revenue Stabilization Fund, the General Fund Contingency and the projected return from the department’s proposed budgets, the estimated discretionary reserve on June 30, 2017 will exceed 20%. The Board’s policy is to maintain a reserve that is between 15% and 20% of net General Fund revenues. Net revenues exclude the property taxes dedicated to MSTIP and WCCLS.

Animal Services Gifts & Donations 154-7095

Budget Detail

This fund accounts for financial contributions from private donors to support current operations and future capital improvements of the Animal Services program.

1. **Gifts & Donations (154-709505):** Provides financial activities related to accounting for gifts and donations provided by private donors.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
154 709505 Gifts & Donations	\$ 581,167	581,167	574,608			(6,559)	-1%
<i>by category</i>							
Intergovernmental	326,865	326,865	343,049			16,184	5%
Miscellaneous	3,000	3,000	4,000			1,000	33%
Total Revenues	329,865	329,865	347,049			17,184	5%
Materials & Services	426,865	426,865	443,049			16,184	4%
subtotal	426,865	426,865	443,049			16,184	4%
Contingency	154,302	154,302	131,559			(22,743)	-15%
Total Expenditures	581,167	581,167	574,608			(6,559)	-1%
Revenues under expenditures	(251,302)	(251,302)	(227,559)			23,743	-9%
Beginning Fund Balance	251,302	251,302	227,559			(23,743)	-9%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

This organization unit houses several specific funds to account for donor-designated gifts in support of Animal Services:

- Aurora's Fund to support costs related to animal abuse and neglect cases
- Supplemental support for veterinary and clinic care
- Support for shelter enhancements and improvements

The beginning fund balance decreases \$23,743 (9%) to \$227,559. Revenues increase \$17,184 (5%) from an increase in grant carryforward.

Expenditures, excluding Contingency, increase \$16,184 (4%) primarily for additional supplemental care support.

Contingency decreases \$22,743 (15%) to \$131,559 and represents funds held in reserve for future appropriations.

Building Equipment Replacement 232-3555

Budget Detail

This fund and organization unit provides funding for systematic replacement of various building and equipment components of the County's buildings.

1. **Equipment Replacement (232-355505):** Accounts for financial activities related to funds held in reserve for building equipment replacement and upgrades to County facilities.
2. **Walnut Street Facility (232-355520):** Accounts for financial activities related to funds held in reserve for building equipment replacement and upgrades at the Walnut Street facility.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
232 355505 Equipment Replacement	\$ 4,135,876	4,135,876	5,736,337			1,600,461	39%
<i>by category</i>							
Miscellaneous	20,477	20,477	35,890			15,413	75%
Operating Transfers In	2,067,724	2,067,724	2,111,398			43,674	2%
Total Revenues	2,088,201	2,088,201	2,147,288			59,087	3%
Capital Outlay	3,145,000	3,145,000	2,400,000			(745,000)	-24%
subtotal	3,145,000	3,145,000	2,400,000			(745,000)	-24%
Contingency	990,876	990,876	3,336,337			2,345,461	237%
Total Expenditures	4,135,876	4,135,876	5,736,337			1,600,461	39%
Revenues under expenditures	(2,047,675)	(2,047,675)	(3,589,049)			(1,541,374)	75%
Beginning Fund Balance	2,047,675	2,047,675	3,589,049			1,541,374	75%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

The fund balance increases \$1,541,374 (75%) to \$3,589,049. Revenue increases \$59,087 (3%) due to small increases in both the annual transfer from the Indirect Cost Plan and interest earnings.

Expenditures increase \$1,600,461 (39%) which is the net result of an \$745,000 (24%) decrease in Capital Outlay and a \$2,345,461 (237%) increase in Contingency. A total of \$2,400,000 is budgeted in Capital Outlay for the projects noted below.

Description	Amount
Varous Buildings (Sit/Stand Desks)	\$ 300,000
PSB Auditorium Roof	100,000
PSB: HVAC Upgrade	2,000,000
Total	\$ 2,400,000

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This fund provides funding for systematic replacement of key information technology assets.

1. **Systems Replacement (242-352605):** Provides financial activities related to funds held in reserve for technology systems replacement.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
242 352605 Systems Replacement	\$ 2,877,873	2,877,873	2,540,917			(336,956)	-12%
<i>by category</i>							
Miscellaneous	18,510	18,510	18,043			(467)	-3%
Operating Transfers In	679,969	679,969	718,610			38,641	6%
Total Revenues	698,479	698,479	736,653			38,174	5%
Operating Transfers Out	2,023,549	2,023,549	1,029,976			(993,573)	-49%
subtotal	2,023,549	2,023,549	1,029,976			(993,573)	-49%
Contingency	854,324	854,324	1,510,941			656,617	77%
Total Expenditures	2,877,873	2,877,873	2,540,917			(336,956)	-12%
Revenues under expenditures	(2,179,394)	(2,179,394)	(1,804,264)			375,130	-17%
Beginning Fund Balance	2,179,394	2,179,394	1,804,264			(375,130)	-17%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

The beginning fund balance includes \$1,804,264 dedicated to the replacement of the Tax System. The Tax System replacement is a multiple year project funded by Gain Share.

The fiscal year 2017-18 budget includes an Operating Transfer In of \$718,610 for money collected through the County’s indirect cost allocation plan and an Operating Transfers Out of \$1,029,976 to the ITS Capital Acquisition fund (354-3580) for the Tax System Replacement project. The remaining balance will be available for future Tax System implementation expenses.

Vehicle Replacement 502-3541

This fund provides for the purchase and disposition of fleet vehicles and equipment. Replacement costs are billed to other departments at an amount estimated to cover depreciation on the fleet.

1. **Vehicle Replacement (502-354105):** Provides financial activities related to funds held in reserve for fleet vehicle replacements.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
502 354105 Vehicle Replacement	\$ 14,872,783	14,872,783	13,547,656			(1,325,127)	-9%
<i>by category</i>							
Charges for Services	3,944,617	3,944,617	3,950,910			6,293	0%
Miscellaneous	366,083	366,083	252,372			(113,711)	-31%
Total Revenues	4,310,700	4,310,700	4,203,282			(107,418)	-2%
Materials & Services	1,334,278	1,334,278	450,175			(884,103)	-66%
Other	51,070	51,070	51,070			-	
Interfund	90,367	90,367	83,695			(6,672)	-7%
Capital Outlay	4,394,750	4,394,750	2,767,990			(1,626,760)	-37%
subtotal	5,870,465	5,870,465	3,352,930			(2,517,535)	-43%
Contingency	9,002,318	9,002,318	10,194,726			1,192,408	13%
Total Expenditures	14,872,783	14,872,783	13,547,656			(1,325,127)	-9%
Revenues under expenditures	(10,562,083)	(10,562,083)	(9,344,374)			1,217,709	-12%
Beginning Fund Balance	10,562,083	10,562,083	9,344,374			(1,217,709)	-12%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

Revenues decrease \$107,418 (2%) and expenditures, excluding Contingency, decrease \$2,517,535 (43%). The fund balance decreases \$1,217,709 (12%).

Contingency increases \$1,192,408 (13%) and is available to fund future replacements of the County Fleet.

The activity level in this fund typically fluctuates from year to year due to variation in the replacement cycles of the vehicles and equipment represented in the fund as well as variations in the acquisition and resale value of the fleet. The list of vehicles and equipment scheduled for replacement, as well as proposed upgrades and additions, is described in the table to the right.

Budget Detail

Type	Quantity	Department	General Fund	Special Fund	Fleet Fund	Total
Planned Vehicle Replacements						
Full-Size Patrol SUV	1	1 - SO ESPD Patrol	\$	44,500		44,500
Radar Trailer	1	1 - SO GF Patrol	22,500			22,500
Small Pickup Truck	7	1 - LUT Plumb Insp 2 - LUT Cap Proj Mngmt Admin 2 - LUT Eng Traffic 1 - LUT Traffic Maint 1 - Motor Pool			185,300	185,300
Small SUV	1	1 - LUT Cap Proj Mngmt Admin			23,500	23,500
Small Van	2	1 - DA Prosecution 1 - Motor Pool			55,000	55,000
Full Size Van	1	1 - SO Patrol			36,500	36,500
Full Size Pick Up Truck	1	1 - LUT Ops Roadway Surf			26,500	26,500
Full Size Pick Up w/Reader Board	1	1 - LUT Ops Roadway Surf			26,500	26,500
Reader Board	1	1 - LUT Ops Roadway Surf			25,000	25,000
Roadside Mower	2	2 - LUT Ops Veg Mngmt			176,000	176,000
Transfer Truck & Trailer	4	4 - LUT Ops Roadway Surf			298,000	298,000
Mechanical Broom Vehicle	1	1 - LUT Ops Roadway Surf			56,500	56,500
Hybrid Sedan	6	5 - Motor Pool 1 - Public Health	6,500		186,000	192,500
Patrol Vehicle	7	3 - ESPD, 3 - GF, 1 - LOL Patrol		115,500	154,000	269,500
Subtotal - Replacements			29,000	160,000	1,248,800	1,437,800
Proposed Fleet Vehicle Additions:						
Used Patrol Cage Car	1	1 - Comm Corrections		4,500		4,500
Patrol Vehicle	2	1 - ESPD Dist Patrol 1 - LOL Patrol		77,000		77,000
Small Pickup Truck	3	2 - CPM Admin 1 - LUT Traffic Eng		84,700		84,700
Small SUV	7	1 - HHS 1 - Plumbing Insp 1 - Electrical Insp 3 - Bldg Insp 1 - LUT Traffic Eng	23,500	141,000		164,500
Hybrid Sedan	3	1 - Comm Corrections 2 - Human Svc		72,600		72,600
Full-Size Van	2	2 - Fac Ops	64,000			64,000
Small Van	1	1 - Fac Ops	27,500			27,500
Tractor	1	1 - Fac Ops	18,000			18,000
Motorcycle	1	1 - Parks	8,000			8,000
Scissor Lift	1	1 - Fac ops	17,315			17,315
7 x 16 ft. Flatbed Trailer	1	1 - Fac Ops	5,400			5,400
Anti Icing Platform	1	1 - LUT Roadway Surf		31,475		31,475
Tack Trailer	1	1 - LUT Roadway Surf		15,500		15,500
Street Sweeper	1	1 - LUT Roadway Surf		285,000		285,000
Herbicide Mixing Tank and Trailer	1	1 - LUT Vegetation Mngmt		14,700		14,700
Vehicle Mounted Reader Board	1	1 - LUT Traffic Maint		15,500		15,500
Off-Road Utility Vehicle	1	1 - GF SO Training	14,000			14,000
Broom Implement Attachment	1	1 - Parks	10,500			10,500
Subtotal - Additions			188,215	741,975	-	930,190
Unscheduled Replacements					200,000	200,000
Unscheduled Additions					200,000	200,000
Subtotal - Unscheduled Replacements/Additions						400,000
Totals			217,215	901,975	1,648,800	2,767,990

Scheduled fleet replacements: 1,448,800
 Approved additions/upgrades: 1,319,190
Total Capital Outlay \$ 2,767,990

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General Fund Transfers 100-1670

Budget Detail

This fund accounts for transfers to special funds such as Community Corrections, Human Services, Aging Services, Debt Service and Capital Projects. The fund also receives all of the discretionary revenues available for allocation by the Board of Commissioners including property taxes, interest earnings, indirect cost charge receipts, liquor and cigarette tax distributions and timber receipts.

- General Fund Transfers (100-167005):** Provides financial accounting for internal fund transfers and discretionary revenue receipts.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
100 167005 General Fund Transfers	\$ 72,673,155	72,673,155	77,754,894			5,081,739	7%
<i>by category</i>							
Taxes	139,585,298	139,585,298	144,785,672			5,200,374	4%
Licenses & Permits	2,431,316	2,431,316	2,528,569			97,253	4%
Intergovernmental	4,781,879	4,781,879	4,906,889			125,010	3%
Charges for Services	3,416,500	3,416,500	3,553,160			136,660	4%
Fines & Forfeitures	795,740	795,740	827,570			31,830	4%
Miscellaneous	2,089,459	2,089,459	2,173,038			83,579	4%
Operating Transfers In	26,874,036	26,874,036	32,421,530			5,547,494	21%
Total Revenues	179,974,228	179,974,228	191,196,428			11,222,200	6%
Resources allocated to other org units	131,649,960	131,649,960	147,589,433			15,939,473	12%
Operating Transfers Out	72,673,155	72,673,155	77,754,894			5,081,739	7%
Total Expenditures	204,323,115	204,323,115	225,344,327			21,021,212	10%
Revenues under expenditures	(24,348,887)	(24,348,887)	(34,147,899)			(9,799,012)	40%
Beginning Fund Balance	24,348,887	24,348,887	34,147,899			9,799,012	40%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

Revenues increase \$11,222,200 (6%), due primarily to taxes \$5,200,374 (4%) and Operating Transfers In \$5,547,494 (21%). Intergovernmental increases \$125,010 (3%) due primarily to liquor revenue (\$149,287). Charges for Services increase \$136,660 (4%) due to recording division fees. The beginning fund balance increases \$9,799,012 (40%).

Operating Transfers Out increases \$5,081,860 (7%) and is comprised of the following:

General Fund Transfers to:	2016-17	2017-18	\$ change	% change
Children and Family Services	\$ 83,000	83,000	-	
Road Fund	105,734	100,620	(5,114)	-5%
Community Corrections	1,437,454	2,606,428	1,168,974	81%
Human Services	1,654,891	1,711,004	56,113	3%
Aging Services	314,705	328,899	14,194	5%
Survey	72,945	72,945	-	
Miscellaneous Debt Service	5,469,202	6,241,184	771,982	14%
2016 FF&C Obligations	-	1,425,668	1,425,668	
Housing Services	820,696	1,009,135	188,439	23%
Info Svcs Capital Acquisition	1,694,841	1,539,751	(155,090)	-9%
General Capital Projects	2,960,000	2,140,817	(819,183)	-28%
Building Services (2016-17)/Development Services (2017-18)	25,000	25,000	-	
Office of Community Development		10,000	10,000	
Mental Health Urgent Care Center	200,000	400,000	200,000	
subtotal - transfers net of MSTIP & WCCLS allocations	14,838,468	17,694,451	2,855,983	19%
MSTIP portion of the 2016 FF&C - 2016 FF&C Fund	-	5,678,097	5,678,097	
Major Streets Transportation Improvement Program (MSTIP)	38,813,107	34,599,903	(4,213,204)	-11%
Washington County Cooperative Library Services (WCCLS)	19,021,580	19,782,443	760,863	4%
subtotal - MSTIP & WCCLS allocations	57,834,687	60,060,443	2,225,756	4%
Total Transfers in Proposed Budget	72,673,155	77,754,894	5,081,739	7%

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Lottery Fund 156-1625

Budget Detail

This fund was created as result of House Bill 3188 which was passed during the 2011 legislative session. This bill requires counties to deposit lottery monies into a dedicated fund in the County budget. Video lottery revenue is received by each county from the state of Oregon as a transfer from the Oregon State Lottery fund. Lottery program revenues will be used to support projects, services, organizations and staff furthering economic development.

1. **Lottery Program (156-162505):** Provides financial accounting for lottery proceeds.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
156 162505 Lottery Program	\$ 2,013,655	2,013,655	2,043,356			29,701	1%
<i>by category</i>							
Intergovernmental	1,995,529	1,995,529	2,043,356			47,827	2%
Miscellaneous	18,126	18,126	-			(18,126)	-100%
Total Revenues	2,013,655	2,013,655	2,043,356			29,701	1%
Materials & Services	157,500	157,500	161,100			3,600	2%
Other	154,168	154,168	157,621			3,453	2%
Operating Transfers Out	1,701,987	1,701,987	1,724,635			22,648	1%
Total Expenditures	2,013,655	2,013,655	2,043,356			29,701	1%
Revenues over (under) expenditures	-	-	-			-	
Beginning Fund Balance	-	-	-			-	
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

Revenues and expenditures increase \$29,701 (1%). Expenditures include Dues & Memberships to local Chambers of Commerce and Economic Development Agencies (\$13,000); Community Events/Sponsorships (\$16,100); Economic Development studies (\$100,000); contributions to the Historical Society (\$158,241); Community Engagement Program (\$362,523); Economic Development staff in the County Administrative Office (\$290,179); Long Range Community Planning activities (\$772,733) and Code Enforcement (\$299,200).

On or before October 1 of each year, the County files a report with the Oregon Department of Administrative Services on the amounts received and their respective purpose and use. This information is posted on the Oregon Transparency Website.

SIP and Gain Share Fund 204-1640

This fund accounts for revenue associated with Strategic Investment Program agreements received from two different sources. The first revenue source has been in place since the legislature first enacted SIP legislation in 1993 and is comprised of payments from companies receiving property tax exemptions under the state's Strategic Investment Plan (SIP). The purpose of the SIP is to promote economic development and create/retain jobs in areas where eligible projects are located. A company can apply for a 15 year property tax exemption for qualifying projects that equal or exceed \$100 million, or \$25 million if the project is located in a rural area. The County has three active SIP agreements: a 2006 agreement with Genentech, a 2005 agreement with Intel and a 2014 agreement with Intel. The 2014 Intel SIP is a 30-year agreement with Intel investing over multiple, concurrent 15-year periods. Fees provided for by state law and other negotiated fees are accounted for as Charges for Services revenue. The County and other local governments receive an allocation of these revenues per the terms of the SIP agreement. The County's SIP revenue is transferred to the General Fund.

The second revenue source occurred when the 2007 legislature approved a program (Gain Share) to allow local governments to share annually in state income tax revenues generated from jobs created under SIP agreements. The Gain Share program initially returned 50% of the state income tax revenue attributed to SIP project employment to taxing jurisdictions.

In June 2015, the legislature modified the Gain Share program with the passage of SB 129. The modification set the local share of the state income tax to 50% of the tax from new employment and 20% from retained employment, set a cap of \$16 million on the amount a county can receive each fiscal year, extended the program from 2019 to 2024 and changed the allocation mechanism from a separate shared services fund to a direct allocation by the Oregon Department of Revenue. Future allocations are subject to legislative modification. This revenue is accounted for in the Gain Share program.

1. **2006 Genentech SIP (204-164010):** Provides financial accounting for proceeds and payments related to the Genentech SIP.
2. **2005 Intel SIP (204-164015):** Provides financial accounting for proceeds and payments related to the 2005 Intel SIP.
3. **Gain Share (204-164025):** Provides financial accounting for proceeds and payments related to Gain Share.
4. **2014 Intel SIP (204-1640130):** Provides financial accounting for proceeds and payments related to the 2014 Intel SIP.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
204 164010 Genentech SIP	\$ 572,376	572,376	587,599			15,223	3%
204 164015 2005 Intel SIP	14,573,819	14,573,819	16,884,913			2,311,094	16%
204 164025 Gain Share	30,192,184	30,192,184	11,792,787			(18,399,397)	-61%
204 164030 2014 Intel SIP	-	-	1,219,917			1,219,917	
Total	45,338,379	45,338,379	30,485,216			(14,853,163)	-33%
<i>by category</i>							
Intergovernmental	9,752,691	9,752,691	9,746,353			(6,338)	0%
Charges for Services	15,146,195	15,146,195	18,692,429			3,546,234	23%
Miscellaneous	200,421	200,421	20,064			(180,357)	-90%
Total Revenues	25,099,307	25,099,307	28,458,846			3,359,539	13%
Other	-	-	-			-	
Operating Transfers Out	41,898,834	41,898,834	26,979,361			(14,919,473)	-36%
Capital Outlay	3,439,545	3,439,545	3,505,855			66,310	2%
Total Expenditures	45,338,379	45,338,379	30,485,216			(14,853,163)	-33%
Revenues under expenditures	(20,239,072)	(20,239,072)	(2,026,370)			18,212,702	-90%
Beginning Fund Balance	20,239,072	20,239,072	2,026,370			(18,212,702)	-90%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

The beginning fund balance for fiscal year 2017-18 is expected to be \$2,026,370, a reduction of \$18,212,702 (90%), which represents a decrease in Gain Share revenue carried over from previous years.

Revenues increase \$3,359,539 (13%). Increases in the Genentech SIP (\$15,223), 2005 Intel SIP (\$2,311,094) and 2014 Intel SIP (\$1,219,917) offset the decreases in Gain Share (\$6,338) and interest earnings (\$180,357).

- 2006 Genentech SIP: FY 2010-11 was the first year for this SIP agreement. All County revenue from the Genentech SIP (\$587,599) will be transferred to the General Fund.
- 2005 Intel SIP: FY 2010-11 was the first year for this SIP agreement. Revenue is not expected to change significantly from the previous year. All County revenue from the 2005 Intel SIP (\$16,884,913) will be transferred to the General Fund.
- 2014 Intel SIP: FY 2017-18 is the first year for this SIP agreement. The County is anticipating receiving their pro-rate share of the \$2,000,000 Community Service Fee. All County revenue from the 2014 Intel SIP (\$1,219,917) will be transferred to the General Fund.
- Gain Share: FY 2012-13 was the first year the County received money in this program. Intergovernmental revenue from the state is estimated at \$9,746,353 and is generated by personal state income tax associated with SIP-related employment with Genentech (2006 SIP) and Intel (2005 SIP).

The decrease in fund balance is due primarily to transferring \$20,338,440 of the amount appropriated in FY 2016-17 to the General Facilities Capital Projects Fund for the Public Services Building seismic and waterproofing project, Law Enforcement Center and Walnut Street Center seismic projects and the Jail Security project. Of the \$11.8 million available in Gain Share appropriations, \$8.3 million is allocated to projects and the remaining \$3.5 million is budgeted in Capital Outlay and represents funds held aside for future year projects. All resources are fully appropriated to allow for flexibility in project schedules.

See detail for both SIP and Gain Share in the table below.

Description	Gain Share	SIP	Totals
Beginning Fund Balance	\$ 2,026,370		2,026,370
Gain Share Revenue	9,746,353		9,746,353
2005 Intel		16,884,913	16,884,913
2006 Genentech		587,599	587,599
2014 Intel		1,219,917	1,219,917
Interst Earnings	20,064		20,064
Total Resources	11,792,787	18,692,429	30,485,216
Operating Transfers Out	8,286,932	18,692,429	26,979,361
Capital Outlay	3,505,855		3,505,855
Total Expenditures	11,792,787	18,692,429	30,485,216
Gain Share Detail			
	Amount	Percent of Total	
Facilities Operating - project manager	114,710	1.0%	
ITS acquisitions, upgrades and replacements	1,000,000	8.5%	
Safe Routes to Schools	2,000,000	17.0%	
Traffic congestion & growth	600,000	5.1%	
Small Projects - Wood Smoke Reduction	350,000	3.0%	
Debt Service	4,222,222	35.8%	
subtotal	8,286,932	70.3%	
Future capital outlay	3,505,855	29.7%	
Total	11,792,787	100.0%	
Future capital outlay comprised of:			
Events Center Reserve	2,000,000	57.0%	
Walnut Street Center Seismic project	1,500,000	42.8%	
Unallocated	5,855	0.2%	
Total	\$ 3,505,855	100.0%	

Indirect Cost Recovery 222-3595

Budget Detail

This fund accounts for the indirect costs that are allocated to and recovered from operating departments in connection with the Countywide cost allocation plan. Monies received in this fund are in turn expended as reimbursements to the fund or cost center that provided the service.

1. **Indirect Cost Recovery (222-359505):** Provides financial accounting for the collection of indirect costs that are recovered through the Countywide cost allocation plan.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
222 359505 Indirect Cost Recovery	\$ 18,300,094	18,300,094	19,728,350			1,428,256	8%
<i>by category</i>							
Intergovernmental	68,725	68,725	74,127			5,402	8%
Interdepartmental	18,231,369	18,231,369	19,654,223			1,422,854	8%
Total Revenues	18,300,094	18,300,094	19,728,350			1,428,256	8%
Materials & Services	2,798,380	2,798,380	2,797,032			(1,348)	0%
Operating Transfers Out	15,501,714	15,501,714	16,931,318			1,429,604	9%
Total Expenditures	18,300,094	18,300,094	19,728,350			1,428,256	8%
Revenues over (under) expenditures	-	-	-			-	
Beginning Fund Balance	-	-	-			-	
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

Revenues and expenditures increase \$1,428,256 (8%) due primarily to the following adjustment included in the fiscal year 2016-17 modified budget: 1) staff increases in Support Services Administration (1.06), Human Resources (1.5 FTE), Information Technology Services (8.0 FTE) and Facilities (1.0 FTE); 2) annual increase in external audit fees and the double fill of a position for a partial year in Finance; and 3) various salary/market adjustments for the Board, County Counsel and County Auditor.

Operating Transfers Out increases \$1,429,604 (9%). Increases in transfers to the General Fund \$2,001,260 (17%), for the General Fund's share of indirect charges to special funds, \$43,674 (2%) to the Building Equipment Replacement fund for the transfer for the 2% annual depreciation charge and \$38,641 (6%) to the ITS Replacement fund for the additional depreciation from new equipment placed in service, offset the \$653,97 (64%) decrease in the transfer to Miscellaneous Debt Service, decrease is a result of a refinancing finalized early in the 2016 calendar year.



Service Districts

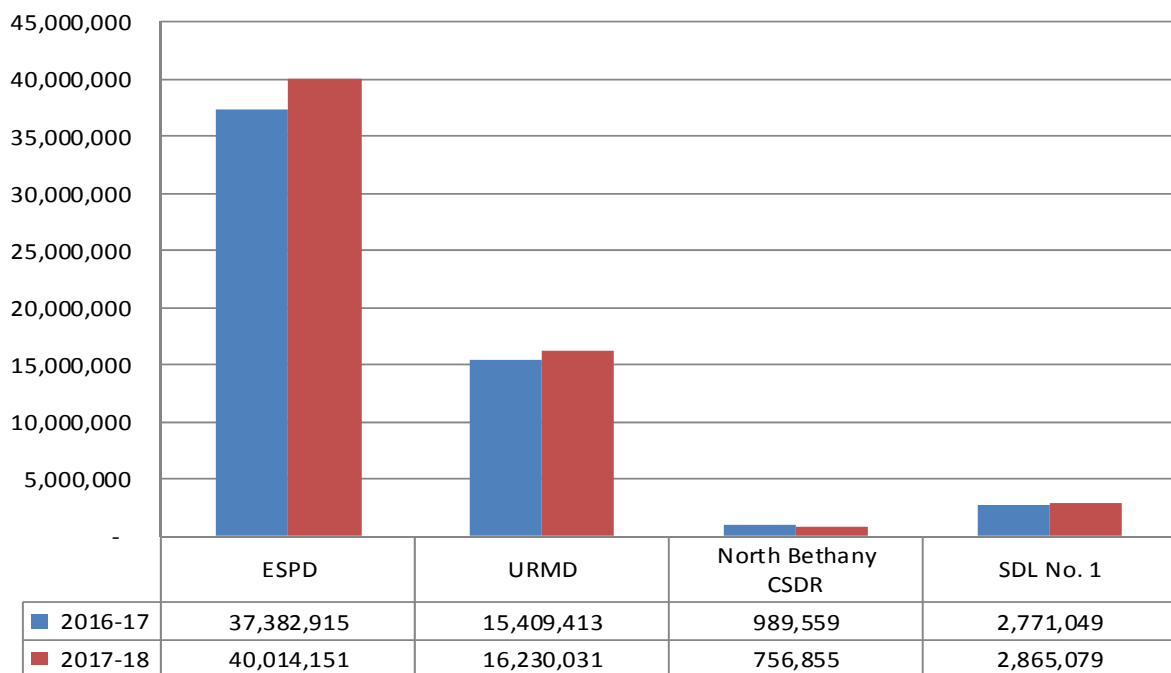
Enhanced Sheriff's Patrol District (ESPD)	210-1680
Urban Road Maintenance District (URMD)	214-6080
North Bethany County Service District for Roads	215-6085
Service District for Lighting No. 1 (SDL No. 1)	434-6090

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SERVICE DISTRICTS

BUDGET OVERVIEW

Organization Unit	Adopted 2016-17	Modified 2016-17	Proposed 2017-18	Change	
				\$	%
Enhanced Sheriff's Patrol District	\$ 37,382,915	37,382,915	40,014,151	2,631,236	7%
Urban Road Maintenance District	15,409,413	15,409,413	16,230,031	820,618	5%
North Bethany County Service District for Roads	989,559	989,559	756,855	(232,704)	-24%
Service District for Lighting No. 1	\$ 2,771,049	2,771,049	2,865,079	94,030	3%



Enhanced Sheriff's Patrol District 210-1680

Budget Detail

Enhanced Sheriff's Patrol District (ESPD) is a separate government jurisdiction. Fiscal year 2016-17 is the fourth year of a five-year, rate based local option levy passed by ESPD voters in November of 2012. The current levy of \$0.68 cents per \$1,000 of assessed value, when combined with the District's permanent rate of \$0.64 cents per \$1,000 of assessed value, provides \$1.32 per \$1,000 of assessed value to fund law enforcement patrol activity in the District.

1. **Enhanced Sheriff's Patrol District (210-168005):** This organization unit exists for the purpose of housing property tax revenues for the District and to disperse funds for ESPD operations.
2. **ESPD Public Outreach (210-168010):** This program tracks all costs related to providing information to the public in preparation of an election.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
210 168005 ESPD	37,132,915	37,132,915	39,989,151			2,856,236	8%
210 168010 ESPD Public Outreach Prog	250,000	250,000	25,000			(225,000)	-90%
	\$ 37,382,915	37,382,915	40,014,151			2,631,236	7%
<i>by category</i>							
Taxes	24,261,322	24,261,322	25,169,714			908,392	4%
Intergovernmental	69,800	69,800	77,119			7,319	10%
Charges for Services	10,257	10,257	17,728			7,471	73%
Miscellaneous revenues	132,136	132,136	117,695			(14,441)	-11%
Total Revenues	24,473,515	24,473,515	25,382,256			908,741	4%
Materials & Services	25,102,730	25,102,730	26,364,443			1,261,713	5%
Interfund	1,000,000	1,000,000	-			(1,000,000)	-100%
Operating Transfers Out	-	-	2,733,484			2,733,484	
subtotal	26,102,730	26,102,730	29,097,927			2,995,197	11%
Contingency	11,280,185	11,280,185	10,916,224			(363,961)	-3%
Total Expenditures	37,382,915	37,382,915	40,014,151			2,631,236	7%
Revenues under expenditures	(12,909,400)	(12,909,400)	(14,631,895)			(1,722,495)	13%
Beginning Fund Balance	12,909,400	12,909,400	14,631,895			1,722,495	13%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

Revenues increase \$908,741 (4%). Increases in taxes \$908,392 (4%) are partially offset by the decrease in Other \$350 (less than 1%) due to reductions in Gain Share and interest earnings.

Expenditures, excluding Contingency, increase \$2,995,197 (11%). Materials & Services increase \$1,261,713 (5%) for funds transferred to District Patrol (organization unit 182-4020) to support law enforcement services in the ESPD. This increase includes funding for a 1.00 FTE Deputy, a 1.00 FTE Forensic Analyst off-set by a reduction of a 1.00 FTE Criminalist II and minor adjustments to temporary help. Interfund and Operating Transfers Out increase a net of \$1.73 million for tenant improvements for the Walnut Street Training Center.

Beginning fund balance increases \$1,722,495 (13%) due primarily to the repayment from the Public Safety Local Option Levy for the purchase of the Walnut Street Training Center and tenant improvements to this property that have been delayed to FY 2017-18. The Contingency decreases \$363,961 (3%) and is available for unanticipated needs and future stability of service levels.

The Urban Road Maintenance District (URMD) provides an enhanced level of road maintenance service including neighborhood street traffic calming on all access roads and all County roads except arterials and major collectors in the urban unincorporated areas of the County. In FY 2012-13, the Board of Commissioners reduced the adopted pavement condition index (PCI) goal from "very good" to "good". The policy change was made to allow more revenue to be use for needed safety improvements over time.

1. **Urban Road Maintenance Improvement District (214-608005):** This organization unit exists for the purpose of housing property tax revenues for the District and to disperse funds for URMD operations.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
214 608005 URMD	15,409,413	15,409,413	12,494,031			(2,915,382)	-19%
214 608010 URMD Safety Improvements	-	-	3,736,000			3,736,000	
	\$ 15,409,413	15,409,413	16,230,031			820,618	5%
<i>by category</i>							
Taxes	4,481,282	4,481,282	4,678,276			196,994	4%
Intergovernmental	50,000	50,000	-			(50,000)	-100%
Charges for Services	2,000	2,000	18,000			16,000	800%
Miscellaneous	106,451	106,451	111,649			5,198	5%
Total Revenues	4,639,733	4,639,733	4,807,925			168,192	4%
Materials & Services	5,059,064	5,059,064	5,770,100			711,036	14%
Interfund	1,361,650	1,361,650	1,473,244			111,594	8%
Operating Transfers Out	24,489	24,489	21,526			(2,963)	-12%
subtotal	6,445,203	6,445,203	7,264,870			819,667	13%
Contingency	8,964,210	8,964,210	8,965,161			951	0%
Total Expenditures	15,409,413	15,409,413	16,230,031			820,618	5%
Revenues under expenditures	(10,769,680)	(10,769,680)	(11,422,106)			(652,426)	6%
Beginning Fund Balance	10,769,680	10,769,680	11,422,106			652,426	6%
Ending Fund Balance \$	-	-	-			-	

Total revenues increase \$168,192 (4%). URMD also receives a small revenue boost from the Community Service Fee which is part of the 2014 Intel Strategic Investment Program agreement.

Expenditures, net of Contingency, increase \$819,667 (13%) due primarily to the project delivery schedule effecting variations in expenditures from year to year for identified safety improvements as recommended by the Urban Road Maintenance District Advisory Committee (URMDAC). In fiscal year 2012-13, the Board of Commissioners reduced the adopted pavement condition index (PCI) goal from "very good" to "good", resulting in the decrease in preventive pavement maintenance treatments. Expenditures for pavement maintenance are expected to remain at a reduced level over the next several years, as the "very good" pavement condition of URMD roads is allowed to adjust to the new service level target of "good". The policy change was made to allow more revenue to be used for needed safety improvements over time.

The proposed budget represents continued funding for public safety improvements that were not funded prior to the change in PCI policy. The URMD Advisory Committee plans to continue to review URMD pavement and financial conditions annually in order to forward an appropriate recommendation for funding of safety improvements.

North Bethany County

Service District for Roads 215-6085

Budget Detail

The North Bethany County Service District for Roads (North Bethany CSDR) was approved by voters in the May 2011 election. The District is authorized a permanent property tax rate of up to \$1.25 per \$1,000 assessed value to pay a portion of the cost of constructing roads to serve the North Bethany area. Additional funding is anticipated to come from a developer paid supplemental system development charge, developer paid transportation development taxes and other transportation funds.

1. **North Bethany County Service District for Roads (214-608005):** This organization unit exists for the purpose of housing property tax revenues for the District and to disperse funds for road construction activities.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
215 608505 North Bethany County Service District for Roads	\$ 989,559	989,559	756,855			(232,704)	-24%
<i>by category</i>							
Taxes	150,000	150,000	350,000			200,000	133%
Miscellaneous	1,650	1,650	4,000			2,350	142%
Operating Transfers In	674,000	674,000	221			(673,779)	-100%
Total Revenues	825,650	825,650	354,221			(471,429)	-57%
Materials & Services	40,000	40,000	40,000			-	
Interfund	15,338	15,338	13,781			(1,557)	-10%
Operating Transfers Out	681,403	681,403	-			(681,403)	-100%
subtotal	736,741	736,741	53,781			(682,960)	-93%
Contingency	252,818	252,818	703,074			450,256	178%
Total Expenditures	989,559	989,559	756,855			(232,704)	-24%
Revenues under expenditures	(163,909)	(163,909)	(402,634)			(238,725)	146%
Beginning Fund Balance	163,909	163,909	402,634			238,725	146%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

Property tax revenue for the District is projected to increase \$200,000 (133%) based on actual revenues at mid-fiscal year 2016-17, anticipated new development and consideration of the use of Transportation Development Tax credits to offset building permit fees in the District.

The final loan payment for the construction of 131st was made in FY 2016-17, removing the need for a transfer from the North Bethany System Development Charge Fund and a transfer to MSTIP 3 in FY 2017-18. These changes contribute to the \$471,429 (57%) decrease in revenues, \$682,960 (93%) decrease in expenditures and resulting \$450,256 (178%) increase in Contingency.

Service District for Lighting No.1 434-6090

Budget Detail

The Service District for Lighting No.1 (SDL No.1) provides neighborhood street lighting services for residents within the urban, unincorporated areas of Washington County. SDL No.1 operates on a fee for service basis. The fee is included in the tax assessment statement going to each property owner.

1. **Service District for Lighting No. 1 (214-609005):** This organization unit exists for the purpose of housing revenue and expenditures for the District.

Fund/Program/Description	Adopted	Modified	Proposed	Approved	Adopted	Change	
	2016-17	2016-17	2017-18	2017-18	2017-18	\$	%
434 609005 Service District for Lighting No. 1	\$ 2,771,049	2,771,049	2,865,079			94,030	3%
<i>by category</i>							
Miscellaneous	1,518,997	1,518,997	1,837,986			318,989	21%
Total Revenues	1,518,997	1,518,997	1,837,986			318,989	21%
Materials & Services	1,782,650	1,782,650	1,856,650			74,000	4%
Interfund	208,219	208,219	209,904			1,685	1%
Operating Transfers Out	7,116	7,116	6,523			(593)	-8%
subtotal	1,997,985	1,997,985	2,073,077			75,092	4%
Contingency	773,064	773,064	792,002			18,938	2%
Total Expenditures	2,771,049	2,771,049	2,865,079			94,030	3%
Revenues under expenditures	(1,252,052)	(1,252,052)	(1,027,093)			224,959	-18%
Beginning Fund Balance	1,252,052	1,252,052	1,027,093			(224,959)	-18%
Ending Fund Balance \$	-	-	-			-	

Budget Analysis:

Revenues increase \$318,989 (21%). This increase offsets last year's decrease (26%) and should normalize revenue levels going forward. Last year's decrease was planned to prevent over-collection of SDL assessments after PGE's significant rate increase did not occur as PGE had predicted.

Expenditures, net of Contingency, increase \$75,092 (4%), indicating a likely return to normalized PGE rate increases which usually range from 1% to 3% each January.

No significant operational changes are expected. Contingency decreases \$18,938 (2%).

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REVENUES & EXPENDITURES

by Fund and Org Unit

	<u>FUND</u>	<u>ORG UNIT</u>	<u>PROPOSED REVENUES</u>	<u>PROPOSED EXPENDITURES</u>
<u>OPERATING BUDGET</u>				
GENERAL GOVERNMENT:				
<i><u>DIRECT SERVICES</u></i>				
Board of Commissioners	100	1010	\$ -	491,733
County Administrative Office	100	1510	358,297	2,275,207
County Counsel	100	2010	2,295	2,503,576
County Auditor	100	2510	-	495,974
A&T - Elections	100	3010	584,554	2,252,691
Assessment & Taxation	100	3020	2,806,680	10,871,494
Community Engagement	100	3110	362,523	681,406
County Emergency Management	100	3210	337,948	913,782
			<u>4,452,297</u>	<u>20,485,863</u>
<i><u>SUPPORT SERVICES</u></i>				
Support Services Administration	100	3510	55,750	1,043,403
Finance	100	3515	179,250	2,586,852
Human Resources	100	3520	-	2,867,195
Information Systems	100	3525	914,364	15,856,564
Purchasing	100	3530	10,000	452,699
Facilities	100	3535	226,710	11,049,606
			<u>1,386,074</u>	<u>33,856,319</u>
<i>Total General Fund</i>			<u>5,838,371</u>	<u>54,342,182</u>
Fleet Services	500	3540	3,862,975	4,359,560
Central Services	516	3545	1,766,354	1,771,750
<i>Total Special Funds</i>			<u>5,629,329</u>	<u>6,131,310</u>
TOTAL GENERAL GOVERNMENT			<u>\$ 11,467,700</u>	<u>60,473,492</u>

REVENUES & EXPENDITURES

by Fund and Org Unit

	<u>FUND</u>	<u>ORG UNIT</u>	<u>PROPOSED REVENUES</u>	<u>PROPOSED EXPENDITURES</u>
PUBLIC SAFETY & JUSTICE:				
Sheriff's Office Administration	100	4010	\$ 414,027	5,257,656
Law Enforcement Services	100	4020	4,030,171	22,641,701
County Jail	100	4030	4,200,875	26,598,868
District Attorney	100	4510	3,066,059	12,248,179
Juvenile	100	5010	12,000	6,992,669
Juvenile Administration	100	5030	130,393	1,409,112
Jail Health Care	100	7020	210,000	5,074,554
County Justice Court	100	8010	2,065,500	810,128
<i>Total General Fund</i>			<u>14,129,025</u>	<u>81,032,867</u>
Law Library	176	8510	385,488	1,345,815
District Patrol	182	4020	26,404,793	26,404,793
Sheriff's Contract Services	186	4060	1,232,856	1,232,856
Community Corrections	188	5510	19,339,377	21,719,425
Juvenile Grants	196	5040	618,003	702,226
Juvenile Conciliation	197	5020	575,195	742,622
Court Security	202	4040	500,000	1,334,300
Grants & Donations	224	4050	2,378,178	2,378,178
Jail Commissary	226	4030	207,500	688,098
State Juv Crime Prev Partners. Proj	228	5050	1,731,891	2,439,222
LOL Administration	234	1690	25,405,136	17,484,951
Sheriff's Administration (LOL)	234	4010	-	1,331,787
SO Law Enforce. (LOL)	234	4020	53,200	11,376,118
Sheriff's Office Jail (LOL)	234	4030	-	2,620,816
District Attorney (LOL)	234	4510	425,217	3,279,606
Juvenile (LOL)	234	5010	2,500	1,592,093
Community Corrections (LOL)	234	5515	-	4,580,973
Civil Forfeiture	238	4090	5,632	382,851
<i>Total Special Funds</i>			<u>79,264,966</u>	<u>101,636,730</u>
TOTAL PUBLIC SAFETY & JUSTICE			<u>\$ 93,393,991</u>	<u>182,669,597</u>

REVENUES & EXPENDITURES

by Fund and Org Unit

	<u>FUND</u>	<u>ORG UNIT</u>	<u>PROPOSED REVENUES</u>	<u>PROPOSED EXPENDITURES</u>
LAND USE & TRANSPORTATION:				
Planning	100	6010	\$ 2,526,366	3,964,076
Watermaster	100	9610	134,770	205,912
<i>Total General Fund</i>			<u>2,661,136</u>	<u>4,169,988</u>
Engineering Services	168	6030	2,523,850	8,045,392
Administration	168	6040	32,529,947	20,707,007
Capital Projects Management	168	6050	5,391,314	6,671,243
Operations & Maintenance	168	6060	2,368,000	25,059,379
Public Land Corners	170	6030	762,000	2,420,133
Current Planning	172	6020	2,492,330	6,105,115
Building Services	174	6020	9,441,595	26,615,089
Maintenance Improvement Districts	212	6075	37,455	284,312
County Surveyor	216	6030	780,645	1,820,343
<i>Total Special Funds</i>			<u>56,327,136</u>	<u>97,728,013</u>
TOTAL LAND USE & TRANSPORTATION			<u>58,988,272</u>	<u>101,898,001</u>
HOUSING, HEALTH & HUMAN SERVICES:				
Public Health	100	7030	11,222,067	15,602,194
Health & Human Services Admin.	100	7040	816,453	1,762,027
Animal Services	100	7090	1,712,550	2,715,054
Veteran Services Office	100	7510	257,625	1,076,493
<i>Total General Fund</i>			<u>14,008,695</u>	<u>21,155,768</u>
Community Development	164	9010	4,077,834	4,354,142
Children & Family Services Unit	166	7050	6,193,862	6,480,603
Human Services	192	7060	47,667,935	50,596,139
OPH Mental Health Org	193	7080	25,739	5,173,430
Human Services HB 2145	194	7070	96,297	1,718,427
Health Share of Oregon	195	7085	8,853,856	20,589,757
Aging Services	198	7520	4,204,152	4,546,783
Mental Health Crisis Services	199	7089	5,100,295	6,606,425
Tri-County Risk Reserve for HSO	207	7086	7,000,000	10,500,000
Emergency Medical Services	208	7010	577,285	1,807,434
Housing Services	218	6510	9,124,443	9,380,795
Home	220	9020	3,423,170	3,423,170
Air Quality	244	9030	834,793	1,224,173
<i>Total Special Funds</i>			<u>97,179,661</u>	<u>126,401,278</u>
TOTAL HOUSING, HEALTH & HUMAN SERVICES			<u>\$ 111,188,356</u>	<u>147,557,046</u>

REVENUES & EXPENDITURES

by Fund and Org Unit

	FUND	ORG UNIT	PROPOSED REVENUES	PROPOSED EXPENDITURES
CULTURE, EDUCATION & RECREATION:				
Parks	100	3560	\$ 1,030,300	1,198,815
Extension Services	100	9510	-	493,635
<i>Total General Fund</i>			<u>1,030,300</u>	<u>1,692,450</u>
Metzger Park LID	162	3560	106,828	141,930
Cooperative Library	184	9710	33,171,910	40,957,426
West Slope Library	185	9710	859,564	1,321,967
County Fairplex	200	9810	2,722,256	4,296,477
Tourism Dedicated Lodging	240	1655	3,699,352	5,064,636
<i>Total Special Funds</i>			<u>40,559,910</u>	<u>51,782,436</u>
TOTAL CULTURE ED & REC			<u>41,590,210</u>	<u>53,474,886</u>
NON-DEPARTMENTAL:				
Non-Departmental	100	1620	100,000	1,368,900
Contingency	100	1630	-	21,028,305
Community Network	100	1696	-	566,500
<i>Total General Fund</i>			<u>100,000</u>	<u>22,963,705</u>
TOTAL NON-DEPARTMENTAL			<u>100,000</u>	<u>22,963,705</u>
TOTAL OPERATING BUDGET			<u>\$ 316,728,529</u>	<u>569,036,727</u>

REVENUES & EXPENDITURES

by Fund and Org Unit

	<u>FUND</u>	<u>ORG UNIT</u>	<u>PROPOSED REVENUES</u>	<u>PROPOSED EXPENDITURES</u>
<u>CAPITAL BUDGET</u>				
FACILITIES & TECHNOLOGY:				
2016 FF&C Facilities Capital Projects	353	3580	\$ 329,182	24,507,048
Information Services Capital	354	3580	5,388,506	5,752,855
Facilities Park SDC	355	3580	25,190	102,773
General Capital Projects	356	3580	8,011,219	24,831,541
Parks & Open Spaces Opportunity	357	3580	2,719	274,593
Emergency Communications System	359	3580	581,002	79,945,368
<i>Total Special Funds</i>			<u>14,337,818</u>	<u>135,414,178</u>
TOTAL FACILITIES & TECHNOLOGY			<u>14,337,818</u>	<u>135,414,178</u>
TRANSPORTATION:				
Countywide Traffic Impact Fee	360	6065	20,781	2,098,841
MSTIP 3	362	6065	72,129,303	156,636,430
2016 FF&C MSTIP Capital Projects	363	6065	-	23,362,409
Road Capital Projects Fund	368	6065	8,679,992	16,547,056
OTIA Capital Projects	372	6065	-	-
Transportation Dev Tax	374	6065	8,439,028	52,341,798
North Bethany SDC	376	6065	1,822,417	4,064,165
Bonny Slope SDC	378	6065	772,500	772,500
<i>Total Special Funds</i>			<u>91,864,021</u>	<u>255,823,199</u>
TOTAL TRANSPORTATION			<u>91,864,021</u>	<u>255,823,199</u>
CULTURE, EDUCATION & RECREATION				
Events Center	380	9820	358,144	36,172,572
<i>Total Special Funds</i>			<u>358,144</u>	<u>36,172,572</u>
TOTAL CAPITAL BUDGET			<u>106,559,983</u>	<u>427,409,949</u>
<u>NON-OPERATING BUDGET</u>				
DEBT & OTHER FINANCING:				
General Obligation Bonds	304	3585	4,208,858	4,217,258
Series 2016 B FFCO Debt Service	305	3585	12,261,894	12,261,894
Miscellaneous Debt Service	306	3585	7,059,798	7,091,707
<i>Total Special Funds</i>			<u>23,530,550</u>	<u>23,570,859</u>
TOTAL DEBT & OTHER FINANCING			<u>\$ 23,530,550</u>	<u>23,570,859</u>

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REVENUES & EXPENDITURES

by Fund and Org Unit

	FUND	ORG UNIT	PROPOSED REVENUES	PROPOSED EXPENDITURES
RISK MANAGEMENT/INSURANCE:				
Liability/Casualty	504	3570	\$ 2,915,228	4,358,262
Life Insurance	506	3570	461,149	643,223
Workers Compensation	508	3570	1,967,724	4,075,177
Medical Insurance	510	3570	34,779,290	35,379,837
Unemployment Insurance	512	3570	71,631	1,009,511
PERS Employer Rate Stab	524	1615	25,000	6,650,878
<i>Total Special Funds</i>			40,220,022	52,116,888
TOTAL RISK MANAGEMENT/INSURANCE			40,220,022	52,116,888
REPLACEMENT/RESERVE:				
Revenue Stabilization	105	1660	-	11,615,588
Animal Svcs Gifts & Donation	154	7095	347,049	574,608
Building Equipment Replacement	232	3555	2,147,288	5,736,337
ITS Systems Replacement	242	3526	736,653	2,540,917
Fleet Replacement	502	3541	4,203,282	13,547,656
<i>Total Special Funds</i>			7,434,272	34,015,106
TOTAL REPLACEMENT/RESERVE			7,434,272	34,015,106
MISCELLANEOUS:				
General Fund Transfer	100	1670	191,196,428	77,754,894
<i>Total General Fund</i>			191,196,428	77,754,894
Video Lottery	156	1625	2,043,356	2,043,356
SIP and Gain Share	204	1640	28,458,846	30,485,216
Indirect Cost Recovery	222	3595	19,728,350	19,728,350
<i>Total Special Funds</i>			50,230,552	52,256,922
TOTAL MISCELLANEOUS			241,426,980	130,011,816
TOTAL NON-OPERATING			312,611,824	239,714,669
TOTAL BUDGET			\$ 735,900,336	1,236,161,345

APPROPRIATIONS BY FUND

FUND DESCRIPTION	FUND	PROPOSED EXPENDITURES	PROPOSED REVENUE	BEGINNING BALANCE	TOTAL RESOURCES
General Fund	100	\$ 263,111,854	228,963,955	34,147,899	263,111,854
Revenue Stabilization Fund	105	11,615,588	-	11,615,588	11,615,588
Animal Services Gifts and Donations Fund	154	574,608	347,049	227,559	574,608
Lottery Fund	156	2,043,356	2,043,356	-	2,043,356
Metzger Park LID	162	141,930	106,828	35,102	141,930
Community Development Block Grant	164	4,354,142	4,077,834	276,308	4,354,142
Children, Youth and Families	166	6,480,603	6,193,862	286,741	6,480,603
Road Fund	168	60,483,021	42,813,111	17,669,910	60,483,021
Surveyor - Public Land Corner	170	2,420,133	762,000	1,658,133	2,420,133
Current Planning	172	6,105,115	2,492,330	3,612,785	6,105,115
Building Services	174	26,615,089	9,441,595	17,173,494	26,615,089
Law Library Fund	176	1,345,815	385,488	960,327	1,345,815
District Patrol	182	26,404,793	26,404,793	-	26,404,793
Cooperative Library Services	184	40,957,426	33,171,910	7,785,516	40,957,426
West Slope Library Services	185	1,321,967	859,564	462,403	1,321,967
Sheriff's Office Contract Services	186	1,232,856	1,232,856	-	1,232,856
Community Correction Fund	188	21,719,425	19,339,377	2,380,048	21,719,425
Human Services	192	50,596,139	47,667,935	2,928,204	50,596,139
Human Services -Oregon Health Plan	193	5,173,430	25,739	5,147,691	5,173,430
Human Services HB 2145	194	1,718,427	96,297	1,622,130	1,718,427
Health Share of Oregon	195	20,589,757	8,853,856	11,735,901	20,589,757
Juvenile Grants	196	702,226	618,003	84,223	702,226
Conciliation Services	197	742,622	575,195	167,427	742,622
Agency On Aging	198	4,546,783	4,204,152	342,631	4,546,783
Mental Health Crisis Services	199	6,606,425	5,100,295	1,506,130	6,606,425
Fairplex	200	4,296,477	2,722,256	1,574,221	4,296,477
Court Security Fund	202	1,334,300	500,000	834,300	1,334,300
SIP and Gain Share Fund	204	30,485,216	28,458,846	2,026,370	30,485,216
Tri-County Risk Reserve for HSO	207	10,500,000	7,000,000	3,500,000	10,500,000
Emergency Medical Services	208	1,807,434	577,285	1,230,149	1,807,434
Maintenance Improvement Districts	212	284,312	37,455	246,857	284,312
Survey Fund	216	1,820,343	780,645	1,039,698	1,820,343
Department of Housing Services	218	9,380,795	9,124,443	256,352	9,380,795
Home	220	3,423,170	3,423,170	-	3,423,170
Indirect Cost Reimbursement	222	19,728,350	19,728,350	-	19,728,350
Grants and Donations	224	2,378,178	2,378,178	-	2,378,178
Jail Commissary	226	688,098	207,500	480,598	688,098
State High Risk Prevention Fund	228	2,439,222	1,731,891	707,331	2,439,222
Building Equipment Replacement Fund	232	5,736,337	2,147,288	3,589,049	5,736,337
Local Option Levy Fund	234	\$ 42,266,344	25,886,053	16,380,291	42,266,344

APPROPRIATIONS BY FUND

FUND DESCRIPTION	FUND	PROPOSED EXPENDITURES	PROPOSED REVENUE	BEGINNING BALANCE	TOTAL RESOURCES
Forfeitures	238	\$ 382,851	5,632	377,219	382,851
Tourism Dedicated Lodging Tax	240	5,064,636	3,699,352	1,365,284	5,064,636
ITS Systems Replacement Fund	242	2,540,917	736,653	1,804,264	2,540,917
Air Quality Fund	244	1,224,173	834,793	389,380	1,224,173
General Obligation Debt Service Fund (was Crim	304	4,217,258	4,208,858	8,400	4,217,258
Series 2016 B FFCO Debt Service Fund	305	12,261,894	12,261,894	-	12,261,894
Miscellaneous Debt Service Fund	306	7,091,707	7,059,798	31,909	7,091,707
2016 FF&C Facilities Capital Projects	353	24,507,048	329,182	24,177,866	24,507,048
ITS Capital Projects	354	5,752,855	5,388,506	364,349	5,752,855
Facilities Park SDC	355	102,773	25,190	77,583	102,773
Facilities Capital Projects	356	24,831,541	8,011,219	16,820,322	24,831,541
Parks and Open Spaces Opportunity Fund	357	274,593	2,719	271,874	274,593
Emergency Communications System	359	79,945,368	581,002	79,364,366	79,945,368
Countywide Traffic Impact Fee	360	2,098,841	20,781	2,078,060	2,098,841
MSTIP 3	362	156,636,430	72,129,303	84,507,127	156,636,430
2016 FF&C MSTIP Capital Projects	363	23,362,409	-	23,362,409	23,362,409
Road Capital Projects Fund	368	16,547,056	8,679,992	7,867,064	16,547,056
OTIA Capital Projects	372	-	-	-	-
TDT	374	52,341,798	8,439,028	43,902,770	52,341,798
North Bethany SDC	376	4,064,165	1,822,417	2,241,748	4,064,165
Bonny Slope West SDC	378	772,500	772,500	-	772,500
Event Center	380	36,172,572	358,144	35,814,428	36,172,572
Fleet Services	500	4,359,560	3,862,975	496,585	4,359,560
Fleet Replacement	502	13,547,656	4,203,282	9,344,374	13,547,656
Liability/Casualty Insurance	504	4,358,262	2,915,228	1,443,034	4,358,262
Life Insurance	506	643,223	461,149	182,074	643,223
Workers Compensation Insurance	508	4,075,177	1,967,724	2,107,453	4,075,177
Medical Insurance	510	35,379,837	34,779,290	600,547	35,379,837
Unemployment Insurance	512	1,009,511	71,631	937,880	1,009,511
Central Services (was Internal Support Services)	516	1,771,750	1,766,354	5,396	1,771,750
PERS Employer Rate Stabilization	524	6,650,878	25,000	6,625,878	6,650,878
TOTAL COUNTY BUDGET		1,236,161,345	735,900,336	500,261,009	1,236,161,345
SERVICE DISTRICTS:					
Enhanced Sheriff's Patrol District	210	40,014,151	25,382,256	14,631,895	40,014,151
Urban Road Maintenance Service District	214	16,230,031	4,807,925	11,422,106	16,230,031
North Bethany County Service District	215	756,855	354,221	402,634	756,855
Service District Lighting 1	434	\$ 2,865,079	1,837,986	1,027,093	2,865,079

REVENUES BY CATEGORY

	FUND	ORG UNIT	TAXES	INTER GOV'T	FINES	LICENSES & PERMITS	CHARGES FOR SERVICES	INTERFUND REVENUES	TRANSFERS	MISC	TOTALS
OPERATING BUDGET											
GENERAL GOVERNMENT:											
<i>DIRECT SERVICES</i>											
County Admin Office	100	1510	\$ -	-	-	-	38,118	30,000	290,179	-	358,297
County Counsel	100	2010	-	1,792	-	-	119	-	-	384	2,295
A&T - Elections	100	3010	-	-	-	-	535,054	-	-	49,500	584,554
Total General Fund			-	1,792	-	-	573,291	30,000	290,179	49,884	945,146
<i>SUPPORT SERVICES</i>											
Assessment & Taxation	100	3020	-	1,899,000	75,500	85,500	623,930	-	-	122,750	2,806,680
Community Engagement	100	3110	-	-	-	-	-	-	362,523	-	362,523
County Emergency Mgmt	100	3210	-	220,000	-	-	-	12,500	-	105,448	337,948
Support Svcs Admin & Risk	100	3510	-	-	-	-	-	10,000	-	45,750	55,750
Finance	100	3515	-	-	4,000	-	-	-	-	175,250	179,250
Information Systems	100	3525	-	-	-	-	-	785,100	129,264	-	914,364
Purchasing	100	3530	-	-	-	-	-	-	-	10,000	10,000
Facilities	100	3535	-	-	-	-	-	10,000	114,710	102,000	226,710
Total General Fund			-	2,119,000	79,500	85,500	623,930	817,600	606,497	561,198	4,893,225
Fleet Services	500	3540	-	-	-	-	3,860,275	-	-	2,700	3,862,975
Central Services	516	3545	-	-	-	-	1,593,485	-	-	172,869	1,766,354
Total Special Fund			-	-	-	-	5,453,760	-	-	175,569	5,629,329
TOTAL GENERAL GOVERNMENT			-	2,120,792	79,500	85,500	6,650,981	847,600	896,676	786,651	11,467,700
PUBLIC SAFETY & JUSTICE:											
Sheriff's Office Administration	100	4010	-	-	-	-	-	40,025	-	374,002	414,027
Law Enforcement Services	100	4020	-	149,672	-	662,000	3,021,199	40,000	-	157,300	4,030,171
County Jail	100	4030	-	365,000	-	-	37,000	3,703,675	-	95,200	4,200,875
District Attorney	100	4510	-	2,094,957	-	-	254,700	144,910	-	571,492	3,066,059
Juvenile	100	5010	-	12,000	-	-	-	-	-	-	12,000
Juvenile Administration	100	5030	-	-	-	-	-	130,393	-	-	130,393
Jail Health Care	100	7020	-	-	-	-	-	-	-	210,000	210,000
County Justice Court	100	8010	-	-	2,015,000	-	50,000	-	-	500	2,065,500
Total General Fund			-	2,621,629	2,015,000	662,000	3,362,899	4,059,003	-	1,408,494	14,129,025
Law Library	176	8510	-	-	-	-	375,885	-	-	9,603	385,488
District Patrol	182	4020	-	-	-	-	45,000	-	-	26,359,793	26,404,793
Sheriff's Contract Services	186	4060	-	-	-	-	672,856	60,000	-	500,000	1,232,856
Community Corrections	188	5510	-	15,702,949	-	-	887,500	100,000	2,606,428	42,500	19,339,377
Juvenile Grants	196	5040	-	610,003	-	-	-	-	-	8,000	618,003
Juvenile Conciliation	197	5020	-	528,395	-	36,300	4,000	-	-	6,500	575,195
Court Security	202	4040	-	-	500,000	-	-	-	-	-	500,000
Grants & Donations	224	4050	\$ -	2,002,624	-	-	-	-	-	375,554	2,378,178

REVENUES BY CATEGORY

	FUND	ORG UNIT	TAXES	INTER GOV'T	FINES	LICENSES & PERMITS	CHARGES FOR SERVICES	INTERFUND REVENUES	TRANSFERS	MISC	TOTALS
Jail Commissary	226	4030	\$ -	-	-	-	-	-	-	207,500	207,500
State Juv Crime Prev Partners	228	5050	-	1,723,391	-	-	-	-	-	8,500	1,731,891
LOL Administration	234	1690	25,265,810	-	-	-	-	-	-	139,326	25,405,136
SO Law Enforce. (LOL)	234	4020	-	-	-	-	49,700	-	-	3,500	53,200
District Attorney (LOL)	234	4510	-	425,217	-	-	-	-	-	-	425,217
Juvenile (LOL)	234	5010	-	-	-	-	-	-	-	2,500	2,500
Civil Forfeiture	238	4090	-	-	-	-	-	-	-	5,632	5,632
Total Special Fund			<u>25,265,810</u>	<u>20,992,579</u>	<u>500,000</u>	<u>36,300</u>	<u>2,034,941</u>	<u>160,000</u>	<u>2,606,428</u>	<u>27,668,908</u>	<u>79,264,966</u>
TOTAL PUBLIC SAFETY & JUSTICE			<u>25,265,810</u>	<u>23,614,208</u>	<u>2,515,000</u>	<u>698,300</u>	<u>5,397,840</u>	<u>4,219,003</u>	<u>2,606,428</u>	<u>29,077,402</u>	<u>93,393,991</u>
LAND USE & TRANSPORTATION:											
Planning	100	6010	-	151,660	-	-	140,800	1,381,173	852,733	-	2,526,366
Watermaster	100	9610	-	124,578	-	-	10,192	-	-	-	134,770
Total General Fund			<u>-</u>	<u>276,238</u>	<u>-</u>	<u>-</u>	<u>150,992</u>	<u>1,381,173</u>	<u>852,733</u>	<u>-</u>	<u>2,661,136</u>
Engineering Services	168	6030	-	180,000	-	7,000	662,000	1,632,900	-	41,950	2,523,850
Administration	168	6040	890,000	30,195,000	-	-	156,000	-	1,026,447	262,500	32,529,947
Capital Projects Management	168	6050	-	-	-	-	1,500	5,389,814	-	-	5,391,314
Operations & Maintenance	168	6060	-	1,350,000	-	200,000	1,500	697,000	-	119,500	2,368,000
Public Land Corners	170	6030	-	-	-	-	520,000	225,500	-	16,500	762,000
Development Services	172	6020	-	100,000	-	-	1,977,000	25,000	354,200	36,130	2,492,330
Building Services	174	6020	-	120,000	-	5,115,000	3,831,250	203,625	-	171,720	9,441,595
Maintenance Imp Districts	212	6075	-	-	-	-	-	-	-	37,455	37,455
County Surveyor	216	6030	-	-	-	-	669,700	20,000	72,945	18,000	780,645
Total Special Fund			<u>890,000</u>	<u>31,945,000</u>	<u>-</u>	<u>5,322,000</u>	<u>7,818,950</u>	<u>8,193,839</u>	<u>1,453,592</u>	<u>703,755</u>	<u>56,327,136</u>
Total LAND USE & TRANSPORTATION			<u>890,000</u>	<u>32,221,238</u>	<u>-</u>	<u>5,322,000</u>	<u>7,969,942</u>	<u>9,575,012</u>	<u>2,306,325</u>	<u>703,755</u>	<u>58,988,272</u>
HOUSING, HEALTH & HUMAN SERVICES:											
Public Health	100	7030	-	5,946,372	-	3,339,893	1,697,290	40,392	90,207	107,913	11,222,067
Administration	100	7040	-	-	-	-	-	816,453	-	-	816,453
Animal Services	100	7090	-	-	50,000	1,143,350	179,200	-	-	340,000	1,712,550
Veterans' Service Office	100	7510	-	257,625	-	-	-	-	-	-	257,625
Total General Fund			<u>-</u>	<u>6,203,997</u>	<u>50,000</u>	<u>4,483,243</u>	<u>1,876,490</u>	<u>856,845</u>	<u>90,207</u>	<u>447,913</u>	<u>14,008,695</u>
Community Development	164	9010	-	4,005,759	-	-	-	-	10,000	62,075	4,077,834
Children & Family Services	166	7050	-	5,436,532	-	-	100,000	114,377	541,435	1,518	6,193,862
Human Services	192	7060	-	45,637,924	-	-	9,000	224,484	1,711,004	85,523	47,667,935
OPH Mental Health Org	193	7080	-	-	-	-	-	-	-	25,739	25,739
House Bill 2145 - Mental Health	194	7080	-	-	-	-	-	-	96,297	-	96,297
Health Share of Oregon	195	7085	-	-	-	-	8,803,856	-	-	50,000	8,853,856
Aging Services	198	7520	-	3,863,374	-	-	-	-	328,899	11,879	4,204,152
Mental Health Crisis Services	199	7089	-	-	-	-	-	-	5,092,764	7,531	5,100,295
Tri-County Risk Reserve for HSI	207	7086	-	-	-	-	-	-	7,000,000	-	7,000,000
Emergency Medical Services	208	7010	-	-	-	529,585	3,200	1,500	-	43,000	577,285
Housing Services	218	6510	\$ -	3,464,714	-	-	-	-	1,073,141	4,586,588	9,124,443

REVENUES BY CATEGORY

	FUND	ORG UNIT	TAXES	INTER GOV'T	FINES	LICENSES & PERMITS	CHARGES FOR SERVICES	INTERFUND REVENUES	TRANSFERS	MISC	TOTALS
Home	220	9020	\$ -	3,423,170	-	-	-	-	-	-	3,423,170
Air Quality	244	9030	-	75,000	-	-	-	-	259,793	500,000	834,793
Total Special Fund			-	65,906,473	-	529,585	8,916,056	340,361	16,113,333	5,373,853	97,179,661
TOTAL HOUSING, HEALTH & HUMAN SVCS			-	72,110,470	50,000	5,012,828	10,792,546	1,197,206	16,203,540	5,821,766	111,188,356
CULTURE, EDUCATION & RECREATION:											
Parks	100	3560	-	422,000	-	-	600,000	-	-	8,300	1,030,300
Extension Services	100	9510	-	-	-	-	-	-	-	-	-
Total General Fund			-	422,000	-	-	600,000	-	-	8,300	1,030,300
Metzger Park LID	162	3560	-	-	-	-	-	-	-	106,828	106,828
Cooperative Library	184	9710	13,139,610	42,018	-	-	6,720	-	19,782,443	201,119	33,171,910
West Slope Library	185	9710	-	2,793	-	-	-	-	833,071	23,700	859,564
County Fairplex	200	9810	1,642,456	50,000	-	-	548,800	-	-	481,000	2,722,256
Tourism Dedicated Lodging	240	1655	3,685,699	-	-	-	-	-	-	13,653	3,699,352
Total Special Funds			18,467,765	94,811	-	-	555,520	-	20,615,514	826,300	40,559,910
TOTAL CULTURE, EDUCATION & RECREATION			18,467,765	516,811	-	-	1,155,520	-	20,615,514	834,600	41,590,210
NON-DEPARTMENTAL:											
Non-Departmental	100	1620	-	-	-	-	100,000	-	-	-	100,000
Total General Fund			-	-	-	-	100,000	-	-	-	100,000
TOTAL NON-DEPARTMENTAL			-	-	-	-	100,000	-	-	-	100,000
TOTAL OPERATING BUDGET			44,623,575	130,583,519	2,644,500	11,118,628	32,066,829	15,838,821	42,628,483	37,224,174	316,728,529
CAPITAL BUDGET											
FACILITIES & TECHNOLOGY:											
2016 FF&C Facilities Capital	353	3580	-	-	-	-	-	-	-	329,182	329,182
Information Services Capital	354	3580	-	-	-	-	-	1,948,043	3,440,463	-	5,388,506
Facilities Park SDC	355	3580	-	-	-	-	24,570	-	-	620	25,190
General Capital Projects	356	3580	-	123,918	-	-	-	5,746,484	2,140,817	-	8,011,219
Parks & Open Spaces	357	3580	-	-	-	-	-	-	-	2,719	2,719
Emergency Comm System	359	3580	-	-	-	-	-	-	-	581,002	581,002
Total Special Funds			-	123,918	-	-	24,570	7,694,527	5,581,280	913,523	14,337,818
TOTAL FACILITIES & TECHNOLOGY			-	123,918	-	-	24,570	7,694,527	5,581,280	913,523	14,337,818
TRANSPORTATION:											
Countywide Traffic Impact Fee	360	6065	-	-	-	-	-	-	-	20,781	20,781
MSTIP 3	362	6065	-	8,058,000	-	-	-	-	62,811,432	1,259,871	72,129,303
2016 FF&C MSTIP Capital	363	6065	\$ -	-	-	-	-	-	-	-	-

REVENUES BY CATEGORY

	FUND	ORG UNIT	TAXES	INTER GOV'T	FINES	LICENSES & PERMITS	CHARGES FOR SERVICES	INTERFUND REVENUES	TRANSFERS	MISC	TOTALS
Road Capital Projects Fund	368	6065	\$ -	286,500	-	-	-	-	8,312,321	81,171	8,679,992
OTIA Capital Projects	372	6065	-	-	-	-	-	-	-	-	-
Transportation Dev Tax	374	6065	-	-	-	-	8,000,000	-	-	439,028	8,439,028
North Bethany SDC	376	6065	-	-	-	-	1,800,000	-	-	22,417	1,822,417
Bonny Slope SDC	378	6065	-	-	-	-	772,500	-	-	-	772,500
<i>Total Special Funds</i>			-	8,344,500	-	-	10,572,500	-	71,123,753	1,823,268	91,864,021
TOTAL TRANSPORTATION			-	8,344,500	-	-	10,572,500	-	71,123,753	1,823,268	91,864,021
CULTURE, EDUCATION & RECREATION											
Events Center	380	9820	-	-	-	-	-	-	-	358,144	358,144
<i>Total Special Funds</i>			-	-	-	-	-	-	-	358,144	358,144
TOTAL CAPITAL BUDGET			-	8,468,418	-	-	10,597,070	7,694,527	76,705,033	3,094,935	106,559,983
NON-OPERATING BUDGET											
DEBT & OTHER FINANCING:											
General Obligation Bonds	304	3585	4,205,858	-	-	-	-	-	-	3,000	4,208,858
Series 2016 B FFCO Debt Servi	305	3585	935,907	-	-	-	-	-	11,325,987	-	12,261,894
Miscellaneous Debt Service	306	3585	-	-	-	-	-	-	7,059,798	-	7,059,798
<i>Total Special Funds</i>			5,141,765	-	-	-	-	-	18,385,785	3,000	23,530,550
TOTAL DEBT & OTHER FINANCING			5,141,765	-	-	-	-	-	18,385,785	3,000	23,530,550
RISK MANAGEMENT/INSURANCE:											
Liability/Casualty	504	3570	-	-	-	-	2,827,032	-	-	88,196	2,915,228
Life Insurance	506	3570	-	-	-	-	-	-	-	461,149	461,149
Workers Compensation	508	3570	-	-	-	-	1,886,224	-	-	81,500	1,967,724
Medical Insurance	510	3570	-	-	-	-	34,429,527	-	-	349,763	34,779,290
Unemployment Insurance	512	3570	-	-	-	-	62,252	-	-	9,379	71,631
PERS Employer Rate Stab	524	1615	-	-	-	-	-	-	-	25,000	25,000
<i>Total Special Funds</i>			-	-	-	-	39,205,035	-	-	1,014,987	40,220,022
TOTAL RISK MANAGEMENT/INSURANCE			-	-	-	-	39,205,035	-	-	1,014,987	40,220,022
REPLACEMENT/RESERVE:											
Animal Svcs Gifts & Donatio	154	7095	-	343,049	-	-	-	-	-	4,000	347,049
Building Equip Replacement	232	3555	-	-	-	-	-	-	2,111,398	35,890	2,147,288
ITS Systems Replacement	242	3526	-	-	-	-	-	-	718,610	18,043	736,653
Fleet Replacement	502	3541	-	-	-	-	3,950,910	-	-	252,372	4,203,282
<i>Total Special Funds</i>			-	343,049	-	-	3,950,910	-	2,830,008	310,305	7,434,272
TOTAL REPLACEMENT/RESERVE			\$ -	343,049	-	-	3,950,910	-	2,830,008	310,305	7,434,272

REVENUES BY CATEGORY

	FUND	ORG UNIT	TAXES	INTER GOV'T	FINES	LICENSES & PERMITS	CHARGES FOR SERVICES	INTERFUND REVENUES	TRANSFERS	MISC	TOTALS
MISCELLANEOUS:											
General Fund Transfer	100	1670	\$ 144,785,672	4,906,889	827,570	2,528,569	3,553,160	-	32,421,530	2,173,038	191,196,428
<i>Total General Fund</i>			<u>144,785,672</u>	<u>4,906,889</u>	<u>827,570</u>	<u>2,528,569</u>	<u>3,553,160</u>	<u>-</u>	<u>32,421,530</u>	<u>2,173,038</u>	<u>191,196,428</u>
Lottery	156	1625	-	2,043,356	-	-	-	-	-	-	2,043,356
SIP and Gain Share	204	1640	-	9,746,353	-	-	18,692,429	-	-	20,064	28,458,846
Indirect Cost Recovery	222	3595	-	74,127	-	-	-	19,654,223	-	-	19,728,350
<i>Total Special Funds</i>			<u>-</u>	<u>11,863,836</u>	<u>-</u>	<u>-</u>	<u>18,692,429</u>	<u>19,654,223</u>	<u>-</u>	<u>20,064</u>	<u>50,230,552</u>
TOTAL MISCELLANEOUS			<u>144,785,672</u>	<u>16,770,725</u>	<u>827,570</u>	<u>2,528,569</u>	<u>22,245,589</u>	<u>19,654,223</u>	<u>32,421,530</u>	<u>2,193,102</u>	<u>241,426,980</u>
TOTAL NON-OPERATING			<u>149,927,437</u>	<u>17,113,774</u>	<u>827,570</u>	<u>2,528,569</u>	<u>65,401,534</u>	<u>19,654,223</u>	<u>53,637,323</u>	<u>3,521,394</u>	<u>312,611,824</u>
TOTAL BUDGET			<u>194,551,012</u>	<u>156,165,711</u>	<u>3,472,070</u>	<u>13,647,197</u>	<u>108,065,433</u>	<u>43,187,571</u>	<u>172,970,839</u>	<u>43,840,503</u>	<u>735,900,336</u>
Enhanced Sheriff's Patrol Dist.	210	1680	25,169,714	77,119	-	-	17,728	-	-	117,695	25,382,256
Urban Road Maintenance Dist.	214	6080	4,678,276	-	-	-	18,000	-	-	111,649	4,807,925
North Bethany County Service District for Roads	215	6085	350,000	-	-	-	-	-	221	4,000	354,221
Service District for Lighting No.1	434	6090	\$ -	-	-	-	-	-	-	1,837,986	1,837,986

EXPENDITURES BY CATEGORY

	<u>FUND</u>	<u>ORG UNIT</u>	<u>PERSONNEL SERVICES</u>	<u>MATERIALS & SERVICES</u>	<u>CAPITAL OUTLAY</u>	<u>CONTINGENCY</u>	<u>TRANSFERS</u>	<u>TOTALS</u>
OPERATING BUDGET								
GENERAL GOVERNMENT:								
<i><u>DIRECT SERVICES</u></i>								
Board of Commissioners	100	1010	\$ 462,126	29,607	-	-	-	491,733
County Administrative Office	100	1510	2,213,640	61,567	-	-	-	2,275,207
County Counsel	100	2010	2,380,548	123,028	-	-	-	2,503,576
County Auditor	100	2510	408,844	87,130	-	-	-	495,974
A&T - Elections	100	3010	980,292	1,272,399	-	-	-	2,252,691
<i>Total General Fund</i>			6,445,450	1,573,731	-	-	-	8,019,181
<i><u>SUPPORT SERVICES</u></i>								
Assessment & Taxation	100	3020	10,113,337	648,907	109,250	-	-	10,871,494
Community Engagement	100	3110	510,339	171,067	-	-	-	681,406
County Emergency Management	100	3210	706,637	207,145	-	-	-	913,782
Support Services Admin & Risk	100	3510	968,337	75,066	-	-	-	1,043,403
Finance	100	3515	2,044,340	542,512	-	-	-	2,586,852
Human Resources	100	3520	2,497,389	369,806	-	-	-	2,867,195
Information Systems	100	3525	10,513,505	5,327,559	15,500	-	-	15,856,564
Purchasing	100	3530	431,842	20,857	-	-	-	452,699
Facilities	100	3535	5,053,094	5,813,797	182,715	-	-	11,049,606
<i>Total General Fund</i>			32,838,820	13,176,716	307,465	-	-	46,323,001
Fleet Services	500	3540	1,766,143	2,308,530	-	284,887	-	4,359,560
Central Services	516	3545	543,965	1,120,054	65,000	42,731	-	1,771,750
<i>Total Special Fund</i>			2,310,108	3,428,584	65,000	327,618	-	6,131,310
TOTAL GENERAL GOVERNMENT			\$ 41,594,378	18,179,031	372,465	327,618	-	60,473,492

EXPENDITURES BY CATEGORY

	<u>FUND</u>	<u>ORG UNIT</u>	<u>PERSONNEL SERVICES</u>	<u>MATERIALS & SERVICES</u>	<u>CAPITAL OUTLAY</u>	<u>CONTINGENCY</u>	<u>TRANSFERS</u>	<u>TOTALS</u>
PUBLIC SAFETY & JUSTICE:								
Sheriff's Office Administration	100	4010	\$ 4,473,385	769,671	14,600	-	-	5,257,656
Law Enforcement Services	100	4020	19,419,639	3,165,962	56,100	-	-	22,641,701
County Jail	100	4030	23,346,913	3,035,455	216,500	-	-	26,598,868
District Attorney	100	4510	11,206,042	1,042,137	-	-	-	12,248,179
Juvenile	100	5010	4,370,845	2,621,824	-	-	-	6,992,669
Juvenile Administration	100	5030	1,387,412	21,700	-	-	-	1,409,112
Jail Health Care	100	7020	9,348	5,065,206	-	-	-	5,074,554
County Justice Court	100	8010	754,708	55,420	-	-	-	810,128
<i>Total General Fund</i>			<u>64,968,292</u>	<u>15,777,375</u>	<u>287,200</u>	<u>-</u>	<u>-</u>	<u>81,032,867</u>
Law Library	176	8510	302,460	165,022	-	860,886	17,447	1,345,815
District Patrol	182	4020	19,020,318	7,087,475	297,000	-	-	26,404,793
Sheriff's Contract Services	186	4060	1,007,551	225,305	-	-	-	1,232,856
Community Corrections	188	5510	11,282,374	9,732,196	33,700	671,155	-	21,719,425
Juvenile Grants	196	5040	398,980	303,246	-	-	-	702,226
Juvenile Conciliation	197	5020	532,230	210,392	-	-	-	742,622
Court Security	202	4040	-	622,602	65,000	646,698	-	1,334,300
Grants & Donations	224	4050	377,624	2,000,554	-	-	-	2,378,178
Jail Commissary	226	4030	111,272	45,495	-	531,331	-	688,098
State Juv Crime Prev Partners. Proj	228	5050	1,092,064	1,347,158	-	-	-	2,439,222
LOL Administration	234	1690	-	1,247,002	-	16,237,949	-	17,484,951
Sheriff's Administration (LOL)	234	4010	985,282	346,505	-	-	-	1,331,787
SO Law Enforce. (LOL)	234	4020	8,083,557	3,237,561	55,000	-	-	11,376,118
Sheriff's Office Jail (LOL)	234	4030	1,858,361	742,455	20,000	-	-	2,620,816
District Attorney (LOL)	234	4510	2,900,710	378,896	-	-	-	3,279,606
Juvenile (LOL)	234	5010	1,055,874	536,219	-	-	-	1,592,093
Community Corrections (LOL)	234	5515	3,458,860	1,122,113	-	-	-	4,580,973
Civil Forfeiture	238	4090	80,000	171,175	-	131,676	-	382,851
<i>Total Special Fund</i>			<u>52,547,517</u>	<u>29,521,371</u>	<u>470,700</u>	<u>19,079,695</u>	<u>17,447</u>	<u>101,636,730</u>
TOTAL PUBLIC SAFETY & JUSTICE			<u>\$ 117,515,809</u>	<u>45,298,746</u>	<u>757,900</u>	<u>19,079,695</u>	<u>17,447</u>	<u>182,669,597</u>

EXPENDITURES BY CATEGORY

	<u>FUND</u>	<u>ORG UNIT</u>	<u>PERSONNEL SERVICES</u>	<u>MATERIALS & SERVICES</u>	<u>CAPITAL OUTLAY</u>	<u>CONTINGENCY</u>	<u>TRANSFERS</u>	<u>TOTALS</u>
LAND USE & TRANSPORTATION:								
Planning	100	6010	\$ 3,273,389	690,687	-	-	-	3,964,076
Watermaster	100	9610	185,800	20,112	-	-	-	205,912
<i>Total General Fund</i>			<u>3,459,189</u>	<u>710,799</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>4,169,988</u>
Engineering Services	168	6030	5,691,585	2,295,607	58,200	-	-	8,045,392
Administration	168	6040	2,356,747	2,312,602	-	11,939,129	4,098,529	20,707,007
Capital Projects Management	168	6050	5,567,124	1,042,119	62,000	-	-	6,671,243
Operations & Maintenance	168	6060	10,287,978	14,336,701	434,700	-	-	25,059,379
Public Land Corners	170	6030	571,776	321,229	-	1,498,628	28,500	2,420,133
Current Planning	172	6020	2,558,773	889,565	-	2,528,138	128,639	6,105,115
Building Services	174	6020	7,806,346	3,697,801	121,500	14,620,400	369,042	26,615,089
Maintenance Improvement Districts	212	6075	-	101,813	-	182,219	280	284,312
County Surveyor	216	6030	546,720	327,721	-	917,081	28,821	1,820,343
<i>Total Special Fund</i>			<u>35,387,049</u>	<u>25,325,158</u>	<u>676,400</u>	<u>31,685,595</u>	<u>4,653,811</u>	<u>97,728,013</u>
TOTAL LAND USE & TRANSPORTATION			<u>38,846,238</u>	<u>26,035,957</u>	<u>676,400</u>	<u>31,685,595</u>	<u>4,653,811</u>	<u>101,898,001</u>
HOUSING, HEALTH & HUMAN SERVICES:								
Public Health	100	7030	12,088,538	3,483,056	30,600	-	-	15,602,194
Health & Human Services Admin.	100	7040	1,709,903	52,124	-	-	-	1,762,027
Animal Services	100	7090	2,167,267	547,787	-	-	-	2,715,054
Veterans' Service Office	100	7510	988,008	88,485	-	-	-	1,076,493
<i>Total General Fund</i>			<u>16,953,716</u>	<u>4,171,452</u>	<u>30,600</u>	<u>-</u>	<u>-</u>	<u>21,155,768</u>
Community Development	164	9010	528,910	3,825,232	-	-	-	4,354,142
Children & Family Services Unit	166	7050	660,502	5,504,607	-	315,494	-	6,480,603
Human Services	192	7060	8,685,800	35,581,875	49,600	2,268,428	4,010,436	50,596,139
OPH Mental Health Org	193	7080	-	-	-	5,173,430	-	5,173,430
Human Services HB 2145	194	7070	-	-	-	1,718,427	-	1,718,427
Health Share of Oregon	195	7085	2,935,923	6,179,697	-	3,237,077	8,237,060	20,589,757
Aging Services	198	7520	1,579,076	2,640,544	-	327,163	-	4,546,783
Mental Health Crisis Services	199	7089	-	6,606,425	-	-	-	6,606,425
Tri-County Risk Reserve for HSO	207	7086	\$ -	-	-	10,500,000	-	10,500,000

EXPENDITURES BY CATEGORY

	<u>FUND</u>	<u>ORG UNIT</u>	<u>PERSONNEL SERVICES</u>	<u>MATERIALS & SERVICES</u>	<u>CAPITAL OUTLAY</u>	<u>CONTINGENCY</u>	<u>TRANSFERS</u>	<u>TOTALS</u>
Emergency Medical Services	208	7010	\$ 330,536	488,947	-	987,951	-	1,807,434
Housing Services	218	6510	3,890,676	4,913,489	-	213,711	362,919	9,380,795
Home	220	9020	137,011	3,286,159	-	-	-	3,423,170
Air Quality	244	9030	128,934	1,095,239	-	-	-	1,224,173
<i>Total Special Fund</i>			<u>18,877,368</u>	<u>70,122,214</u>	<u>49,600</u>	<u>24,741,681</u>	<u>12,610,415</u>	<u>126,401,278</u>
TOTAL HOUSING, HEALTH & HUMAN SERVICES			<u>35,831,084</u>	<u>74,293,666</u>	<u>80,200</u>	<u>24,741,681</u>	<u>12,610,415</u>	<u>147,557,046</u>
CULTURE, EDUCATION & RECREATION:								
Parks	100	3560	759,653	422,562	16,600	-	-	1,198,815
Extension Services	100	9510	-	493,635	-	-	-	493,635
<i>Total General Fund</i>			<u>759,653</u>	<u>916,197</u>	<u>16,600</u>	<u>-</u>	<u>-</u>	<u>1,692,450</u>
Metzger Park LID	162	3560	48,088	59,170	-	34,672	-	141,930
Cooperative Library	184	9710	3,596,318	28,237,902	453,000	7,837,135	833,071	40,957,426
West Slope Library	185	9710	727,946	251,026	-	342,995	-	1,321,967
County Fairplex	200	9810	910,802	1,377,037	130,000	1,878,638	-	4,296,477
Tourism Dedicated Lodging	240	1655	-	5,064,636	-	-	-	5,064,636
<i>Total Special Funds</i>			<u>5,283,154</u>	<u>34,989,771</u>	<u>583,000</u>	<u>10,093,440</u>	<u>833,071</u>	<u>51,782,436</u>
TOTAL CULTURE, EDUCATION & RECREATION			<u>6,042,807</u>	<u>35,905,968</u>	<u>599,600</u>	<u>10,093,440</u>	<u>833,071</u>	<u>53,474,886</u>
NON-DEPARTMENTAL:								
Non-Departmental	100	1620	-	1,368,900	-	-	-	1,368,900
Contingency	100	1630	-	-	-	21,028,305	-	21,028,305
Community Network	100	1696	-	566,500	-	-	-	566,500
<i>Total General Fund</i>			<u>-</u>	<u>1,935,400</u>	<u>-</u>	<u>21,028,305</u>	<u>-</u>	<u>22,963,705</u>
TOTAL NON-DEPARTMENTAL			<u>-</u>	<u>1,935,400</u>	<u>-</u>	<u>21,028,305</u>	<u>-</u>	<u>22,963,705</u>
TOTAL OPERATING BUDGET			\$ <u>239,830,316</u>	<u>201,648,768</u>	<u>2,486,565</u>	<u>106,956,334</u>	<u>18,114,744</u>	<u>569,036,727</u>

EXPENDITURES BY CATEGORY

	<u>FUND</u>	<u>ORG UNIT</u>	<u>PERSONNEL SERVICES</u>	<u>MATERIALS & SERVICES</u>	<u>CAPITAL OUTLAY</u>	<u>CONTINGENCY</u>	<u>TRANSFERS</u>	<u>TOTALS</u>
<u>CAPITAL BUDGET</u>								
FACILITIES & TECHNOLOGY:								
2016 FF&C Facilities Capital	353	3580	\$ -	-	24,507,048	-	-	24,507,048
Information Services Capital	354	3580	-	46,712	5,706,143	-	-	5,752,855
Facilities Park SDC	355	3580	-	102,773	-	-	-	102,773
General Capital Projects	356	3580	-	-	24,831,541	-	-	24,831,541
Parks and Open Spaces Opportunity	357	3580	-	-	274,593	-	-	274,593
Emergency Communications System	359	3580	-	13,275,526	49,529,151	17,140,691	-	79,945,368
<i>Total Special Funds</i>			-	13,425,011	104,848,476	17,140,691	-	135,414,178
TOTAL FACILITIES & TECHNOLOGY			-	13,425,011	104,848,476	17,140,691	-	135,414,178
<u>CAPITAL BUDGET CONT'D</u>								
TRANSPORTATION:								
Countywide Traffic Impact Fee	360	6065	-	2,097,865	-	-	976	2,098,841
MSTIP 3	362	6065	-	148,487,644	7,719,937	-	428,849	156,636,430
2016 FF&C MSTIP Capital	363	6065	-	-	-	-	23,362,409	23,362,409
Road Capital Projects Fund	368	6065	-	16,481,574	-	-	65,482	16,547,056
OTIA Capital Projects	372	6065	-	-	-	-	-	-
Transportation Dev Tax	374	6065	-	45,492,540	-	-	6,849,258	52,341,798
North Bethany SDC	376	6065	-	4,064,143	-	-	22	4,064,165
Bonny Slope SDC	378	6065	-	772,500	-	-	-	772,500
<i>Total Special Funds</i>			-	217,396,266	7,719,937	-	30,706,996	255,823,199
TOTAL TRANSPORTATION			-	217,396,266	7,719,937	-	30,706,996	255,823,199
CULTURE, EDUCATION & RECREATION:								
Event Center	380	9820	-	6,000,000	30,172,572	-	-	36,172,572
<i>Total Special Funds</i>			-	6,000,000	30,172,572	-	-	36,172,572
TOTAL CAPITAL BUDGET			\$ -	236,821,277	142,740,985	17,140,691	30,706,996	427,409,949

EXPENDITURES BY CATEGORY

	<u>FUND</u>	<u>ORG UNIT</u>	<u>PERSONNEL SERVICES</u>	<u>MATERIALS & SERVICES</u>	<u>CAPITAL OUTLAY</u>	<u>CONTINGENCY</u>	<u>TRANSFERS</u>	<u>TOTALS</u>
<u>NON-OPERATING BUDGET</u>								
DEBT & OTHER FINANCING:								
General Obligation Bonds	304	3585	\$ -	4,217,258	-	-	-	4,217,258
Series 2016 B FFCO Debt Service	305	3585	-	12,261,894	-	-	-	12,261,894
Miscellaneous Debt Service	306	3585	-	7,091,707	-	-	-	7,091,707
<i>Total Special Funds</i>			-	23,570,859	-	-	-	23,570,859
TOTAL DEBT & OTHER FINANCING			-	23,570,859	-	-	-	23,570,859
RISK MANAGEMENT/INSURANCE:								
Liability/Casualty	504	3570	-	4,358,262	-	-	-	4,358,262
Life Insurance	506	3570	-	464,024	-	179,199	-	643,223
Workers Compensation	508	3570	-	2,008,831	-	2,066,346	-	4,075,177
Medical Insurance	510	3570	-	35,379,837	-	-	-	35,379,837
Unemployment Insurance	512	3570	-	259,280	-	750,231	-	1,009,511
PERS Employer Rate Stab	524	1615	-	6,650,878	-	-	-	6,650,878
<i>Total Special Funds</i>			-	49,121,112	-	2,995,776	-	52,116,888
TOTAL RISK MANAGEMENT/INSURANCE			-	49,121,112	-	2,995,776	-	52,116,888
<u>NON-OPERATING BUDGET CONT'D</u>								
REPLACEMENT/RESERVE:								
Revenue Stabilization	105	1660	-	-	-	11,615,588	-	11,615,588
Animal Svcs Gifts & Donatio	154	7095	-	443,049	-	131,559	-	574,608
Building Equipment Replacement	232	3555	-	-	2,400,000	3,336,337	-	5,736,337
ITS Systems Replacement	242	3526	-	-	-	1,510,941	1,029,976	2,540,917
Fleet Replacement	502	3541	-	584,940	2,767,990	10,194,726	-	13,547,656
<i>Total Special Funds</i>			\$ -	1,027,989	5,167,990	26,789,151	1,029,976	34,015,106

EXPENDITURES BY CATEGORY

	<u>FUND</u>	<u>ORG UNIT</u>	<u>PERSONNEL SERVICES</u>	<u>MATERIALS & SERVICES</u>	<u>CAPITAL OUTLAY</u>	<u>CONTINGENCY</u>	<u>TRANSFERS</u>	<u>TOTALS</u>
TOTAL REPLACEMENT/RESERVE			\$ -	1,027,989	5,167,990	26,789,151	1,029,976	34,015,106
MISCELLANEOUS:								
General Fund Transfer	100	1670	-	-	-	-	77,754,894	77,754,894
<i>Total General Fund</i>			-	-	-	-	77,754,894	77,754,894
Lottery	156	1625	-	318,721	-	-	1,724,635	2,043,356
SIP and Gain Share	204	1640	-	-	3,505,855	-	26,979,361	30,485,216
Indirect Cost Recovery	222	3595	-	2,797,032	-	-	16,931,318	19,728,350
<i>Total Special Funds</i>			-	3,115,753	3,505,855	-	45,635,314	52,256,922
TOTAL MISCELLANEOUS			-	3,115,753	3,505,855	-	123,390,208	130,011,816
TOTAL NON-OPERATING			-	76,835,713	8,673,845	29,784,927	124,420,184	239,714,669
TOTAL COUNTY BUDGET			239,830,316	515,305,758	153,901,395	153,881,952	173,241,924	1,236,161,345
Enhanced Sheriff's Patrol District	210	1680	-	26,364,443	-	10,916,224	2,733,484	40,014,151
Urban Road Maintenance District	214	6080	-	7,243,344	-	8,965,161	21,526	16,230,031
North Bethany County Service District for Roads	215	6085	-	53,781	-	703,074	-	756,855
Service District for Lighting No.1	434	6090	\$ -	2,066,554	-	792,002	6,523	2,865,079

Five-year Actual Expenditures by Program

FUND	DESCRIPTION	PROGRAM	DESCRIPTION	2011-12	2012-13	2013-14	2014-15	2015-16
100	General Fund	101005	Legislation and Policy	\$ 419,815	413,125	415,998	437,165	450,551
100	General Fund	151005	County Administration	1,244,346	1,224,466	1,253,382	1,409,226	1,456,778
100	General Fund	151015	Intergovernmental Relations and Communications	422,327	610,568	618,209	616,648	644,194
100	General Fund	201005	Legal Services	1,712,823	1,792,093	1,801,737	1,804,889	1,968,232
100	General Fund	251005	Internal Audit	178,566	255,406	348,607	326,585	377,050
100	General Fund	301005	Election Services	1,596,944	1,561,927	1,325,482	1,662,041	1,576,666
100	General Fund	302005	Tax Collection	801,780	817,740	814,150	850,957	862,200
100	General Fund	302010	Appraisal	3,503,437	3,596,331	3,790,938	4,012,059	4,202,785
100	General Fund	302015	Mapping and Recording	2,110,124	2,035,142	2,112,822	1,981,587	2,135,280
100	General Fund	302020	Assessment & Taxation- Support Services	1,160,865	1,210,882	1,275,555	1,339,415	1,491,169
100	General Fund	321005	County Emergency Management	-	-	322,454	501,481	516,385
100	General Fund	321010	Emergency Management Cooperative (EMC)	-	-	219,058	259,879	264,091
100	General Fund	351005	County Communications	-	-	110,836	148,330	162,110
100	General Fund	351010	Support Services Administration Program	196,313	284,641	169,543	193,359	206,620
100	General Fund	351015	Risk Services Administration	434,297	384,322	431,825	464,790	474,023
100	General Fund	351505	Finance	2,035,269	2,163,392	2,138,316	2,196,350	2,335,917
100	General Fund	352005	Employee Services	1,821,834	1,774,838	1,833,058	1,975,007	2,318,581
100	General Fund	352505	ITS Maintenance	2,970,767	3,051,495	3,612,689	3,368,054	3,885,448
100	General Fund	352510	ITS Operations	6,303,917	6,499,248	6,677,936	6,805,673	6,954,798
100	General Fund	353005	Purchasing Services	405,983	429,635	445,379	461,767	396,467
100	General Fund	353010	Personal Property Disposition	892	257	-	-	175
100	General Fund	353505	Facilities Maintenance	4,363,448	4,010,101	4,459,205	4,708,317	4,836,945
100	General Fund	353526	Real Property Maintenance	-	-	-	14,345	9,434
100	General Fund	353525	Facilities Operations	3,357,764	3,322,497	3,327,149	3,859,973	4,143,778
500	Vehicle/Equipment Maintenance	354005	Fleet Services	4,394,880	4,088,345	4,059,812	3,770,951	3,644,439
516	Internal Support Services	354505	Internal Services Contingency	-	-	797	-	-
516	Internal Support Services	354510	Postage	896,736	804,842	981,197	987,426	1,035,780
516	Internal Support Services	354515	Office Supplies	186,840	181,294	-	-	-
516	Internal Support Services	354520	Printing	392,739	379,454	629,353	665,409	640,907
516	Internal Support Services	354525	Photocopy Services	239,270	348,527	57,403	-	-
<i>Total General Government</i>				<u>41,151,976</u>	<u>41,240,568</u>	<u>43,232,890</u>	<u>44,821,684</u>	<u>46,990,802</u>
100	General Fund	401005	Sheriff's Office- Executive Administration	939,693	1,015,174	1,123,227	1,091,759	1,348,561
100	General Fund	401010	Sheriff's Office- Business Support Services	837,042	1,067,622	1,087,805	1,060,012	1,054,190
100	General Fund	401015	Sheriff's Office- Training	831,260	820,585	973,005	1,223,042	1,186,630
100	General Fund	401020	Sheriff's Office- Research, Planning & Crime Analysis	282,880	313,382	328,003	324,899	332,520
100	General Fund	401025	Sheriff's Office- Professional Standards	545,172	504,821	503,532	521,132	498,067
100	General Fund	402005	Patrol Operations	6,692,402	6,185,611	6,697,689	6,886,111	6,616,266
100	General Fund	402010	Investigations	5,764,740	6,069,178	6,215,995	6,268,928	6,211,429
100	General Fund	402015	Records	1,360,154	1,434,673	1,414,919	1,514,023	1,615,486
100	General Fund	402020	Crime Prevention & Public Information	833,708	787,810	860,697	853,313	830,857
100	General Fund	402025	Sheriff's Office- Emergency Management	532,901	574,830	152,697	-	-
100	General Fund	402030	Civil	\$ 926,082	964,162	1,299,115	1,406,368	1,285,689

Five-year Actual Expenditures by Program

FUND	DESCRIPTION	PROGRAM	DESCRIPTION	2011-12	2012-13	2013-14	2014-15	2015-16
100	General Fund	402035	Permits	\$ 397,899	419,072	452,435	454,414	465,518
100	General Fund	402040	Forensics	-	-	-	-	43
100	General Fund	403005	Jail Administration	631,743	549,490	643,049	581,354	568,153
100	General Fund	403010	Jail Housing	11,618,689	11,889,115	12,353,152	12,710,652	13,345,610
100	General Fund	403025	Jail Intake and Release	7,738,586	7,884,235	8,268,582	8,386,940	8,836,319
100	General Fund	451005	District Attorney Child Support Enforcement	1,025,880	1,040,917	1,062,693	1,079,527	1,158,389
100	General Fund	451010	District Attorney Prosecution Services	7,094,962	7,052,089	7,221,089	7,493,536	7,904,540
100	General Fund	451015	District Attorney Victim Assistance	455,755	467,817	501,809	571,563	640,783
100	General Fund	451020	District Attorney Child Abuse Multi. Intervention (Cami)	-	453,286	430,999	662,731	555,461
100	General Fund	501005	Basic Services	1,925,034	2,010,600	1,972,278	1,852,144	2,106,752
100	General Fund	501010	Shelter Care	1,208,017	1,231,275	1,318,993	1,394,201	1,351,319
100	General Fund	501015	Secure Detention	2,021,153	2,064,070	1,982,716	2,080,475	2,131,164
100	General Fund	501025	Home Detention	167,858	174,876	178,936	177,134	173,270
100	General Fund	503005	Juvenile Administration Program	1,258,306	1,300,114	1,324,369	1,231,357	1,248,357
100	General Fund	702005	Jail Health Care Program	4,082,880	3,976,858	3,898,569	4,521,104	4,315,841
100	General Fund	801005	Washington County Justice Court Program	674,432	665,648	685,812	717,214	725,606
176	Law Library Fund	851005	Law Library Program	423,192	369,004	388,531	429,957	437,757
180	Child Abuse Multi. Intervention (Cami)	452005	Child Abuse Multi. Intervention (Cami) Program	600,333	10,654	-	-	-
182	District Patrol	402005	Patrol Operations	18,688,685	19,551,095	21,483,075	21,626,278	22,117,013
186	Sheriff's Office Contract Services	406005	Tri-Met Services	121,879	115,679	145,248	376,133	561,659
186	Sheriff's Office Contract Services	406030	Gaston Law Enforcement Services	104,571	109,245	116,468	118,378	120,226
186	Sheriff's Office Contract Services	406035	Banks Contract	174,092	181,884	193,918	197,409	200,510
186	Sheriff's Office Contract Services	406040	Title III/ODOT	48,002	-	-	-	-
186	Sheriff's Office Contract Services	406050	WIN Contracts	23,115	36,715	50,336	58,592	60,675
186	Sheriff's Office Contract Services	406055	ROCN Contract	89,186	47,456	-	-	-
186	Sheriff's Office Contract Services	406060	Taskforce Reimbursables	-	-	-	224,083	180,833
186	Sheriff's Office Contract Services	406065	Cornelius Law Enforcement Services	-	-	-	2,026,428	2,043,797
188	Community Correction Fund	551005	Community Corrections Center	3,864,860	3,928,767	4,286,601	4,301,484	4,825,153
188	Community Correction Fund	551010	Community Corrections- Field Services	4,730,251	4,799,803	5,204,549	5,723,288	6,568,487
188	Community Correction Fund	551015	Community Corrections- Program Services	1,252,827	1,275,281	1,448,844	1,059,775	1,707,477
188	Community Correction Fund	551025	Community Corrections- Victims Services	183,334	174,994	197,126	319,913	272,848
188	Community Correction Fund	551030	Community Corrections- Administration Division	416,806	2,379,813	2,798,310	2,845,919	3,481,356
190	Senate Bill 1145	161005	Senate Bill 1145- Jail Operations	1,957,517	-	-	-	-
190	Senate Bill 1145	161010	Senate Bill 1145- Corrections Center Operations	1,090,083	-	-	-	-
190	Senate Bill 1145	161015	Senate Bill 1145- Non-incarceration Programs	35,561	-	-	-	-
196	Juvenile Grants	504005	Diversion	636,045	640,892	647,609	606,712	580,053
196	Juvenile Grants	504015	Flex Funds (Juvenile)	50,141	50,141	51,344	51,459	52,688
196	Juvenile Grants	504020	Juvenile Restitution	52,889	44,073	33,232	32,507	31,095
196	Juvenile Grants	504040	Harkins House Donations	4,866	6,250	3,820	16,163	6,184
197	Conciliation Services	502005	Conciliation Program	540,906	568,741	540,157	524,985	582,422
202	Court Security Fund	404005	Court Security Fund Program	431,445	395,492	405,963	402,433	540,813
224	Grants and Donations	405025	Donations	\$ -	275,554	275,554	275,554	275,554

Five-year Actual Expenditures by Program

FUND	DESCRIPTION	PROGRAM	DESCRIPTION	2011-12	2012-13	2013-14	2014-15	2015-16
224	Grants and Donations	405030	State Homeland Security Program	\$ 132,809	263,381	75,352	175,256	78,680
224	Grants and Donations	405031	Grants & Donation.Citizen Corp	-	(30)	-	-	-
224	Grants and Donations	405035	LLEBG-1	43,806	974	145,020	64,067	52,116
224	Grants and Donations	405045	UASI	1,204,407	1,306,825	573,635	25,202	31,560
224	Grants and Donations	405050	OSSA	97,127	102,110	96,716	86,054	92,818
224	Grants and Donations	405055	ODOT	53,052	26,266	152,079	1,415	8,401
226	Jail Commissary	403035	Jail Commissary	104,237	135,449	118,194	229,285	250,637
228	State High Risk Prevention Fund	505005	State High Risk Prevention- Administration	265,983	255,017	116,085	122,829	103,908
228	State High Risk Prevention Fund	505010	Community Prevention Contracts	377,966	321,971	349,969	349,969	349,969
228	State High Risk Prevention Fund	505015	Substance Abuse Programs	193,096	171,372	133,196	132,341	175,152
228	State High Risk Prevention Fund	505020	State High Risk Prevention- Community And Victim Services	234,866	258,961	245,616	300,576	324,752
228	State High Risk Prevention Fund	505025	Shelter Care Supplement	414,344	426,849	371,092	407,001	339,425
228	State High Risk Prevention Fund	505030	Early Intervention	500,036	467,106	321,395	331,314	272,933
234	Local Option Levy Fund	169005	Local Option Levy- Administration Program	-	250,000	250,000	287,681	816
234	Local Option Levy Fund	169010	Local Option Levy- Emergency Shelter	648,930	730,198	752,104	774,670	797,904
234	Local Option Levy Fund	169015	Local Option Levy- 911 Capital	125,000	125,000	125,000	125,000	125,000
234	Local Option Levy Fund	169025	Local Option Levy- Public Outreach	-	-	-	22,403	174,471
234	Local Option Levy Fund	401005	Sheriff's Office- Executive Administration	549,500	584,963	621,246	668,000	665,252
234	Local Option Levy Fund	401010	Sheriff's Office- Business Support Services	1,448	83	-	-	-
234	Local Option Levy Fund	401015	Sheriff's Office- Training	45,956	52,732	59,230	72,992	71,193
234	Local Option Levy Fund	401020	Sheriff's Office- Research, Planning & Crime Analysis	258,890	244,605	264,466	262,912	291,592
234	Local Option Levy Fund	402005	Patrol Operations	5,713,965	6,071,377	6,615,049	6,599,479	6,653,644
234	Local Option Levy Fund	402010	Investigations	1,989,545	2,034,362	2,031,821	2,083,228	2,222,310
234	Local Option Levy Fund	402015	Records	300,880	311,908	317,731	358,827	371,863
234	Local Option Levy Fund	402020	Crime Prevention & Public Information	100,417	101,205	106,618	105,094	77,812
234	Local Option Levy Fund	402030	Civil	229,122	240,156	221,484	267,494	251,283
234	Local Option Levy Fund	403010	Jail Housing	1,964,155	2,039,579	2,038,826	2,145,178	2,252,844
234	Local Option Levy Fund	451005	District Attorney Child Support Enforcement	541,953	539,951	561,805	602,868	638,269
234	Local Option Levy Fund	451010	District Attorney Prosecution Services	1,470,374	1,602,897	1,632,955	1,561,256	1,671,455
234	Local Option Levy Fund	451015	District Attorney Victim Assistance	151,183	180,515	163,931	187,048	182,724
234	Local Option Levy Fund	501005	Basic Services	655,769	691,826	752,873	794,202	816,239
234	Local Option Levy Fund	501015	Secure Detention	254,710	260,150	270,248	141,510	169,967
234	Local Option Levy Fund	501030	Homeless-Runaway Youth Services	45,000	45,000	45,000	45,000	33,750
234	Local Option Levy Fund	551505	Comm Corr- Program Svs- LOL	118,338	75,944	40	-	26,319
234	Local Option Levy Fund	551510	Comm Corr- Parole/Probation LOL	1,289,950	1,402,484	1,400,088	1,375,439	1,540,727
234	Local Option Levy Fund	551530	Comm Corr- Expansion- LOL	1,529,491	1,607,638	1,723,116	1,829,241	1,806,112
234	Local Option Levy Fund	551535	Comm Corr- Drug Court Services- LOL	286,420	305,424	315,754	324,063	338,193
238	Forfeitures	409010	Federal Forfeitures 12/6/00 to Present	76,190	183,417	206,873	307,326	59,913
238	Forfeitures	409011	Federal Non-Department of Justice Forfeitures	103,446	2,107	2,989	0	7,807
238	Forfeitures	409025	State Criminal Forfeitures	32,077	97,065	418	39,774	5,334
238	Forfeitures	409030	State Civil Forfeitures	62,003	138,711	139,241	286,573	444,830
238	Forfeitures	409035	State Seizures Not Yet Forfeited	\$ -	-	-	127,470	25,551

Five-year Actual Expenditures by Program

FUND	DESCRIPTION	PROGRAM	DESCRIPTION	2011-12	2012-13	2013-14	2014-15	2015-16
<i>Total Public Safety & Justice</i>				\$ 117,534,255	119,534,391	124,540,105	129,901,419	134,956,946
100	General Fund	601005	Community Planning	1,595,852	1,470,559	1,397,147	2,541,281	2,482,993
100	General Fund	601010	Transportation Planning	1,110,406	1,043,119	1,092,176	971,685	1,031,261
100	General Fund	601015	Economic Demographic Information Services	278,775	265,704	181,942	-	-
100	General Fund	961005	Watermaster Program	176,159	149,969	167,223	170,348	171,393
168	Road Fund	603001	Engineering Administration	1,004,853	962,713	882,806	851,548	888,022
168	Road Fund	603005	Engineering Design - Review	1,473,508	1,542,142	1,410,829	1,472,975	1,658,850
168	Road Fund	603010	Traffic Engineering	2,539,363	2,885,977	2,798,268	3,061,621	3,074,898
168	Road Fund	603020	Survey	751,707	684,754	641,719	636,991	650,429
168	Road Fund	604001	Road Fund Administration	3,751,523	3,156,615	1,852,425	1,484,838	1,496,553
168	Road Fund	604005	LUT Administration Program	1,475,713	1,761,516	2,085,084	2,127,405	2,422,798
168	Road Fund	605005	CPM- Administration	1,312,286	1,233,139	1,385,722	1,407,145	1,471,143
168	Road Fund	605015	Right of Way	578,236	577,350	627,186	635,415	416,553
168	Road Fund	605025	Project Delivery	2,290,820	2,386,184	2,490,957	2,886,535	3,011,655
168	Road Fund	605035	Project Delivery Support	209,945	280,875	281,634	198,940	151,620
168	Road Fund	606005	Operations- Administration	3,485,285	3,683,345	3,899,756	3,983,582	3,802,293
168	Road Fund	606010	Roadway Surfaces	3,553,226	3,731,800	2,976,579	3,172,681	3,645,521
168	Road Fund	606015	Operations Engineering	6,672,096	6,160,695	7,521,987	6,760,581	12,092,437
168	Road Fund	606020	Traffic Maintenance	896,446	879,957	939,949	1,113,982	1,046,517
168	Road Fund	606025	Vegetation Management	2,065,910	1,735,558	1,678,313	1,690,925	1,801,510
168	Road Fund	606030	Bridge Operations	642,576	713,852	630,811	681,526	734,965
168	Road Fund	606035	Drainage Operations	2,136,148	2,213,524	2,319,253	2,211,523	1,951,652
168	Road Fund	606040	Landscape Maintenance	-	306,815	332,224	305,953	550,864
170	Surveyor - Public Land Corner	603030	Surveying - Public Land Corner	875,249	661,891	666,981	674,597	586,267
172	Current Planning (Dev Svcs)	602030	Development Review	1,340,780	1,251,087	1,185,593	1,183,224	1,316,722
172	Current Planning (Dev Svcs)	602035	Development Assistance	621,339	645,135	600,644	685,553	670,210
172	Current Planning (Dev Svcs)	602040	Code Maintenance & Code Enforcement	329,529	268,836	281,684	350,391	307,334
174	Building Services	602005	Building Inspection	1,394,936	1,488,187	2,333,344	1,883,726	2,570,825
174	Building Services	602010	Plan Review	1,679,986	1,682,514	1,723,762	2,137,712	2,561,145
174	Building Services	602015	Plumbing Inspection	504,727	472,762	554,663	599,573	711,716
174	Building Services	602020	Electrical Inspection	915,420	947,344	1,052,948	1,117,261	1,322,236
174	Building Services	602025	Building Code Compliance & Enforcement	97,195	155,166	143,749	138,653	182,735
212	Maintenance Improvement Districts	607505	Maintenance Local Improvement District Program	22,133	2,893	2,676	96,737	19,968
216	Survey Fund	603015	Development Review	473,015	420,305	434,942	588,585	643,649
<i>Total Land Use & Transportation</i>				46,255,142	45,822,282	46,574,976	47,823,491	55,446,731
100	General Fund	703005	Environmental Health	1,747,043	1,767,724	1,881,025	1,941,448	2,164,685
100	General Fund	703010	Clinic Services	6,822,874	6,969,914	6,725,308	6,714,442	2,309,058
100	General Fund	703015	Medical Examiner	521,655	513,272	524,439	385,517	388,936
100	General Fund	703020	Solid Waste and Recycling	1,251,584	1,222,280	1,288,421	1,392,866	1,382,335
100	General Fund	703025	Field Team	2,163,009	1,974,244	1,975,379	1,889,321	2,205,398
100	General Fund	703030	Public Health Administration	515,162	433,342	503,488	626,365	1,480,695
100	General Fund	703035	Health Education	754,059	733,669	729,573	719,471	1,230,342

Five-year Actual Expenditures by Program

FUND	DESCRIPTION	PROGRAM	DESCRIPTION	2011-12	2012-13	2013-14	2014-15	2015-16
100	General Fund	703040	Vital Records	\$ -	-	-	213,506	237,619
100	General Fund	703045	Women, Infants, and Children	-	-	-	-	2,418,612
100	General Fund	704005	HHS Administration Program	919,671	954,593	1,004,174	1,020,289	1,180,152
100	General Fund	709005	Animal Services	1,952,966	2,037,576	2,109,101	2,207,630	2,313,718
100	General Fund	751005	Veteran Services Program	642,429	671,297	744,547	780,827	840,494
164	Community Development Block Grant	901005	Administration & Development	474,623	427,284	454,135	489,005	509,751
164	Community Development Block Grant	901010	Project Administration	2,319,434	1,726,565	1,988,232	1,332,749	1,384,855
164	Community Development Block Grant	901015	Housing	271,505	190,000	170,061	162,245	173,240
164	Community Development Block Grant	901020	Neighborhood Stabilization	(19,993)	219,949	-	140,699	138
164	Community Development Block Grant	901025	Emergency Shelter Grant	88,190	114,782	192,274	162,934	189,272
164	Community Development Block Grant	901030	Block Grant Recovery Act(CDBG-R)	46,922	-	-	-	-
164	Community Development Block Grant	901035	Homeless Prevention and Rapid Recovery Program	76,218	-	-	-	-
166	Children And Family Services Fund	705005	CFSU Administration	120,459	120,096	77,545	23,310	71,831
166	Children And Family Services Fund	705010	Commission on Children & Families	2,170,812	1,868,261	1,445,172	1,928,641	2,197,143
166	Children And Family Services Fund	705015	CCF Federal Programs	883,192	789,379	681,681	307,905	298,833
192	Human Services	706005	Human Services Administration	1,193,338	1,131,422	1,282,782	1,284,397	1,313,335
192	Human Services	706010	Mental Health Services	7,742,965	8,971,580	8,339,223	7,341,485	8,246,704
192	Human Services	706015	Children's Human Services	2,173,126	1,820,523	2,011,547	1,799,710	569,923
192	Human Services	706020	Alcohol & Drug Services	4,803,118	4,691,175	3,602,602	3,110,840	2,373,918
192	Human Services	706025	Developmental Disability Services	4,175,033	4,658,010	5,148,691	3,846,285	4,116,475
193	Human Services -Oregon Health Plan	708005	OHP Mental Health Org	17,874,948	6,576,935	12,323	69	-
194	Human Services HB 2145	707005	Mental Health HB 2145 Program	1,387	46,404	-	-	-
195	Health Share of Oregon	708505	Health Share of Oregon (HSO)	-	13,410,739	19,457,421	20,791,275	27,303,805
198	Agency On Aging	752005	Aging- Support Services	525,124	636,186	691,226	504,047	482,275
198	Agency On Aging	752010	Aging- Congregate Meals	281,423	262,240	265,291	250,525	438,367
198	Agency On Aging	752015	Aging -Home Delivered Meals	483,118	475,973	446,146	482,880	487,374
198	Agency On Aging	752016	Aging -Title III-D Wellness/Medication Medication Mgmt	12,728	13,178	42,071	40,232	4,144
198	Agency On Aging	752017	Aging -Title III-E National Family Caregiver	239,536	240,746	231,442	174,084	186,627
198	Agency On Aging	752018	Aging -TitleVII-B Elder Abuse	5,336	5,216	225	5,200	3,674
198	Agency On Aging	752020	Aging- In-Home Services	267,572	409,524	529,024	669,474	972,650
198	Agency On Aging	752025	Aging- Administration	306,996	310,301	310,871	288,306	317,445
198	Agency On Aging	752040	Aging- Program Development	382,455	516,966	528,605	807,994	698,042
198	Agency On Aging	752042	Aging -LifeSpan Respite	6,412	-	-	-	-
208	Emergency Medical Services	701005	Emergency Medical Service Program	675,706	507,529	585,153	529,793	601,213
218	Department of Housing Services	651005	Housing- General Administrative	3,219,059	3,288,666	3,376,246	3,490,195	3,618,027
218	Department of Housing Services	651010	Housing- General Maintenance	526,075	355,127	369,858	363,906	390,091
218	Department of Housing Services	651025	C of C-Shelter Plus Care	1,431,894	1,390,352	1,643,857	1,537,954	1,802,529
218	Department of Housing Services	651030	C of C-Supportive Housing	663,051	680,780	728,291	817,986	869,588
218	Department of Housing Services	651035	Homeless Programs	411,564	406,617	355,877	524,382	583,694
218	Department of Housing Services	651040	Housing- Aloha-Reedville	97,751	253,636	192,027	-	-
220	Home	902005	Administration	171,619	128,666	123,628	98,904	106,726
220	Home	902010	Project Administration	\$ 1,278,874	913,248	935,407	3,174,186	1,238,010

Five-year Actual Expenditures by Program

FUND	DESCRIPTION	PROGRAM	DESCRIPTION	2011-12	2012-13	2013-14	2014-15	2015-16
244	Air Quality Fund	903005	Wood Smoke Reduction	\$ -	-	-	-	10,681
			<i>Total Housing, Health & Human Services</i>	<u>72,672,022</u>	<u>74,835,966</u>	<u>73,704,389</u>	<u>74,373,278</u>	<u>79,712,423</u>
100	General Fund	356005	General Parks	707,895	730,891	890,762	966,965	960,665
100	General Fund	951005	Agricultural Extension	301,151	300,709	306,846	315,924	328,560
162	Metzger Park LID	356010	Metzger Park	117,465	123,733	99,977	85,266	68,850
184	Cooperative Library Service	971005	Reference	442,374	488,756	484,339	767,490	1,112,803
184	Cooperative Library Service	971010	Cooperative Library- Administration & Contracts	19,817,620	20,074,955	20,594,867	21,224,790	22,494,068
184	Cooperative Library Service	971020	Automation	3,060,824	2,023,026	2,038,873	2,116,730	2,110,999
184	Cooperative Library Service	971025	Outreach	610,068	655,586	676,639	702,000	735,946
184	Cooperative Library Service	971030	Courier	457,130	446,632	404,648	401,653	411,605
185	West Slope Library Services	971015	West Slope	672,958	710,408	735,782	767,382	794,434
200	Fairplex	981005	Fair Complex Operations/Interim Income	805,354	893,396	782,178	777,032	856,373
200	Fairplex	981010	Annual County Fair	1,111,424	1,151,576	1,102,461	1,127,565	1,068,884
240	Tourism Dedicated Lodging Tax	165505	Targeted Tourism Development Program	1,684,336	1,837,453	2,011,711	2,237,891	2,699,215
240	Tourism Dedicated Lodging Tax	165510	Flexible Tourism Development Program	844,920	918,729	1,005,863	1,118,780	1,362,367
			<i>Total Culture, Education & Recreation</i>	<u>30,633,519</u>	<u>30,355,850</u>	<u>31,134,946</u>	<u>32,609,468</u>	<u>35,004,770</u>
100	General Fund	162005	Non-Departmental Program	1,431,546	946,286	1,168,426	1,179,571	938,182
100	General Fund	169605	Community Network Program	602,500	602,500	529,500	541,500	556,500
			<i>Total Non-departmental</i>	<u>2,034,046</u>	<u>1,548,786</u>	<u>1,697,926</u>	<u>1,721,071</u>	<u>1,494,682</u>
354	ITS Capital Projects	358021	Information Systems New System Acquisition Maintenance	1,527,808	1,746,307	4,825,435	2,886,046	5,466,440
355	Facilities Park SDC	358045	Park SDC	-	176,650	-	-	-
356	Facilities Capital Projects	358030	Facilities Capital Projects	417,080	660,224	685,921	-	-
356	Facilities Capital Projects	358031	Real Property Management Program	9,468	36,359	14,951	100,000	3,917
356	Facilities Capital Projects	358032	Projects for General Fund	-	-	-	859,847	2,566,528
356	Facilities Capital Projects	358033	Projects for Special Fund	-	-	-	128,786	2,862,735
356	Facilities Capital Projects	358034	Projects for Gain Share	-	-	-	3,486,336	2,315,211
356	Facilities Capital Projects	358036	Projects for Energy Savings	-	-	-	32,239	121,757
356	Facilities Capital Projects	358040	Facilities Stimulus Projects	1,144,426	36,946	-	-	-
357	Parks and Open Spaces Opportunity Fund	358035	Greenspace	382,463	169,739	56,426	17,830	17,630
360	Countywide Traffic Impact Fee	606505	LUT- Capital Projects Program	5,188,178	11,337,341	2,038,402	622,856	61,591
360	Countywide Traffic Impact Fee	606510	Admin and Analysis	158,961	53,484	62,720	(12,912)	(29,892)
360	Countywide Traffic Impact Fee	606515	Transit Projects	550	-	-	-	-
362	MSTIP 3	606505	LUT- Capital Projects Program	34,118,138	32,662,464	28,374,249	28,635,513	61,744,405
362	MSTIP 3	606530	Project Development Program	136,008	77,872	160,223	614,260	529,731
368	Road Capital Projects Fund	606505	LUT- Capital Projects Program	487,335	799,914	1,810,618	3,994,753	11,776,872
368	Road Capital Projects Fund	606520	Bikeway & Pedestrian Program	952,814	2,010,558	303,697	986,174	2,261,521
368	Road Capital Projects Fund	606525	Bridge Program	1,830,039	2,166,026	2,497,413	1,045,916	778,308
368	Road Capital Projects Fund	606550	Gain Share Bike & Pedestrian	-	-	-	364,804	1,289,072
368	Road Capital Projects Fund	606555	Gain Share ITS (Intelligent Trans System)	-	-	-	-	374,182
372	OTIA Capital Projects	606525	Bridge Program	295,542	528,509	15,529	4,577	38,854
374	TDT	606505	LUT- Capital Projects Program	-	135,180	188,535	118,833	6,928
374	TDT	606510	Admin and Analysis	\$ 157,683	292,935	306,776	317,722	384,779

Five-year Actual Expenditures by Program

FUND	DESCRIPTION	PROGRAM	DESCRIPTION	2011-12	2012-13	2013-14	2014-15	2015-16
376	North Bethany SDC	606510	Admin and Analysis	\$ -	-	-	500,472	1,062,683
			<i>Total Capital Projects</i>	<u>46,806,493</u>	<u>52,890,508</u>	<u>41,340,895</u>	<u>44,704,052</u>	<u>93,633,252</u>
304	General Obligation Debt Service	358505	G.O. Debt Service Program	6,342,181	6,334,619	6,356,052	-	-
306	Miscellaneous Debt Service Fund	358505	Misc. Debt Service Program	7,201,329	28,451,073	7,231,619	7,333,216	45,640,157
			<i>sub-total Debt Service</i>	<u>13,543,510</u>	<u>34,785,692</u>	<u>13,587,671</u>	<u>7,333,216</u>	<u>45,640,157</u>
504	Liability/Casualty Insurance	357010	Insurance- Liability	1,764,821	3,114,629	1,902,019	1,790,926	2,312,942
506	Life Insurance	357005	Insurance- Employee Benefits	393,550	396,662	401,884	401,215	398,800
508	Workers Compensation Insurance	357010	Insurance- Liability	1,347,157	1,280,674	1,504,428	1,524,224	1,428,317
510	Medical Insurance	357005	Insurance- Employee Benefits	24,070,217	23,392,736	24,038,243	25,603,762	26,936,349
510	Medical Insurance	357020	Insurance- COBRA/Retiree Benefits Program	1,289,879	1,274,422	1,232,303	1,154,565	634,677
512	Unemployment Insurance	357005	Insurance- Employee Benefits	366,500	268,732	173,572	197,486	120,070
524	PERS Employer Rate Stabilization	161505	PERS Empl Rate Stab. Program	2,233,083	1,951,728	-	-	-
			<i>sub-total Risk Management/Insurance</i>	<u>31,465,207</u>	<u>31,679,583</u>	<u>29,252,449</u>	<u>30,672,177</u>	<u>31,831,155</u>
154	Animal Services Gifts and Donations Fund	709505	Animal Services Gifts & Donations	74,898	16,300	54,603	103,299	59,504
232	Building Equipment Replacement Fund	355505	Equipment Replacement	446,635	506,199	804,271	1,590,927	754,221
232	Building Equipment Replacement Fund	355520	Replacement-Walnut Street Facility	527	13,970	115,115	-	-
242	ITS Systems Replacement Fund	352605	ITS Systems Replacement	425,460	-	-	28,700	1,083,488
502	Vehicle/Equipment Replacement	354105	Vehicle Replacement	1,411,578	1,191,130	2,504,660	2,157,669	3,993,550
			<i>sub-total Replacement/reserve</i>	<u>2,359,098</u>	<u>1,727,599</u>	<u>3,478,649</u>	<u>3,880,595</u>	<u>5,890,763</u>
100	General Fund	167005	General Fund Transfers Program	55,461,153	57,521,727	61,269,772	65,623,873	70,944,380
			<i>sub-total Transfers</i>	<u>55,461,153</u>	<u>57,521,727</u>	<u>61,269,772</u>	<u>65,623,873</u>	<u>70,944,380</u>
156	Lottery Fund	162505	Lottery Program	2,394,494	1,910,942	1,748,642	1,774,427	1,992,150
204	Strategic Investment Program	164010	GENETECH SIP	500,000	546,668	528,648	542,144	556,951
204	Strategic Investment Program	164015	2005 SIP	2,294,755	2,691,620	6,755,147	7,662,651	14,573,819
204	Strategic Investment Program	164020	1999 Intel SIP	8,717,430	8,481,548	5,620,771	5,656,859	-
204	SIP and Gain Share Fund	164025	Gain Share	-	9,237,228	8,251,660	9,290,036	7,412,810
206	1999 Strategic Investment Program	165005	1999 Strategic Investment- Administration	7,925	-	-	-	-
222	Indirect Cost Recovery	359505	Indirect Cost Recovery Program	13,241,893	14,319,790	15,062,968	15,249,657	17,143,202
			<i>sub-total Miscellaneous</i>	<u>27,156,497</u>	<u>37,187,796</u>	<u>37,967,836</u>	<u>40,175,774</u>	<u>41,678,932</u>
			<i>Total Non-operating</i>	<u>129,985,465</u>	<u>162,902,397</u>	<u>145,556,377</u>	<u>147,685,636</u>	<u>195,985,386</u>
			<i>Total County-wide</i>	<u>\$ 487,072,918</u>	<u>529,130,748</u>	<u>507,782,504</u>	<u>523,640,099</u>	<u>643,224,993</u>

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PERMANENT POSITIONS

Description	Fund	ORG Unit	Adopted 2014-15	Adopted 2015-16	Adopted 2016-17	Modified 2016-17	Proposed 2017-18
OPERATING BUDGET							
GENERAL GOVERNMENT:							
<i>DIRECT SERVICES</i>							
Board of Commissioners	100	1010	5.00	5.00	5.00	5.00	5.00
County Administrative Office	100	1510	12.88	12.88	12.88	12.88	12.88
County Counsel	100	2010	14.00	14.00	14.00	14.00	15.00
County Auditor	100	2510	3.00	3.00	3.00	3.00	3.00
A&T - Elections	100	3010	9.50	9.75	9.75	9.75	9.75
Assessment & Taxation	100	3020	94.26	94.50	97.00	98.00	101.00
Community Engagement	100	3110	-	-	4.00	4.00	5.00
County Emergency Management	100	3210	4.00	4.00	5.00	5.00	5.00
<i>Total Direct Services</i>			142.64	143.13	150.63	151.63	156.63
<i>SUPPORT SERVICES</i>							
Support Services Administration	100	3510	6.94	6.94	8.00	8.00	8.00
Finance	100	3515	16.00	16.00	16.00	16.00	16.00
Human Resources	100	3520	17.00	18.75	19.75	19.75	20.00
Information Systems	100	3525	60.00	64.00	73.00	73.00	77.00
Purchasing	100	3530	4.00	4.00	4.00	4.00	4.00
Facilities	100	3535	37.80	38.80	40.80	41.80	44.80
Fleet Services	500	3540	16.00	16.00	16.00	16.00	16.00
Central Services	516	3545	7.00	7.00	7.00	7.00	7.00
<i>Total Support Services</i>			164.74	171.49	184.55	185.55	192.80
TOTAL GENERAL GOVERNMENT			307.38	314.62	335.18	337.18	349.43
PUBLIC SAFETY & JUSTICE:							
Sheriff's Office Administration	100	4010	31.50	32.75	34.75	34.75	33.75
Law Enforcement Services	100	4020	126.15	125.65	126.65	126.65	145.90
County Jail	100	4030	172.50	178.50	177.50	177.50	180.50
District Attorney	100	4510	82.15	84.40	87.20	88.20	88.90
Juvenile	100	5010	36.00	39.00	38.50	38.50	38.50
Juvenile Administration	100	5030	13.00	12.00	11.50	11.50	11.50
County Justice Court	100	8010	8.00	8.00	8.00	8.00	8.00
Law Library	176	8510	3.00	3.00	3.00	3.00	3.00
District Patrol	182	4020	131.60	136.60	138.60	138.60	139.60
Sheriff's Contract Services	186	4060	17.00	19.00	19.00	19.00	4.00
Community Corrections	188	5510	77.25	87.75	97.25	98.25	99.00
Juvenile Grants	196	5040	5.50	5.00	6.00	6.00	5.00
Juvenile Conciliation	197	5020	4.00	4.00	4.00	4.00	4.00
Grants & Donations	224	4050	1.00	-	-	-	-
Jail Commissary	226	4030	2.00	2.00	1.00	1.00	1.00
Juvenile High Risk Prevention Funds	228	5050	10.50	10.50	12.50	12.50	12.50
Sheriff's Administration (LOL)	234	4010	6.00	6.00	7.00	7.00	7.00
SO Law Enforce. (LOL)	234	4020	58.25	59.25	59.25	59.25	60.25
Sheriff's Office Jail (LOL)	234	4030	14.50	15.50	15.50	15.50	14.50
District Attorney (LOL)	234	4510	18.75	18.75	21.00	21.00	23.30
Juvenile (LOL)	234	5010	6.00	6.00	9.50	9.50	9.50
Community Corrections (LOL)	234	5515	29.50	29.50	31.00	31.00	32.50
TOTAL PUBLIC SAFETY & JUSTICE			854.15	883.15	908.70	910.70	922.20

by Organization Unit

Description	Fund	ORG Unit	Adopted 2014-15	Adopted 2015-16	Adopted 2016-17	Modified 2016-17	Proposed 2017-18
LAND USE & TRANSPORTATION:							
Planning	100	6010	25.22	25.22	26.22	26.22	26.22
Watermaster	100	9610	1.94	1.94	1.94	1.94	1.94
Engineering Services	168	6030	42.18	42.68	43.67	43.67	46.18
Administration	168	6040	16.60	17.60	18.00	18.00	18.00
Capital Projects Management	168	6050	42.50	42.00	46.00	46.00	44.50
Operations & Maintenance	168	6060	104.00	102.00	103.00	103.00	103.00
Public Land Corners	170	6030	4.76	4.76	4.77	4.77	4.77
Development Services	172	6020	19.78	19.78	21.28	21.28	23.08
Building Services	174	6020	51.00	53.00	59.50	59.50	62.70
County Surveyor	216	6030	3.56	4.56	4.56	4.56	4.56
LAND USE & TRANSPORTATION			<u>311.54</u>	<u>313.54</u>	<u>328.94</u>	<u>328.94</u>	<u>334.95</u>
HOUSING, HEALTH & HUMAN SERVICES:							
Community Development	164	9010	4.80	4.53	4.53	4.53	4.53
Housing Services	218	6510	35.00	37.00	36.00	36.00	37.00
Home	220	9020	1.00	1.17	1.17	1.17	1.17
Air Quality	244	9030	-	-	1.30	1.30	1.30
subtotal - Housing			<u>40.80</u>	<u>42.70</u>	<u>43.00</u>	<u>43.00</u>	<u>44.00</u>
Public Health	100	7030	120.15	111.79	110.19	110.19	110.50
Health & Human Services Admin.	100	7040	10.21	13.00	13.90	13.90	13.90
Animal Services	100	7090	23.00	25.00	25.00	25.00	24.00
Veterans' Service Office	100	7510	8.15	9.15	9.45	9.45	10.45
Children & Family Services Unit	166	7050	2.45	3.55	3.50	3.50	5.00
Human Services	192	7060	52.64	63.19	74.10	74.10	84.40
Health Share of Oregon	195	7085	20.41	25.26	26.40	26.40	26.60
Aging Services	198	7520	15.35	14.35	18.30	18.30	15.30
Emergency Medical Services	208	7010	2.60	2.60	2.60	2.60	2.60
subtotal - Health & Human Services			<u>254.96</u>	<u>267.89</u>	<u>283.44</u>	<u>283.44</u>	<u>292.75</u>
TOTAL HOUSING, HEALTH & HUMAN SERVICES			<u>295.76</u>	<u>310.59</u>	<u>326.44</u>	<u>326.44</u>	<u>336.75</u>
CULTURE, EDUCATION & RECREATION:							
Parks	100	3560	8.00	7.00	7.00	7.00	8.00
Metzger Park LID	162	3560	0.20	0.20	0.20	0.20	0.20
Cooperative Library	184	9710	26.75	27.75	29.00	29.75	32.50
West Slope Library	185	9710	6.00	6.00	6.00	6.00	6.00
County Fairplex	200	9810	8.00	9.00	9.30	9.30	9.65
TOTAL CULTURE ED & REC			<u>48.95</u>	<u>49.95</u>	<u>51.50</u>	<u>52.25</u>	<u>56.35</u>
TOTAL BUDGET			<u>1,817.78</u>	<u>1,871.85</u>	<u>1,950.76</u>	<u>1,955.51</u>	<u>1,999.68</u>

PERMANENT POSITIONS

	Org Unit	FUND	Adopted 2014-15	Adopted 2015-16	Adopted 2016-17	Modified 2016-17	Proposed 2017-18
General Fund		100	950.35	965.02	989.98	992.98	1,028.49
<i>Board of Commissioners</i>	1010		5.00	5.00	5.00	5.00	5.00
<i>County Administrative Office</i>	1510		12.88	12.88	12.88	12.88	12.88
<i>County Counsel</i>	2010		14.00	14.00	14.00	14.00	15.00
<i>County Auditor</i>	2510		3.00	3.00	3.00	3.00	3.00
<i>A&T - Elections</i>	3010		9.50	9.75	9.75	9.75	9.75
<i>Assessment & Taxation</i>	3020		94.26	94.50	97.00	98.00	101.00
<i>Community Engagement</i>	3110		-	-	4.00	4.00	5.00
<i>County Emergency Management</i>	3210		4.00	4.00	5.00	5.00	5.00
<i>Support Services Administration</i>	3510		6.94	6.94	8.00	8.00	8.00
<i>Finance</i>	3515		16.00	16.00	16.00	16.00	16.00
<i>Human Resources</i>	3520		17.00	18.75	19.75	19.75	20.00
<i>Information Systems</i>	3525		60.00	64.00	73.00	73.00	77.00
<i>Purchasing</i>	3530		4.00	4.00	4.00	4.00	4.00
<i>Facilities</i>	3535		37.80	38.80	40.80	41.80	44.80
<i>Sheriff's Office Administration</i>	4010		31.50	32.75	34.75	34.75	33.75
<i>Law Enforcement Services</i>	4020		126.15	125.65	126.65	126.65	145.90
<i>County Jail</i>	4030		172.50	178.50	177.50	177.50	180.50
<i>District Attorney</i>	4510		82.15	84.40	87.20	88.20	88.90
<i>Juvenile</i>	5010		36.00	39.00	38.50	38.50	38.50
<i>Juvenile Administration</i>	5030		13.00	12.00	11.50	11.50	11.50
<i>County Justice Court</i>	8010		8.00	8.00	8.00	8.00	8.00
<i>Planning</i>	6010		25.22	25.22	26.22	26.22	26.22
<i>Watermaster</i>	9610		1.94	1.94	1.94	1.94	1.94
<i>Public Heath</i>	7030		120.15	111.79	110.19	110.19	110.50
<i>Health & Human Services Admin.</i>	7040		10.21	13.00	13.90	13.90	13.90
<i>Animal Services</i>	7090		23.00	25.00	25.00	25.00	24.00
<i>Veterans' Service Office</i>	7510		8.15	9.15	9.45	9.45	10.45
<i>Parks</i>	3560		8.00	7.00	7.00	7.00	8.00
<i>Subtotal - General Fund</i>		100	950.35	965.02	989.98	992.98	1,028.49

by Fund and Org Unit

		Adopted	Adopted	Adopted	Modified	Proposed
	FUND	2014-15	2015-16	2016-17	2016-17	2017-18
Metzger Park LID	162	0.20	0.20	0.20	0.20	0.20
Community Development Block Grant	164	4.80	4.53	4.53	4.53	4.53
Children And Family Services Fund	166	2.45	3.55	3.50	3.50	5.00
Road Fund	168	205.28	204.28	210.67	210.67	211.68
Surveyor - Public Land Corner	170	4.76	4.76	4.77	4.77	4.77
Current Planning (Dev Svcs)	172	19.78	19.78	21.28	21.28	23.08
Building Services	174	51.00	53.00	59.50	59.50	62.70
Law Library Fund	176	3.00	3.00	3.00	3.00	3.00
District Patrol	182	131.60	136.60	138.60	138.60	139.60
Cooperative Library Service	184	26.75	27.75	29.00	29.75	32.50
West Slope Library Services	185	6.00	6.00	6.00	6.00	6.00
Sheriff's Office Contract Services	186	17.00	19.00	19.00	19.00	4.00
Community Correction Fund	188	77.25	87.75	97.25	98.25	99.00
Human Services	192	52.64	63.19	74.10	74.10	84.40
Health Share of Oregon	195	20.41	25.26	26.40	26.40	26.60
Juvenile Grants	196	5.50	5.00	6.00	6.00	5.00
Conciliation Services	197	4.00	4.00	4.00	4.00	4.00
Agency On Aging	198	15.35	14.35	18.30	18.30	15.30
Fairplex	200	8.00	9.00	9.30	9.30	9.65
Emergency Medical Services	208	2.60	2.60	2.60	2.60	2.60
Survey Fund	216	3.56	4.56	4.56	4.56	4.56
Department of Housing Services	218	35.00	37.00	36.00	36.00	37.00
Home	220	1.00	1.17	1.17	1.17	1.17
Grants and Donations	224	1.00	-	-	-	-
Jail Commissary	226	2.00	2.00	1.00	1.00	1.00
Juvenile High Risk Prevention Funds	228	10.50	10.50	12.50	12.50	12.50
Local Option Levy Fund	234	133.00	135.00	143.25	143.25	147.05
Air Quality	244	-	-	1.30	1.30	1.30
Vehicle/Equipment Maintenance	500	16.00	16.00	16.00	16.00	16.00
Internal Support Services	516	7.00	7.00	7.00	7.00	7.00
Totals		1,817.78	1,871.85	1,950.76	1,955.51	1,999.68

ASSESSED VALUE & PROPERTY TAXES

DESCRIPTION	Actual						PROJECTED
	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
ASSESSED VALUE⁽¹⁾ NET OF URBAN RENEWAL EXCESS							
County	\$ 48,028,415,786	49,134,937,491	50,893,543,732	53,175,317,137	56,588,462,024	58,892,655,544	61,248,361,766
County - <i>after</i>	48,061,478,403	49,184,385,714	50,975,829,129	53,325,861,950	56,814,442,240	59,228,935,737	61,598,093,166
County - <i>after 1/1/2013 (149)</i>						59,446,698,455	61,824,566,393
ESPD	15,541,527,231	16,046,578,758	16,623,673,898	17,249,879,456	18,181,492,232	19,058,965,935	19,821,324,572
North Bethany CSDR	26,243,050	26,266,880	28,183,128	43,793,112	80,726,779	200,826,908	208,859,984
URMD	15,541,527,231	16,046,578,758	16,623,673,898	17,249,879,456	18,181,492,232	19,058,965,935	19,821,324,572
% CHANGE IN ASSESSED VALUE FROM PRIOR YEAR							
County	3.06%	2.30%	3.58%	4.48%	6.42%	4.07%	4.00%
County - <i>after</i>	3.06%	2.34%	3.64%	4.61%	6.54%	4.63%	4.00%
ESPD	3.00%	3.25%	3.60%	3.77%	5.40%	4.83%	4.00%
North Bethany CSDR		0.09%	7.30%	55.39%	84.34%	148.77%	4.00%
URMD	3.00%	3.25%	3.60%	3.77%	5.40%	4.83%	4.00%
TAX RATES							
County - <i>perm rate</i>	\$ 2.2484	2.2484	2.2484	2.2484	2.2484	2.2484	2.2484
Public Safety - <i>LOL</i> ⁽³⁾	0.4200	0.4200	0.4200	0.4200	0.4200	0.4200	0.4200
WCCLS - <i>LOL</i> ⁽⁴⁾	0.1700	0.1700	0.1700	0.1700	0.1700	0.2200	0.2200
Bonds ⁽⁵⁾	0.1360	0.1317	0.1292	-	-	0.0709	0.0709
Total County	2.9744	2.9701	2.9676	2.8384	2.8384	2.9593	2.9593
ESPD - <i>perm rate</i>	0.6365	0.6365	0.6365	0.6365	0.6365	0.6365	0.6365
ESPD - <i>LOL</i> ⁽²⁾	0.6112	0.5920	0.6800	0.6800	0.6800	0.6800	0.6800
Total ESPD	1.2477	1.2285	1.3165	1.3165	1.3165	1.3165	1.3165
NBCSDR - <i>perm rate</i>	1.2500	1.2500	1.2500	1.2500	1.2500	1.2500	1.2500
URMD - <i>perm rate</i>	0.2456	0.2456	0.2456	0.2456	0.2456	0.2456	0.2456
TAXES LEVIED (includes compression loss and adjustments for tax computations)							
County - <i>perm rate</i>	107,965,839	110,475,319	114,428,512	119,560,091	127,234,011	132,415,432	137,712,002
Bonds ⁽⁵⁾	6,531,435	6,473,199	6,572,131	-	-	4,199,498	4,200,176
Additional taxes/penalties	1,081,742	736,095	1,061,393	1,133,391	957,489	939,016	939,016
subtotal - County before	115,579,015	117,684,614	122,062,036	120,693,483	128,191,500	137,553,946	142,851,194
Public safety ⁽³⁾ - <i>after</i>	20,151,121	20,569,616	21,167,358	22,179,218	23,603,851	24,717,018	50,414,704
WCCLS - <i>LOL</i> ⁽⁴⁾	8,156,406	8,325,797	8,567,740	8,977,303	9,553,940	12,976,842	13,492,673
subtotal - County after	28,307,527	28,895,413	29,735,098	31,156,521	33,157,790	37,693,861	63,907,377
Total County	143,886,542	146,580,026	151,797,135	151,850,004	161,349,290	175,247,806	206,758,571
ESPD - <i>perm rate</i>	9,892,179	10,213,646	10,580,971	10,979,548	11,572,522	12,131,031	12,616,273
ESPD - <i>LOL</i> ⁽²⁾	9,498,951	9,499,514	11,304,049	11,729,892	12,363,323	12,960,085	13,478,403
Additional taxes/penalties	14,702	2,171	20,563	26,601	9,038	27,255	27,255
Total ESPD	19,405,832	19,715,331	21,905,584	22,736,040	23,944,883	25,118,371	26,121,931
NBCSD - <i>perm rate</i>	32,804	32,834	35,229	54,741	100,908	251,034	261,075
Additional taxes/penalties	16,185	-	1,604	21,413	4,697	10,806	10,806
Total NBCSD \$	48,989	32,834	36,833	76,154	105,605	261,840	271,881
URMD - <i>perm rate</i>	3,817,001	3,941,042	4,082,777	4,236,572	4,465,375	4,680,884	4,868,120
Additional taxes/penalties	2,894	434	3,836	4,963	1,686	5,085	5,085
Total URMD \$	3,819,895	3,941,476	4,086,613	4,241,534	4,467,061	4,685,969	4,873,204

2017-18 Proposed Budget

DESCRIPTION	Actual					PROJECTED	
	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
TAXES COLLECTED							
County - <i>perm rate</i>	102,718,699	105,503,930	109,279,229	114,179,887	122,144,650	127,118,815	132,203,522
Bonds ⁽⁵⁾	6,214,007	6,181,905	6,276,385	-	-	4,031,518	4,032,169
Additional taxes/penalties	1,029,169	702,971	1,013,630	1,082,388	919,190	901,455	901,455
subtotal - County before	109,961,875	112,388,806	116,569,244	115,262,276	123,063,840	132,051,788	137,137,146
Public safety ⁽³⁾ - <i>after</i>	19,171,776	19,643,983	20,214,827	21,181,153	22,659,697	23,728,338	48,398,116
WCCLS - <i>LOL</i> ⁽⁴⁾	7,760,005	7,951,136	8,182,192	8,573,324	9,171,782	12,457,769	12,952,966
subtotal - County after	26,931,781	27,595,119	28,397,019	29,754,478	31,831,479	36,186,106	61,351,082
Total County	136,893,657	139,983,925	144,966,263	145,016,753	154,895,318	168,237,894	198,488,228
ESPD - <i>perm rate</i>	9,411,419	9,754,032	10,104,828	10,485,468	11,109,621	11,645,790	12,111,622
ESPD - <i>LOL</i> ⁽²⁾	9,037,302	9,072,036	10,795,367	11,202,047	11,868,790	12,441,681	12,939,267
Additional taxes/penalties	13,988	2,074	19,638	25,404	8,676	26,165	26,165
Total ESPD	18,462,709	18,828,141	20,919,832	21,712,918	22,987,087	24,113,636	25,077,054
NBCSDD - <i>perm rate</i>	31,210	31,356	33,644	52,278	96,873	240,990	250,630
Additional taxes/penalties	15,398	-	1,532	20,449	4,509	10,374	10,374
Total NBCSD \$	46,608	31,356	35,176	72,727	101,382	251,364	261,003
URMD - <i>perm rate</i>	3,631,495	3,763,695	3,899,052	4,045,926	4,286,760	4,493,649	4,673,395
Additional taxes/penalties	2,753	415	3,664	4,739	1,619	4,881	4,881
Total URMD \$	3,634,248	3,764,110	3,902,715	4,050,665	4,288,378	4,498,530	4,678,276

⁽¹⁾Actual AV (assessed value) is released by Assessment and Taxation in October of each year.

⁽²⁾The ESPD local option levy was a dollar vs. rate levy; the *actual* rate/\$1,000 AV is determined when the *actual* AV is calculated, typically early October of each year. The above shows the *actual* calculated rate and taxes levy per the annual Summary of Assessment and Tax Roll for prior years, and an *estimated* rate calculated from the *estimated* AV for the upcoming budget year. From 2003-04 through 2007-08 the levy was \$6,150,000 each year; from 2008-09 through 2012-13 the levy is \$9,500,000.

In November 2012 voters approved the change from dollar based to rate base of \$0.68 local option rate levy. The new levy period is 2013-17.

⁽³⁾ Voters approved a renewal of the public safety local option levy in November 2006; the levy covers the 4-year period July 1, 2007 - June 30, 2011.

Voters approved a 5-year renewal of the public safety levy and a \$0.22 WCCLS local option levy; July 1, 2016 - June 30, 2021 is the levy period

⁽⁴⁾ Voters approved the WCCLS local option levy in November 2006; the levy covers the 4-year period July 1, 2007 - June 30, 2011.

Voters approved a 5-year renewal of both the public safety and WCCLS local option levies; July 1, 2011 - June 30, 2016 is the levy period

Voters approved a 5-year renewal of the public safety levy and a \$0.22 WCCLS local option levy; July 1, 2016 - June 30, 2021 is the levy period

⁽⁵⁾ Voters originally approved the Criminal Justice Facilities bonds in September 1994 & were refinanced in October 2007; the bonds matured in Dec 2013. In May 2016 voters approved \$77 million in general obligation bonds for the emergency communications system (911); the bonds will be issued in July 2016 and mature in 2035.

⁽⁶⁾ Voters approved the formation of the district in May 2011.

DEBT OUTSTANDING

Washington County	Date of Issue	Date of Maturity	Amount Issued	Amount Outstanding as of July 1, 2017
General Obligation Bonds:				
Series 2016 A & B <i>Issued to provide funding for the expansion of, and upgrades to, the County's Emergency Communications System.</i>	7/21/2016	6/1/2035	\$ 77,000,000	75,400,000
Total General Obligation Bonds				75,400,000
Full Faith & Credit Obligations:				
Series 2004 <i>Issued to refinance the 1993 Certificates of Participation originally issued to provide funding for the completion of the Juvenile Justice/Law Library building, building of a new animal shelter, and completion of several information services</i>	5/15/2004	7/1/2018	3,925,000	685,000
Series 2009 Refunding <i>Issued on behalf of the Housing Authority of Washington County to provide funding for the refunding of the Series 1999A, 2001A, 2001B, and 2002A Housing Authority Revenue Bond issues.</i>	11/5/2009	7/1/2044	\$ 28,985,000	26,740,000
Series 2013 Refunding <i>Issued to provide funding for the partial advance refunding of the Series 2006 New Money Full Faith & Credit Obligation bond issue.</i>	2/14/2013	6/1/2026	\$ 18,860,000	16,945,000
Series 2016 Refunding <i>Issued to provide funding for the partial advance refunding of the Series 2006 Refunding Full Faith & Credit Obligation bond issue.</i>	3/3/2016	6/1/2026	\$ 31,960,000	28,965,000
Series 2016 B <i>Issued to provide funding for capital projects related to County facilities, the building of an Events Center, and various Major Street Improvement Program projects.</i>	12/15/2016	3/1/2032	\$ 107,925,000	107,925,000
Total Full Faith & Credit Obligations				181,260,000

DEBT OUTSTANDING

Washington County	Date of Issue	Date of Maturity	Amount Issued	Amount Outstanding as of July 1, 2017
Contracts:				
US Department of the Interior - Hagg Lake <i>Issued to repay a portion of the development costs incurred by the Federal Government during the construction of Hagg Lake Park.</i>	3/1/1980	2/1/2029	\$ 1,111,273	267,516
Total Contracts				267,516
Notes:				
OEDD - Harkins House Expansion <i>Issued to provide funding for the construction of the Harkins House juvenile shelter.</i>	10/11/2000	12/1/2020	2,000,000	578,060
Total Notes				578,060
Capital Leases:				
Motorola Communications Tower <i>Issued to provide a new communications tower for the Washington County Consolidated Communications Agency.</i>	9/30/2011	10/1/2018	\$ 2,284,066	535,094
Total Capital Leases				535,094
Washington County Total Long-term Debt				258,040,670

DEBT OUTSTANDING

Housing Authority of Washington County	Date of Issue	Date of Maturity	Amount Issued	Amount Outstanding as of July 1, 2017
<i>Notes:</i>				
Farmer's Home Administration (USDA) <i>Issued to purchase Kaybern Terrace (12 units of affordable housing) in North Plains.</i>	1/8/1988	2/1/2038	\$ 361,000	313,963
State of Oregon Specialty Housing (4 notes) <i>Issued to purchase two facilities (five units) of Specialty Housing in Aloha and Beaverton.</i>	12/2/1988	1/1/2018	181,238	6,503
OCD Neighborhood Stabilization (0% interest) <i>Issued to purchase three housing units under Neighborhood Stabilization program.</i>	6/4/2010	None	648,753	648,573
Berkadia Commercial Mortgage, Aloha Park <i>Refinance of Aloha Park property</i>	9/27/2014	9/1/2049	2,107,100	2,029,647
OCD Home Loan, Amberwood <i>Assumed at time of purchase. Property was financed with this loan and the Series 2001A and 2001B revenue bonds.</i>	11/10/1995	10/15/2016	604,300	222,429
OCD Home Loan, Bonita Villa <i>Issued to finance improvements to the Bonita Villa affordable housing property.</i>	9/29/2003	6/30/2029	500,000	500,000
Washington County IGA 2003 <i>Issued to finance improvements to the Bonita Villa affordable housing property.</i>	6/30/2003	6/30/2020	1,300,000	35,065
Washington County IGA 2009 <i>Issued to provide funding for the refunding of the Series 1999A, 2001A, 2001B, and 2002A</i>	12/15/2016	3/1/2032	\$ 28,985,000	26,740,000
Total Notes				30,496,180
Housing Authority Total Long-term Debt				30,496,180
Combined Outstanding Debt				288,536,850

DEBT OUTSTANDING

	Amount Outstanding as of July 1, 2017
Summary Totals	
Washington County General Obligation Bonds	\$ 75,400,000
Washington County General Full Faith & Credit Bonds	\$ 181,260,000
Total Bonds Outstanding	256,660,000
Washington County Contracts	267,516
Washington County Notes	578,060
Washington County Leases	535,094
Housing Authority Notes	30,496,180
Total Other Debt Outstanding	31,876,850
Combined Outstanding Debt	288,536,850
General Obligation Bonds	75,400,000
Full Faith & Credit Bonds	181,260,000
Contracts	267,516
Notes	578,060
Leases	535,094
Housing Authority	30,496,180
Total Other	213,136,850
Total Indebtedness	\$ 288,536,850

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1. POLICY OVERVIEW

The County Strategic Plan provides the framework for budget preparation in terms of services, funding mechanisms and priorities for the allocation of discretionary resources. The Plan emphasizes the allocation of General Fund resources toward programs that provide a Countywide benefit. Consistent with past practices, the budget focuses on long-term stability for core services and maintaining an ending fund balance consistent with this policy.

2. GENERAL FUND PROGRAMS

- A. Overall Approach: The bottom-line goal is to limit the aggregated General Fund expenditure growth to approximately 6.0% for fiscal year 2017-18. This is the anticipated level of growth that can be supported by projected revenues and fund balance requirements.
- B. General Fund staffing levels are generally expected to reflect current (2016-17) levels. Staff reductions (including modifications to temporary positions and overtime) should be evaluated and pursued where feasible. Proposed budgets are to reflect any cost savings as a result of not filling vacant positions. Requests for additional General Fund position(s) will be evaluated on a case by case basis.
- C. Operating expenditures will be budgeted at a level required to maintain necessary and essential support for current service levels. Operating expenditures should be reviewed closely and reduced where feasible.
- D. Revenue Estimates: Department revenues will be budgeted based on the best information available at the time the budget is prepared. Limited or no growth in department revenues should generally be accompanied by adjustments in the requested expenditure level.
- E. New Revenue Sources: Departments will continue to pursue additional revenue sources where appropriate and feasible.
- F. Expenditure Reductions: Diminishing departmental revenues, declining fund balance or other factors may require a decrease in expenditures.
- G. Discretionary Funding: Allocation of discretionary resources by organization units will be based on the amount received in the current fiscal year. Discretionary resources that are not required to maintain current base service levels will revert to the General Fund reserves for future use.
- H. Programs Previously Supported by Serial Levies: Prior to the passage of Ballot Measures 47 and 50, the Washington County Cooperative Library System (WCCLS) and Major Streets Transportation Improvement Program (MSTIP), were supported by revenues from dedicated serial levies. Measure 50 eliminated these levies by combining them with the County permanent tax rate. The annual transfer to WCCLS and MSTIP will be adjusted by the percentage change in assessed value. These programs continue to function within the goals/intentions originally approved by the voters. These are not considered General Fund programs and the amounts transferred to the respective funds are not included in the General Fund reserve calculation.

3. SPECIAL FUND PROGRAMS

- A. Special fund staffing levels must be commensurate to available resources and approved service levels. Requests for additional positions funded by dedicated resources will be reviewed on a case-by-case basis along with the sustainability of the revenue source.
- B. Operating expenditures will be budgeted at a level required to maintain necessary and essential support for approved service levels.
- C. Revenue estimates will be based on the best information available at the time the budget is prepared.
- D. Special funds will continue to pursue new revenue sources where appropriate and feasible.
- E. Expenditure reductions: Diminishing revenues, declining fund balance or other factors may require a decrease in expenditures.
- F. General Fund transfers will be based on historical levels, unless otherwise recommended by the County Administrative Office.

4. INTERNAL COST RECOVERY

In order to clearly define the true cost of each direct service the County prepares a cost allocation plan. Departments provide input and review the annual plan. A second cost allocation plan is prepared for federal grant compliance purposes.

5. BUDGET MODIFICATIONS

The County Administrator may recommend modifications when appropriate in order to continue effective operations, provide adequate service levels, achieve cost savings or cost avoidance, and implement Board priorities.

6. LOCAL OPTION LEVIES

Local option levies are considered a special revenue funding (special fund) source and expenditures must conform with the language approved by the voters.

7. STRATEGIC INVESTMENTS

The County will continue to seek opportunities to make strategic investments in priority service areas, technology and other physical infrastructure as resources allow.

8. RESERVES, CONTINGENCIES AND FUND BALANCES

- A. General Fund Reserve/Contingency/Fund Balance: The General Fund reserve (beginning fund balance) and the Revenue Stabilization reserve fund are a critical and core element of the County's financial planning and fiscal stability. These reserves contribute to the preservation of the County's bond rating, meet cash flow requirements, accommodate cyclical variations in revenues, provide for unanticipated, intermittent or future planned expenditures, and minimize the need to rely on General Fund local operating levies for the long-term sustainability of programs and services.

The County's goal is to maintain a reserve that is at least 20% of General Fund revenues. The minimum level of reserve is established at 15% of General Fund revenues. The amounts transferred to MSTIP and WCCLS are excluded from the General Fund revenues for purposes of calculating the fund balance reserve (see 2.H).

The General Fund reserve will be allocated in the annual budget as follows:

- a) Approximately 6% will reside within departmental budget appropriations based on the assumption that aggregated departmental expenditures will be approximately 94% of budget, with 6% being unspent and a part of the fund balance at year-end, and
- b) The remainder of the reserve will be distributed between the General Fund and the Revenue Stabilization Fund; a portion of the reserve may be unappropriated.

- B. Special Fund Reserves/Contingencies: The need for a reserve and/or contingency is dependent on the purpose of each fund. For many capital and non-operating funds it is necessary to maintain a reserve (fund balance) to meet long-term liabilities and construction or replacement schedules. Reserves for capital and non-operating funds may be appropriated or unappropriated depending on the individual fund's requirements. Operating funds may require reserves to meet operating obligations, future PERS liability, emergency requirements or other unanticipated needs. Reserves for operating funds should be appropriated in the fund's contingency.

9. **STATE PROGRAMS**

- A. Current state funding: State programs operated by the County will reflect the level of service attainable given the amount of funding provided. If state funding is reduced, there will be no increase in County General Fund resources unless mandated. When an increase is required, the department will make every effort to minimize the increase by considering alternate service delivery systems, and/or a return of the program to the state.

Where there are existing contributions being made to state programs, the impact of reducing the contribution to the lowest allowed by state/federal mandates will be considered. If a budgeted county contribution is above the minimum required by state/federal mandates, budget submittals should identify what the minimum is, justify the higher county contribution, and provide information about service impact if the contribution were to be reduced. Reductions will be incorporated into the department's requested budget whenever feasible.

- B. New state funding: New or increased state funding for existing or proposed programs will be considered based on local needs and requirements placed on the County by accepting the funding. Whenever possible, additional funding will first be used to reduce the General Fund contribution to existing programs. The ability of the state to commit to long-term funding that meets the County's full cost requirements will be an important consideration in any decision to accept additional funding for expansion of existing programs and/or initiation of new programs.
- C. System balance: This policy is not intended to preclude the use of County resources when the Board determines it necessary in order to provide a balanced service delivery system or meet other Board policies and priorities.

10. **LOBBYING AND GRANT APPLICATIONS**

- A. Approval to pursue: County Administrative Office (CAO) approval is required before appointed County representatives and employees pursue lobbying efforts on matters having budget implications, and before grant applications are submitted to the granting agency. Elected department heads should advise the County Administrative Office before official positions are taken on matters that might affect the County's budget or financial status. Board approval is required to accept grants of \$100,000 or more.
- B. In-kind contribution: Where matching funds are required for grant purposes, the priority is to use as much "in-kind" contributions as allowed rather than hard-dollar matches.

11. **REIMBURSEMENT FOR DUES AND CONTINUING EDUCATION REQUIREMENTS**

- A. Dues and licensing costs: Any costs incurred for positions that require a specific license or dues in order for the employee to perform assigned duties will be paid by the County. Examples include attorney bar dues, sanitation and nursing dues, etc.
- B. Continuing education: Any costs incurred for positions that require continuing education in order for an employee to maintain the required license in 11.A. above will be paid by the County. Examples include state bar classes for attorneys, nurse practitioner continuing education requirements, etc.
- C. Reimbursements: Items A and B above are not intended to preclude the funding of dues, licensing and/or continuing education that are not specifically required by a job classification, but rather to affirm the funding of these costs when such a job classification requirement exists.

12. **MID-YEAR REQUESTS, GENERAL FUND CONTINGENCY**

- A. Non-emergency requests: In those cases where a department is faced with an unanticipated cost of a non-emergency nature that is beyond its control, every effort will first be made to use departmental resources prior to a transfer from General Fund contingency. Departmental budgets will be reviewed during the fiscal year for compliance with budget law. A transfer from contingency will be made to cover unavoidable costs that cannot be absorbed in the existing budget.
- B. Emergency requests: Emergency requests during the fiscal year will be submitted to the County Administrative Office for review and analysis and may be forwarded to the Board of Commissioners for their consideration.

13. **BUDGET CONTROLS**

- A. Legal compliance: Expenditure appropriations will be adopted at the organization unit level. In order to comply with local budget law, actual year-end expenditures cannot exceed appropriations for each organization unit.
- B. Administrative compliance is at the organization unit level. Consult with the CAO for any major program changes. Finance approval is required for any budget adjustments.

14. **CONTRIBUTIONS TO OUTSIDE AGENCIES**

Funding to Outside Agencies will be considered by the Budget Committee/Board if adequate resources are available, the use of funds for this purpose will not adversely impact County programs, and the allocation of resources is consistent with the Strategic Plan and other Board policies and priorities. Consideration of funding requests from an outside agency requires the submittal of written justification in advance of the budget hearings.

Should reductions in expenditures be necessary at any time in the future, consistent with the resource reduction strategy, funding to outside agencies will be considered prior to reductions in County programs.

COUNTY STRATEGIC PLAN SUMMARY

Community Vision

Our vision is to be a prototype community for 21st Century America, reflecting the best of our community's achievements, diversity, values and its pioneering spirit.

Guiding Principles

- Honesty, flexibility and fairness
- Recognize the limits of our resources and promote sound business practices in meeting the priority needs of the community
- Innovation and use of technology
- Stewardship
- Honor and value public service
- Partnerships

Fundamental Principles

Washington County

- Primarily provides services of County-wide benefit
- Is one of many participants in the continuum of services
- Prioritizes services according to a finance plan
- Cannot be all things to all people; nor a government of last resort

Methods of Service Delivery

- Direct Service – directly provides service
- Partnerships – partners with others to provide services
- Supporting the Agenda – supports others' activities and initiatives

Countywide vs. Municipal Services

- County 2000 dictates that County-wide property tax dollars will be expended on those services that are of Countywide benefit and furthermore, that those services are to be provided on a prioritized basis according to the priorities of the community.
- Municipal services benefit specific sub-areas and groups within the County. Cities, geographically limited special districts, or user fees typically fund these services.

Organization Mission

Provide specific services within the bounds of resources and in a professional, efficient manner. We will honor the Constitution of the United States.

Traditional Service Strategies

General Government

- Employ technologies to improve overall effectiveness
- Service levels will be in proportion to the size of the organization
- Committed to effective citizen involvement
- Committed to prudent financial practices and operating within existing resources
- Maintain accurate and uniform property assessments
- Refinement of Support Services functions

Public Safety & Justice

- Support a base-level of countywide public safety and criminal justice services
- Services which are not of countywide benefit shall be funded by other mechanisms and not by a uniform countywide property tax
- Priority for investment is to remedy any imbalances in services that impact the public's safety and welfare, and the justice systems ability to respond at the necessary level
- Where found to be cost-effective, the development and use of a continuum of community sanctions and services to supervise juvenile and adult offenders should be maximized
- Promote and support the development and implementation of a broad range of crime prevention measures
- Service delivery should be provided in a collaborative and cooperative effort

Land Use

- Careful land use planning inside the UGB (Urban Growth Boundary)
- Development within UGB must be accompanied by a full-range of urban level services in order for the County to approve an application and provide for design and environmental standards that enhance the quality of the development
- Committed to balancing individual property rights with neighborhood livability and the needs of the community as a whole
- Absent others, the County will provide planning services at a municipal level (current and long range)
- Current planning, land development and building programs will be self-sufficient with fees. Limited countywide resources are directed toward code enforcement and public assistance services.
- Long-range planning efforts will be redirected from performing regular updates of community plans toward maintaining and participating in various regional and state planning efforts and rules to manage growth and maintain quality of life
- The County shall assume a leadership role for land use and transportation planning to assure the various federal, state, regional and local mandates are met.

Housing

- Action will require partnerships with community groups as well as the private and public sectors; and that financing for these programs will come primarily from the creative packaging of federal, state and local non-General Fund sources
- The County recognizes the relationship between housing and economic development and providing housing options for people who work in our communities. The County supports modestly priced rentals and first-time ownership housing opportunities. The County believes these can be best provided in partnership with cities, and the private and nonprofit sectors. The primary role of the County is to be a coordinator in facilitating these partnerships through the use of tax exempt financing, expedited development review and approvals, monitoring and certifying levels of affordability, securing other state and local resources and providing technical assistance.
- County surplus property may also be made available for the development of affordable housing in partnership or as part of the public housing program of the County
- County recognizes the housing needs of the elderly and disabled. The County's goal is to advance persons to greater self-sufficiency whenever possible.
- County is committed to innovative solutions

Transportation – Capital Projects

- Transportation services will be focused on countywide transportation issues and projects, including:
 - ✓ Improvements to adopted countywide road system
 - ✓ Analysis of north-south traffic problems in the Tualatin-Hillsboro corridor
 - ✓ Promote and develop increased intra-county transit service
 - ✓ Foster energy-neutral modes of transportation, including: mass transit, light rail, carpooling, bicycling and walking
- Balance transportation planning by addressing growth in transportation requirements and still address issues of community livability and the environment
- Increase in funding is necessary if the major multi-modal regional and county projects are to be met
- Regularly update County Transportation Plan
- Implement a regional vehicle registration fee to fund necessary arterial improvements and new sources of revenue for local transit services should be considered; MSTIP should be sustained

Road Maintenance

- First, money is to be spent on state mandated road work, emergency repair and hazard elimination. Second, the money is to be allocated on general maintenance on County major road systems, including rural resource roads. Remaining funds are allocated towards reconstruction.
- Enhanced level service will need to be addressed via alternate forms of funding
- Privatization and “least-cost” analysis will be continued and enhanced

Health and Human Services

- The County's health and human services programs will emphasize prevention. Such programs include public education and information and treatment programs on such issues as: drug & alcohol abuse prevention; parenting & prenatal care; child abuse prevention; communicable disease prevention education; mental & emotional disturbances; developmental disabilities; and services for the elderly, veteran's and disabled.
- The County will encourage visibility of health and human service issues, including services within and beyond the scope of our service continuum
- To the extent additional General Funds are available; the County will increase investment in health and human services
- The County will focus on individuals and families in greatest need
- The County will focus on collaborative opportunities with private and nonprofit partners
- Every effort will be made to purchase services that can be effectively provided by the private sector or nonprofit
- Emphasis will be placed on user fees that support the level of service provided
- Continue to advocate for stability in the continuum of federal and state resources
- Animal control to be funded by fees assessed to pet owners

Culture, Education & Recreation

- There is a continual demand for increased cultural, educational and recreational programs and facilities. However, given the priority assigned to other County services, there is a lack of resources to meet these demands. These services will need to be funded through increased reliance on fees or other non-General Fund sources.
- Washington County is not traditionally in the parks business. Hagg Lake improvements will need to balance accessibility to residents with environmental concerns. Costs will be funded by dedicated sources other than general fund discretionary resources.
- Continual emphasis on coordination with cities, special districts and Metro to assure collective goals are met
- Cooperative Library Services will provide support services to local libraries and to provide direct service to special populations

- In concert with OSU Extension, the County will maximize the application of limited resources in promoting the continued vitality of the Washington County agricultural community
- The Fairplex is a multipurpose, year-round event and conference facility. Fair and event revenues and grants will finance future development plans.
- The County commits through advocacy, coordination and technical assistance, to further the level of educational excellence
 - ✓ Provide school districts current demographic information
 - ✓ Involved in projects to improve the review and impact analysis of individual development applications from school districts

Other Strategies

Citizen Involvement

The County supports the following citizen involvement mechanisms:

<u>Community-based</u>	<u>Citizen-based</u>	<u>Media/information based</u>
Access to public officials	CPO/CCI	TVCA
Board Meetings	Neighborhood Associations	Publications
Public Hearings	Advisory Boards	Press Release
Polling	Task Forces	Documents
Elections	Focus Groups	

Livability and Environment

Highlights of the County's efforts and policy positions in terms of livability and the environment:

- Support of the Urban Growth Boundary – County's development philosophy states that development inside the UGB must be accompanied with a full range of urban level services in order for the County to approve the application. In addition, the development must provide for design and environmental standards that enhance the quality of the development. The Board will unequivocally oppose the expansion of the UGB before its required thresholds are met.
- Aspiration for a balanced transportation system – The Transportation plan recognizes the automobile as the primary mode of transportation, while calling for strong transit, demand management, and bicycle and pedestrian elements to complement, and, in some cases, substitute for improvements to the roadway system.
- Support of land trust acquisition and planning – The County's inventory of land should be reviewed for potential greenway and park sites
- Solid Waste management planning
- Enhancement of water quality (Clean Water Services)

Economic Development

In terms of direct service, the County's role is limited to providing the basic governmental services. These services provide the infrastructure that makes economic development possible. The County will also partner with other organizations to provide economic development coordination, marketing, business recruitment and business retention. The County may provide limited financial support to countywide or regional economic development agencies or programs. Finally the County will take the lead in facilitating the development of a coordinated economic development plan for the County as a whole.

Annexation

- Cities are recognized as the ultimate municipal service provider. As opposed to stating a specific deadline for the withdrawal of municipal services and forcing the solution, the County determined that when annexation and/or incorporation occurred, practicality and resident interest would drive the timeline. Residents who are requested to annex shall continue to enjoy the opportunity to vote on annexation pursuant to their statutory rights. The exception (double majority) accomplishes the same end for typically small scale annexations or unoccupied property by requiring written approval of over 50% of registered voters and 50 percent of property owners.

- The County will maintain the following service strategies until annexation/incorporation takes place: ESPD, URMD and minimum funding of land use planning services.

Internal Organizational Development

The County's organizational development strategy is composed of three main sections:

- Leadership section focuses on values, mission, goals and objectives; addresses the value and responsibility of public service and ethical standards
- Human resources management plan focuses on supporting and empowering the individual employee and the organization through a wide range of systems and supports to improve the work environment, promote staff development and ensure fair and equitable treatment
- Management practices focuses on policy development, communication, organizational structure, goal setting and performance evaluation

Financial Plan

The financial plan represents two key elements: Resource Allocation Strategy and the Resource Reduction Strategy.

Resource Allocation Strategy

County 2000 distinguishes between services of Countywide benefit and municipal services.

- Countywide services are to be funded by a broad-based revenue structure. Further distinctions are made between those Countywide services that are to be funded primarily by the General Fund and those Countywide services that are to be funded primarily by special revenue.
- Another distinction is made between those General Fund supported Countywide services that, to the extent additional resources are available, are slated for growth in General Fund support and those that will receive constant or decreasing General Fund support. Priority will be given to: a) funding Health & Human Services programs and b) strategic investments in the Public Safety & Justice System to remedy any imbalances. The remaining Countywide services will receive steady or decreasing General Fund support.

Resource Reduction Strategy

1. General Philosophy – To the extent possible, across-the-board reductions will be avoided. The goal is to reduce the quantity of services, not the quality.
2. Resource Reduction Priorities – The County will begin with category 1 and proceed to other categories as required.
 1. Elimination of General Fund "block grant" support for outside agencies that are not funded by dedicated resources
 2. Moderate service level reductions will be proposed on a case-by-case basis; these reductions will focus on reducing General Fund support
 3. Major new sources of discretionary revenue will be evaluated
 4. Major program reductions will be proposed
 - First are program reductions that will reduce discretionary expenses beginning with: a) culture, education and recreation; b) base level of Sheriff's Patrol and c) certain planning and survey programs. Second level reductions would be pursued in Health & Human Services and Public Safety & Justice.
 - The County may also evaluate returning state programs
 5. A reduced County work week
 6. Protection from debt and obligations through authorized restructuring

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READER'S GUIDE

ORGANIZATION OF THE BUDGET DOCUMENT

A budget, as defined by Oregon state law, is a “*financial plan containing estimates of revenues and expenditures for a single fiscal year.*” Local governments have the option of budgeting on a 24-month biennial period, or by fiscal year.

Washington County operates, and budgets, on a fiscal year beginning July 1 and ending the following June 30. Budgeting requires local governments to evaluate plans and priorities in light of the financial resources available to meet those needs.

The County budget is organized based on the following hierarchy:

- Functional Area
- Fund
- Organization Unit
- Program

This Budget Summary document is divided into sections as follows:

County Organization

Budget Message

The County organization documents the Commissioner Districts, budget committees and organizational chart of the County. The County Administrator’s budget message contains information that assists the Budget Committee and the public in understanding the budget. State statute requires the budget message to contain a brief description of the financial policies reflected in the budget as well as proposed changes from the prior year’s budget and any major changes. Key Initiative & Issues highlight areas of specific concern and are included in this section.

Budget Overview

Summary information includes an overview of the County budget, General Fund overview and discretionary revenue information.

Operating Budget

This section includes those functional areas that provide services directly to the community or to another part of the County organization. These functional areas cover General Government; Public Safety & Justice; Land Use & Transportation; Housing, Health & Human Services; Culture, Education & Recreation; and Non-departmental. Budget Detail tables and analysis is included for each organization unit. All County employees are accounted for in the operating budget.

Capital Budget

Facilities & Technology, Transportation and Culture, Education & Recreation capital projects are included in the capital budget section.

Non-Operating Budget

Includes Debt and Other Financing, Risk Management/Insurance, Replacement/Reserves and Miscellaneous. This budget accounts for those activities that provide internal support to the entire County organization.

Service Districts

The Enhanced Sheriff Patrol District (ESPD), Urban Road Maintenance District (URMD), North Bethany County Service District for Roads (North Bethany CSDR) and Service District for Lighting No.1 (SDL No. 1) are all under the authority of the Board of County Commissioners.

Summary Schedules and Supplementary Information

The Summary Schedules present the budget by category and fund for revenues, expenditures, full-time equivalent employees (FTE), assessed value & property taxes and debt outstanding as of July 1. The

Supplementary Information includes the Budget Policy, County Strategic Plan Summary, Reader's Guide and Glossary.

BUDGET PROCESS

The County's annual budget process is guided by Oregon's Local Budget Law which requires the following:

- An annual budget be adopted prior to the beginning of the fiscal year (July 1) to which it applies;
- There must be notification of public meetings when the budget will be discussed; and
- That there is opportunity for public input; and a summary of the budget must be published in a local newspaper prior to adoption.

Budget Calendar

July – August	Finance drafts calendar; begins working on Cost Allocation Plan
September – February	Departments work on their budgets
March – mid April	County Administrative Office and departments review and analyze requested budgets
April	Proposed budget documents are compiled and printed
May	Budget Committee convenes for two public meetings
June	Board of County Commissioner's considers adoption of the approved budget
July	Adopted budget becomes effective

Budget Committee

A quorum of the Budget Committee (comprised of the Board of Commissioners and five lay (citizen) representatives must approve the levying of property taxes at the time the budget is approved, and the Board of Commissioners must do the same at the time of adoption. All Budget Committee meetings are open to the public and are advertised as such. Advertisements of the public hearing prior to the Board of Commissioners adoption include a summary of the budget as approved by the Budget Committee.

Budget Basis

Washington County's financial reports are prepared following the guidelines recommended by the Government Finance Officers Association (GFOA) of the United States and Canada. The proposed budget described herein substantially conforms to Generally Accepted Accounting Principles (GAAP). The County's budget is prepared under the modified basis of accounting.

Under the modified accrual basis of accounting, revenues are recorded at the time they become measurable and available and expenditures are recognized at the time the liabilities are incurred.

For financial reporting purposes governmental fund types (general fund, special revenue funds, debt service funds and capital project funds) are accounted for on the modified accrual basis of accounting.

The accrual basis of accounting is used for financial reporting of proprietary fund types (internal service funds and enterprise funds) and for the government-wide financial statements required by the County's requirements. Under the accrual basis of accounting, revenues are recorded at the time they are earned and expenditures are recorded at the time liabilities are incurred. The measurement focus of the proprietary funds is on the flow of economic resources. The difference between the methods used for budgetary versus financial reporting primarily affects the accounting for depreciation and capital outlay.

Expenditures are appropriated by organization unit for each fund. These appropriations establish the level of control for each organization unit and may not be over-expended. Most operating funds also include an appropriation for contingency. Expenditures cannot be made against this appropriation without additional Board actions (see Budget Adjustments below). All appropriations lapse at the end of each fiscal year.

Budget Adjustments

Oregon Local Budget Law sets forth procedures to be followed to amend the budget as events occur after budget adoption. The type of event determines the procedure to be followed.

The adopted budget appropriates contingencies in each fund to be used at the discretion of the governing body. In most cases adjustments can be accommodated by transferring appropriations from fund contingencies or from the General Fund to other funds. Oregon Local Budget law allows for the Board of Commissioners to make such adjustments at a regularly scheduled meeting. Should a transfer from contingency exceed 15% of fund appropriations, or the County need to increase appropriations due to additional revenue, the law provides for the following two types of supplemental budget processes:

1. If the increase is less than 10% of the fund, the Board of Commissioners may approve a resolution and order adopting the supplemental budget at a regularly scheduled meeting. Prior to the meeting, specific details of the supplemental budget must be published in a local newspaper.
2. If the increase is 10% or more of a fund, the Board must first hold a public hearing prior to approving a resolution and order. Published notice of the supplemental budget and public hearing are required.

Adopted and Modified Budget

The analysis in the Budget Detail pages is prepared based on the proposed budgets for the upcoming fiscal year compared to the current fiscal year budget as modified for any Board approved budget adjustments through mid-April.

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ADVISORY BOARDS AND COMMISSIONS

Several hundred County volunteers serve in advisory roles to the Board of County Commissioners; their terms typically run 2-4 years in length. Vacancies for the various boards and commissions listed below are announced periodically by the Board on the County's website at www.co.washington.or.us/BOC and advertised in local newspapers.

Aging & Veteran Services Advisory Committee. This committee advises the department on policy, programs and actions affecting the delivery of services and generally serves as an advocate for veterans and the elderly.

Audit Committee. This committee is charged with overseeing the financial reporting and disclosure of the County's external financial audits. The committee consists of one County Board Commissioner and four citizen members.

Behavioral Health Council. This council identifies community needs, recommends funding priorities and helps select and evaluate service providers. The County's emphasis on contracting with community agencies for social services makes the work of this volunteer advisory council critical.

Board of Property Tax Appeals. Taxpayers may have their property values on the current tax roll reviewed by this committee. Additionally, this board may consider penalties assessed for late filing of real and personal property returns and has statutory authority to order values and penalties reduced or sustained.

Budget Committee. The Board of County Commissioners and five lay (citizen) members, appointed by the Board, make up the Budget Committee. This committee is tasked with reviewing and, if necessary, revising the proposed budget submitted annually by the County Administrative Office.

Civil Service Commission. This commission is responsible for ensuring the proper administration of the Civil Service Act, which includes the areas of classification allocation, testing, appointment and protection of employee rights. Commission members also serve in an advisory role for the County's affirmative action program.

Community Development Block Grant Policy Advisory Board. Representatives from each of the participating cities and one County representative serve in an advisory role to the Washington County Board of Commissioners in the planning, implementation, evaluation and policy formulation of the Community Development Block Grant, HOME Investment Partnerships and Emergency Solutions Grant Programs of Washington County, Oregon.

Cultural Coalition of Washington County. The Coalition administers state funds distributed to Washington County from the Oregon Cultural Trust, and then distributes funds through a competitive grant process to Washington County-based cultural organizations to address priorities identified in the Washington County Cultural Plan.

Developmental Disabilities Council. This council identifies community needs and advises on program development, planning, monitoring and funding issues. The membership is comprised of service recipients, advocates, professionals and providers.

Emergency Medical Services Advisory Council. This council reviews, advises and makes policy and operational/technical recommendations to the Board of County Commissioners and the County EMS Office on improvements in the delivery of Emergency Medical Services in Washington County.

Fair Board. This seven member board is responsible for the business and financial management of the annual Washington County Fair.

Fairgrounds Advisory Committee. This nine member committee provides input on the priorities and development of the Washington County Fairgrounds Master Plan.

Farm Review Board. This board meets annually to discuss and approve farmland rentals and property value information used to determine property taxes on specially assessed farm lands.

Homeless Plan Advisory Committee. This committee provides oversight to the implementation of the 10-Year Plan to End Homelessness through partnership building, determining resources and funding, and promoting vision and leadership of the County plan.

Housing Advisory Committee. Nine representatives from real estate, banking, building, agriculture, employment, public housing and neighborhoods advise the Department of Housing Services and Board of Commissioners on affordable housing issues in Washington County.

Metzger Park Advisory Board. This advisory board oversees the Metzger Park LID (Local Improvement District) located near Tigard. Park maintenance needs and administrative issues are brought before this board.

Mountain Creek Road Local Improvement District Citizen Advisory Board. This advisory board oversees the Mountain Creek Road LID (Local Improvement District). The role of this board is to administer the LID, including determining where and how collected funds should be spent.

North Bethany County Service District for Roads Budget Committee. The committee represents this specific urban unincorporated area in Washington County and is responsible for reviewing the annual budgets for this Service District.

Parks and Recreation Advisory Board. Members of this board provide advice on the maintenance, operations, and capital development needs of Scoggins Valley Park/Henry Hagg Lake.

Planning Commission. Nine appointed members advise the Board of Commissioners on land use and transportation planning issues, conduct public hearings and make recommendations to the Board on comprehensive plan and community development ordinances.

Public Health Advisory Council. This council advises the Board of Commissioners in its role as the Board of Health for Washington County, makes recommendations to the Board and the Public Health Division Manager on health matters, and serves as a liaison between the community and the Board on public health issues.

Public Safety Coordinating Council. The council's primary responsibility is to encourage development of coordinated policy and funding decisions that address adult and juvenile offenders as well as ways to prevent criminal involvement by youth.

Rainbow Lane Special Road District Board. The board represents this special road district in Washington County and advises the Board of Commissioners and County staff on road maintenance issues for Rainbow Lane and Patricia Lane.

Rural Roads Operations & Maintenance Advisory Committee. This committee studies rural road operations and maintenance concerns in Washington County, works with County staff to develop program and funding alternatives and makes recommendations to the Board of Commissioners.

Solid Waste Advisory Committee. Nine appointed members make recommendations on solid waste and recycling policy and programs. This committee works with County staff to review the regulatory framework that governs solid waste collection including rate setting, code and administrative rule development, and public education and outreach strategies

Urban Roads Maintenance District/Enhanced Sheriff's Patrol District/North Bethany County Service District for Roads/Service District for Lighting #1 Budget Committees. These committees represent the urban unincorporated areas in Washington County and are responsible for reviewing the annual budgets for these Service Districts.

Urban Roads Maintenance District Advisory Committee. This committee advises the Board and staff on matters related to road maintenance provided in unincorporated areas. This includes review of service levels, recommendations of the annual work program and the effectiveness and efficiencies of the Urban Road Maintenance District.

West Slope Community Library Board. The board provides input on general library policy, rules and regulations, and makes recommendations regarding the management of the West Slope Library.

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GLOSSARY

COMMONLY USED ACRONYMS

AFSCME	American Federation of State, County and Municipal Employees
A&T	Assessment and Taxation
AV	Assessed Valuation
CAO	County Administrative Office
CCI	Committee for Citizen Involvement
CDBG	Community Development Block Grant
CER	Culture, Education & Recreation
CPO	Citizen Participation Organization
CWS	Clean Water Services
DARE	Drug Abuse Resistance Education
ESPD	Enhanced Sheriff's Patrol District
FA	Functional Area
FEMA	Federal Emergency Management Administration
FOPPO	Federation of Oregon Parole and Probation Officers
FTE	Full-time Equivalent Employee
GAAP	Generally Accepted Accounting Principles
GFOA	Government Finance Officer's Association
GG	General Government
GIS	Geographic Information System
INTERCEPT	Inter-agency Child Exploitation Prevention Team
HHS	Health & Human Services
LID	Local Improvement District
LOL	Local Option Levy
LUT	Land Use & Transportation
MHUCC	Mental Health Urgent Care Center
MSTIP	Major Streets Transportation Improvement Program
ONA	Oregon Nurse Association
OTIA	Oregon Transportation Investment Act
PERS	Public Employees Retirement System
PSJ	Public Safety & Justice
SDC	System Development Charge
SDL	Service District for Lighting
SIP	Strategic Investment Program
TDT	Transportation Development Tax
TMS	Teamsters
UGB	Urban Growth Boundary
URMD	Urban Road Maintenance District
WCCCA	Washington County Consolidated Communications Agency
WCCLS	Washington County Cooperative Library Services
WCPOA	Washington County Police Officers Association
WISARD	Washington County Information System and Resource Database

COMMONLY USED TERMS

ACCOUNT	A classification of expenditure or revenue. Example: "postage" is an account in the Materials & Services category of expenditures.
ADA	American Disability Act recognizes and protects the civil rights of people with disabilities and is modeled after earlier landmark laws prohibiting discrimination on the basis of race and gender. ADA covers a wide range of disability, from physical conditions affecting mobility, stamina, sight, hearing and speech to conditions such as emotional illness and learning disorders. ADA addresses access to the workplace (title I), state and local government services (title II), and places of public accommodation and commercial facilities (title III).
AD VALOREM TAX	Tax based on the assessed value of a property. <i>Also see Assessed Value.</i>
ADOPTED BUDGET	Approved legal spending plan for a fiscal year. In Washington County, the Board of Commissioners is responsible for adopting an approved budget.
APPROPRIATION	An authorization granted by a legislative body to spend public funds for specific purposes. An appropriation usually is time-limited and must be expended before the deadline.
APPROPRIATION EXPENDITURE	An expenditure chargeable to an appropriation.
APPROVED BUDGET	The budget is approved as a result of the Budget Committees' deliberations and is submitted to the Board of Commissioners for revision and adoption.
ASSESSED VALUATION	A valuation set upon real estate or other property by government as a basis for levying taxes.
BEGINNING BALANCE	Unrestricted working capital (resources) on hand at the end of the fiscal year, available to fund the next year's operations. Typically, the fund balance is derived from actual revenues received less actual expenditures.
BUDGET	Written report showing the local government's comprehensive financial plan for one fiscal year. Must include a balanced statement of actual revenues and expenditures during each of the last two years budgeted revenues and expenditures for the current and upcoming year.
BUDGET COMMITTEE	Fiscal planning board of a local government, consisting of the governing body plus an equal number of legal voters from the County. The has the following budget committees: Washington County/SDL No. 1, ESPD/URMD and North Bethany CSDR.
BUDGET MESSAGE	Written explanation of the budget and the local government's financial priorities from the executive officer or chairman of the governing body.
BUDGET OFFICER	The budget officer, or the person or department designated by charter and acting as budget officer, shall prepare or supervise the preparation of the budget document. The budget officer shall act under the direction of the executive officer of the municipal corporation

CAPITAL BUDGET	The County's budget for projects, major repairs and improvements or additions to the County's fixed assets (streets, sidewalks, roads, sewers, parks and buildings).
CAPITAL EXPENDITURES	An expenditure of high monetary value that results in the creation or revitalization of a fixed asset.
CAPITAL OUTLAY	Items which generally have a useful life of one or more years, such as machinery, land, furniture, equipment or buildings. Items costing \$5,000 or more are included in the Capital Outlay expenditure category.
CAPITAL PROJECT	A program itemizing the County's acquisitions, additions and improvements to fixed assets, including buildings, building improvements and land purchases.
CONTINGENCY	A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.
CONTRACTED SERVICES	Services rendered under contract by personnel who are not on the payroll of the jurisdiction, including all related expenses covered by the contract.
COST ACCOUNTING	Method of accounting which provides for the assembling and recording of all cost elements incurred to accomplish a purpose, carry on an activity or operation, or complete a unit of work or a specific job.
COUNTY ELECTIONS OFFICER	County clerk or registrar of elections.
COUNTY 2000 PLAN	Policy document developed by the County Board of Commissioners that created a service delivery system and finance plan. The plan distinguishes between municipal and Countywide services in an attempt to achieve tax and expenditure equity.
COUNTYWIDE PROGRAMS	Programs that benefit all areas of the County.
CURRENT REVENUE	Revenues of a governmental unit which are available to meet expenditures of the current fiscal year.
DEBT SERVICE	Interest and principal on outstanding bonds due and payable during the fiscal year.
DEBT SERVICE FUND	Established to account for the accumulation of resources and for the payment of general long-term debt principal and interest.
DELINQUENT TAXES	Taxes remaining unpaid on and after the date on which a penalty for nonpayment is attached. Even though the penalty may be subsequently waived and a portion of the taxes may be abated or cancelled, the unpaid balances continue to be delinquent until abated, cancelled, paid or converted into tax liens.
DEPARTMENT	An organization device used by County management to group programs of like nature.
DEPARTMENTAL RESOURCES	Resources directly attributable to departmental efforts/activities or are otherwise required to be allocated to specific activities or purposes; also referred to as "dedicated" resources.

DISCRETIONARY RESOURCES	The primary source of funds over which the governing body has options regarding the activities/purposes to which they are allocated. This spending is optional, in contrast to departmental resources or appropriations (expenditures).
EARMARKED FUNDS	Revenues, such as a particular tax, designated by statute or constitution for specific purpose.
EMPLOYEE BENEFITS & TAXES	Amounts paid on behalf of employees; these amounts are not included in their gross salary. They are fringe benefit payments, and, while not paid directly to employees, they are nevertheless a part of compensation. Examples are (1) group health or life insurance payments, (2) contributions to employee retirement, (3) social security taxes, and (4) workers compensation and unemployment insurance payments.
ENCUMBRANCE	Amount of money committed and set aside, but not yet expended, for the purchases of public goods or services.
ENHANCED SHERIFF'S PATROL DISTRICT (ESPD)	County service district formed under the provisions of Oregon Revised Statutes, Chapter 451, and first approved by the voters in the 1987-88 fiscal year. The district provides an enhanced level of sheriff patrol in the urban unincorporated area of the County and is funded by a \$0.6365 permanent tax rate and has its own board of directors (acting through the County Board of Commissioners).
EXPENDITURE	Designates the cost of goods delivered or services rendered whether paid or unpaid.
FEES	Charges for specific services levied by local government in connection with providing a service, permitting an activity or imposing a fine or penalty. Major types of fees include business and non-business licenses, fines, and user charges.
FISCAL YEAR	Twelve-month period for which a budget is prepared. The County's fiscal year is July 1 to June 30.
FIXED ASSET	An asset of a long-term character such as land, buildings, furniture and other equipment with a unit value of \$5,000 or more.
FULL-TIME EQUIVALENT (FTE)	The ratio of time expended in a part-time position to that of a full-time position. The ratio is derived by dividing the amount of employed time required in the part-time position by the amount of employed time required in a corresponding full-time position.
FUNCTIONAL AREA	A group of related activities aimed at accomplishing a major service for which a governmental unit is responsible. Public Safety & Justice is a functional area, which includes the Sheriff's Office, District Attorney, and Community Corrections.
FUND	A sum of money or other resources set aside for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. A fund is a distinct financial or fiscal entity.
FUND BALANCE	The balance of net financial resources that are spendable or available for appropriation.

GENERAL FUND	The main operating fund of the County accounting for expenditures and revenues for Countywide activities. The bulk of the property tax rate is represented by this fund.
GEOGRAPHIC INFORMATION SYSTEM (GIS)	An organized collection of computer hardware, software geographic data and personnel designed to capture, store, update, analyze, display and distribute spatially referenced data.
GOVERNING BODY	County Court, Board of Commissioners, City Council, School Board, Board of Trustees, Board of Directors or other governing board of a local government unit.
GRANT	A contribution from one governmental unit to another, usually made for a specific purpose and time period.
INTERGOVERNMENTAL REVENUES	Revenue received from other governments, such as fiscal aids, shared taxes and reimbursements for services.
INTERNAL SERVICE FUND	Consists of organizations created to perform specified services for other County departments. The services performed are charged to the using department.
LOCAL GOVERNMENT	Any city, county, port, school district, public or quasi-public corporation (including a municipal utility or dock commission) operated by a separate board or commission.
LOCAL OPTION TAX	Voter-approved tax that is levied in addition to the taxes generated by the permanent tax rate. Local option taxes can be for general operations, a specific purpose or capital project. The tax is limited to five years unless they are for a capital project, then they are limited to the useful life of the project or ten years, whichever is less.
MATERIALS & SERVICES	Accounts which establish expenditures for the operating expenses of County departments and programs. These accounts are numbered from 512XX to 51999.
MUNICIPAL SERVICES	An enhanced level of services that benefit a specific geographical area or target population that is smaller than the Countywide area or population.
NORTH BETHANY COUNTY SERVICE DISTRICT FOR ROADS (North Bethany CSDR)	The North Bethany County Service District for Roads was approved by voters in May 2011. The District is authorized a permanent property tax rate of up to \$1.25 per \$1,000 assessed value to pay a portion of the cost of constructing roads to serve the North Bethany area. Additional funding is anticipated to come from a developer paid supplemental system development charge, developer paid transportation development taxes and other transportation funds.
OBJECT	As used in an expenditure classification, a term that applies to the article purchased or the service obtained.
ORDINANCE	Written directive or act of a governing body that has the full force and effect of law within the local government's boundaries, provided it does not conflict with a state statute or constitutional provision. <i>Also see Resolution.</i>
ORGANIZATIONAL UNIT	Any administrative subdivision of the local government, especially one charged with carrying on one or more specific functions (such as a department, office or division).
OTHER CHARGES	Accounts which establish expenditures for expenses other than salary or operations, such as debt service.

PER CAPITA	Amount per individual.
PERMANENT RATE	The maximum rate of ad valorem property taxes that a local government can impose. Taxes generated from the permanent rate can be used for any purpose. No action of the local government can increase the permanent rate.
PROGRAM	A group of related activities to accomplish a major service or function for which the local government is responsible.
PROGRAM EVALUATION CRITERIA	A matrix of questions used to evaluate County programs to determine if the program should continue within the County service system. The matrix uses criteria such as: (1) is the service duplicated by others? (2) is the service mandated? (3) is the service controllable by the County?; etc.
PROPOSED BUDGET	Financial and operating program prepared by the Budget Officer, submitted to the public and the Budget Committee for review.
REAL PROPERTY	Land and attached structures.
REIMBURSEMENT	Payment received for services/supplies expended for another institution, agency or person.
RESERVE	An account that records a portion of the fund balance which must be segregated for some future use and which is, therefore, restricted for future appropriation or expenditure.
RESOLUTION	An order of a governing body. Requires less legal formality and has lower legal status than an ordinance. Statutes or charter will specify which actions must be by ordinance and which may be by resolution.
RESOURCES	All the means of financing a budget (beginning balance, miscellaneous revenues) except for encumbered or general reserves.
REVENUE	Money received to finance ongoing County governmental services (e.g., property taxes, charges for service, licenses and permits).
SALARIES AND EMPLOYEE BENEFITS	Accounts which establish all expenditures for employee-related costs.
SCHEDULE	A listing of financial data in a form and manner prescribed by the state.
SHARED TAXES	Taxes collected by one level of government and distributed in whole or part to other levels according to a formula.
SPECIAL DISTRICT	Independent unit of local government generally organized to perform a single function (e.g., street lighting, road maintenance, parks, fire departments).
SUBVENTION	Provision for assistance or financial support, usually from a higher governmental unit.
SUPPLEMENTAL BUDGET	Prepared to meet unexpected needs or to spend revenues not anticipated at time regular budget was adopted; cannot be used to authorize a tax levy.

TAX LEVY	Amount of tax dollars raised by the imposition of the tax rate on the assessed valuation.
TAX RATE	The rate per one thousand dollars of the assessed valuation base necessary to produce the tax levy.
TAXES	Compulsory charges levied by a governmental unit for the purpose of financing services performed for the common benefit.
TRANSFERS	Amounts distributed from one fund to finance activities in another fund; shown as an expenditure in the originating fund and a revenue in the receiving fund.
UNAPPROPRIATED ENDING FUND BALANCE	Amount set aside in the budget to be used as a cash carryover to the next years budget, to provide the local government with a needed cash flow until tax money is received from the County Treasurer in November. This amount cannot be transferred by resolution or used through a supplemental budget.
UNINCORPORATED AREA	The areas of the County outside city boundaries.
URBAN ROAD MAINTENANCE SERVICE DISTRICT (URMD)	This County service district was formed under the provisions of Oregon Revised Statutes, Chapter 451. This District provides an enhanced level of local road maintenance to the urban unincorporated area of the County.
WISARD	Washington County Information System and Resource Database. The County's automated financial and human resources management system implemented in 2001.

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